

Account #	Account Title	2022 Requested	2021 Approved	2022 vs 2021 \$	2022 vs 2021 %	2020 Approved	2019 Approved	2018 Approved
DEBT SERVICE								
4711	940 Debt Service - Principal Repayment	187,720	185,979	1,741	0.9%	270,190	272,614	278,938
4721	940 Debt Service - Interest Expense Debt	23,536	27,976	(4,440)	-18.9%	43,984	44,304	45,970
4723	940 Debt Service - Interest Expense TAN	13,500	13,500	0	0.0%	13,500	13,500	13,500
Debt Service - Budget Total		224,756	227,455	(2,699)	-0.8%	327,674	330,418	338,408

2022 Debt Service

Original Value of Note	369,254			306,333		1,208,940			641,000		
Original Date of Note	May-15			Apr-15		Nov-15			Nov-05		
Stated Interest Rate	3.01%			2.00%		2.79%					
Finance Company	KS State Bank			Caterpillar Financial		Bar Harbor			NH Municipal Bond Bank		
Purpose	2 International dump trucks			Grader		Western Ave Bridge			40% of WWTP Debt		
Town	Principal	Interest	Balance	Lease Pay	Balance	Principal	Interest	Balance	Principal	Interest	Balance
2022	57,557	1,732	0	37,567	112,701	80,596	20,238	644,768	12,000	1,566	24,000
2023				37,567	75,134	80,596	17,989	564,172	12,000	1,050	12,000
2024				37,567	37,567	80,596	15,740	483,576	12,000	525	0
2025				37,567	0	80,596	13,492	402,980			
2026						80,596	11,243	322,384			
2027						80,596	8,995	241,788			
2028						80,596	6,746	161,192			
2029						80,596	4,497	80,596			
2030						80,596	2,249	0			
2031											
Totals	57,557			150,268		725,364			36,000		

969,189

969,189

Original Value of Note	641,000				223,000			
Original Date of Note	Nov-05				Sep-14			
Stated Interest Rate					3.65%			
Finance Company	NH Municipal Bond Bank				Bar Harbor			
Purpose	60% of WWTP Debt				UV System			
	Principal	Interest	Balance		Principal	Interest	Balance	
WWTP								
2022	18,000	2,349	36,000		14,867	4,341	104,065	
2023	18,000	1,575	18,000		14,867	3,798	89,198	
2024	18,000	788	0		14,867	3,256	74,331	
2025					14,867	2,713	59,464	
2026					14,867	2,171	44,597	
2027					14,867	1,628	29,730	
2028					14,867	1,085	14,863	
2029					14,863	543	0	
2030								
2031								
Totals	54,000				118,932			

172,932

Original Value of Note	350,000			400,000			550,000			
Original Date of Note	Sep-12			Sep-14			2020			
Stated Interest Rate	2.44%			3.65%						
Finance Company	Bar Harbor			Bar Harbor			Franklin Savings			
Purpose	Fix Water Tank/West Ave			Water Meters			Water line TAP, 202/9 pipe			
CSWW	Principal	Interest	Balance	Principal	Interest	Balance	Interest	Principal	Balance	
	2022	23,333	5,110	140,002	26,667	6,813	159,999	12,279	27,500	495,000
	2023	23,333	4,258	116,669	26,667	5,840	133,332	11,633	27,500	467,500
	2024	23,333	3,407	93,336	26,667	4,867	106,665	10,986	27,500	440,000
	2025	23,333	2,555	70,003	26,667	3,893	79,998	10,340	27,500	412,500
	2026	23,333	1,703	46,670	26,667	2,920	53,331	9,694	27,500	385,000
	2027	23,333	852	23,337	26,667	1,947	26,664	9,048	27,500	357,500
	2028	23,337	498	0	26,664	973	0	8,401	27,500	330,000
	2029							7,755	27,500	302,500
	2030							7,109	27,500	275,000
	2031							6,463	27,500	247,500
	2032							5,816	27,500	220,000
	2033							5,170	27,500	192,500
	2034							4,524	27,500	165,000
	2035							3,878	27,500	137,500
	2036							3,231	27,500	110,000
	2037							2,585	27,500	82,500
	2038							1,939	27,500	55,000
	2039							1,293	27,500	27,500
	2040							646	27,500	0
Totals	163,335			186,666			522,500			

