



TOWN OF HENNIKER, NEW HAMPSHIRE
SELECTMEN AGENDA

**Tuesday, January 18, 2022
6:15 PM**

6:15 p.m.

I. CALL TO ORDER

II. PLEDGE OF ALLEGIANCE

III. ANNOUNCEMENTS

IV. CORRESPONDENCE

V. CONSENT AGENDA

Item 1: Consent Agenda for January 18, 2022

VI. PUBLIC COMMENT #1 – (For any comment by any Henniker resident on a topic. Request time limit, up to 3 minutes)

VII. PUBLIC HEARING

Item 2: Wastewater Bond

Item 3: Acceptance of Rescue Grant

VIII. NEW BUSINESS

Item 4: Concert Committee

Item 5: Tree Removal Highway Garage

Item 6: Board and Committee Meeting Location

Item 7: Change governing body to Select Board

Item 8: Split of Town Clerk/Tax Collector Position

Item 9: ARPA Funds

Item 10: Capital Improvement Committee Presentation

Item 11: 2022 Operating Budget Review

IX. OLD BUSINESS

Item 12: Road Race

X. PAST MEETING MINUTES

Item 13: Acceptance of Board of Selectmen Non-Public Meeting Minutes October 4, 2021

Item 14: Acceptance of Board of Selectmen Non-Public Meeting Minutes December 14, 2021

Item 15: Acceptance of Board of Selectmen Meeting Minutes December 14, 2021

Item 16: Acceptance of Board of Selectmen Meeting Minutes January 4, 2022

XI. COMMUNICATIONS

Item 17: Department Reports

Item 18: Selectmen Reports

XII. PUBLIC COMMENT #2 (For any comment by any Henniker resident on a topic. Request time limit, up to 3 minutes)

XIII. NON-PUBLIC – If Necessary

Item 19: Non-public Session 91-A:3 II a, c, d e, or e Personnel/Reputation/Legal/Land

XIV. ADJOURNMENT

XV. UPCOMING DATES

January 19, 2022, 7:00 p.m. – Zoning Board of Adjustment Meeting

February 1, 2022, 6:15 p.m. – Board of Selectmen

February 9, 2022, 6:30 p.m. – Planning Board Meeting

February 15, 2022, 6:15 p.m. – Board of Selectmen

Visitor Orientation to the Town Selectman's Meeting

Welcome to this evening's Selectmen's meeting. Please note that the purpose of the meeting is for the Selectmen to accomplish its work within a qualitative timeframe. Meetings are open to the public, but public participation is limited. If you wish to be heard by the board, please note the "Public Comment" at the beginning and end of the meeting to speak to items on a meeting agenda and/or matters pertaining to the business of the Selectmen. In addition, public hearings may be scheduled for public comment on specific matters. Speakers must be residents of the Town of Henniker, property owners in the town of Henniker, and/or designated representatives of recognized civic organizations or businesses located in the Town of Henniker. When they are at the podium, speakers first need to recite their name and address for the record. Visitors should address their comments to the board and not to any individual member. Each speaker shall be provided a single opportunity for comment, limited to three (3) minutes. Public forum shall be limited to fifteen (15) minutes. Visitors should not expect a response to their comments or questions since the Board may not have discussed or taken a position on a matter. Public Comment is not a two-way dialogue between speaker(s), Selectmen, and/or the Town Administrator. The Chair will preserve strict order and decorum at all Board of Selectmen meetings. Outbursts from the public are not permitted.



TOWN OF HENNIKER, NEW HAMPSHIRE
BOARD OF SELECTMEN
CONSENT AGENDA

Tuesday, January 18, 2022

Consent Agenda

- Item 1:** Abatement for 333 Western Avenue
- Item 2:** Refund for 289 Western Avenue
- Item 3:** Abatement for Map 1 Lots 119-A16 & 119-A21

Board of Selectmen Approval:

_____	_____
_____	_____

*Please note that the Consent Agenda is subject to change until 4:30 pm the day of a scheduled Selectmen's Meeting.

Telephone
603-428-3221

18 Depot Hill Road
Henniker, NH 03232
www.henniker.org

FAX
603-428-4366



01/06/2022

ABATEMENT

To the Collector of Taxes.

By vote of the Sewer Commissioners upon the application of:

Joseph Damour

Residence: 333 Western Avenue

We have abated the amount of: **\$ 103.30**

Cause of abatement: Abatement due to leak of approximately 6200 gallons. April billing 22165 gallons, minimum billing is 17,000. Abate 5165 gallons at .02 = \$103.30

Per Order:

Sewer Commissioners

Joseph P. Damour
333 Western Avenue
Post Office Box 67
Henniker, NH 03242
(603) 428-4220

Board of Sewer Commissioners
Town of Henniker

Dear Commissioners,

I am writing to request an abatement from my April 2021 sewer bill. During the evening of December 3, 2020 the hot water heater started leaking. The leak was not discovered until the morning of December 4, 2020. I requested the water department to extract the flow data from my meter. I have attached a scan of that extraction. It clearly shows the large increase in usage from around 8 PM December 3, 2020 until 8 AM on December 4, 2020. All of the water from this leak ended up in my basement and none ever went to the sewer system.

Based upon the attached information there was approximately 6,200 gallons of water that was not sent to the sewer system. I would appreciate your consideration of a reduction of the sewer bill based upon the amount of water that leaked from the water heater.

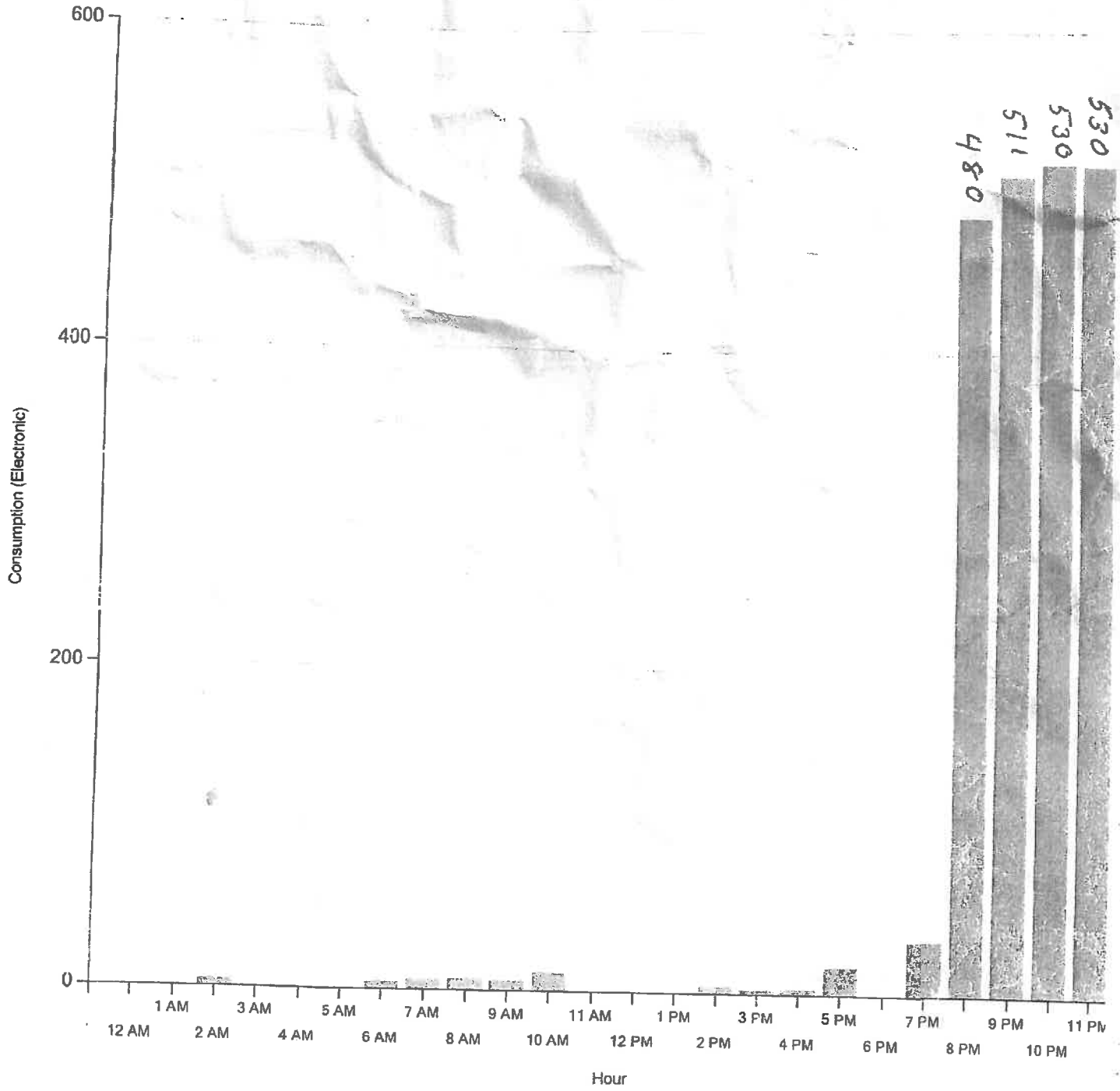
Thank You

Joseph P. Damour

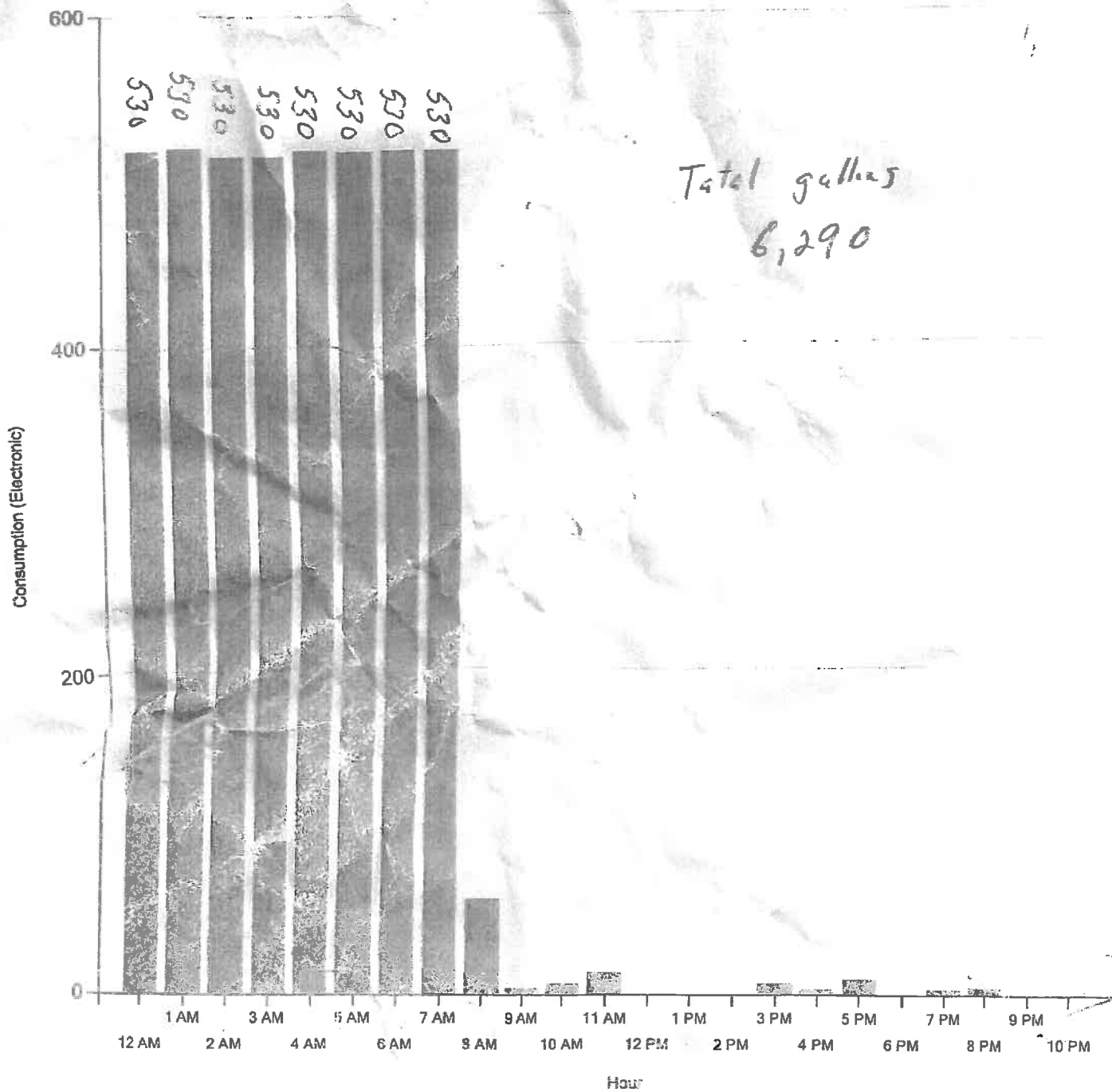
05-090125

April Billing	22165 gal	
Mid Billing	<u>17000 gal</u>	
Abatement	5165	$\times .02 = \$103.30$

Endpoint 86065154 Hourly usage for Thursday, December 03, 2020



Endpoint 86065154 Hourly usage for Friday, December 04, 2020





TOWN OF HENNIKER, NEW HAMPSHIRE

January 18, 2022

REFUND

To the Collector of Taxes.

Sir/Madame:

By vote of the Board of Selectmen/Sewer Commissioners upon the application of:

BLADEZEAL PROPERTIES LLC

Residence: **289 WESTERN AVENUE, LOT #2-400**

We are refunding the amount of: **\$ 4835.00**

Cause of refund: **See attached email, December 2021 taxes paid by the bank and the home owner. Check payable and mailed to Sugar River Bank, Attn Michelle Duford, PO Box 569, Newport, NH 03773**

Per Order:

Board of Selectmen

Selectmen's Office
*Administration, Finance,
Assessing, Planning,
Zoning & Building Permits*
18 Depot Hill Rd.
Henniker NH 03242
Ph (603) 428-3221
Fx (603) 428-4366

Town Clerk / Tax Collector
18 Depot Hill Rd.
Henniker NH 03242
Ph (603) 428-3240
Fx (603) 428-4366

**Transfer / Recycling Center
Parks and Properties**
18 Depot Hill Rd.
Henniker NH 03242
Physical: 1393 Weare Rd.
Ph (603) 428-7604

Cogswell Spring Water Works
146 Davison Rd.
Henniker NH 03242
Ph (603) 428-3237
Fx (603) 428-3362

Wastewater Treatment Plant
18 Depot Hill Rd.
Henniker NH 03242
Ph (603) 428-7215
Fx (603) 428-8312
Physical: 199 Ramsdell Rd.

Highway
18 Depot Hill Rd.
Henniker NH 03242
Physical: 209 Ramsdell Rd.
Ph (603) 428-7200
Fx (603) 428-7200

Police
340 Western Ave.
Henniker NH 03242
Ph (603) 428-3213
(Dial 911 for an Emergency)
Fx (603) 428-7509

Fire & Rescue
216 Maple St.
Henniker NH 03242
Ph (603) 428-7552
(Dial 911 for an Emergency)
Fx (603) 428-7628

Kim Johnson

From: Duford, Michelle <mduford@sugarriverbank.com>
Sent: Wednesday, December 29, 2021 10:42 AM
To: Kim Johnson
Subject: RE: 289 Western Avenue, Henniker, NH

Follow Up Flag: Follow up
Flag Status: Flagged

Hello Kim,

If you could refund SRB we will be able to credit back his escrow account. Please send the check to Sugar River Bank, Attn Michelle Duford, PO Box 569, Newport NH 03773.

Thank you
Michelle

From: Kim Johnson <kim.johnson@henniker.org>
Sent: Wednesday, December 29, 2021 10:39 AM
To: Duford, Michelle <mduford@sugarriverbank.com>
Subject: 289 Western Avenue, Henniker, NH
Importance: High

**

This message was received from outside of this organization.

Please do not click on any link or open attachments unless you trust the source!

**

Good Morning Michelle,

We received the Sugar River Bank check on December 27, 2021 for the escrowed accounts in Henniker, NH. The December 2021 taxes for the Bladezeal Properties LLC property located at 289 Western Avenue had been paid on December 1, 2021. I have attached a copy of the history of payments on the property. As you can see there is an overpayment. We need to refund someone, but I do not know who it should be sent to. I hope that you are able to assist me on this. Please call me with any questions.

Thank you. Happy New Year!

Kim
Kimberly I. Johnson
Town Clerk/Tax Collector
Town of Henniker

History

Real Estate Billing

06-04010
 289 WESTERN AVENUE
 2-400
 BLADEZEAL PROPERTIES LLC
 1/4/2022

TOTALS

Desc.	Tax	Interest	Per Diem	Fees
Real Estate	(\$4,835.00)	\$0.00	\$0.00	\$0.00

TOTAL OWED

(\$4,835.00)

Date	Type	Batch	Cashier	Total	Receivable	Interest	Fees	Comments
7/12/2021	Payment	07/12/2021 KIJ	kim	\$4,458.00	\$4,458.00	\$0.00	\$0.00	SUGAR RIVER BANK CK
12/1/2021	Payment	12/01/2021 KIJ	kim	\$4,835.00	\$4,835.00	\$0.00	\$0.00	
12/27/202	Payment	12/272021 KIJ	kim	\$4,835.00	\$4,835.00	\$0.00	\$0.00	SUGAR RIVER BANK CK

"The only Henniker on Earth"



To: Board of Selectmen
From: Wendy Baker, Executive Secretary
Date: January 18, 2022
Ref: **1/119-A21 & 1/119-A16 Abatement**

I researched this situation further and will summarize below:

Map 1 Lot 119-A16

September 30, 2020 purchased camper on the site (see attached Bill of Sale)

Map 1 Lot 119-A21

September 8, 2020 purchased cabin on the site (see attached Bill of Sale)

On or around April 1, 2021, the Campground Owner sent the Town a list with all current owners. At some point after receiving the list the Assessing Department updated these two lots with the new owner.

As you can see on the two tax statements attached, each lot had back taxes owed on them.

Israel Guinancio received the July 2021 tax bill. He reached out to the Tax Collectors office on November 18, 2021 and wrote the attached letter stating he was not responsible for the back charges on that was received by the Tax Collector on December 1, 2021.



TOWN OF HENNIKER, NEW HAMPSHIRE

January 18, 2022

ABATEMENT

Selectmen's Office
*Administration, Finance,
Assessing, Planning,
Zoning & Building Permits*
18 Depot Hill Rd
Henniker NH 03242
Ph (603) 428-3221
Fx (603) 428-4366

To the Collector of Taxes.

By vote of the Board of Selectmen upon the application of:

ISRAEL GUINANCIO

Town Clerk / Tax Collector
18 Depot Hill Rd
Henniker NH 03242
Ph (603) 428-3240
Fx (603) 428-4366

Property Address/Map Lot: **LOT #1-119-A16, 16 ROCK N BIRCH
LOT #1-119-A21, 21 ROCK N BIRCH**

**Transfer / Recycling Center
Parks and Properties**
18 Depot Hill Rd
Henniker NH 03242
Physical: 1393 Weare Rd
Ph (603) 428-7604

We have abated the amount of: **\$443.40 AND \$161.95**

**Cause of abatement: PREVIOUS TAX BILLS AND LIENS WERE
PLACED ON PROPERTY UNDER FORMER OWNERS. NEW OWNER
SHOULD NOT BE RESPONSIBLE FOR THE PRIORS. SEE
ATTACHED LETTER**

Cogswell Spring Water Works
146 Davison Rd.
Henniker NH 03242
Ph (603) 428-3237
Fx (603) 428-3362

Per Order:

Wastewater Treatment Plant
18 Depot Hill Rd
Henniker NH 03242
Ph (603) 428-7215
Fx (603) 428-8312
Physical: 199 Ramsdell Rd

Highway
18 Depot Hill Rd
Henniker NH 03242
Physical: 209 Ramsdell Rd
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340 Western Ave
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Ph (603) 428-3213
(Dial 911 for an Emergency)
Fx (603) 428-7509

Fire & Rescue
216 Maple St
Henniker NH 03242
Ph (603) 428-7552
(Dial 911 for an Emergency)
Fx (603) 428-7628

Board of Selectmen

November 24, 2021

Israel Guinancio

A16/A21 Rock N Birch Campground

To Whom it May Concern,

I have recently bought two properties at Rock N Birch Campground. I received a bill related to charges for previous years in which I was not the owner. I believe I am not responsible for these charges.

Kindly consider reviewing this bill.

Please advise.

