



Report of the Solid Waste Disposal Committee

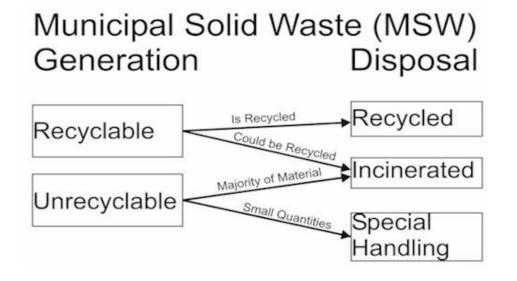
Presentation to Board of Selectmen
2010
July 13, 2010

Solid Waste Disposal Committee Tasks

- The committee was created by the selectmen to determine the current and projected waste stream for the Town of Henniker and assigned five tasks:
- 1. Short term and long term costs of a variety of solid waste disposal systems
- 2. Estimated costs for curbside collection
- 3. Estimates of costs associated with options by the area Cooperative
- 4. Including costs of labor, land, equipment and facilities
- 5. Impacts of all options upon business and industry, educational institutions, residences of all types, and other categories such as disabled and the aged.

Overview of Current System

- Materials handled by the Henniker Transfer Station (T/S):
 - Municipal Solid Waste (MSW) includes 'trash' and recyclables
 - Other Materials includes construction and demolition (C&D) debris, 'white goods' and other non-incinerated items.



Report Reference: APPENDIX 8 pg.47 are the materials being taken into account in this discussion.

Overview of Current System (cont.)

- ➤ 2008 Budget (used for this report): \$609,012
- Current system for MSW disposal:
 - Approximately 35% of MSW processed through the T/S
 - Approximately 65% of waste taken directly to incinerator by commercial haulers for the majority of business and some apartment buildings and individuals. Some business cardboard brought to T/S for recycling.
 - Multiple types of materials recycled, some of which provide revenue through sale – markets monitored for best price by T/S and NRRA used for some items
 - 'Trash' hauled to Penacook Incinerator for a fee
 - C&D hauled and buried for a fee T/S charges per load accepted
 - 'Swap Shop' for usable items to be reused

Alternative MSW Disposal Options

- ➤ The SWDC Report outlines several options for changes to the current system:
 - Unit Pricing (a.k.a Pay-As-You-Throw)
 - Mandatory Recycling
 - Single-Stream Recycling
 - Curbside Pickup
 - Elimination of All Recycling
 - Steady-As-You-Go with small adjustments

It was determined by the committee that putting in a new landfill or constructing and operating our own incinerator were not viable options for many reasons.

Unit Pricing (PAYT)

- Residents and business pay for what they throw away (recyclables free), instead of funding all town waste handling through taxes
- Two primary ways of handling trash:
 - Disposed of in designated bags bought at multiple locations
 - Items not fitting in bags receive 'tags' to show paid for
 - Charged by weight rather than per bag
- Price per bag/tag or pound can be determined in multiple ways depending on how much of T/S budget you want to cover through this method
- Cost reductions for the elderly and those on low incomes can be easily arranged.

Unit Pricing (cont.)

> Advantages:

- More equitable system
- Residents free to choose how much they recycle
- Similar to system already being used by businesses and residents who hire commercial haulers
- Proven to increase recycling rate and reduce amount of trash disposed of – bringing more revenue into T/S
- Evident line-item tax reduction for T/S portion of budget

Disadvantages:

- Unit prices rarely cover entire T/S budget, therefore need to still have some T/S costs in taxes
- If more than tipping and hauling is included in unit cost, may be difficult to calculate for those using commercial haulers
- Requires significant education prior to implementation

Mandatory Recycling

- Residents required to recycle all materials able to or may be fined
- Simple in concept but difficult in practice, due to the need for enforcement
- Option for mandatory clear bags to dispose of trash so recyclables can be easily spotted
- Do not anticipate unique impact for the elderly or those on low incomes.

Mandatory Recycling (cont.)

> Advantages:

- Increase in recycling rate, decrease in trash disposal – creating additional revenue for T/S
- Simple system if specific bags not required

➤ Disadvantages:

- Anger possible from people feeling their privacy being invaded by bag search
- If not enforced not likely to bring about much change
- Enforcement could increase staffing needs at T/S
- Already been turned down by town (1993)

Single Stream Recycling

- Simplified way of collecting recyclable material
- Recyclables do not need to be separated at home or at T/S
- Materials hauled to Single Stream processing facilities where they are collated and sold
- Can lead to increase in types of recyclables able to be collected
- Should be no additional impact on elderly or those on low incomes

Single Stream Recycling (cont.)