872,501

Account #	Account Title	2022 Requested	2021 Approved	2022 vs 2021 \$	2022 vs 2021 %	2020 Approved	2019 Approved	2018 Approved
MUNICIPAL DUES								
4197	560 Municipal Dues - Membership	4,157	4,157	0	0.0%	4,157	4,035	4,024
	Municipal Dues Budget Total	4,157	4,157	0	0.0%	4,157	4,035	4,024



New Hampshire Municipal
Association
25 Triangle Park Dr
Concord, NH 03301

Invoice

Date	Invoice #
11/4/2020	22913

Bill To

Town of Henniker
18 Depot Hill Road
Henniker, NH 03242

Please remit dues by January 31 or email
Judith Pellowe,
jpellowe@nhmunicipal.org, to make other
arrangements. Please make checks
payable to New Hampshire Municipal
Association. Thank you.

Description	Amount
New Hampshire Municipal Association 2021 Member Dues 2021 11-9-2020 4197560 JR	4,074.00
Mail to: New Hampshire Municipal Association, 25 Triangle Park Drive, Concord, NH 03301	Total \$4,074.00



November 5, 2020

Dear NHMA Member—

It goes without saying that 2020 has been a year unlike any other. Almost everything we do has changed since March; we have all learned to work and live differently. Here at NHMA, we are incredibly impressed—though not at all surprised—by what local officials have been able to do, and their resilience in responding to and handling not only the pandemic, but also the many issues our communities are facing.

NHMA exists to support you in facing these challenges: As a unified voice for the cities and towns of New Hampshire, we provide support to municipal officials through education, legal services, advocacy, and information. Our strength is in our membership, and our services are possible because of our 234 city and town members, as well as our many associate members.

Enclosed with this letter is your municipality's 2021 NHMA dues invoice. Recognizing the financial challenges our members are facing, the Board of Directors did not implement any increase to total dues revenue. However, because each town or city's dues are based on the most recent population and equalized value data, your dues may be increased or decreased from the prior year. Please do not hesitate to contact us if you have any questions.

Looking back on the last several months, it is almost difficult to remember all that has happened. Here's a snapshot of NHMA at work for you in 2020:

- Successfully advocated for Emergency Orders from the Governor to provide support and flexibility to municipal operations.
- Successfully advocated for \$32 million in funding for cities and towns from the federal CARES Act, and conducted two municipal financial impact surveys.
- Shifted to virtual training, offering all our regular workshops, including a virtual annual conference, virtual On Demand programs tailored to your municipality, and several webinars focused specifically on COVID-19 issues, and began offering most of our publications and educational resources in a digital format.
- Participated in weekly calls with Homeland Security, instituted our own weekly COVID-19 call for members, created COVID-19 resources webpage for municipalities, and issued more than 20 COVID-related guidance documents.
- Hosted and participated in advocacy calls with our members and federal delegation.

- Created a new digital version of our popular *Important Dates Calendars*, now available in a downloadable iCal format!
- Relaunched NHMA's Wage Salary Survey.
- Conducted our biennial legislative policy process, which concluded with our Legislative Policy Conference in October.
- Held the first ever Academy for Good Governance, hosted with Primex, attended by 50 municipal and school officials.
- Gained the membership of all 234 cities and towns in New Hampshire.

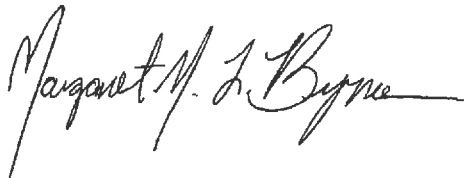
And we don't plan to slow down; the upcoming year will be a challenging and busy one. In 2021, NHMA will be advocating for cities and towns in the State's biennial budget and following several hundred bills at the legislature. We will continue to advocate for our members while working collaboratively and cooperatively with state officials and policymakers. We will also offer virtual workshops, including virtual On Demands; improve the NHMA Wage-Salary Survey, based on feedback from our members; and launch a new improved digital version of *Town & City* magazine.

All of us at NHMA are incredibly impressed with the work our members have done this year. We will continue to work hard to keep up with you, support you, and solve as many issues as we can.

Please contact us with questions, comments, or concerns anytime. We also encourage you to visit our website regularly to take advantage of all our member resources and stay up-to-date on NHMA events.

Thank you for your commitment to local government and for your support of NHMA.

Sincerely,

A handwritten signature in cursive script, reading "Margaret M.L. Byrnes". The signature is fluid and elegant, with a long horizontal flourish extending to the right.

Margaret M.L. Byrnes
Executive Director
New Hampshire Municipal Association