Thank you,

Israel Guinancio


RECEIVED

DEC 6 1 2021

TWN CLK/TAX COLLECTOR
HENNIKER, NH

Parcel Balances Report

Owner: GUINANCIO ISRAEL
 Location: 16 ROCK N BIRCH CAMPGROUND
 Second Owner: none on record
 Parcel Identifier: 1-119-A16

Interest Calc Date: 01/11/2022

REAL ESTATE BALANCES

Parcel Identifier	1-119-A16
Account Number:	119-A16
Location:	16 ROCK N BIRCH CAMPGROUND
Record Owner:	GUINANCIO ISRAEL

Levy: 2021 Per Diem: \$0.00

Billing Date: 11/22/2021

Billing Type: 2nd Half Tax

	Tax Amount:	Interest:	Fee Amount:	Total Due
Original Billed	\$100.00		\$0.00	
Due To Date	\$0.00	\$0.00	\$0.00	\$0.00

Levy: 2021 Per Diem: \$0.00

Billing Date: 5/27/2021

Billing Type: 1st Half Tax

	Tax Amount:	Interest:	Fee Amount:	Total Due
Original Billed	\$92.00		\$0.00	
Due To Date	\$0.00	\$0.00	\$0.00	\$0.00

Real Estate Account Totals \$0.00 \$0.00 \$0.00 **\$0.00**

Real Estate Account Totals \$0.00 \$0.00 \$0.00 **\$0.00**

Tax Lien BALANCES

Parcel Identifier	1-119-A16
Account Number:	119-A16
Location:	16 ROCK N BIRCH CAMPGROUND
Record Owner:	HART ROCKY

Levy: 2020 Per Diem \$0.10

Billing Date: 5/21/2021

	Tax Amount:	Interest:	Fee Amount:	Total Due
Original Billed	\$205.39		\$0.00	
Due To Date	\$205.39	\$23.80	\$20.00	\$249.19

Levy: 2019 Per Diem \$0.12

Billing Date: 5/29/2020

	Tax Amount:	Interest:	Fee Amount:	Total Due
Original Billed	\$238.01		\$0.00	
Due To Date	\$238.01	\$69.49	\$15.00	\$322.50

Parcel Balances Report

Owner: GUINANCIO ISRAEL

Location: 16 ROCK N BIRCH CAMPGROUND

Interest Calc Date: 01/11/2022

Second Owner: none on record

Parcel Identifier: 1-119-A16

Tax Lien Account Totals	\$443.40	\$93.29	\$35.00	\$571.69
Tax Lien Account Totals	\$443.40	\$93.29	\$35.00	\$571.69

Real Estate Total **\$0.00**

Utility Total **\$0.00**

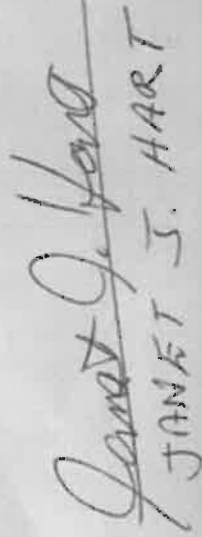
Tax Lien Total **\$571.69**

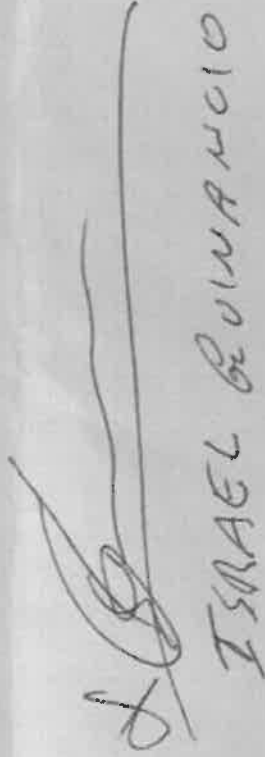
Balance Total **\$571.69**

Sold to ISRAEL GUINANCE of
Reading, MA a 39 FOOT Wilderness 376
1999, AS IS AS SHOWN TO be VACANT
By SET 50,000 for \$3720.00

By JANET J. HART
497 HOBBS RD #504
MANCHESTER, NH 03104

Signed:


JANET J. HART


ISRAEL GUINANCIO

CURRENT OWNER		TOPO		UTILITIES		STRT / ROAD		LOCATION		CURRENT ASSESSMENT	
GUINANCIO ISRAEL		1 Level		5 Well		3 Unpaved		3 Rural		RESIDNTL	
38 CLAPP ST EXT # 1				6 Septic						RESIDNTL	
MALDEN MA 02148		Alt Pctd ID SD4		SUPPLEMENTAL DATA		Assoc Pctd#		Total		5,900	
		SUB-DIV								5,900	
		ITC								Assessed	
		GRVL								Appraised	
		ABATE								1032	
		SHEET #								1032	
		GIS ID								5,900	

RECORD OF OWNERSHIP											
Year		Code		Description		Code		Year		Assessed	
GUINANCIO ISRAEL		ROC 0		04-01-2021		U V		5,900		2020	
HART ROCKY		ROC 0		04-01-2018		U V		5,100		2020	
PANETTA RAYMOND		ROC 0		04-01-2016		U V		5,100		2020	
MARTIN MARY		BILL 0		04-01-2015		U V		1,000		99	
MARTIN MARY		BILL 0		01-09-2013		U V		1,900		99	
Total		Total		Total		Total		Total		Total	
				0.00				5,900		5,100	

EXEMPTIONS

Year	Code	Description	Amount	Number	Amount	Comm Int
OTHER ASSESSMENTS						

ASSESSING NEIGHBORHOOD						
Nbhd	Nbhd Name	B	Tracing	Batch		
0001						

NOTES

ASSESSMENT

2016-2017: NO CHANGE

2018: WDK SIZE

2019: NEW PIC

2020: NC; 21: UPDATED OBS

WILDERNESS

DOM 1998

1998 102 SERIES M840

8X35 & 4X13 & 4X7

13: NO CHANGE

15: ASSESSED 5X7 DECK, UPDATED RV

BUILDING PERMIT RECORD								
Permit Id	Issue Date	Type	Description	Amount	Insp Date	% Comp	Date Comp	Comments

LAND LINE VALUATION SECTION											
B	Use Code	Description	Zone	LA	Land Type	Land Units	Unit Price	Size Adj	Site Index	Cond.	Nbhd.
1	103R	REC VEHICLE	RR			0 SF	0	1.000000	5	1.00	1.000
Total Card Land Units											0.0000
Total Card Land Area											0.0000

PREVIOUS ASSESSMENTS (HISTORY)											
Year	Code	Year	Code	Year	Code	Year	Code	Year	Code	Year	Code
2021	1032	2020	1032	2020	1032	2020	1032	2020	1032	2020	1032
Total											5,900
Total											5,100
Total											5,100

This signature acknowledges a visit by a Data Collector or Assessor

APPRaised VALUE SUMMARY

Appraised Bldg. Value (Card) 0

Appraised Xf (B) Value (Bldg) 0

Appraised Ob (B) Value (Bldg) 5,900

Appraised Land Value (Bldg) 0

Special Land Value 0

Total Appraised Parcel Value 5,900

Valuation Method C

Total Appraised Parcel Value 5,900

VISIT / CHANGE HISTORY											
Date	Id	Type	Is	Cd	Purpose/Result						
04-14-2021	RD			01	Measur+1Visit						
07-31-2020	VS			14	Field Review						
04-16-2020	JF			98	Assessor Review						
04-23-2019	BL			01	Measur+1Visit						
05-07-2018	BL			01	Measur+1Visit						
04-25-2017	GH			98	Assessor Review						
04-27-2016	GH			98	Assessor Review						

LOCATION ADJUSTMENT											
Location	Adjustment	Adj Unit	P	Land Value							
	0.0000	0		0							
Total Land Value				0							

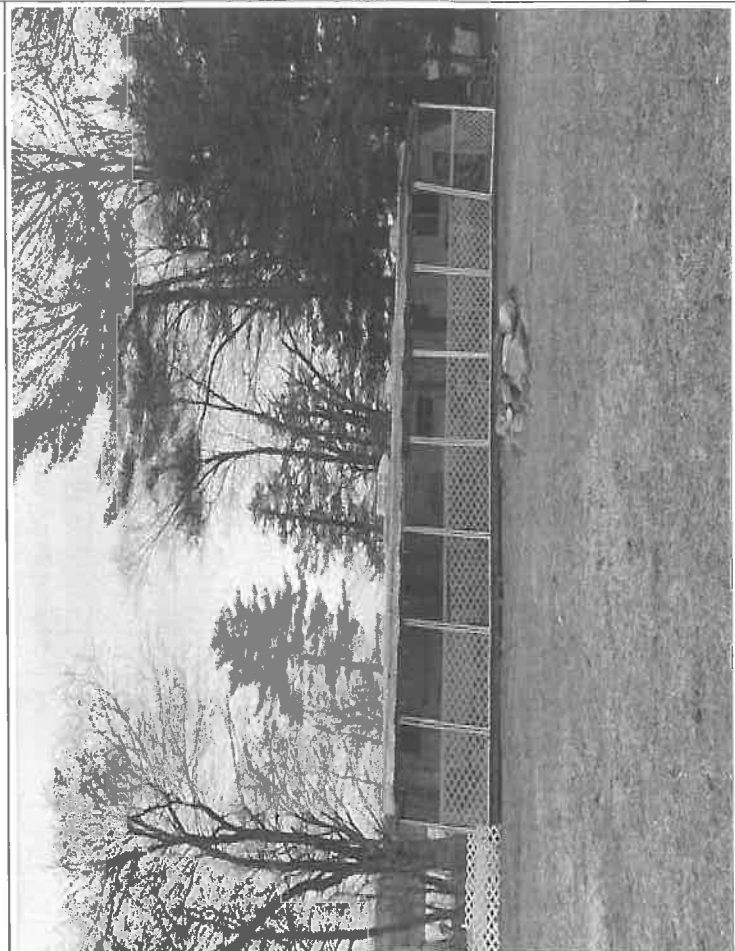
VISION

HENNIKER, NH

2113

CONSTRUCTION DETAIL		CONSTRUCTION DETAIL (CONTINUED)									
Element	Cd	Element	Cd								
Style: 101	RV										
Model: 10	RV										
Grade:											
Stories:											
Occupancy:											
Exterior Wall 1											
Exterior Wall 2											
Roof Structure:											
Roof Cover:											
Interior Wall 1											
Interior Wall 2											
Interior Flr 1											
Interior Flr 2											
Heat Fuel:											
Heat Type:											
AC Type:											
Total Bedrooms:											
Total Bathrooms:											
Total Half Baths:											
Total Xtra Fixtrs:											
Total Rooms:											
Bath Style:											
Kitchen Style:											
		CONDO DATA									
Parcel Id	C	Code	Factor%								
Adjust Type	B	Description									
Condo Flr	S										
Condo Unit											
		COST / MARKET VALUATION									
Building Value New											
Year Built											
Effective Year Built			0								
Depreciation Code											
Remodel Rating											
Year Remodeled											
Depreciation %											
Functional Obsol											
External Obsol											
Trend Factor			1								
Condition											
Condition %											
Percent Good											
RCNLD											
Dep % Ovr											
Dep Ovr Comment											
Misc Imp Ovr											
Misc Imp Ovr Comment											
Cost to Cure Ovr											
Cost to Cure Ovr Comment											
OB - OUTBUILDING & YARD ITEMS(L) / XF - BUILDING EXTRA FEATURES(B)											
Code	Description	L/B	Units	Unit Price	Yr Bt	Cond.	Cd	% Gd	Grade	Adj.	Appr. Value
WDK	Wood Deck	L	64	15.00				50	0.00		500
RV	Recreational V	L	1	3200.00	1999			100	0.00		3,200
FSP	Screened Porc	L	184	24.00	2008			50	0.00		2,200
				BUILDING SUB-AREA SUMMARY SECTION							
Code	Description	Living Area	Floor Area	Eff Area	Unit Cost	Undeprec Value					
		Ttl Gross Liv / Lease Area	0	0	0	0					

No Sketch



Parcel Balances Report

Owner: GUINANCIO ISRAEL

Location: 21 ROCK N BIRCH CAMPGROUND

Interest Calc Date: 01/11/2022

Second Owner: none on record

Parcel Identifier: 1-119-A21

REAL ESTATE BALANCES

Parcel Identifier	1-119-A21
Account Number:	07-04013
Location:	21 ROCK N BIRCH CAMPGROUND
Record Owner:	GUINANCIO ISRAEL

Levy: 2021 Per Diem: \$0.01

Billing Date: 11/22/2021

Billing Type: 2nd Half Tax

	<i>Tax Amount:</i>	<i>Interest:</i>	<i>Fee Amount:</i>	<i>Total Due</i>
Original Billed	\$64.00		\$0.00	
Due To Date	\$64.00	\$0.21	\$0.00	\$64.21

Levy: 2021 Per Diem: \$0.01

Billing Date: 5/27/2021

Billing Type: 1st Half Tax

	<i>Tax Amount:</i>	<i>Interest:</i>	<i>Fee Amount:</i>	<i>Total Due</i>
Original Billed	\$60.00		\$0.00	
Due To Date	\$37.61	\$1.52	\$0.00	\$39.13

Real Estate Account Totals \$101.61 \$1.73 \$0.00 **\$103.34**

Real Estate Account Totals \$101.61 \$1.73 \$0.00 **\$103.34**

Tax Lien BALANCES

Parcel Identifier	1-119-A21
Account Number:	07-04013
Location:	21 ROCK N BIRCH CAMPGROUND
Record Owner:	HARDING DOREEN

Levy: 2020 Per Diem: \$0.08

Billing Date: 5/21/2021

	<i>Tax Amount:</i>	<i>Interest:</i>	<i>Fee Amount:</i>	<i>Total Due</i>
Original Billed	\$161.95		\$0.00	
Due To Date	\$161.95	\$18.77	\$20.00	\$200.72

Tax Lien Account Totals \$161.95 \$18.77 \$20.00 **\$200.72**

Tax Lien Account Totals \$161.95 \$18.77 \$20.00 **\$200.72**

Parcel Balances Report

Owner: GUINANCIO ISRAEL

Location: 21 ROCK N BIRCH CAMPGROUND

Interest Calc Date: 01/11/2022

Second Owner: none on record

Parcel Identifier: 1-119-A21

Real Estate Total	\$103.34
Utility Total	\$0.00
Tax Lien Total	\$200.72
Balance Total	\$304.06

Parcel Identifier - 1-119-A21

Account # - 07-04013

#21 Rock N Birch Campground

Record Owner Harding, Doreen

Sold Parcel #21 for \$7,500.00
to ISRAEL Guinancio on this day.
Tuesday, September 8, 2020. Rock N Birch
Campground, 382 Ray Road, Henniker, NH.
03242

9/8/2020 owner Doreen E. Harding

9/8/2020 buyer ISRAEL GUINANCIO

CURRENT OWNER		TOPO		UTILITIES		STRT / ROAD		LOCATION		CURRENT ASSESSMENT		
GUINANCIO ISRAEL		4 Rolling	5 Well	3 Unpaved	3 Rural	RESIDNTL	1032	Appraised	Assessed	2113	HENNIKER, NH	
38 CLAPP ST EXT #1			6 Septic			RESIDNTL	1032	3,400	3,400			
MALDEN MA 02148		SUPPLEMENTAL DATA				RESIDNTL	1032	400	400			

Assoc Pld#

Year	Code	Assessed	Year	Code	Assessed	Year	Code	Assessed
2021	1032	3,400	2020	1032	3,400	2020	1032	3,400
	1032	400		1032	400		1032	400
Total		3,800	Total		3,800	Total		3,800

RECORD OF OWNERSHIP		BK-VOL/PAGE	SALE DATE	QU	VII	SALE PRICE	VC
GUINANCIO ISRAEL	ROC 0		04-01-2021	U	I	0	1
HARDING DOREEN	ROC 0		04-01-2020	U	I	0	33
PANETTA RAYMOND	ROC 0		04-01-2019	U	I	5,500	1
ROBERTS MIKE	BILL 0		01-07-2016	U	I	3,000	00
GOULD HEATHER	BILL 0		01-04-2010	Q	I		

EXEMPTIONS			OTHER ASSESSMENTS		
Year	Code	Description	Amount	Number	Amount
			0.00		

This signature acknowledges a visit by a Data Collector or Assessor

ASSESSING NEIGHBORHOOD				BUILDING PERMIT RECORD			
Nbhd	0001	Nbhd Name	B	Amount	0.00	Description	

APPROXIMATE VALUE SUMMARY

Appraised Bldg. Value (Card) 3,400
 Appraised Xf (B) Value (Bldg) 0
 Appraised Ob (B) Value (Bldg) 400
 Appraised Land Value (Bldg) 0
 Special Land Value 0
 Total Appraised Parcel Value 3,800
 Valuation Method C

VISIT / CHANGE HISTORY

Date	Id	Type	Is	Cd	Purpose/Result
04-14-2021	RD			01	Measur+1Visit
07-31-2020	VS			14	Field Review
04-16-2020	JF			98	Assessor Review
04-23-2019	BL			01	Measur+1Visit
05-07-2018	BL			01	Measur+1Visit
04-25-2017	GH			98	Assessor Review
08-04-2016	GH			98	Assessor Review

LAND LINE VALUATION SECTION							
B Use Code	1032	Description	MH CAMP	Zone	RR	Land Type	
Land Units	0	Land Units	0 SF	Unit Price	21.92	Size Adj	1.00000
Parcel Total Land Area	0.0000	Parcel Total Land Area	0.0000	Site Index	5	Cond.	1.00
Total Card Land Units	0.0000	Parcel Total Land Area	0.0000	Nbhd.	1.000	Nbhd. Adj	

Location Adjustment Adj Unit P Land Value

0.0000	21.92	0
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CONSTRUCTION DETAIL			CONSTRUCTION DETAIL (CONTINUED)																																						
Element	Cd	Description	Element	Cd	Description																																				
Style: 36		Camp																																							
Model: 01		Residential																																							
Grade: 01		Minimum																																							
Stories: 1		1 Story																																							
Occupancy: 1		Clapboard	<table border="1"> <tr> <th colspan="3">CONDO DATA</th> </tr> <tr> <th>Parcel Id</th> <th>Code</th> <th>Description</th> </tr> <tr> <td>16</td> <td></td> <td></td> </tr> <tr> <td>25</td> <td></td> <td></td> </tr> <tr> <td>8</td> <td></td> <td></td> </tr> <tr> <td>10</td> <td></td> <td></td> </tr> <tr> <td>14</td> <td></td> <td></td> </tr> <tr> <td>24</td> <td></td> <td></td> </tr> <tr> <td>5</td> <td></td> <td></td> </tr> <tr> <td>11</td> <td></td> <td></td> </tr> <tr> <td>4</td> <td></td> <td></td> </tr> <tr> <td>7</td> <td></td> <td></td> </tr> </table>			CONDO DATA			Parcel Id	Code	Description	16			25			8			10			14			24			5			11			4			7		
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7																																									
Exterior Wall 1: 11		Gable/Hip																																							
Exterior Wall 2: 03		Rolled Compos																																							
Roof Cover: 02		Plywood Panel																																							
Interior Wall 1: 04																																									
Interior Wall 2: 14		Carpet																																							
Interior Fir 1: 02		Minimum/Plywd			33,586																																				
Interior Fir 2: 02		Gas																																							
Heat Fuel: 03		Hot Air-no Duc			1970																																				
Heat Type: 01		None			1995																																				
AC Type: 02		2 Bedrooms			A																																				
Total Bthrms: 1					25																																				
Total Half Baths: 0					0																																				
Total Xtra Fixtrs: 3					65																																				
Total Rooms: 01					1																																				
Bath Style: 01		3 Rooms			10																																				
Kitchen Style: 01		Old Style			3,400																																				
		Old Style																																							
<p>OB - OUTBUILDING & YARD ITEMS(L) / XF - BUILDING EXTRA FEATURES(B)</p> <table border="1"> <tr> <th>Code</th> <th>Description</th> <th>L/B</th> <th>Units</th> <th>Unit Price</th> <th>Yr Bld</th> <th>Cond. Cd</th> <th>% Gd</th> <th>Grade</th> <th>Grade Adj.</th> <th>Appr. Value</th> </tr> <tr> <td>SHD1</td> <td>Shed</td> <td>L</td> <td>64</td> <td>12.00</td> <td>2005</td> <td></td> <td>50</td> <td></td> <td>0.00</td> <td>400</td> </tr> </table>						Code	Description	L/B	Units	Unit Price	Yr Bld	Cond. Cd	% Gd	Grade	Grade Adj.	Appr. Value	SHD1	Shed	L	64	12.00	2005		50		0.00	400														
Code	Description	L/B	Units	Unit Price	Yr Bld	Cond. Cd	% Gd	Grade	Grade Adj.	Appr. Value																															
SHD1	Shed	L	64	12.00	2005		50		0.00	400																															

BUILDING SUB-AREA SUMMARY SECTION						
Code	Description	Living Area	Floor Area	Eff Area	Unit Cost	Undeprc Value
BAS	First Floor	717	717	717	45.63	32,719
FOP	Open Porch	0	50	10	9.13	456
WDK	Deck, Wood	0	90	9	4.56	411
Ttl Gross Liv / Lease Area					857	33,586



**“SUGGESTED” 2022 WARRANT ARTICLE
TOWN MEETING
STATE OF NEW HAMPSHIRE
SEWER DEPARTMENT, TOWN OF HENNIKER**

Article X - Bond to perform Wastewater Upgrades.