> Advantages:

- Much simpler system which can encourage non-recyclers to start and save space for those who already recycle
- Very little education needed to implement system
- Increased number of recyclables taken from MSW, reducing tonnage to incinerator, thereby reducing cost
- Reduced need for T/S staffing and equipment due to lack of sorting

> Disadvantages:

- Materials all hauled together to one facility no ability to shop for better prices on open market
- Lower revenue for recycled material per ton as single stream
- Initial investment in second roll-off container for single stream materials
- Limited number of single stream facilities currently operating in area, requiring longer hauls

Curbside Collection

- Trucks collect MSW at home of each resident
- Can be feasibly implemented in a town our size
- Cost-wise, Henniker would need to contract out for collection as purchase and maintenance of trucks, as well as staffing would be cost prohibitive
- Collection of both trash and recyclables would be more expensive than collection of trash alone
- T/S staffing could be reduced significantly if both trash and recyclables are collected through curbside
- Implementing Single Stream Recycling with Curbside would reduce cost of adding a recyclables pick up
- Need to determine involvement of businesses
- Possible impact on both elderly and those on low incomes that would need to be considered.

Report Reference: Option 4 pg.18

Curbside Collection (cont.)

>Advantages:

- Ease for residents
- Significant increase in recycling rate if recyclables also collected
- Attractive bonus for possible home-buyers

➤ Disadvantages:

- Increased cost for handling of MSW
- Significant education needed, especially if recyclables collected
- Winter time management of bins and pick-up
- May be difficult for elderly or those with physical limitations.

Elimination of Recycling

- Stop collection of recycling all MSW goes into the hopper for incineration
- T/S would still need to collect the Other Materials (white goods, C&D, all materials unable to be incinerated) in addition to MSW
- Goes against current cultural trends and State of New Hampshire policy
- Alternately, significantly increasing recycling rates could also create greater revenue stream and save T/S money in tipping fees
- No additional impact on elderly or those on low incomes.

Elimination of Recycling

> Advantages:

- Easier for residents
- Reduction in T/S staffing and equipment
- Reduction in T/S budget

➤ Disadvantages:

- Wasteful and would increase tipping to incinerator
- Leads to overall increased costs in future
- Goes against accepted practice
- May be deterrent to home-buyers
- Would anger many residents

Steady-As-You-Go

- Maintain current structure of MSW handling
- Current T/S well run, despite space limitations
- T/S operating budget expected to increase by about 5% a year.
- Look to capitalize on certain options in the existing system:
 - Increase recycling through education
 - Install truck scale for accurate measurement of C&D, etc. to increase revenue
 - Move or reconfigure T/S for additional use of space to add in composting, increased recycling options, etc.
 - Recruit volunteer workers for certain T/S tasks

Steady-As-You-Go (cont.)

> Advantages:

- Predictable budgets and outcomes
- No major changes to present to voters or for town to adjust to
- Steady on with a trusted team

Disadvantages:

- Difficult to increase recycling
- Difficult to decrease amount of waste taken to incinerator
- Limited footprint of existing facility makes significant changes difficult
- Lack of truck scale makes getting correct payment for C&D and other materials coming into the T/S difficult
- Little ability to control rising costs or increase revenue significantly

Overall issues to be considered:

- Where should cost of MSW disposal be borne by those who create the waste or as a town service through taxpayers?
- Should the town work to increase the recycling rates of those already contracting with private haulers?
- Should the town help businesses reduce their cost of doing business by reducing the cost of their trash disposal?
 - Should business pay for the disposal of their MSW or should they be entitled to the same T/S services currently allowed residents?
 - Should changes be made at the transfer station to make it easier for business to increase recycling and decrease cost of trash disposal?
- Is the town ready to make significant changes to its MSW handling practices?

Findings (cont.)

The SWDC did not identify any 'silver bullet' for changing the way Henniker manages its MSW

- Unit pricing will create the largest reduction in tax-based expenditures for the transfer station, making it a more 'self-sustaining' operation.
- Mandatory recycling would increase recycling revenue and is low cost to implement depending on how enforcement is done.
- Single stream recycling has upfront capital costs but leads to ongoing reduction in costs for operation of the T/S (wages and equipment maintenance). Additionally, Single Stream makes many other options more effective.
- Curbside collection creates a significant increase in MSW handling costs, but is a service desired by many and can greatly increase recycling rates.
- Elimination of recycling might show only modest short-term savings and garner bad publicity for the town.
- Remaining steady leaves us with the same issues that caused this study to be conducted, but smaller T/S and town-wide changes could be made within the existing system which would be beneficial.
- Combining several options may be the best opportunity to see a positive change in the handling of MSW and prove the most cost effective and easiest to implement for some options.

Questions?