To see if the Town will vote to raise and appropriate the sum of \$3,200,000 for the purpose of performing Wastewater Upgrades, that will qualify the Town for federal and state funds, such sum to be raised by the issuance of serial bonds and notes not to exceed \$3,200,000 under and in compliance with the provisions of the Municipal Finance Act (NH RSA 33:1 et. seq., as amended) and to authorize the Town to issue and negotiate such bonds or notes and determine the rate of interest thereon, and to take such actions as may be necessary to effect the issuance, negotiation, sale and delivery of such bonds or notes as shall be in the best interest of the Town. Additionally to authorize the Town to apply for and accept grants or other funds that may reduce the amount to be repaid and participate in the State Revolving Fund (SRF) RSA 486.14 established for this purpose, and to allow the Town to expend such monies as become available from the federal and state governments and pass any vote relating thereto. It is anticipated that the Town will receive up to \$224,000 in principal forgiveness from the State Revolving Fund loan program, and \$960,000 in grants from State ARPA funds administered through the NHDES. The remaining bond for this project, less \$100,000 of committed local Town ARPA grant funds, will be paid for Sixty Percent (60%) by the wastewater users and Forty Percent (40%) by the entire Town.

[Recommended by Board of Selectmen #-#]

[Recommended by the Municipal Budget Committee #-#]

2/3 Ballot Vote Required

Wastewater System Asset Management Program Henniker, New Hampshire

September 20, 2019



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A. Data Collection Forms and Reports

B. Level of Service Statement (LOS)

C. Attribute Tables and Summaries

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1. Introduction

The Town of Henniker engaged Underwood Engineers to develop an asset management program (AMP) for its sanitary sewer collection and treatment system. The project has been funded by a \$30,000 CWSRF loan, including \$30,000 in principal forgiveness upon completion.

The framework of this AMP includes the following core components.

- Asset Inventory and Condition Assessment
 - What sewer assets is the Town responsible for maintaining?
 - Which are able to serve their purpose? Which are not?
 - What is their condition?
- Level of Service (LOS)
 - What are the Town's goals in operating and maintaining the system?
 - Goals should be specific, measurable, attainable, realistic, timely (SMART)
- Criticality
 - Prioritize assets by their overall condition score versus their impact of malfunction.
- Minimum Life Cycle Cost (Practices)
 - Estimate costs needed to properly inspect and repair assets in order to maintain the desired LOS.
- Long-Term Funding Strategy (Budget)
 - Schedule estimated replacement/refurbishment costs out over the life of the assets.
- Implementation and Communication Plan
 - Data collection
 - Planning tools
 - Management reporting
- Recommendations and next Steps



2. Asset Inventory and Condition Assessment

The Town’s sewer system, including the two (2) pumping stations and the wastewater treatment facility (WWTF) serves approximately 300 customers. Most of the system was built in the mid-1970’s. However, there have been collection system extensions built to serve new development and upgrades to the pumping stations and wastewater treatment facility. A list of historical highlights is shown below.

- 1975 – Wastewater Treatment Facility was constructed, as well as the two pumping stations (Ramsdell Road Pumping Station and West Henniker Pumping Station), and much of the gravity collection system.
- 1988-1990 – Septage receiving and sludge handling upgrades at WWTF.
- 1994 – A building was constructed over the West Henniker Pumping Station for enhanced accessibility and operator safety.
- 2006 – Improvements to the WWTF aeration system, including new blowers and a new building; and a new distribution box for the settling tanks.
- 2014 – A new WWTF UV disinfection unit, and other improvements to the effluent handling system.
- 2017 – Major repairs to Ramsdell Road Pumping Station damaged by flood.

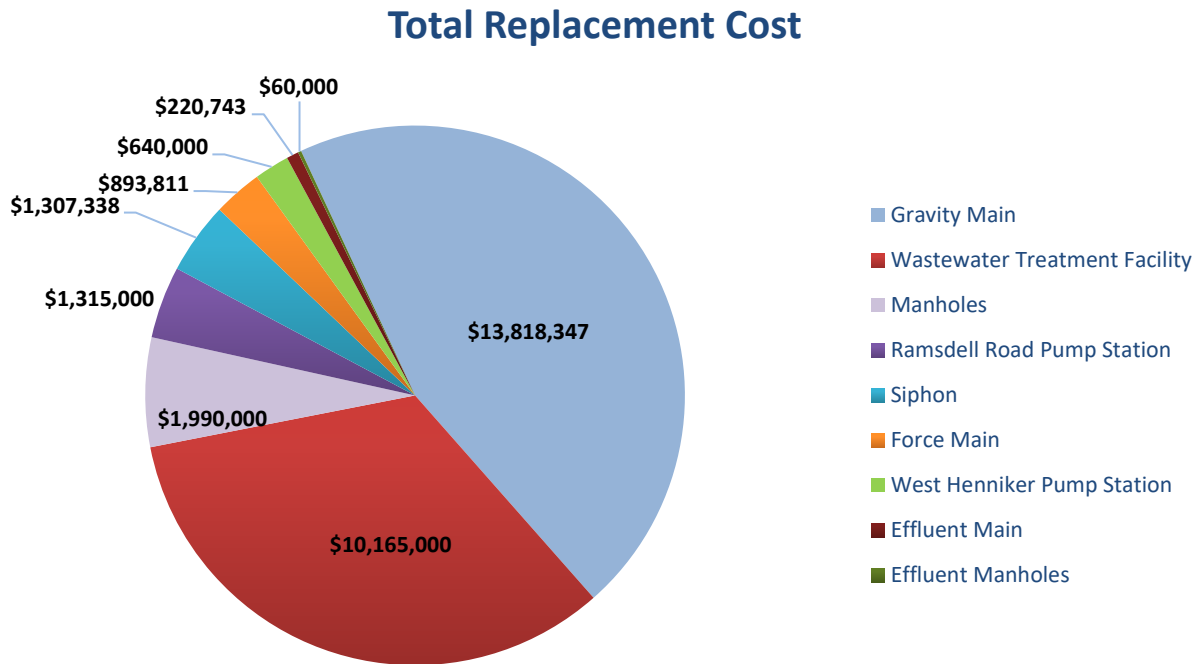
The replacement cost of the Town’s combined wastewater assets is over \$30 million. That investment is summarized below.

Table 1. Summary of Wastewater System Replacement Cost

Asset Category	Estimated Replacement Cost
Gravity Main	\$13,818,347
Wastewater Treatment Facility	\$10,165,000
Manholes	\$1,990,000
Ramsdell Road Pump Station	\$1,315,000
Siphon	\$1,307,338
Force Main	\$893,811
West Henniker Pump Station	\$640,000
Effluent Main	\$220,743
Effluent Manholes	\$60,000
Grand Total	\$30,410,239



Figure 1. Summary of Wastewater System Replacement Cost



The Town conducts closed-circuit televised inspection (CCTV) of approximately one-third of its gravity mains each year. Therefore, there is ample and recent information regarding the condition of the collection system. The three-year inspection schedule allows for scheduling of repairs and maintenance of damaged or trouble-prone areas.

The Town has a paper map of the sewer collection area, which was prepared some time ago. This map, along with available record drawings served as the basis of a new GIS-based collection system map. The service area can be divided into two collection basins as shown on the map provided in Appendix E, Basin 1 and Basin 2. Basin 1, which includes the Ramsdell Road Pumping Station, collects wastewater from the entire service area, including that which is transmitted to the interceptor along Western Avenue via a force main from the West Henniker Pumping Station. It also includes an area south of the Contoocook River where wastewater is routed to the pumping station via two siphons. Basin 2 is served by the West Henniker Pumping Station, which accepts flow from an area starting just west of Juniper Ridge Road and ending Old Hillsboro Road.

The Town owns 199 sanitary sewer manholes including six (6) effluent manholes and one (1) siphon inlet chamber. Town-owned sewer piping is summarized in **Table 2**.



Table 2. Sanitary Sewer Pipe by Type and Material

Material	Gravity Main	Force Main	Siphon	Grand Total
AC	36,497			36,497
CI	10	2,750	872	3,632
DI	407			407
PVC	1,618			1,618
VC	310			310
Unknown	638			638
Grand Total	39,480	2,750	872	43,102

As mentioned above, the Town’s entire gravity system, with the exception of the siphons, has been inspected within the past three years (2016-2018). The system is in good condition overall. However, some repairs are needed. The inspections were performed by various contractors, who video recorded the inspections and provided detailed reports including database tables. Fortunately, they all use a similar grading system. A general description of the grading system is provided in **Table 3** below.

Table 3. Gravity Main Inspection Grading System

Defect Grade	General Description
5 – Severe; repair within one year	Severe structural defects (hole or void), blockage > 30%, infiltration gusher
4 – Significant; attention needed within two years	Multiple fractures, blockage between 20%-30%, infiltration runner
3 – Fair; moderate; monitor and repair when needed	Multiple cracks, blockages <20%, infiltration weeper or signs of previous leakage
2 - Good; no deterioration observed	Ductile iron or asbestos cement pipe in good condition
1 - Excellent; minor defects	PVC pipe in good condition

Defects Grade 3 or greater observed during the last three years of inspections are listed in **Table 4** below. A complete list of defects is included in **Appendix C**, and a map of defects is provided in **Appendix E**.

Table 4. Significant Defects Found Within the Last Three Years of Inspections

Asset ID	Defect Description
Grade 5 – Severe; repair within one year	
106-105	Hole, at 12 o'clock, within 8 inches of joint
135-Siphon Inlet Chamber	Infiltration Gusher Joint
46-44	Infiltration Gusher, at 6 o'clock, within 8 inches of joint
58-57	Broken Pipe Void Visible
59-58	Hole Soil Visible
M5-M4	Broken Pipe Void Visible



Asset ID	Defect Description
Grade 4 -Significant; attention needed within two years	
106-105	Broken, at 03 o'clock, within 8 inches of joint
18-17	Infiltration Runner, at 05 o'clock, within 8 inches of joint
35-34	Broken, at 11 o'clock, within 8 inches of joint
36-35	Broken, at 01 o'clock, within 8 inches of joint
47-46	Infiltration Runner, at 03 o'clock, within 8 inches of joint
48-47	Broken, at 02 o'clock, within 8 inches of joint
73A-73	Roots Ball Joint
85-84	Broken, at 07 o'clock, within 8 inches of joint
G2-G1	Fracture Multiple
Grade 3 -Fair, moderate; monitor and repair when needed	
112-111	Infiltration Dripper, at 12 o'clock, within 8 inches of joint
122-121	Tap Factory Made Defective
132-131	Roots Medium Joint
M4-M2	Fracture Longitudinal

Several refurbishments and upgrades have been completed at the wastewater treatment facility and pumping stations over the years. A walkthrough of these facilities indicated that most assets are in serviceable condition overall, despite being aged. One item of immediate concern is the sludge dewatering equipment. The belt filter press was bought used in 1988. While it is still operational, it has exceeded its estimated useful life, parts are no longer available, and it requires excessive staff time in order to keep it in service. The grit handling equipment is another item of concern. Key components of the grit handling system are original from 1975 and have exceeded their estimated useful life. A third item of concern is the lack of mechanical screening. Only a coarse manual bar rack currently exists, which is not adequate to properly protect downstream equipment.

The aeration basins, diffusers, and blowers were upgraded in 2006. While the facilities are relatively new, short-lived components such as the variable frequency drives (VFDs) for the blowers, are nearing the end of their estimated useful lives.

The settling tanks have not yet exceeded their useful life, and the drives have been replaced as needed. The sludge tanks are original and have not exceeded their estimated useful life. The diffusers have been replaced by Wastewater Department staff within the last five (5) years. The UV disinfection unit was replaced in 2014.

The plant standby generator was replaced in 2011 and the plant boiler was also replaced in 2011.

The Ramsdell Road Pumping Station was flooded in 2017 due to a broken water service. Repairs cost nearly \$270,000. Fortunately, the cost was covered by insurance. The three pumps, which transmit all wastewater collected within the service area to the wastewater treatment facility, were all rebuilt. New VFD's were provided. All electrical equipment and controls were replaced.

The West Henniker Pumping Station was originally built in 1975. In 1994 the exposed wet well and dry well structures were enclosed. The generator and transfer switch were replaced in 2012.



3. Level of Service

The Level of Service (LOS) provides specific goals for the operation, maintenance and performance of sewer and wastewater system assets. The first step in formulating the LOS was to review problems identified during the Asset Inventory and Condition Assessment process.

3.1. General Operations

Overall the operation of the wastewater treatment and collection system is organized and well-documented. The Town's three Wastewater Department employees include an experienced superintendent and two operators. Staffing appears to be adequate. Facilities are well-maintained.

3.2. Inspection and Routine Maintenance Goals

The Town has an established inspection and maintenance system which should continue to be implemented. Aside from daily tasks, operators have a list of monthly, seasonal, and annual tasks to be completed. As mentioned in **Section 2**, one-third of the collection system is video inspected each year.

As part of this asset management effort, the results of those inspections were mapped and exported into tabular format to assist the Town in planning and budgeting for necessary repairs going forward.

3.3. Data Collection and Follow-up

The Town currently has an effective paper-based data collection system. The forms currently used by the Town are provided in **Appendix A**. These can be adapted for later use in a computerized system as the Town expands its asset management program.

3.4. Capital Planning and Funding

The Town has been paying down long-term debt on improvements at the wastewater treatment facility, including the new UV disinfection system installed in 2014 and the upgrades to the aeration system completed in 2006. However, additional upgrades to the sludge handling system and grit handling equipment will be required in the near term as well.

A Level of Service Matrix is provided in **Appendix B**.



4. Critical Assets and Priority Projects

In order to allocate scarce financial and physical resources in the most efficient way, it is necessary to systematically prioritize projects. For the purposes of this AMP, assets will be ranked by their criticality. Criticality is defined as Overall Performance versus Impact of Malfunction.

Overall Performance is evaluated based on numerous factors including functionality, capacity, condition, or remaining useful life. In general, if information on the condition of the Town's wastewater assets was available, that was used to assign an Overall Performance score. Otherwise, the score was based on remaining useful life.

Table 5. Overall Performance Score

Overall Performance	
1. Very Low Risk	Asset is extremely reliable, condition of asset is excellent. Remaining useful life is greater than 50 years.
2. Low Risk	Failures unlikely, condition of asset is very good. Remaining useful life is between 30 and 50 years.
3. Moderate Risk	Failure of asset is possible, moderate defects present. Remaining useful life is between 10 and 30 years.
4. High Risk	Asset sometimes fails to meet performance requirements, significant defects noted. Remaining useful life is between 0 and 10 years.
5. Very High Risk	Asset is likely to fail or has failed to meet performance requirements, serious defects noted. Asset has exceeded its remaining useful life.

Impact of Malfunction was assigned with the following points in mind.

- The siphons and collection facilities within close proximity to the Contoocook River were considered to have a high Impact of Malfunction due to the potential effect on a surface water body.
- Facilities which serve a high number of customers were assigned a higher impact score. The 10-inch interceptor along Western Avenue was also considered to have a high impact because of the potential to affect a large number of customers, and because of its depth, emergency repairs could be difficult and expensive.
- Facilities lacking redundancy, such as the belt filter press, were assigned a higher Impact of Malfunction score.

Impact of Malfunction scoring is detailed in **Table 6** below.

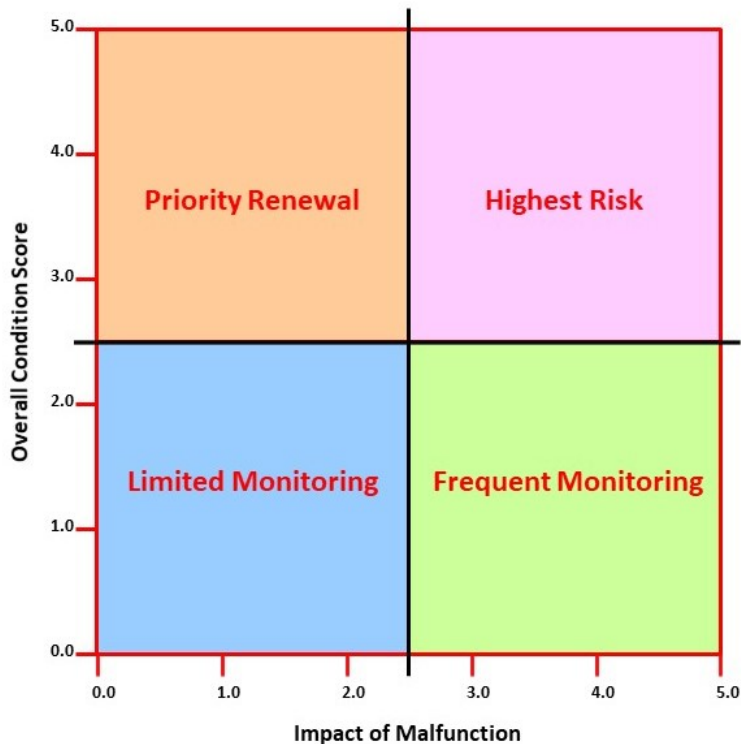


Table 6. Impact of Malfunction

Impact of Malfunction	
1. Very Low Impact	Unlikely to affect a surface water or large number of customers.
2. Low Impact	Unlikely to affect a surface water, may impact a moderate number of customers.
3. Moderate Impact	Unlikely to affect a surface water. May impact a moderate number of customers or significant customers (school, hospital, business district).
4. High Impact	Likely to affect a surface water or a moderate to large number of customers.
5. Major Impact	Very likely to affect a surface water or a large number of customers.

The criticality of an asset can be thought of as a matrix as shown below. See **Figure 2** for a visual representation.

Figure 2. Criticality Matrix



Horizontal sanitary sewer collection system assets are mapped by overall performance (i.e. remaining useful life, condition), impact of malfunction and criticality in **Appendix E**. The same information for all vertical assets (pumping stations, wastewater treatment facility) are provided in **Appendix C**.



5. Minimum Life Cycle Cost (Practices)

The Town currently has a well-organized, paper-based maintenance and inspection program in place. Staff fills out daily check lists for the wastewater treatment facility and the two pumping stations. There is also an annual task schedule organized by month. See **Appendix A**.

The wastewater department is adequately staffed and has a sufficient operating budget. However, significant capital investments will need to be made in the near future. The sludge handling system and grit handling system will require the most immediate upgrades.

It should be noted that there are additional expenses associated with a failure of the sludge handling equipment. If the sludge handling equipment were to fail, it will take six months to one year to replace it. During that time, the Town will need to hire an outside contractor to process and dewater the sludge, which will cost an estimated \$600 per dry ton. The Town produced 210 dry tons in 2018. If that number is typical, the Town will pay between \$63,000 and \$126,000 for onsite sludge dewatering. This is above and beyond what the Town will have to pay to replace the belt filter press, which is estimated to cost approximately \$1,000,000.

The wastewater treatment facility is one of the largest users of energy in the Town; and aeration is typically the most energy-intensive process. The aeration system was upgraded in 2005, and the blowers were outfitted with variable frequency drives to maximize efficiency. The next system due for renewal is the sludge dewatering equipment. Sludge handling typically constitutes 10% of energy use at a wastewater treatment facility.

Recent inspections of the Town's gravity mains have found that although some maintenance and repairs are needed, the system is in good condition overall. While there are some significant defects, they have been caught in a timely manner and can be fixed cost-effectively. Typical repair costs are provided in the table below.

Table 7. Typical Gravity Main Repair Costs

Repair Description	Unit Cost
Root Removal	\$500/EA
Mainline Point Repair for Actively Leaking Pipe	\$2,000/EA
Mainline Point Repair for Other Mainline Defects	\$2,000/EA
CIPP Line Pipe from MH to MH	\$150/LF
Excavation Repair (min. 20 feet)	\$350/LF
Lateral/Break- In Rehab	\$2,500/EA



6. Long-Term Funding Plan (Budget)

Total wastewater system replacement costs have been scheduled out each year for the next ten years in **Table 8**. Because pipes and concrete structures are such long-lived assets, system-wide replacement costs have also been scheduled out each decade for the next one-hundred years in **Table 9** and **Figure 4**.

Cost estimates are in 2019 dollars and are based on full replacement cost, including engineering and design. Please note cost may be lower if refurbishment is feasible versus complete replacement. The largest imminent replacement cost is the belt filter press. Based on these order-of-magnitude estimates, the costs of asset renewals are expected to approach \$3.6 million over the next ten years.

Table 8. Estimated Replacement Cost Next Ten Years

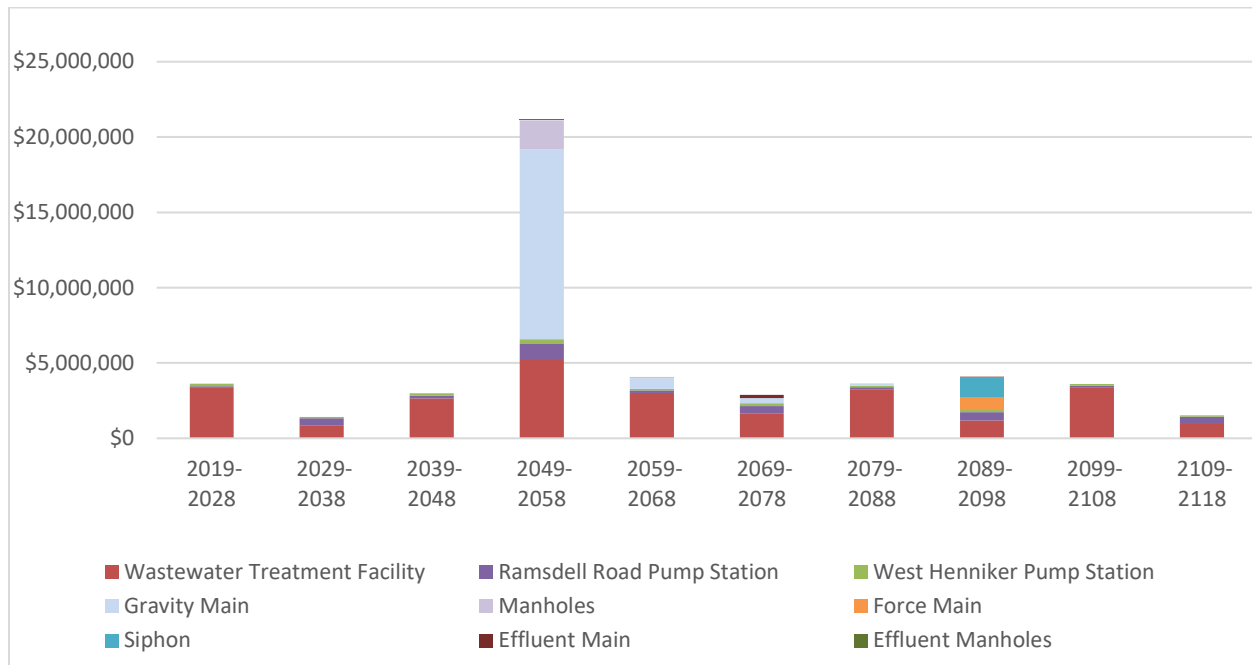
Year	Wastewater Treatment Facility	Ramsdell Road Pump Station	West Henniker Pump Station	Grand Total
2019	\$1,975,000	\$50,000	\$90,000	\$2,115,000
2020	\$-	\$-	\$-	\$-
2021	\$270,000	\$7,500	\$-	\$277,500
2022	\$200,000	\$-	\$-	\$200,000
2023	\$-	\$7,500	\$-	\$7,500
2024	\$195,000	\$-	\$25,000	\$220,000
2025	\$125,000	\$25,000	\$50,000	\$200,000
2026	\$445,000	\$7,500	\$-	\$452,500
2027	\$-	\$-	\$-	\$-
2028	\$145,000	\$7,500	\$-	\$152,500
2019-2028	\$3,355,000	\$105,000	\$165,000	\$3,625,000

Table 9. Estimated Replacement Cost Next One Hundred Years

Decade	Estimated Replacement Cost
2019-2028	\$3,625,000
2029-2038	\$1,425,000
2039-2048	\$2,985,000
2049-2058	\$21,171,742
2059-2068	\$4,073,647
2069-2078	\$2,883,724
2079-2088	\$3,642,579
2089-2098	\$4,103,547
2099-2108	\$3,600,000
2109-2118	\$1,530,000
2019-2118	\$49,040,239



Figure 3. Replacement Costs – Next 100 Years



Full replacement costs for existing assets is estimated to be approximately \$487,000 per year over the next 100 years. The largest chunk of that is nearly \$14 million for full replacement of the gravity mains. If the Town continues its program of ongoing inspections and repairs, it is unlikely that the gravity mains will require full replacement at the same time. Under these circumstances, the more likely scenario is that linings and repairs will be completed as needed, which will extend the useful life of the pipe. A structural CIPP liner is expected to extend pipe life by 20 to 50 years, and costs one-half to one-third the cost of a full replacement.

According to data from the Town, a typical monthly wastewater bill for a single-family home is approximately \$480 per year. The Town’s median household income is \$69,609 per year, according to the 2017 American Community Survey available at the Census Bureau. This means that the affordability ratio is approximately 0.69%. The Town should consider the impact of its rates on its ability to obtain SRF loans and possible loan forgiveness.

Going forward, the Town will have to decide which projects to prioritize in order to schedule capital spending and ensure that financial resources are available without having to impose large rate increases.

Replacements were prioritized as discussed in **Section 4**. **Table 10** lists the asset renewals due in the next ten years by criticality. **Table 11** orders them by risk score. The WWTF belt filter press and the degritting classifier are the two highest priority items.



Table 10. Estimated Replacement Costs by Criticality – Next Ten Years

Year	Highest Risk	Priority Renewal	Frequent Monitoring	Limited Monitoring	Grand Total
2019	\$1,575,000	\$540,000	\$-	\$-	\$2,115,000
2020	\$-	\$-	\$-	\$-	\$-
2021	\$270,000	\$7,500	\$-	\$-	\$277,500
2022	\$200,000	\$-	\$-	\$-	\$200,000
2023	\$7,500	\$-	\$-	\$-	\$7,500
2024	\$30,000	\$190,000	\$-	\$-	\$220,000
2025	\$100,000	\$100,000	\$-	\$-	\$200,000
2026	\$265,000	\$187,500	\$-	\$-	\$452,500
2027	\$-	\$-	\$-	\$-	\$-
2028	\$27,500	\$125,000	\$-	\$-	\$152,500
2019-2028	\$2,475,000	\$1,150,000	\$-	\$-	\$3,625,000

Table 11. Estimated Replacement Costs by Risk Score

Risk Score/Asset Category/Subcomponent	2019-2028
25	
Wastewater Treatment Facility	
Belt Filter Press	\$1,000,000
20	
Wastewater Treatment Facility	
Degritting classifier	\$75,000
Ramsdell Road Pump Station	
Process valves	\$25,000
Make-up air unit - wetwell	\$25,000
16	
Wastewater Treatment Facility	
Aeration tank submersible mixer #2	\$15,000
Aeration tank submersible mixer #1	\$15,000
Ramsdell Road Pump Station	
Process piping	\$25,000
West Henniker Pump Station	
Pump #2	\$30,000
Pump #1	\$30,000
15	
Wastewater Treatment Facility	
HVAC unit and ducts	\$100,000
Pad mounted transformer	\$50,000
Corrugated Metal Building - HVAC	\$50,000
Yard piping - valves	\$50,000
Corrugated Metal Building - Controls	\$25,000



Risk Score/Asset Category/Subcomponent	2019-2028
Return activated sludge pump #2	\$20,000
Belt Filter Press feed pump	\$20,000
Grit pump #1	\$20,000
Grit pump #2	\$20,000
NaOH feed pump #1	\$5,000
West Henniker Pump Station	
Heater & Vents	\$30,000
12	
Wastewater Treatment Facility	
Secondary settling tanks - metal troughs and weirs	\$200,000
Secondary settling tank fiberglass cover #1	\$100,000
Secondary settling tank fiberglass cover #2	\$100,000
Probes/sensors/controls	\$50,000
Sludge blower unit #1	\$40,000
Sludge blower unit #2	\$40,000
Blower VFD #3	\$30,000
Blower VFD #2	\$30,000
Blower VFD #1	\$30,000
Blower Building - HVAC	\$25,000
Operations building piping/plumbing	\$25,000
Frac tank	\$20,000
Effluent flow metering system	\$20,000
Return activated sludge VFD #2	\$20,000
Return activated sludge VFD #1	\$20,000
NaOH feed pump #2	\$5,000
Ramsdell Road Pump Station	
Comminutor (Muffin Monster)	\$15,000
West Henniker Pump Station	
Process piping	\$50,000
Pump station - wood truss, asphalt shingles	\$25,000
10	
Wastewater Treatment Facility	
Operations building electrical	\$300,000
Site lighting	\$75,000
Graphics panel/PLC/alarms/controls	\$50,000
Secondary setting tanks - scum drives	\$50,000
Exhaust fan #4	\$7,500
Exhaust fan #3	\$7,500
Exhaust fan #5	\$7,500
Exhaust fan #2	\$7,500
Exhaust fan #6	\$7,500
Exhaust fan #1	\$7,500



Risk Score/Asset Category/Subcomponent	2019-2028
8	
Wastewater Treatment Facility	
Septage acceptance plant	\$150,000
Operations building process piping	\$100,000
Sludge conveyor to roll-off	\$75,000
Aeration blower #2	\$60,000
Aeration blower #3	\$60,000
Aeration blower #1	\$60,000
Corrugated Metal Building - Electrical	\$50,000
Septage receiving mixer #2	\$20,000
Septage receiving mixer #1	\$20,000
Ramsdell Road Pump Station	
Comminutor (Muffin Monster)	\$15,000
5	
Wastewater Treatment Facility	
Septage receiving plunger pump	\$20,000
Grand Total	\$3,625,000

In addition to routine inspections and repairs, the Town will need to begin planning for ongoing asset renewals. A review of the Town's annual reports over the past five (5) years indicates the ending fund balance for the Wastewater Department has been trending slightly upward. However, under the current rate structure, the total current capital need is only 13.7% funded. A rate analysis completed by the Town in April 2019 indicates fully funding capital needs would increase the base charge by \$20/per year; and would increase the revenue from overage charges by \$153,000. On a per gallon basis, this is an increase of two cents.

Capital needs will only increase in the coming years unless necessary replacements and refurbishments are completed in a timely manner. Assuming, no replacements or refurbishments occur in the next five (5) years, the total capital need will increase to \$4,335,000 in today's dollars.

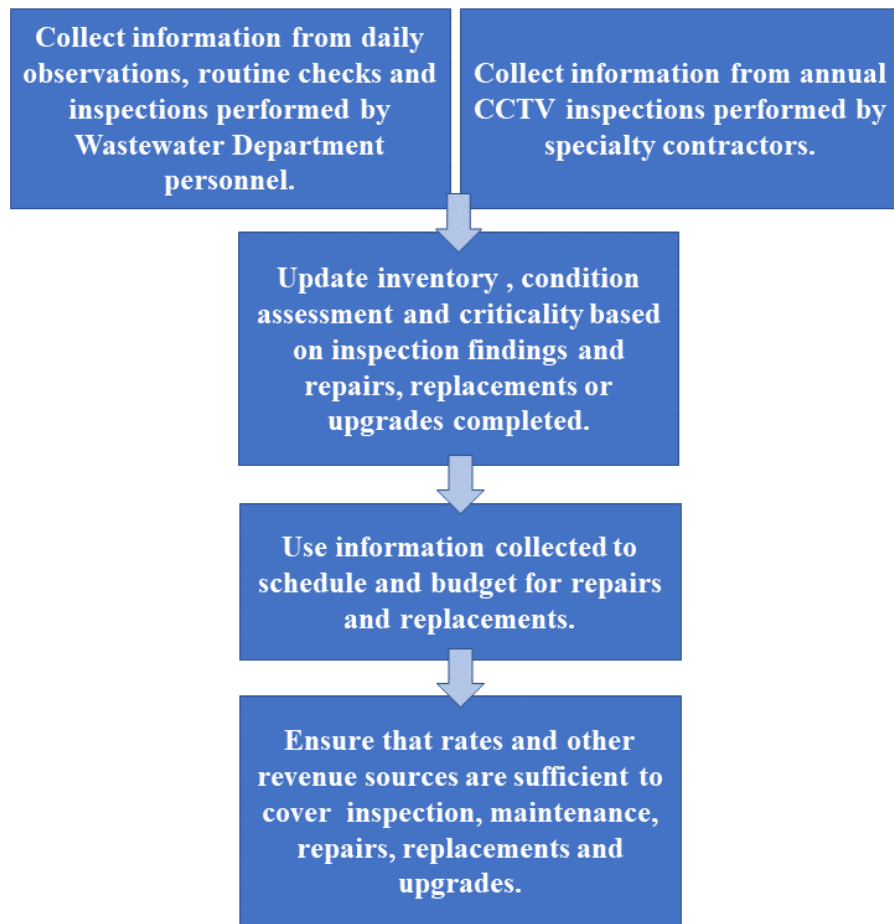


7. Implementation and Communication

The Town already has a well-functioning paper-based data collection system for its wastewater treatment and collection system. As part of this current asset management effort, some of those existing forms have been converted to an electronic format. However, the Town does not currently have the infrastructure to deploy those forms. As the Town continues to build its asset management program, that infrastructure can be better developed.

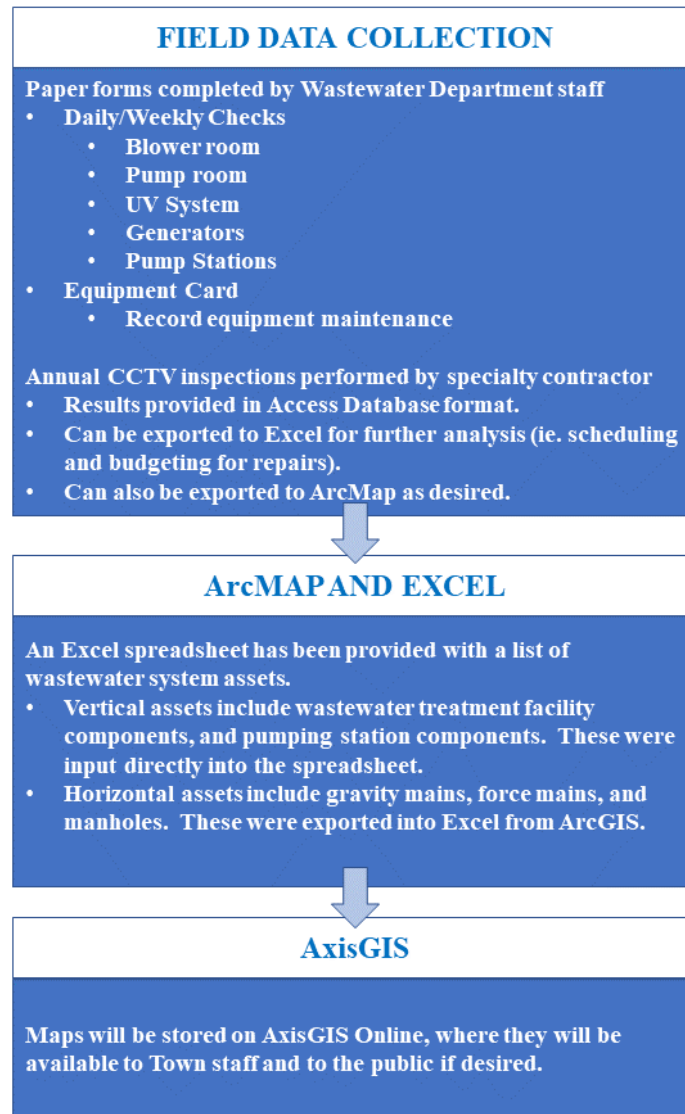
The Town does have the ability to post its sanitary sewer system maps online. Those maps can be made viewable to staff and to the public. An information flow chart has been provided in **Figure 5**, which illustrates how the asset management effort can be incorporated into the budgeting and planning process.

Figure 4. Planning and Budgeting Flow Chart



The information assembled can be used as the basis for a staffing plan, operating budget and capital budget. It can also be used to generate reports, which can be used to educate and inform the Select Board and the public. A data processing flow chart has been provided in **Figure 6**.

Figure 5. Data Processing Flow Chart

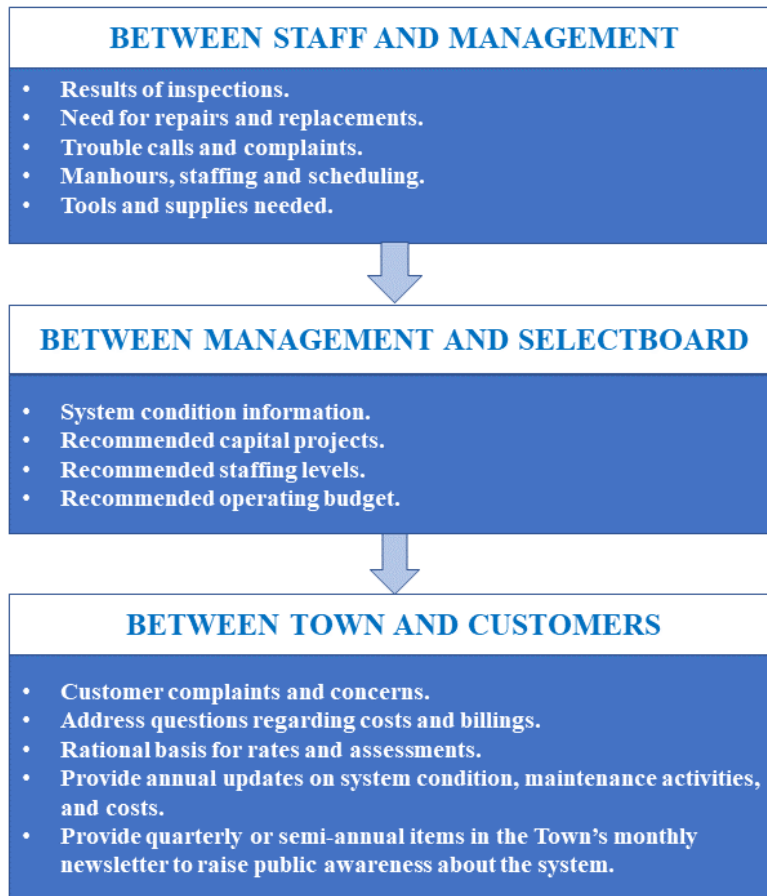


As information is being collected, it needs to be shared between Wastewater Department staff, Town management, the Select Board, and the public. Staff keeps tabs on the condition of the system. They know best what needs to be repaired or replaced, what capital projects are required, what services are needed, and what staffing levels are appropriate. The Town Administrator and Select Board are responsible to the public when it comes to providing oversight and securing the financial resources needed to maintain the system, which has an estimated replacement value of over \$30 million.

Billing time is typically the only time that customers are reminded of the valuable service they receive. The Wastewater Department contributes information for the annual report, but it might also be helpful to provide quarterly reminders about the sewer system in the Town's newsletters.



Figure 6. Communication Flow Chart



8. Conclusions and Recommendations

Horizontal Assets

Short-term repairs needed in the collection system are summarized in **Table 4**. Due to the young age of the collection system, there are no complete dig and replace pipeline projects anticipated for several decades.

Vertical Assets

Due to the shorter life span of vertical assets (WWTF and pump stations), there are immediate funding needs; approximately \$3.7M over the next 10 years. These are enumerated in **Table 10**.

The Town has a good paper-based data collection system in place. As part of this asset management effort, maps will be provided to the Town in GIS format. The maps can then be made available to Town staff to view on the Town's AxisGIS system. This will also allow staff to access information associated with each horizontal asset, such as installation date, material, diameter, etc.

Information on all horizontal and vertical assets has been combined into one Microsoft Excel-based spreadsheet for the purposes of financial planning and forecasting going forward. That spreadsheet has been provided to the Town and is available for reference and future editing.

In addition, the results of the CCTV inspections performed on the gravity mains over the past three years have been mapped and exported into GIS files and a spreadsheet usable by the Town. As replacements and repairs are completed, the installation date and/or remaining useful life in the inventory GIS file should be updated and exported to the financial planning spreadsheet.

As the Town expands its asset management program, it can continue to develop and refine its data collection, analysis and sharing processes. It is recommended that the Town build in-house GIS data processing capability. While the paper-based data collection system currently in use for the wastewater system is effective for the time being, the Town should incorporate electronic data collection forms and GIS capability into the system at some point in the future.

The tools provided as part of this current asset management effort can be used to do the following:

1. Refine and update criticality.
2. Refine and update replacement costs.
3. Refine and update Level of Service Matrix

Finally, financial planning is a key goal of Asset Management. Based on the analyses conducted during preparation of this Program. If the Town wishes to perform the majority of future replacement/refurbishment of the wastewater system without incurring long-term bonds/loans, annual contributions to Capital Reserves should be set at \$365,000 and adjusted over time based on inflation and the longevity of collection system refurbishment.



APPENDIX A

**Data
Collection Forms**

HENNIKER, NH WWTF - BLOWER BUILDING DAILY CHECKLIST

DATE: _____ START _____ END _____

	SUN	MON	TUE	WED	TH	FRI	SAT
LEAD BLOWER NO. 1 / 2 / 3							
HAND							
OFF							
AUTO							
SPEED (Hz)							
MOTOR AMPS							
INLET FILTER READING							
DISCHARGE PRESSURE							
OIL LEVEL 1							
OIL LEVEL 2							
ELASPED TIME METER							
LAG BLOWER NO. 1 / 2 / 3							
HAND							
OFF							
AUTO							
SPEED (Hz)							
MOTOR AMPS							
INLET FILTER READING							
DISCHARGE PRESSURE							
OIL LEVEL 1							
OIL LEVEL 2							
ELASPED TIME METER							
DISSOLVED OXYGEN ANALYZER							
TANK 1 / 2 PROBE READING							
PREV. DAY AVG DO							
PREV. DAY MIN DO							
PREV. DAY MAX DO							
HVAC STATUS							
HEATING SYSTEM							
ON							
OFF							
VENTILATION SYSTEM							
ON							
OFF							
BLOWER BLDG TEMP							
OTHER							
TANK 1 / 2 SELECTOR MIXER							
ON							
OFF							
TIME OF DAY SHEET FILLED IN							

GENERAL COMMENTS:

Month _____

UV Disinfection

Date	Bank	Intensity	Lamp Hrs.	Remarks
1				
2				
3				
4				
5				
6				
7				
8				
9				
10				
11				
12				
13				
14				
15				
16				
17				
18				
19				
20				
21				
22				
23				
24				
25				
26				
27				
28				
29				
30				
31				

Press Operations Log

Month	Polyblend		Feed Pump		
Date	Hours	Speed	Stroke	Speed	Comments
1					
2					
3					
4					
5					
6					
7					
8					
9					
10					
11					
12					
13					
14					
15					
16					
17					
18					
19					
20					
21					
22					
23					
24					
25					
26					
27					
28					
29					
30					
31					

Ramsdell Road Pump Station

Month

Year

Date	Pump #1	Pump #2	Pump #3	Seq.	Time	H2O Meter	Remarks
1							
2							
3							
4							
5							
6							
7							
8							
9							
10							
11							
12							
13							
14							
15							
16							
17							
18							
19							
20							
21							
22							
23							
24							
25							
26							
27							
28							
29							
30							
31							

West Henniker Pump Station

Month

Year

Date	Pump #1	Pump #2	Compressors #1	Compressors #2	Wet Well	Time	Remarks
1							
2							
3							
4							
5							
6							
7							
8							
9							
10							
11							
12							
13							
14							
15							
16							
17							
18							
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22							
23							
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25							
26							
27							
28							
29							
30							
31							

APPENDIX B

Level of Service Matrix

APPENDIX B: LEVEL OF SERVICE MATRIX

Goal	Actions	Numerical Target and Timeframe
Collect comprehensive condition information on the horizontal sewer collection system assets (pipes and structures).	The Town has inspected one-third of its gravity mains each year for the last three years. That data has been organized and assembled into a usable format as part of the asset management effort.	Budgeting and scheduling of needed repairs identified in first round of inspections to be completed by December 2020.
Alternate inspections and repairs to optimize staff time and effort.	Since the Town inspects one-third of its system at a time, it is not necessary to conduct inspections every year. Non-urgent repairs can be scheduled for off-years.	Planning next round of inspections to be completed by December 2020.
Review inspection schedule based on findings from initial round of inspections.	Gravity mains which were found to have significant blockages due to roots or accumulated grease (ie. >20%) should be inspected on a more frequently (once per year). Others can remain on the Town's current schedule or be inspected less frequently.	Determine inspection schedule once per year.
Collect, review and summarize data regarding condition and performance of vertical assets (pumping station components, wastewater treatment facility components)	Record information from daily/weekly rounds. Review on a weekly basis to schedule repairs and servicing needs. Keep on file to support annual or as-needed funding and staffing requests.	Weekly.
Keep the Selectboard and Public informed about the needs of the wastewater treatment and collection system.	Combine information collected throughout the year into a management report.	Quarterly or as needed for Town Manager and Select Board. Annually or quarterly for the general public.
Use Asset Management Program as the basis for ongoing long-term financial planning.	Routinely re-evaluate the true cost of providing wastewater service, including comprehensive operating costs and funding capital needs.	Annually. The initial true cost of service is currently \$836,500 - \$570,500 for operating costs and \$365,000 for ongoing capital needs.
Transition to a computer-based asset management system.	Research the hiring of an employee with knowledge of GIS software. This would be helpful in ensuring that the asset management program is continually revised and updated. Such skills would also be useful in managing other Town-owned assets – such as roads and drainage facilities.	A starting level salary for a GIS Technician is typically around \$45,000.

Appendix C
Inventory and
Financial Planning
Spreadsheets

Year 1 =

Cells outlined in red are spreadsheet formulas =

2019

Cells outlined in blue are imported from ArcMap =

HENNIKER WASTEWATER DATA TABLE

Asset Description	Basin/Category	Subcomponent/Asset ID	Estimated Year Installed	Replacement Cost	Useful Life	End Useful	Remaining Useful	Replacement Year
						Life	Life	
Wastewater Treatment Facility	Grit Handling/Headworks	Influent Channel - Concrete	1975	\$ 50,000	75	2050	31	2050
Wastewater Treatment Facility	Grit Handling/Headworks	Influent Sampler	2019	\$ 7,500	15	2034	15	2034
Wastewater Treatment Facility	Grit Handling/Headworks	Metals - stop gates/grating/rails/stairs	1999	\$ 25,000	40	2039	20	2039
Wastewater Treatment Facility	Grit Handling/Headworks	Degritting classifier	1975	\$ 75,000	20	1995	-24	2019
Wastewater Treatment Facility	Grit Handling/Headworks	Grit chamber - concrete	1975	\$ 50,000	75	2050	31	2050
Wastewater Treatment Facility	Grit Handling/Headworks	Grit chamber collector and drive unit	2017	\$ 75,000	20	2037	18	2037
Wastewater Treatment Facility	Grit Handling/Headworks	Grit pump #1	1975	\$ 20,000	20	1995	-24	2019
Wastewater Treatment Facility	Grit Handling/Headworks	Grit pump #2	1975	\$ 20,000	20	1995	-24	2019
Wastewater Treatment Facility	Grit Handling/Headworks	Standby grit channel & bypass - concrete	1975	\$ 50,000	75	2050	31	2050
Wastewater Treatment Facility	Grit Handling/Headworks	NaOH feed pump #1	2004	\$ 5,000	15	2019	0	2019
Wastewater Treatment Facility	Grit Handling/Headworks	NaOH feed pump #2	2009	\$ 5,000	15	2024	5	2024
Wastewater Treatment Facility	Aeration	Aeration Tank floor and perimeter walls - concrete	1975	\$ 2,000,000	75	2050	31	2050
Wastewater Treatment Facility	Aeration	Aeration Tank interior walls - concrete	2006	\$ 500,000	75	2081	62	2081
Wastewater Treatment Facility	Aeration	Metals - railings/grating	2006	\$ 50,000	40	2046	27	2046
Wastewater Treatment Facility	Aeration	Aeration tank submersible mixer #1	2006	\$ 15,000	20	2026	7	2026
Wastewater Treatment Facility	Aeration	Aeration tank submersible mixer #2	2006	\$ 15,000	20	2026	7	2026
Wastewater Treatment Facility	Aeration	Blower Building - concrete foundation	2006	\$ 50,000	100	2106	87	2106
Wastewater Treatment Facility	Aeration	Blower Building - concrete block walls	2006	\$ 50,000	100	2106	87	2106
Wastewater Treatment Facility	Aeration	Blower Building - wood truss/ashpalt shingle roof	2006	\$ 25,000	30	2036	17	2036
Wastewater Treatment Facility	Aeration	Blower Building - electrical	2006	\$ 50,000	40	2046	27	2046
Wastewater Treatment Facility	Aeration	Blower Building - HVAC	2006	\$ 25,000	20	2026	7	2026
Wastewater Treatment Facility	Aeration	Blower Building - process piping	2006	\$ 25,000	50	2056	37	2056
Wastewater Treatment Facility	Aeration	Probes/sensors/controls	2006	\$ 50,000	15	2021	2	2021
Wastewater Treatment Facility	Aeration	Blower VFD #1	2006	\$ 30,000	20	2026	7	2026
Wastewater Treatment Facility	Aeration	Blower VFD #2	2006	\$ 30,000	20	2026	7	2026
Wastewater Treatment Facility	Aeration	Blower VFD #3	2006	\$ 30,000	20	2026	7	2026
Wastewater Treatment Facility	Aeration	Aeration blower #1	2006	\$ 60,000	20	2026	7	2026
Wastewater Treatment Facility	Aeration	Aeration blower #2	2006	\$ 60,000	20	2026	7	2026
Wastewater Treatment Facility	Aeration	Aeration blower #3	2006	\$ 60,000	20	2026	7	2026
Wastewater Treatment Facility	Aeration	Hoist	2006	\$ 5,000	40	2046	27	2046
Wastewater Treatment Facility	Settling Tanks	Distribution box with gates	2006	\$ 50,000	75	2081	62	2081
Wastewater Treatment Facility	Settling Tanks	Secondary settling tank collector arm #1	2013	\$ 50,000	30	2043	24	2043
Wastewater Treatment Facility	Settling Tanks	Secondary settling tank collector arm #2	2013	\$ 50,000	30	2043	24	2043
Wastewater Treatment Facility	Settling Tanks	Secondary settling tank drive unit #1	2013	\$ 50,000	20	2033	14	2033
Wastewater Treatment Facility	Settling Tanks	Secondary settling tank drive unit #2	2013	\$ 50,000	20	2033	14	2033
Wastewater Treatment Facility	Settling Tanks	Secondary settling tanks - metal troughs and weirs	1991	\$ 200,000	30	2021	2	2021
Wastewater Treatment Facility	Settling Tanks	Secondary setting tanks - scum drives	1991	\$ 50,000	20	2011	-8	2019
Wastewater Treatment Facility	Settling Tanks	Secondary settling tank fiberglass cover #1	1982	\$ 100,000	40	2022	3	2022
Wastewater Treatment Facility	Settling Tanks	Secondary settling tank fiberglass cover #2	1982	\$ 100,000	40	2022	3	2022
Wastewater Treatment Facility	Settling Tanks	Secondary settling tank #1 concrete	1975	\$ 500,000	75	2050	31	2050
Wastewater Treatment Facility	Settling Tanks	Secondary settling tank #2 concrete	1975	\$ 500,000	75	2050	31	2050
Wastewater Treatment Facility	Sludge Handling	Corrugated Metal Building	1988	\$ 200,000	60	2048	29	2048
Wastewater Treatment Facility	Sludge Handling	Corrugated Metal Building - Electrical	1988	\$ 50,000	40	2028	9	2028
Wastewater Treatment Facility	Sludge Handling	Corrugated Metal Building - HVAC	1988	\$ 50,000	20	2008	-11	2019
Wastewater Treatment Facility	Sludge Handling	Corrugated Metal Building - Controls	1988	\$ 25,000	15	2003	-16	2019
Wastewater Treatment Facility	Sludge Handling	Corrugated Metal Building - Process Piping	1988	\$ 25,000	50	2038	19	2038
Wastewater Treatment Facility	Sludge Handling	Return activated sludge pump #1	2014	\$ 20,000	20	2034	15	2034
Wastewater Treatment Facility	Sludge Handling	Return activated sludge pump #2	1993	\$ 20,000	20	2013	-6	2019
Wastewater Treatment Facility	Sludge Handling	Return activated sludge VFD #1	2006	\$ 20,000	20	2026	7	2026
Wastewater Treatment Facility	Sludge Handling	Return activated sludge VFD #2	2006	\$ 20,000	20	2026	7	2026

Year 1 =

Cells outlined in red are spreadsheet formulas =

2019

Cells outlined in blue are imported from ArcMap =

HENNIKER WASTEWATER DATA TABLE

Asset Description	Basin/Category	Subcomponent/Asset ID	Impact of Malfunction	Overall Performance Score	Condition Score	Risk Score = Impact x Performance	Criticality	Quantity	Diameter	Material
Wastewater Treatment Facility	Grit Handling/Headworks	Influent Channel - Concrete	3	2		6	Frequent Monitoring			
Wastewater Treatment Facility	Grit Handling/Headworks	Influent Sampler	3	1	1	3	Frequent Monitoring			
Wastewater Treatment Facility	Grit Handling/Headworks	Metals - stop gates/grating/rails/stairs	3	2	2	6	Frequent Monitoring			
Wastewater Treatment Facility	Grit Handling/Headworks	Degritting classifier	4	5		20	Highest Risk			
Wastewater Treatment Facility	Grit Handling/Headworks	Grit chamber - concrete	3	2		6	Frequent Monitoring			
Wastewater Treatment Facility	Grit Handling/Headworks	Grit chamber collector and drive unit	3	3		9	Highest Risk			
Wastewater Treatment Facility	Grit Handling/Headworks	Grit pump #1	3	5		15	Highest Risk			
Wastewater Treatment Facility	Grit Handling/Headworks	Grit pump #2	3	5		15	Highest Risk			
Wastewater Treatment Facility	Grit Handling/Headworks	Standby grit channel & bypass - concrete	3	2		6	Frequent Monitoring			
Wastewater Treatment Facility	Grit Handling/Headworks	NaOH feed pump #1	3	5		15	Highest Risk			
Wastewater Treatment Facility	Grit Handling/Headworks	NaOH feed pump #2	3	4		12	Highest Risk			
Wastewater Treatment Facility	Aeration	Aeration Tank floor and perimeter walls - concrete	4	2		8	Frequent Monitoring			
Wastewater Treatment Facility	Aeration	Aeration Tank interior walls - concrete	4	1		4	Frequent Monitoring			
Wastewater Treatment Facility	Aeration	Metals - railings/grating	4	2		8	Frequent Monitoring			
Wastewater Treatment Facility	Aeration	Aeration tank submersible mixer #1	4	4		16	Highest Risk			
Wastewater Treatment Facility	Aeration	Aeration tank submersible mixer #2	4	4		16	Highest Risk			
Wastewater Treatment Facility	Aeration	Blower Building - concrete foundation	4	1		4	Frequent Monitoring			
Wastewater Treatment Facility	Aeration	Blower Building - concrete block walls	4	1		4	Frequent Monitoring			
Wastewater Treatment Facility	Aeration	Blower Building - wood truss/ashpalt shingle roof	3	3		9	Highest Risk			
Wastewater Treatment Facility	Aeration	Blower Building - electrical	3	2		6	Frequent Monitoring			
Wastewater Treatment Facility	Aeration	Blower Building - HVAC	3	4		12	Highest Risk			
Wastewater Treatment Facility	Aeration	Blower Building - process piping	1	2		2	Limited Monitoring			
Wastewater Treatment Facility	Aeration	Probes/sensors/controls	3	4		12	Highest Risk			
Wastewater Treatment Facility	Aeration	Blower VFD #1	3	4		12	Highest Risk			
Wastewater Treatment Facility	Aeration	Blower VFD #2	3	4		12	Highest Risk			
Wastewater Treatment Facility	Aeration	Blower VFD #3	3	4		12	Highest Risk			
Wastewater Treatment Facility	Aeration	Aeration blower #1	2	4		8	Priority Renewal			
Wastewater Treatment Facility	Aeration	Aeration blower #2	2	4		8	Priority Renewal			
Wastewater Treatment Facility	Aeration	Aeration blower #3	2	4		8	Priority Renewal			
Wastewater Treatment Facility	Aeration	Hoist	2	2		4	Limited Monitoring			
Wastewater Treatment Facility	Settling Tanks	Distribution box with gates	3	1		3	Frequent Monitoring			
Wastewater Treatment Facility	Settling Tanks	Secondary settling tank collector arm #1	3	2		6	Frequent Monitoring			
Wastewater Treatment Facility	Settling Tanks	Secondary settling tank collector arm #2	3	2		6	Frequent Monitoring			
Wastewater Treatment Facility	Settling Tanks	Secondary settling tank drive unit #1	3	3		9	Highest Risk			
Wastewater Treatment Facility	Settling Tanks	Secondary settling tank drive unit #2	3	3		9	Highest Risk			
Wastewater Treatment Facility	Settling Tanks	Secondary settling tanks - metal troughs and weirs	3	4		12	Highest Risk			
Wastewater Treatment Facility	Settling Tanks	Secondary setting tanks - scum drives	2	5		10	Priority Renewal			
Wastewater Treatment Facility	Settling Tanks	Secondary settling tank fiberglass cover #1	3	4		12	Highest Risk			
Wastewater Treatment Facility	Settling Tanks	Secondary settling tank fiberglass cover #2	3	4		12	Highest Risk			
Wastewater Treatment Facility	Settling Tanks	Secondary settling tank #1 concrete	3	2		6	Frequent Monitoring			
Wastewater Treatment Facility	Settling Tanks	Secondary settling tank #2 concrete	3	2		6	Frequent Monitoring			
Wastewater Treatment Facility	Sludge Handling	Corrugated Metal Building	3	2		6	Frequent Monitoring			
Wastewater Treatment Facility	Sludge Handling	Corrugated Metal Building - Electrical	2	4		8	Priority Renewal			
Wastewater Treatment Facility	Sludge Handling	Corrugated Metal Building - HVAC	3	5		15	Highest Risk			
Wastewater Treatment Facility	Sludge Handling	Corrugated Metal Building - Controls	3	5		15	Highest Risk			
Wastewater Treatment Facility	Sludge Handling	Corrugated Metal Building - Process Piping	3	3		9	Highest Risk			
Wastewater Treatment Facility	Sludge Handling	Return activated sludge pump #1	3	3		9	Highest Risk			
Wastewater Treatment Facility	Sludge Handling	Return activated sludge pump #2	3	5		15	Highest Risk			
Wastewater Treatment Facility	Sludge Handling	Return activated sludge VFD #1	3	4		12	Highest Risk			
Wastewater Treatment Facility	Sludge Handling	Return activated sludge VFD #2	3	4		12	Highest Risk			

Year 1 = Cells outlined in red are spreadsheet formulas =
 2019 Cells outlined in blue are imported from ArcMap =

HENNIKER WASTEWATER DATA TABLE			COST OF CRITICAL ASSET REPLACEMENTS - FIRST TEN YEARS									
			Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
Asset Description	Basin/Category	Subcomponent/Asset ID	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
Wastewater Treatment Facility	Grit Handling/Headworks	Influent Channel - Concrete	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Grit Handling/Headworks	Influent Sampler	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Grit Handling/Headworks	Metals - stop gates/grating/rails/stairs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Grit Handling/Headworks	Degritting classifier	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Grit Handling/Headworks	Grit chamber - concrete	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Grit Handling/Headworks	Grit chamber collector and drive unit	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Grit Handling/Headworks	Grit pump #1	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Grit Handling/Headworks	Grit pump #2	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Grit Handling/Headworks	Standby grit channel & bypass - concrete	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Grit Handling/Headworks	NaOH feed pump #1	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Grit Handling/Headworks	NaOH feed pump #2	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Aeration	Aeration Tank floor and perimeter walls - concrete	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Aeration	Aeration Tank interior walls - concrete	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Aeration	Metals - railings/grating	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Aeration	Aeration tank submersible mixer #1	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ -	\$ -
Wastewater Treatment Facility	Aeration	Aeration tank submersible mixer #2	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ -	\$ -
Wastewater Treatment Facility	Aeration	Blower Building - concrete foundation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Aeration	Blower Building - concrete block walls	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Aeration	Blower Building - wood truss/ashpalt shingle roof	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Aeration	Blower Building - electrical	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Aeration	Blower Building - HVAC	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -
Wastewater Treatment Facility	Aeration	Blower Building - process piping	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Aeration	Probes/sensors/controls	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Aeration	Blower VFD #1	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000	\$ -	\$ -
Wastewater Treatment Facility	Aeration	Blower VFD #2	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000	\$ -	\$ -
Wastewater Treatment Facility	Aeration	Blower VFD #3	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000	\$ -	\$ -
Wastewater Treatment Facility	Aeration	Aeration blower #1	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000	\$ -	\$ -
Wastewater Treatment Facility	Aeration	Aeration blower #2	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000	\$ -	\$ -
Wastewater Treatment Facility	Aeration	Aeration blower #3	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000	\$ -	\$ -
Wastewater Treatment Facility	Aeration	Hoist	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Settling Tanks	Distribution box with gates	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Settling Tanks	Secondary settling tank collector arm #1	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Settling Tanks	Secondary settling tank collector arm #2	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Settling Tanks	Secondary settling tank drive unit #1	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Settling Tanks	Secondary settling tank drive unit #2	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Settling Tanks	Secondary settling tanks - metal troughs and weirs	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Settling Tanks	Secondary setting tanks - scum drives	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Settling Tanks	Secondary settling tank fiberglass cover #1	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Settling Tanks	Secondary settling tank fiberglass cover #2	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Settling Tanks	Secondary settling tank #1 concrete	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Settling Tanks	Secondary settling tank #2 concrete	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Sludge Handling	Corrugated Metal Building	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Sludge Handling	Corrugated Metal Building - Electrical	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Wastewater Treatment Facility	Sludge Handling	Corrugated Metal Building - HVAC	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Sludge Handling	Corrugated Metal Building - Controls	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Sludge Handling	Corrugated Metal Building - Process Piping	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Sludge Handling	Return activated sludge pump #1	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Sludge Handling	Return activated sludge pump #2	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Sludge Handling	Return activated sludge VFD #1	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ -
Wastewater Treatment Facility	Sludge Handling	Return activated sludge VFD #2	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ -

Year 1 = Cells outlined in red are spreadsheet formulas = 2019 2029 2039 2049 2059 2069 2079 2089 2099 2109
 2019 Cells outlined in blue are imported from ArcMap = 2028 2038 2048 2058 2068 2078 2088 2098 2108 2118

HENNIKER WASTEWATER DATA TABLE			COST OF ASSET REPLACEMENTS - NEXT 100 YEARS										
			0 to 10	10 to 20	20 to 30	30 to 40	40 to 50	50 to 60	60 to 70	70 to 80	80 to 90	90 to 100	0 to 100
Asset Description	Basin/Category	Subcomponent/Asset ID	2019-2028	2029-2038	2039-2048	2049-2058	2059-2068	2069-2078	2079-2088	2089-2098	2099-2108	2109-2118	2019-2118
Wastewater Treatment Facility	Grit Handling/Headworks	Influent Channel - Concrete	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Wastewater Treatment Facility	Grit Handling/Headworks	Influent Sampler	\$ -	\$ 7,500	\$ -	\$ 7,500	\$ 7,500	\$ -	\$ 7,500	\$ 7,500	\$ -	\$ 7,500	\$ 45,000
Wastewater Treatment Facility	Grit Handling/Headworks	Metals - stop gates/grating/rails/stairs	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ 50,000
Wastewater Treatment Facility	Grit Handling/Headworks	Degritting classifier	\$ 75,000	\$ -	\$ 75,000	\$ -	\$ 75,000	\$ -	\$ 75,000	\$ -	\$ 75,000	\$ -	\$ 375,000
Wastewater Treatment Facility	Grit Handling/Headworks	Grit chamber - concrete	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Wastewater Treatment Facility	Grit Handling/Headworks	Grit chamber collector and drive unit	\$ -	\$ 75,000	\$ -	\$ 75,000	\$ -	\$ 75,000	\$ -	\$ 75,000	\$ -	\$ 75,000	\$ 375,000
Wastewater Treatment Facility	Grit Handling/Headworks	Grit pump #1	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ 100,000
Wastewater Treatment Facility	Grit Handling/Headworks	Grit pump #2	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ 100,000
Wastewater Treatment Facility	Grit Handling/Headworks	Standby grit channel & bypass - concrete	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Wastewater Treatment Facility	Grit Handling/Headworks	NaOH feed pump #1	\$ 5,000	\$ 5,000	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000	\$ 35,000
Wastewater Treatment Facility	Grit Handling/Headworks	NaOH feed pump #2	\$ 5,000	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000	\$ 5,000	\$ 35,000
Wastewater Treatment Facility	Aeration	Aeration Tank floor and perimeter walls - concrete	\$ -	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000
Wastewater Treatment Facility	Aeration	Aeration Tank interior walls - concrete	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ 500,000
Wastewater Treatment Facility	Aeration	Metals - railings/grating	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 100,000
Wastewater Treatment Facility	Aeration	Aeration tank submersible mixer #1	\$ 15,000	\$ -	\$ 15,000	\$ -	\$ 15,000	\$ -	\$ 15,000	\$ -	\$ 15,000	\$ -	\$ 75,000
Wastewater Treatment Facility	Aeration	Aeration tank submersible mixer #2	\$ 15,000	\$ -	\$ 15,000	\$ -	\$ 15,000	\$ -	\$ 15,000	\$ -	\$ 15,000	\$ -	\$ 75,000
Wastewater Treatment Facility	Aeration	Blower Building - concrete foundation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000
Wastewater Treatment Facility	Aeration	Blower Building - concrete block walls	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000
Wastewater Treatment Facility	Aeration	Blower Building - wood truss/ashpalt shingle roof	\$ -	\$ 25,000	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ 75,000
Wastewater Treatment Facility	Aeration	Blower Building - electrical	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 100,000
Wastewater Treatment Facility	Aeration	Blower Building - HVAC	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ 125,000
Wastewater Treatment Facility	Aeration	Blower Building - process piping	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ 50,000
Wastewater Treatment Facility	Aeration	Probes/sensors/controls	\$ 50,000	\$ 50,000	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ 50,000	\$ 350,000
Wastewater Treatment Facility	Aeration	Blower VFD #1	\$ 30,000	\$ -	\$ 30,000	\$ -	\$ 30,000	\$ -	\$ 30,000	\$ -	\$ 30,000	\$ -	\$ 150,000
Wastewater Treatment Facility	Aeration	Blower VFD #2	\$ 30,000	\$ -	\$ 30,000	\$ -	\$ 30,000	\$ -	\$ 30,000	\$ -	\$ 30,000	\$ -	\$ 150,000
Wastewater Treatment Facility	Aeration	Blower VFD #3	\$ 30,000	\$ -	\$ 30,000	\$ -	\$ 30,000	\$ -	\$ 30,000	\$ -	\$ 30,000	\$ -	\$ 150,000
Wastewater Treatment Facility	Aeration	Aeration blower #1	\$ 60,000	\$ -	\$ 60,000	\$ -	\$ 60,000	\$ -	\$ 60,000	\$ -	\$ 60,000	\$ -	\$ 300,000
Wastewater Treatment Facility	Aeration	Aeration blower #2	\$ 60,000	\$ -	\$ 60,000	\$ -	\$ 60,000	\$ -	\$ 60,000	\$ -	\$ 60,000	\$ -	\$ 300,000
Wastewater Treatment Facility	Aeration	Aeration blower #3	\$ 60,000	\$ -	\$ 60,000	\$ -	\$ 60,000	\$ -	\$ 60,000	\$ -	\$ 60,000	\$ -	\$ 300,000
Wastewater Treatment Facility	Aeration	Hoist	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ 10,000
Wastewater Treatment Facility	Settling Tanks	Distribution box with gates	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000
Wastewater Treatment Facility	Settling Tanks	Secondary settling tank collector arm #1	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ 50,000	\$ -	\$ 150,000
Wastewater Treatment Facility	Settling Tanks	Secondary settling tank collector arm #2	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ 50,000	\$ -	\$ 150,000
Wastewater Treatment Facility	Settling Tanks	Secondary settling tank drive unit #1	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ 250,000
Wastewater Treatment Facility	Settling Tanks	Secondary settling tank drive unit #2	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ 250,000
Wastewater Treatment Facility	Settling Tanks	Secondary settling tanks - metal troughs and weirs	\$ 200,000	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ 200,000	\$ 800,000
Wastewater Treatment Facility	Settling Tanks	Secondary setting tanks - scum drives	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ 250,000
Wastewater Treatment Facility	Settling Tanks	Secondary settling tank fiberglass cover #1	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ 300,000
Wastewater Treatment Facility	Settling Tanks	Secondary settling tank fiberglass cover #2	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ 300,000
Wastewater Treatment Facility	Settling Tanks	Secondary settling tank #1 concrete	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Wastewater Treatment Facility	Settling Tanks	Secondary settling tank #2 concrete	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Wastewater Treatment Facility	Sludge Handling	Corrugated Metal Building	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ 400,000
Wastewater Treatment Facility	Sludge Handling	Corrugated Metal Building - Electrical	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ 150,000
Wastewater Treatment Facility	Sludge Handling	Corrugated Metal Building - HVAC	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ 250,000
Wastewater Treatment Facility	Sludge Handling	Corrugated Metal Building - Controls	\$ 25,000	\$ 25,000	\$ -	\$ 25,000	\$ 25,000	\$ -	\$ 25,000	\$ 25,000	\$ -	\$ 25,000	\$ 175,000
Wastewater Treatment Facility	Sludge Handling	Corrugated Metal Building - Process Piping	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ 50,000
Wastewater Treatment Facility	Sludge Handling	Return activated sludge pump #1	\$ -	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ 20,000	\$ 100,000
Wastewater Treatment Facility	Sludge Handling	Return activated sludge pump #2	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ 100,000
Wastewater Treatment Facility	Sludge Handling	Return activated sludge VFD #1	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ 100,000
Wastewater Treatment Facility	Sludge Handling	Return activated sludge VFD #2	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ 100,000

Year 1 = Cells outlined in red are spreadsheet formulas =

2019 Cells outlined in blue are imported from ArcMap =

HENNIKER WASTEWATER DATA TABLE

Asset Description	Basin/Category	Subcomponent/Asset ID	Estimated Year Installed	Replacement Cost	Useful Life	End Useful	Remaining Useful	Replacement Year
						Life	Life	
Wastewater Treatment Facility	Sludge Handling	Belt Filter Press	1988	\$ 1,000,000	20	2008	-11	2019
Wastewater Treatment Facility	Sludge Handling	Frac tank	1988	\$ 20,000	40	2028	9	2028
Wastewater Treatment Facility	Sludge Handling	Belt Filter Press feed pump	1988	\$ 20,000	20	2008	-11	2019
Wastewater Treatment Facility	Sludge Handling	Metals - grating/rails/stairs	1998	\$ 25,000	40	2038	19	2038
Wastewater Treatment Facility	Sludge Handling	Scum tank	1975	\$ 50,000	75	2050	31	2050
Wastewater Treatment Facility	Sludge Handling	Sludge blower unit #1	2006	\$ 40,000	20	2026	7	2026
Wastewater Treatment Facility	Sludge Handling	Sludge blower unit #2	2006	\$ 40,000	20	2026	7	2026
Wastewater Treatment Facility	Sludge Handling	SS Sludge diffusers	2017	\$ 100,000	30	2047	28	2047
Wastewater Treatment Facility	Sludge Handling	Sludge holding tank #1 concrete	1975	\$ 250,000	75	2050	31	2050
Wastewater Treatment Facility	Sludge Handling	Sludge holding tank #2 concrete	1975	\$ 250,000	75	2050	31	2050
Wastewater Treatment Facility	Sludge Handling	Sludge conveyor to roll-off	1988	\$ 75,000	40	2028	9	2028
Wastewater Treatment Facility	Effluent Handling	Effluent flow metering system	2006	\$ 20,000	15	2021	2	2021
Wastewater Treatment Facility	Effluent Handling	Effluent sampler	2019	\$ 7,500	15	2034	15	2034
Wastewater Treatment Facility	Effluent Handling	Metals - stop gate/grating	2014	\$ 25,000	40	2054	35	2054
Wastewater Treatment Facility	Effluent Handling	Outfall channel concrete	1975	\$ 50,000	75	2050	31	2050
Wastewater Treatment Facility	Effluent Handling	UV disinfection system	2014	\$ 350,000	20	2034	15	2034
Wastewater Treatment Facility	Operations Building	Operations building foundation concrete	1975	\$ 200,000	100	2075	56	2075
Wastewater Treatment Facility	Operations Building	Operations building CMU walls	1975	\$ 200,000	100	2075	56	2075
Wastewater Treatment Facility	Operations Building	Operations building concrete plank roof structure	1975	\$ 100,000	75	2050	31	2050
Wastewater Treatment Facility	Operations Building	Operations building membrane roof	2015	\$ 75,000	40	2055	36	2055
Wastewater Treatment Facility	Operations Building	Operations building windows	2014	\$ 50,000	40	2054	35	2054
Wastewater Treatment Facility	Operations Building	HVAC unit and ducts	1975	\$ 100,000	20	1995	-24	2019
Wastewater Treatment Facility	Operations Building	Exhaust fan #1	1975	\$ 7,500	20	1995	-24	2019
Wastewater Treatment Facility	Operations Building	Exhaust fan #2	1975	\$ 7,500	20	1995	-24	2019
Wastewater Treatment Facility	Operations Building	Exhaust fan #3	1975	\$ 7,500	20	1995	-24	2019
Wastewater Treatment Facility	Operations Building	Exhaust fan #4	1975	\$ 7,500	20	1995	-24	2019
Wastewater Treatment Facility	Operations Building	Exhaust fan #5	1975	\$ 7,500	20	1995	-24	2019
Wastewater Treatment Facility	Operations Building	Exhaust fan #6	1975	\$ 7,500	20	1995	-24	2019
Wastewater Treatment Facility	Operations Building	Water heater boiler	2011	\$ 50,000	20	2031	12	2031
Wastewater Treatment Facility	Operations Building	500 gal oil fuel storage tank	1995	\$ 20,000	40	2035	16	2035
Wastewater Treatment Facility	Operations Building	Operations building electrical	1975	\$ 300,000	40	2015	-4	2019
Wastewater Treatment Facility	Operations Building	Operations building process piping	1975	\$ 100,000	50	2025	6	2025
Wastewater Treatment Facility	Operations Building	Operations building piping/plumbing	1975	\$ 25,000	50	2025	6	2025
Wastewater Treatment Facility	Plant Wide	Graphics panel/PLC/alarms/controls	2004	\$ 50,000	15	2019	0	2019
Wastewater Treatment Facility	Plant Wide	Yard piping	1975	\$ 200,000	100	2075	56	2075
Wastewater Treatment Facility	Plant Wide	Yard piping - valves	1975	\$ 50,000	25	2000	-19	2019
Wastewater Treatment Facility	Site Electrical	Site lighting	1975	\$ 75,000	40	2015	-4	2019
Wastewater Treatment Facility	Septage Receiving	Septage acceptance plant	2004	\$ 150,000	20	2024	5	2024
Wastewater Treatment Facility	Septage Receiving	Septage receiving mixer #1	2004	\$ 20,000	20	2024	5	2024
Wastewater Treatment Facility	Septage Receiving	Septage receiving mixer #2	2004	\$ 20,000	20	2024	5	2024
Wastewater Treatment Facility	Septage Receiving	Septage receiving plunger pump	1995	\$ 20,000	20	2015	-4	2019
Wastewater Treatment Facility	Septage Receiving	7500 gal Septage receiving tank #1 concrete	2004	\$ 50,000	75	2079	60	2079
Wastewater Treatment Facility	Septage Receiving	7500 gal Septage receiving tank #2 concrete	2004	\$ 50,000	75	2079	60	2079
Wastewater Treatment Facility	Site Electrical	Pad mounted transformer	1975	\$ 50,000	40	2015	-4	2019
Wastewater Treatment Facility	Standby Power	Standby generator & ATS	2011	\$ 200,000	40	2051	32	2051

Year 1 =

Cells outlined in red are spreadsheet formulas =

2019

Cells outlined in blue are imported from ArcMap =

HENNIKER WASTEWATER DATA TABLE

Asset Description	Basin/Category	Subcomponent/Asset ID	Impact of Malfunction	Overall Performance Score	Condition Score	Risk Score = Impact x Performance	Criticality	Quantity	Diameter	Material
Wastewater Treatment Facility	Sludge Handling	Belt Filter Press	5	5	5	25	Highest Risk			
Wastewater Treatment Facility	Sludge Handling	Frac tank	3	4		12	Highest Risk			
Wastewater Treatment Facility	Sludge Handling	Belt Filter Press feed pump	3	5		15	Highest Risk			
Wastewater Treatment Facility	Sludge Handling	Metals - grating/rails/stairs	2	3		6	Priority Renewal			
Wastewater Treatment Facility	Sludge Handling	Scum tank	3	2		6	Frequent Monitoring			
Wastewater Treatment Facility	Sludge Handling	Sludge blower unit #1	3	4		12	Highest Risk			
Wastewater Treatment Facility	Sludge Handling	Sludge blower unit #2	3	4		12	Highest Risk			
Wastewater Treatment Facility	Sludge Handling	SS Sludge diffusers	3	2		6	Frequent Monitoring			
Wastewater Treatment Facility	Sludge Handling	Sludge holding tank #1 concrete	3	2		6	Frequent Monitoring			
Wastewater Treatment Facility	Sludge Handling	Sludge holding tank #2 concrete	3	2		6	Frequent Monitoring			
Wastewater Treatment Facility	Sludge Handling	Sludge conveyor to roll-off	2	4		8	Priority Renewal			
Wastewater Treatment Facility	Effluent Handling	Effluent flow metering system	3	4		12	Highest Risk			
Wastewater Treatment Facility	Effluent Handling	Effluent sampler	3	3		9	Highest Risk			
Wastewater Treatment Facility	Effluent Handling	Metals - stop gate/grating	3	2		6	Frequent Monitoring			
Wastewater Treatment Facility	Effluent Handling	Outfall channel concrete	3	2		6	Frequent Monitoring			
Wastewater Treatment Facility	Effluent Handling	UV disinfection system	3	3		9	Highest Risk			
Wastewater Treatment Facility	Operations Building	Operations building foundation concrete	3	1		3	Frequent Monitoring			
Wastewater Treatment Facility	Operations Building	Operations building CMU walls	3	1		3	Frequent Monitoring			
Wastewater Treatment Facility	Operations Building	Operations building concrete plank roof structure	3	2		6	Frequent Monitoring			
Wastewater Treatment Facility	Operations Building	Operations building membrane roof	3	2		6	Frequent Monitoring			
Wastewater Treatment Facility	Operations Building	Operations building windows	2	2		4	Limited Monitoring			
Wastewater Treatment Facility	Operations Building	HVAC unit and ducts	3	5		15	Highest Risk			
Wastewater Treatment Facility	Operations Building	Exhaust fan #1	2	5		10	Priority Renewal			
Wastewater Treatment Facility	Operations Building	Exhaust fan #2	2	5		10	Priority Renewal			
Wastewater Treatment Facility	Operations Building	Exhaust fan #3	2	5		10	Priority Renewal			
Wastewater Treatment Facility	Operations Building	Exhaust fan #4	2	5		10	Priority Renewal			
Wastewater Treatment Facility	Operations Building	Exhaust fan #5	2	5		10	Priority Renewal			
Wastewater Treatment Facility	Operations Building	Exhaust fan #6	2	5		10	Priority Renewal			
Wastewater Treatment Facility	Operations Building	Water heater boiler	3	3		9	Highest Risk			
Wastewater Treatment Facility	Operations Building	500 gal oil fuel storage tank	4	3		12	Highest Risk			
Wastewater Treatment Facility	Operations Building	Operations building electrical	2	5		10	Priority Renewal			
Wastewater Treatment Facility	Operations Building	Operations building process piping	2	4		8	Priority Renewal			
Wastewater Treatment Facility	Operations Building	Operations building piping/plumbing	3	4		12	Highest Risk			
Wastewater Treatment Facility	Plant Wide	Graphics panel/PLC/alarms/controls	2	5		10	Priority Renewal			
Wastewater Treatment Facility	Plant Wide	Yard piping	2	1		2	Limited Monitoring			
Wastewater Treatment Facility	Plant Wide	Yard piping - valves	3	5		15	Highest Risk			
Wastewater Treatment Facility	Site Electrical	Site lighting	2	5		10	Priority Renewal			
Wastewater Treatment Facility	Septage Receiving	Septage acceptance plant	2	4		8	Priority Renewal			
Wastewater Treatment Facility	Septage Receiving	Septage receiving mixer #1	2	4		8	Priority Renewal			
Wastewater Treatment Facility	Septage Receiving	Septage receiving mixer #2	2	4		8	Priority Renewal			
Wastewater Treatment Facility	Septage Receiving	Septage receiving plunger pump	1	5		5	Priority Renewal			
Wastewater Treatment Facility	Septage Receiving	7500 gal Septage receiving tank #1 concrete	1	1		1	Limited Monitoring			
Wastewater Treatment Facility	Septage Receiving	7500 gal Septage receiving tank #2 concrete	1	1		1	Limited Monitoring			
Wastewater Treatment Facility	Site Electrical	Pad mounted transformer	3	5		15	Highest Risk			
Wastewater Treatment Facility	Standby Power	Standby generator & ATS	5	2		10	Frequent Monitoring			

Year 1 = Cells outlined in red are spreadsheet formulas =
 2019 Cells outlined in blue are imported from ArcMap =

HENNIKER WASTEWATER DATA TABLE			COST OF CRITICAL ASSET REPLACEMENTS - FIRST TEN YEARS									
			Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
Asset Description	Basin/Category	Subcomponent/Asset ID	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
Wastewater Treatment Facility	Sludge Handling	Belt Filter Press	#####	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Sludge Handling	Frac tank	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000
Wastewater Treatment Facility	Sludge Handling	Belt Filter Press feed pump	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Sludge Handling	Metals - grating/rails/stairs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Sludge Handling	Scum tank	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Sludge Handling	Sludge blower unit #1	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000	\$ -	\$ -
Wastewater Treatment Facility	Sludge Handling	Sludge blower unit #2	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000	\$ -	\$ -
Wastewater Treatment Facility	Sludge Handling	SS Sludge diffusers	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Sludge Handling	Sludge holding tank #1 concrete	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Sludge Handling	Sludge holding tank #2 concrete	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Sludge Handling	Sludge conveyor to roll-off	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,000
Wastewater Treatment Facility	Effluent Handling	Effluent flow metering system	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Effluent Handling	Effluent sampler	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Effluent Handling	Metals - stop gate/grating	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Effluent Handling	Outfall channel concrete	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Effluent Handling	UV disinfection system	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Operations Building	Operations building foundation concrete	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Operations Building	Operations building CMU walls	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Operations Building	Operations building concrete plank roof structure	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Operations Building	Operations building membrane roof	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Operations Building	Operations building windows	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Operations Building	HVAC unit and ducts	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Operations Building	Exhaust fan #1	\$ 7,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Operations Building	Exhaust fan #2	\$ 7,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Operations Building	Exhaust fan #3	\$ 7,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Operations Building	Exhaust fan #4	\$ 7,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Operations Building	Exhaust fan #5	\$ 7,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Operations Building	Exhaust fan #6	\$ 7,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Operations Building	Water heater boiler	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Operations Building	500 gal oil fuel storage tank	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Operations Building	Operations building electrical	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Operations Building	Operations building process piping	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Operations Building	Operations building piping/plumbing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Plant Wide	Graphics panel/PLC/alarms/controls	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Plant Wide	Yard piping	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Plant Wide	Yard piping - valves	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Site Electrical	Site lighting	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Septage Receiving	Septage acceptance plant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Septage Receiving	Septage receiving mixer #1	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Septage Receiving	Septage receiving mixer #2	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Septage Receiving	Septage receiving plunger pump	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Septage Receiving	7500 gal Septage receiving tank #1 concrete	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Septage Receiving	7500 gal Septage receiving tank #2 concrete	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Site Electrical	Pad mounted transformer	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Facility	Standby Power	Standby generator & ATS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Year 1 = Cells outlined in red are spreadsheet formulas = 2019 2029 2039 2049 2059 2069 2079 2089 2099 2109
 2019 Cells outlined in blue are imported from ArcMap = 2028 2038 2048 2058 2068 2078 2088 2098 2108 2118

HENNIKER WASTEWATER DATA TABLE			COST OF ASSET REPLACEMENTS - NEXT 100 YEARS										
			0 to 10	10 to 20	20 to 30	30 to 40	40 to 50	50 to 60	60 to 70	70 to 80	80 to 90	90 to 100	0 to 100
Asset Description	Basin/Category	Subcomponent/Asset ID	2019-2028	2029-2038	2039-2048	2049-2058	2059-2068	2069-2078	2079-2088	2089-2098	2099-2108	2109-2118	2019-2118
Wastewater Treatment Facility	Sludge Handling	Belt Filter Press	\$ 1,000,000	\$ -	\$ 1,000,000	\$ -	\$ 1,000,000	\$ -	\$ 1,000,000	\$ -	\$ 1,000,000	\$ -	\$ 5,000,000
Wastewater Treatment Facility	Sludge Handling	Frac tank	\$ 20,000	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ 60,000
Wastewater Treatment Facility	Sludge Handling	Belt Filter Press feed pump	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ 100,000
Wastewater Treatment Facility	Sludge Handling	Metals - grating/rails/stairs	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ 25,000	\$ 75,000
Wastewater Treatment Facility	Sludge Handling	Scum tank	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Wastewater Treatment Facility	Sludge Handling	Sludge blower unit #1	\$ 40,000	\$ -	\$ 40,000	\$ -	\$ 40,000	\$ -	\$ 40,000	\$ -	\$ 40,000	\$ -	\$ 200,000
Wastewater Treatment Facility	Sludge Handling	Sludge blower unit #2	\$ 40,000	\$ -	\$ 40,000	\$ -	\$ 40,000	\$ -	\$ 40,000	\$ -	\$ 40,000	\$ -	\$ 200,000
Wastewater Treatment Facility	Sludge Handling	SS Sludge diffusers	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ 100,000	\$ -	\$ 300,000
Wastewater Treatment Facility	Sludge Handling	Sludge holding tank #1 concrete	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Wastewater Treatment Facility	Sludge Handling	Sludge holding tank #2 concrete	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Wastewater Treatment Facility	Sludge Handling	Sludge conveyor to roll-off	\$ 75,000	\$ -	\$ -	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ 75,000	\$ -	\$ 225,000
Wastewater Treatment Facility	Effluent Handling	Effluent flow metering system	\$ 20,000	\$ 20,000	\$ -	\$ 20,000	\$ 20,000	\$ -	\$ 20,000	\$ 20,000	\$ -	\$ 20,000	\$ 140,000
Wastewater Treatment Facility	Effluent Handling	Effluent sampler	\$ -	\$ 7,500	\$ -	\$ 7,500	\$ 7,500	\$ -	\$ 7,500	\$ 7,500	\$ -	\$ 7,500	\$ 45,000
Wastewater Treatment Facility	Effluent Handling	Metals - stop gate/grating	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ 50,000
Wastewater Treatment Facility	Effluent Handling	Outfall channel concrete	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Wastewater Treatment Facility	Effluent Handling	UV disinfection system	\$ -	\$ 350,000	\$ -	\$ 350,000	\$ -	\$ 350,000	\$ -	\$ 350,000	\$ -	\$ 350,000	\$ 1,750,000
Wastewater Treatment Facility	Operations Building	Operations building foundation concrete	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Wastewater Treatment Facility	Operations Building	Operations building CMU walls	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Wastewater Treatment Facility	Operations Building	Operations building concrete plank roof structure	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Wastewater Treatment Facility	Operations Building	Operations building membrane roof	\$ -	\$ -	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ 75,000	\$ -	\$ -	\$ 150,000
Wastewater Treatment Facility	Operations Building	Operations building windows	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ 100,000
Wastewater Treatment Facility	Operations Building	HVAC unit and ducts	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ 500,000
Wastewater Treatment Facility	Operations Building	Exhaust fan #1	\$ 7,500	\$ -	\$ 7,500	\$ -	\$ 7,500	\$ -	\$ 7,500	\$ -	\$ 7,500	\$ -	\$ 37,500
Wastewater Treatment Facility	Operations Building	Exhaust fan #2	\$ 7,500	\$ -	\$ 7,500	\$ -	\$ 7,500	\$ -	\$ 7,500	\$ -	\$ 7,500	\$ -	\$ 37,500
Wastewater Treatment Facility	Operations Building	Exhaust fan #3	\$ 7,500	\$ -	\$ 7,500	\$ -	\$ 7,500	\$ -	\$ 7,500	\$ -	\$ 7,500	\$ -	\$ 37,500
Wastewater Treatment Facility	Operations Building	Exhaust fan #4	\$ 7,500	\$ -	\$ 7,500	\$ -	\$ 7,500	\$ -	\$ 7,500	\$ -	\$ 7,500	\$ -	\$ 37,500
Wastewater Treatment Facility	Operations Building	Exhaust fan #5	\$ 7,500	\$ -	\$ 7,500	\$ -	\$ 7,500	\$ -	\$ 7,500	\$ -	\$ 7,500	\$ -	\$ 37,500
Wastewater Treatment Facility	Operations Building	Exhaust fan #6	\$ 7,500	\$ -	\$ 7,500	\$ -	\$ 7,500	\$ -	\$ 7,500	\$ -	\$ 7,500	\$ -	\$ 37,500
Wastewater Treatment Facility	Operations Building	Water heater boiler	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ 250,000
Wastewater Treatment Facility	Operations Building	500 gal oil fuel storage tank	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ 20,000	\$ 60,000
Wastewater Treatment Facility	Operations Building	Operations building electrical	\$ 300,000	\$ -	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ 300,000	\$ -	\$ 900,000
Wastewater Treatment Facility	Operations Building	Operations building process piping	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Wastewater Treatment Facility	Operations Building	Operations building piping/plumbing	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Wastewater Treatment Facility	Plant Wide	Graphics panel/PLC/alarms/controls	\$ 50,000	\$ 50,000	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ 50,000	\$ 350,000
Wastewater Treatment Facility	Plant Wide	Yard piping	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Wastewater Treatment Facility	Plant Wide	Yard piping - valves	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ 200,000
Wastewater Treatment Facility	Site Electrical	Site lighting	\$ 75,000	\$ -	\$ -	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ 75,000	\$ -	\$ 225,000
Wastewater Treatment Facility	Septage Receiving	Septage acceptance plant	\$ 150,000	\$ -	\$ 150,000	\$ -	\$ 150,000	\$ -	\$ 150,000	\$ -	\$ 150,000	\$ -	\$ 750,000
Wastewater Treatment Facility	Septage Receiving	Septage receiving mixer #1	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ 100,000
Wastewater Treatment Facility	Septage Receiving	Septage receiving mixer #2	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ 100,000
Wastewater Treatment Facility	Septage Receiving	Septage receiving plunger pump	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ 100,000
Wastewater Treatment Facility	Septage Receiving	7500 gal Septage receiving tank #1 concrete	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000
Wastewater Treatment Facility	Septage Receiving	7500 gal Septage receiving tank #2 concrete	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000
Wastewater Treatment Facility	Site Electrical	Pad mounted transformer	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ 150,000
Wastewater Treatment Facility	Standby Power	Standby generator & ATS	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ 400,000

Year 1 =

Cells outlined in red are spreadsheet formulas =

2019

Cells outlined in blue are imported from ArcMap =

HENNIKER WASTEWATER DATA TABLE

Asset Description	Basin/Category	Subcomponent/Asset ID	Estimated Year Installed	Replacement Cost	Useful Life	End Useful	Remaining Useful	Replacement Year
						Life	Life	
Ramsdell Road Pump Station	Ramsdell Road Pump Station	Pump station building -concrete	1975	\$ 500,000	75	2050	31	2050
Ramsdell Road Pump Station	Ramsdell Road Pump Station	Concrete plank roof structure	1975	\$ 75,000	75	2050	31	2050
Ramsdell Road Pump Station	Ramsdell Road Pump Station	Membrane roof	1995	\$ 25,000	40	2035	16	2035
Ramsdell Road Pump Station	Ramsdell Road Pump Station	Metals - railings/grating	1999	\$ 50,000	40	2039	20	2039
Ramsdell Road Pump Station	Ramsdell Road Pump Station	Alarm system	2017	\$ 10,000	15	2032	13	2032
Ramsdell Road Pump Station	Ramsdell Road Pump Station	Rooftop exhaust fan - wetwell	2013	\$ 25,000	20	2033	14	2033
Ramsdell Road Pump Station	Ramsdell Road Pump Station	Make-up air unit - wetwell	1994	\$ 25,000	20	2014	-5	2019
Ramsdell Road Pump Station	Ramsdell Road Pump Station	Rooftop exhaust fan - pump room/control room	2019	\$ 25,000	20	2039	20	2039
Ramsdell Road Pump Station	Ramsdell Road Pump Station	Electrical	2017	\$ 100,000	40	2057	38	2057
Ramsdell Road Pump Station	Ramsdell Road Pump Station	Comminutor (Muffin Monster)	2016	\$ 7,500	5	2021	2	2021
Ramsdell Road Pump Station	Ramsdell Road Pump Station	700 GPM influent pump #1	2017	\$ 75,000	20	2037	18	2037
Ramsdell Road Pump Station	Ramsdell Road Pump Station	700 GPM influent pump #1	2017	\$ 75,000	20	2037	18	2037
Ramsdell Road Pump Station	Ramsdell Road Pump Station	700 GPM influent pump #1	2017	\$ 75,000	20	2037	18	2037
Ramsdell Road Pump Station	Ramsdell Road Pump Station	VFD #1	2017	\$ 30,000	20	2037	18	2037
Ramsdell Road Pump Station	Ramsdell Road Pump Station	VFD #2	2017	\$ 30,000	20	2037	18	2037
Ramsdell Road Pump Station	Ramsdell Road Pump Station	VFD #3	2017	\$ 30,000	20	2037	18	2037
Ramsdell Road Pump Station	Ramsdell Road Pump Station	Process piping	1975	\$ 25,000	50	2025	6	2025
Ramsdell Road Pump Station	Ramsdell Road Pump Station	Process valves	1975	\$ 25,000	15	1990	-29	2019
Ramsdell Road Pump Station	Ramsdell Road Pump Station	Yard piping	1975	\$ 50,000	100	2075	56	2075
Ramsdell Road Pump Station	Ramsdell Road Pump Station	Probes/sensors/controls	2017	\$ 50,000	15	2032	13	2032
West Henniker Pump Station	West Henniker Pump Station	Pump station - wood frame walls	1994	\$ 50,000	50	2044	25	2044
West Henniker Pump Station	West Henniker Pump Station	Pump station - wood truss, asphalt shingles	1994	\$ 25,000	30	2024	5	2024
West Henniker Pump Station	West Henniker Pump Station	Wetwell	1975	\$ 100,000	75	2050	31	2050
West Henniker Pump Station	West Henniker Pump Station	Drywell	1975	\$ 100,000	75	2050	31	2050
West Henniker Pump Station	West Henniker Pump Station	Electrical	1994	\$ 75,000	40	2034	15	2034
West Henniker Pump Station	West Henniker Pump Station	Heater & Vents	1994	\$ 30,000	20	2014	-5	2019
West Henniker Pump Station	West Henniker Pump Station	Generator unit & ATS	2012	\$ 75,000	40	2052	33	2052
West Henniker Pump Station	West Henniker Pump Station	275 gal diesel tank	2012	\$ 10,000	40	2052	33	2052
West Henniker Pump Station	West Henniker Pump Station	Pump #1	1975	\$ 30,000	20	1995	-24	2019
West Henniker Pump Station	West Henniker Pump Station	Pump #2	1975	\$ 30,000	20	1995	-24	2019
Ramsdell Road Pump Station	West Henniker Pump Station	Comminutor (Muffin Monster)	2018	\$ 7,500	5	2023	4	2023
West Henniker Pump Station	West Henniker Pump Station	Alarm system	2018	\$ 15,000	15	2033	14	2033
West Henniker Pump Station	West Henniker Pump Station	Process piping	1975	\$ 50,000	50	2025	6	2025
West Henniker Pump Station	West Henniker Pump Station	Yard piping	1975	\$ 50,000	100	2075	56	2075

Year 1 = Cells outlined in red are spreadsheet formulas =
 2019 Cells outlined in blue are imported from ArcMap =

HENNIKER WASTEWATER DATA TABLE

Asset Description	Basin/Category	Subcomponent/Asset ID	Impact of Malfunction	Overall Performance Score	Condition Score	Risk Score = Impact x Performance	Criticality	Quantity	Diameter	Material
Ramsdell Road Pump Station	Ramsdell Road Pump Station	Pump station building -concrete	4	2		8	Frequent Monitoring			
Ramsdell Road Pump Station	Ramsdell Road Pump Station	Concrete plank roof structure	4	2		8	Frequent Monitoring			
Ramsdell Road Pump Station	Ramsdell Road Pump Station	Membrane roof	2	3		6	Priority Renewal			
Ramsdell Road Pump Station	Ramsdell Road Pump Station	Metals - railings/grating	3	2	2	6	Frequent Monitoring			
Ramsdell Road Pump Station	Ramsdell Road Pump Station	Alarm system	3	3		9	Highest Risk			
Ramsdell Road Pump Station	Ramsdell Road Pump Station	Rooftop exhaust fan - wetwell	4	3		12	Highest Risk			
Ramsdell Road Pump Station	Ramsdell Road Pump Station	Make-up air unit - wetwell	4	5		20	Highest Risk			
Ramsdell Road Pump Station	Ramsdell Road Pump Station	Rooftop exhaust fan - pump room/control room	2	3		6	Priority Renewal			
Ramsdell Road Pump Station	Ramsdell Road Pump Station	Electrical	5	2		10	Frequent Monitoring			
Ramsdell Road Pump Station	Ramsdell Road Pump Station	Comminutor (Muffin Monster)	2	4		8	Priority Renewal			
Ramsdell Road Pump Station	Ramsdell Road Pump Station	700 GPM influent pump #1	3	3		9	Highest Risk			
Ramsdell Road Pump Station	Ramsdell Road Pump Station	700 GPM influent pump #1	3	3		9	Highest Risk			
Ramsdell Road Pump Station	Ramsdell Road Pump Station	700 GPM influent pump #1	3	3		9	Highest Risk			
Ramsdell Road Pump Station	Ramsdell Road Pump Station	VFD #1	3	3		9	Highest Risk			
Ramsdell Road Pump Station	Ramsdell Road Pump Station	VFD #2	3	3		9	Highest Risk			
Ramsdell Road Pump Station	Ramsdell Road Pump Station	VFD #3	3	3		9	Highest Risk			
Ramsdell Road Pump Station	Ramsdell Road Pump Station	Process piping	4	4		16	Highest Risk			
Ramsdell Road Pump Station	Ramsdell Road Pump Station	Process valves	4	5		20	Highest Risk			
Ramsdell Road Pump Station	Ramsdell Road Pump Station	Yard piping	3	1		3	Frequent Monitoring			
Ramsdell Road Pump Station	Ramsdell Road Pump Station	Probes/sensors/controls	3	3		9	Highest Risk			
West Henniker Pump Station	West Henniker Pump Station	Pump station - wood frame walls	3	2		6	Frequent Monitoring			
West Henniker Pump Station	West Henniker Pump Station	Pump station - wood truss, asphalt shingles	3	4		12	Highest Risk			
West Henniker Pump Station	West Henniker Pump Station	Wetwell	5	2		10	Frequent Monitoring			
West Henniker Pump Station	West Henniker Pump Station	Drywell	5	2		10	Frequent Monitoring			
West Henniker Pump Station	West Henniker Pump Station	Electrical	5	3	3	15	Highest Risk			
West Henniker Pump Station	West Henniker Pump Station	Heater & Vents	3	5		15	Highest Risk			
West Henniker Pump Station	West Henniker Pump Station	Generator unit & ATS	5	2		10	Frequent Monitoring			
West Henniker Pump Station	West Henniker Pump Station	275 gal diesel tank	4	2		8	Frequent Monitoring			
West Henniker Pump Station	West Henniker Pump Station	Pump #1	4	4	4	16	Highest Risk			
West Henniker Pump Station	West Henniker Pump Station	Pump #2	4	4	4	16	Highest Risk			
Ramsdell Road Pump Station	West Henniker Pump Station	Comminutor (Muffin Monster)	3	4		12	Highest Risk			
West Henniker Pump Station	West Henniker Pump Station	Alarm system	4	3		12	Highest Risk			
West Henniker Pump Station	West Henniker Pump Station	Process piping	3	4		12	Highest Risk			
West Henniker Pump Station	West Henniker Pump Station	Yard piping	3	1		3	Frequent Monitoring			

Year 1 = Cells outlined in red are spreadsheet formulas =
 2019 Cells outlined in blue are imported from ArcMap =

HENNIKER WASTEWATER DATA TABLE			COST OF CRITICAL ASSET REPLACEMENTS - FIRST TEN YEARS									
			Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
Asset Description	Basin/Category	Subcomponent/Asset ID	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
Ramsdell Road Pump Station	Ramsdell Road Pump Station	Pump station building -concrete	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ramsdell Road Pump Station	Ramsdell Road Pump Station	Concrete plank roof structure	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ramsdell Road Pump Station	Ramsdell Road Pump Station	Membrane roof	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ramsdell Road Pump Station	Ramsdell Road Pump Station	Metals - railings/grating	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ramsdell Road Pump Station	Ramsdell Road Pump Station	Alarm system	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ramsdell Road Pump Station	Ramsdell Road Pump Station	Rooftop exhaust fan - wetwell	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ramsdell Road Pump Station	Ramsdell Road Pump Station	Make-up air unit - wetwell	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ramsdell Road Pump Station	Ramsdell Road Pump Station	Rooftop exhaust fan - pump room/control room	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ramsdell Road Pump Station	Ramsdell Road Pump Station	Electrical	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ramsdell Road Pump Station	Ramsdell Road Pump Station	Comminutor (Muffin Monster)	\$ -	\$ -	\$ 7,500	\$ -	\$ -	\$ -	\$ -	\$ 7,500	\$ -	\$ -
Ramsdell Road Pump Station	Ramsdell Road Pump Station	700 GPM influent pump #1	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ramsdell Road Pump Station	Ramsdell Road Pump Station	700 GPM influent pump #1	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ramsdell Road Pump Station	Ramsdell Road Pump Station	700 GPM influent pump #1	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ramsdell Road Pump Station	Ramsdell Road Pump Station	VFD #1	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ramsdell Road Pump Station	Ramsdell Road Pump Station	VFD #2	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ramsdell Road Pump Station	Ramsdell Road Pump Station	VFD #3	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ramsdell Road Pump Station	Ramsdell Road Pump Station	Process piping	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -
Ramsdell Road Pump Station	Ramsdell Road Pump Station	Process valves	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ramsdell Road Pump Station	Ramsdell Road Pump Station	Yard piping	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ramsdell Road Pump Station	Ramsdell Road Pump Station	Probes/sensors/controls	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
West Henniker Pump Station	West Henniker Pump Station	Pump station - wood frame walls	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
West Henniker Pump Station	West Henniker Pump Station	Pump station - wood truss, asphalt shingles	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -
West Henniker Pump Station	West Henniker Pump Station	Wetwell	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
West Henniker Pump Station	West Henniker Pump Station	Drywell	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
West Henniker Pump Station	West Henniker Pump Station	Electrical	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
West Henniker Pump Station	West Henniker Pump Station	Heater & Vents	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
West Henniker Pump Station	West Henniker Pump Station	Generator unit & ATS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
West Henniker Pump Station	West Henniker Pump Station	275 gal diesel tank	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
West Henniker Pump Station	West Henniker Pump Station	Pump #1	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
West Henniker Pump Station	West Henniker Pump Station	Pump #2	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ramsdell Road Pump Station	West Henniker Pump Station	Comminutor (Muffin Monster)	\$ -	\$ -	\$ -	\$ -	\$ 7,500	\$ -	\$ -	\$ -	\$ -	\$ 7,500
West Henniker Pump Station	West Henniker Pump Station	Alarm system	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
West Henniker Pump Station	West Henniker Pump Station	Process piping	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -
West Henniker Pump Station	West Henniker Pump Station	Yard piping	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Year 1 = Cells outlined in red are spreadsheet formulas = 2019 2029 2039 2049 2059 2069 2079 2089 2099 2109
 2019 Cells outlined in blue are imported from ArcMap = 2028 2038 2048 2058 2068 2078 2088 2098 2108 2118

HENNIKER WASTEWATER DATA TABLE			COST OF ASSET REPLACEMENTS - NEXT 100 YEARS										
			0 to 10	10 to 20	20 to 30	30 to 40	40 to 50	50 to 60	60 to 70	70 to 80	80 to 90	90 to 100	0 to 100
Asset Description	Basin/Category	Subcomponent/Asset ID	2019-2028	2029-2038	2039-2048	2049-2058	2059-2068	2069-2078	2079-2088	2089-2098	2099-2108	2109-2118	2019-2118
Ramsdell Road Pump Station	Ramsdell Road Pump Station	Pump station building -concrete	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Ramsdell Road Pump Station	Ramsdell Road Pump Station	Concrete plank roof structure	\$ -	\$ -	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,000
Ramsdell Road Pump Station	Ramsdell Road Pump Station	Membrane roof	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ 25,000	\$ 75,000
Ramsdell Road Pump Station	Ramsdell Road Pump Station	Metals - railings/grating	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 100,000
Ramsdell Road Pump Station	Ramsdell Road Pump Station	Alarm system	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ 60,000
Ramsdell Road Pump Station	Ramsdell Road Pump Station	Rooftop exhaust fan - wetwell	\$ -	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ 25,000	\$ 125,000
Ramsdell Road Pump Station	Ramsdell Road Pump Station	Make-up air unit - wetwell	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ 125,000
Ramsdell Road Pump Station	Ramsdell Road Pump Station	Rooftop exhaust fan - pump room/control room	\$ -	\$ -	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ 100,000
Ramsdell Road Pump Station	Ramsdell Road Pump Station	Electrical	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ 200,000
Ramsdell Road Pump Station	Ramsdell Road Pump Station	Comminutor (Muffin Monster)	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 150,000
Ramsdell Road Pump Station	Ramsdell Road Pump Station	700 GPM influent pump #1	\$ -	\$ 75,000	\$ -	\$ 75,000	\$ -	\$ 75,000	\$ -	\$ 75,000	\$ -	\$ 75,000	\$ 375,000
Ramsdell Road Pump Station	Ramsdell Road Pump Station	700 GPM influent pump #1	\$ -	\$ 75,000	\$ -	\$ 75,000	\$ -	\$ 75,000	\$ -	\$ 75,000	\$ -	\$ 75,000	\$ 375,000
Ramsdell Road Pump Station	Ramsdell Road Pump Station	700 GPM influent pump #1	\$ -	\$ 75,000	\$ -	\$ 75,000	\$ -	\$ 75,000	\$ -	\$ 75,000	\$ -	\$ 75,000	\$ 375,000
Ramsdell Road Pump Station	Ramsdell Road Pump Station	VFD #1	\$ -	\$ 30,000	\$ -	\$ 30,000	\$ -	\$ 30,000	\$ -	\$ 30,000	\$ -	\$ 30,000	\$ 150,000
Ramsdell Road Pump Station	Ramsdell Road Pump Station	VFD #2	\$ -	\$ 30,000	\$ -	\$ 30,000	\$ -	\$ 30,000	\$ -	\$ 30,000	\$ -	\$ 30,000	\$ 150,000
Ramsdell Road Pump Station	Ramsdell Road Pump Station	VFD #3	\$ -	\$ 30,000	\$ -	\$ 30,000	\$ -	\$ 30,000	\$ -	\$ 30,000	\$ -	\$ 30,000	\$ 150,000
Ramsdell Road Pump Station	Ramsdell Road Pump Station	Process piping	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Ramsdell Road Pump Station	Ramsdell Road Pump Station	Process valves	\$ 25,000	\$ 25,000	\$ -	\$ 25,000	\$ 25,000	\$ -	\$ 25,000	\$ 25,000	\$ -	\$ 25,000	\$ 175,000
Ramsdell Road Pump Station	Ramsdell Road Pump Station	Yard piping	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Ramsdell Road Pump Station	Ramsdell Road Pump Station	Probes/sensors/controls	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ 300,000
West Henniker Pump Station	West Henniker Pump Station	Pump station - wood frame walls	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ 100,000
West Henniker Pump Station	West Henniker Pump Station	Pump station - wood truss, asphalt shingles	\$ 25,000	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ 25,000	\$ 100,000
West Henniker Pump Station	West Henniker Pump Station	Wetwell	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
West Henniker Pump Station	West Henniker Pump Station	Drywell	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
West Henniker Pump Station	West Henniker Pump Station	Electrical	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ 75,000	\$ 225,000
West Henniker Pump Station	West Henniker Pump Station	Heater & Vents	\$ 30,000	\$ -	\$ 30,000	\$ -	\$ 30,000	\$ -	\$ 30,000	\$ -	\$ 30,000	\$ -	\$ 150,000
West Henniker Pump Station	West Henniker Pump Station	Generator unit & ATS	\$ -	\$ -	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ 75,000	\$ -	\$ -	\$ 150,000
West Henniker Pump Station	West Henniker Pump Station	275 gal diesel tank	\$ -	\$ -	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ 10,000	\$ -	\$ -	\$ 20,000
West Henniker Pump Station	West Henniker Pump Station	Pump #1	\$ 30,000	\$ -	\$ 30,000	\$ -	\$ 30,000	\$ -	\$ 30,000	\$ -	\$ 30,000	\$ -	\$ 150,000
West Henniker Pump Station	West Henniker Pump Station	Pump #2	\$ 30,000	\$ -	\$ 30,000	\$ -	\$ 30,000	\$ -	\$ 30,000	\$ -	\$ 30,000	\$ -	\$ 150,000
Ramsdell Road Pump Station	West Henniker Pump Station	Comminutor (Muffin Monster)	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 150,000
West Henniker Pump Station	West Henniker Pump Station	Alarm system	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ 90,000
West Henniker Pump Station	West Henniker Pump Station	Process piping	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
West Henniker Pump Station	West Henniker Pump Station	Yard piping	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000

HORIZONTAL ASSETS - QUANTITIES	
Row Labels	Sum of Quantity
Manhole	199
Siphon	872
Force Main	2,750
Gravity Main	39,481
Effluent Main	631
Effluent Manhole	6

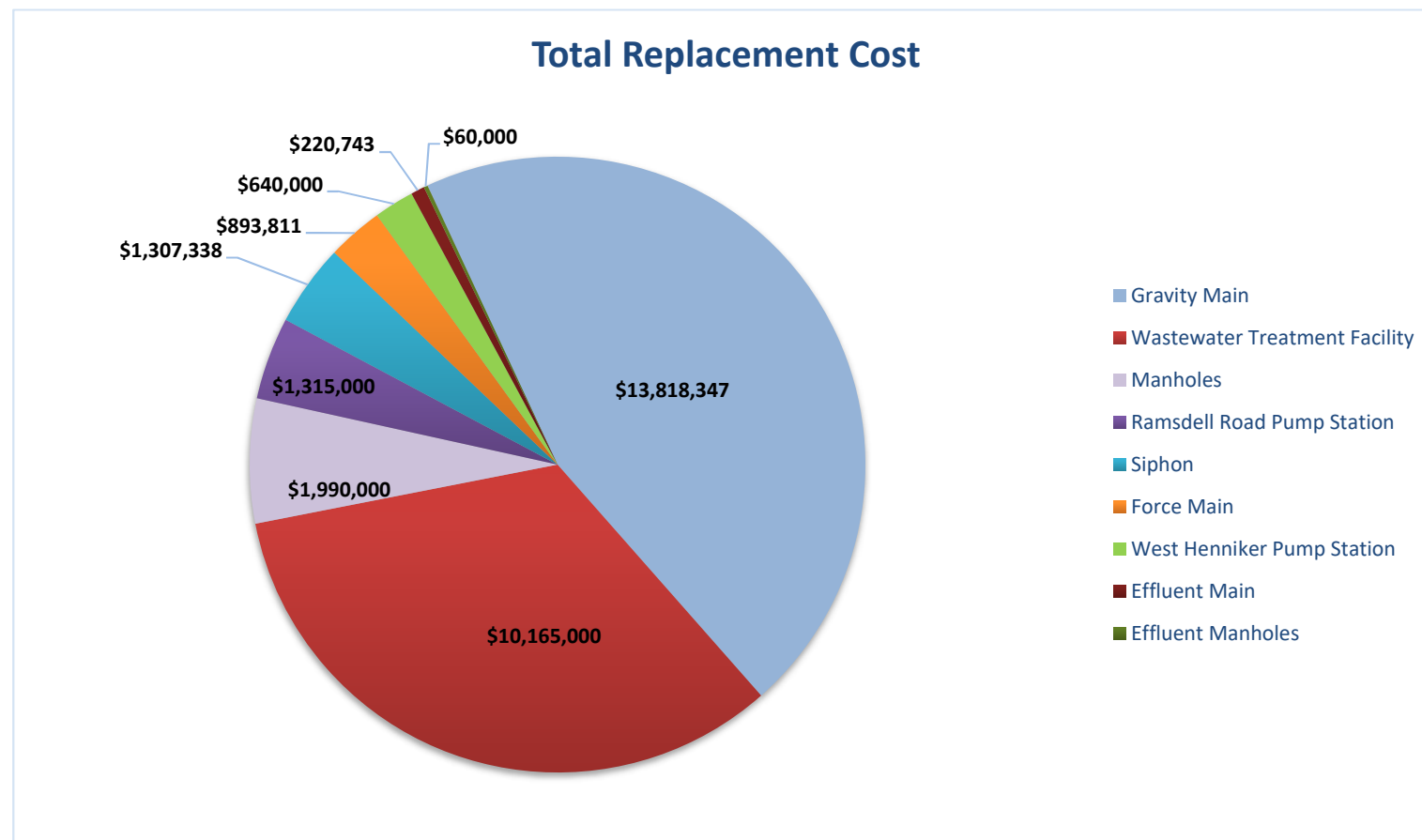
HORIZONTAL ASSETS - ESTIMATED YEAR OF INSTALLATION						
Sum of Quantity	Column Labels					
Row Labels	Manhole	Siphon	Force Main	Gravity Main	Effluent Main	Effluent Manhole
1975	175	872	2,750	34,009	631	6
1978	12			3,447		
1980	4			665		
1985	6			899		
1986	2			461		

PIPE QUANTITIES - BY DIAMETER	
Row Labels	Sum of Quantity
Force Main	2,750
6	2,500
10	250
Gravity Main	39,481
	393
Unknown	825
8	34,206
10	1,759
12	2,298
Siphon	872
6	432
8	439
Grand Total	43,103

PIPE QUANTITIES - BY TYPE AND MATERIAL				
Sum of Quantity	Column Labels			
Row Labels	Gravity Main	Force M	Siphon	Grand Total
AC	36,497			36,497
CI	10	2,750	872	3,632
DI	407			407
PVC	1,618			1,618
VC	310			310
Unknown	638			638
Grand Total	39,481	2,750	872	43,103

ESTIMATED REPLACEMENT VALUE OF ASSETS - 2019 DOLLARS

Row Labels	Sum of Replacement Cost
Gravity Main	\$13,818,347
Wastewater Treatment Facility	\$10,165,000
Manholes	\$1,990,000
Ramsdell Road Pump Station	\$1,315,000
Siphon	\$1,307,338
Force Main	\$893,811
West Henniker Pump Station	\$640,000
Effluent Main	\$220,743
Effluent Manholes	\$60,000
Grand Total	\$30,410,239



ESTIMATED CAPITAL NEEDS OVER THE NEXT TEN YEARS

Values	Column Labels			
	Wastewater Treatment Facility	Ramsdell Road Pump Station	West Henniker Pump Station	Grand Total
Sum of 2019	\$ 1,975,000	\$ 50,000	\$ 90,000	\$ 2,115,000
Sum of 2020	\$ -	\$ -	\$ -	\$ -
Sum of 2021	\$ 270,000	\$ 7,500	\$ -	\$ 277,500
Sum of 2022	\$ 200,000	\$ -	\$ -	\$ 200,000
Sum of 2023	\$ -	\$ 7,500	\$ -	\$ 7,500
Sum of 2024	\$ 195,000	\$ -	\$ 25,000	\$ 220,000
Sum of 2025	\$ 125,000	\$ 25,000	\$ 50,000	\$ 200,000
Sum of 2026	\$ 445,000	\$ 7,500	\$ -	\$ 452,500
Sum of 2027	\$ -	\$ -	\$ -	\$ -
Sum of 2028	\$ 145,000	\$ 7,500	\$ -	\$ 152,500
Sum of 2019-2028	\$ 3,355,000	\$ 105,000	\$ 165,000	\$ 3,625,000
				\$ 362,500

Values	Column Labels				
	Highest Risk	Priority Renewa	Frequent Monit	Limited Moni	Grand Total
Sum of 2019	\$ 1,575,000	\$ 540,000	\$ -	\$ -	\$ 2,115,000
Sum of 2020	\$ -	\$ -	\$ -	\$ -	\$ -
Sum of 2021	\$ 270,000	\$ 7,500	\$ -	\$ -	\$ 277,500
Sum of 2022	\$ 200,000	\$ -	\$ -	\$ -	\$ 200,000
Sum of 2023	\$ 7,500	\$ -	\$ -	\$ -	\$ 7,500
Sum of 2024	\$ 30,000	\$ 190,000	\$ -	\$ -	\$ 220,000
Sum of 2025	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 200,000
Sum of 2026	\$ 265,000	\$ 187,500	\$ -	\$ -	\$ 452,500
Sum of 2027	\$ -	\$ -	\$ -	\$ -	\$ -
Sum of 2028	\$ 27,500	\$ 125,000	\$ -	\$ -	\$ 152,500
Sum of 2019-2028	\$ 2,475,000	\$ 1,150,000	\$ -	\$ -	\$ 3,625,000

Criticality	(All)
2019-2028	(Multiple Items)
Row Labels	Sum of 2019-2028
25	
Wastewater Treatment Facility	
Belt Filter Press	\$ 1,000,000
20	
Wastewater Treatment Facility	
Degritting classifier	\$ 75,000
Ramsdell Road Pump Station	
Process valves	\$ 25,000
Make-up air unit - wetwell	\$ 25,000
16	
Wastewater Treatment Facility	
Aeration tank submersible mixer #2	\$ 15,000
Aeration tank submersible mixer #1	\$ 15,000
Ramsdell Road Pump Station	
Process piping	\$ 25,000
West Henniker Pump Station	
Pump #2	\$ 30,000
Pump #1	\$ 30,000
15	
Wastewater Treatment Facility	
HVAC unit and ducts	\$ 100,000
Pad mounted transformer	\$ 50,000
Corrugated Metal Building - HVAC	\$ 50,000
Yard piping - valves	\$ 50,000
Corrugated Metal Building - Controls	\$ 25,000
Return activated sludge pump #2	\$ 20,000
Belt Filter Press feed pump	\$ 20,000
Grit pump #1	\$ 20,000
Grit pump #2	\$ 20,000
NaOH feed pump #1	\$ 5,000
West Henniker Pump Station	
Heater & Vents	\$ 30,000
12	
Wastewater Treatment Facility	

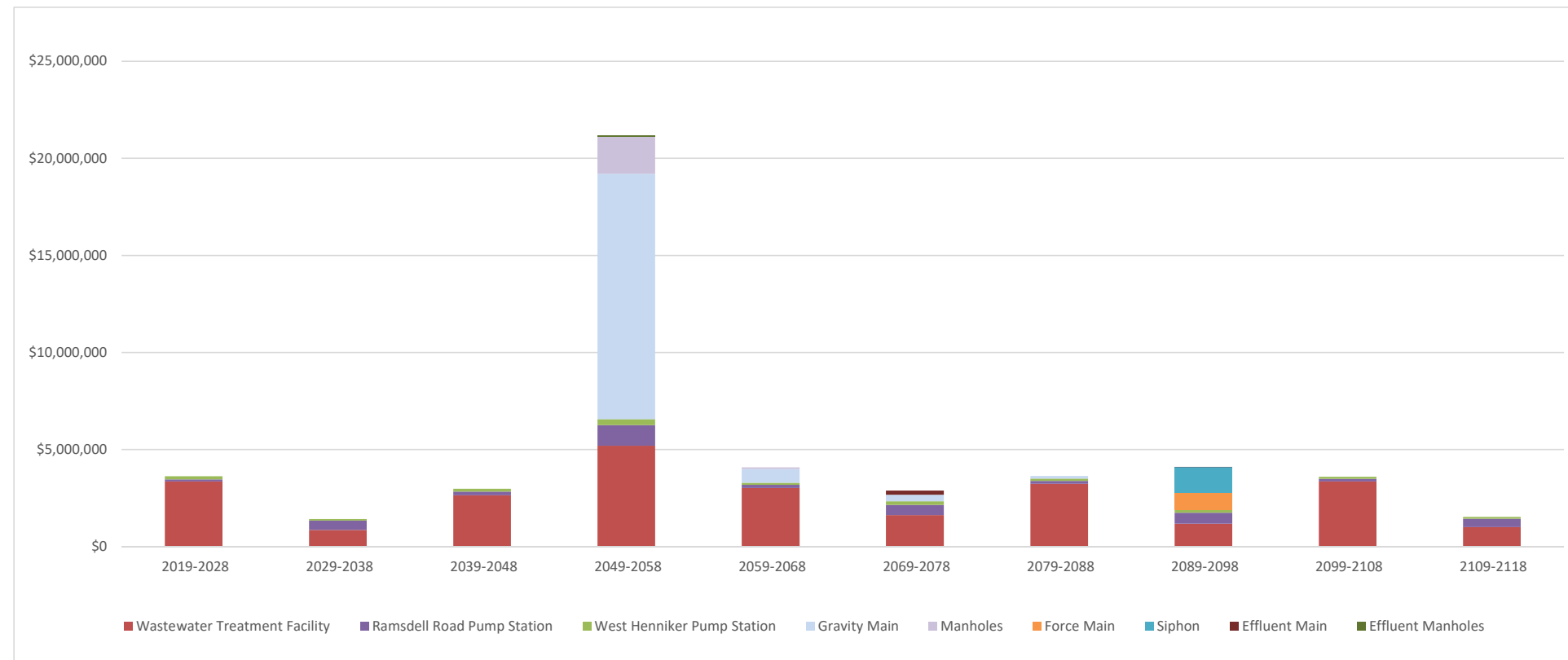
Secondary settling tanks - metal troughs and weirs	\$	200,000
Secondary settling tank fiberglass cover #1	\$	100,000
Secondary settling tank fiberglass cover #2	\$	100,000
Probes/sensors/controls	\$	50,000
Sludge blower unit #1	\$	40,000
Sludge blower unit #2	\$	40,000
Blower VFD #3	\$	30,000
Blower VFD #2	\$	30,000
Blower VFD #1	\$	30,000
Blower Building - HVAC	\$	25,000
Operations building piping/plumbing	\$	25,000
Frac tank	\$	20,000
Effluent flow metering system	\$	20,000
Return activated sludge VFD #2	\$	20,000
Return activated sludge VFD #1	\$	20,000
NaOH feed pump #2	\$	5,000
Ramsdell Road Pump Station		
Comminutor (Muffin Monster)	\$	15,000
West Henniker Pump Station		
Process piping	\$	50,000
Pump station - wood truss, asphalt shingles	\$	25,000
10		
Wastewater Treatment Facility		
Operations building electrical	\$	300,000
Site lighting	\$	75,000
Graphics panel/PLC/alarms/controls	\$	50,000
Secondary setting tanks - scum drives	\$	50,000
Exhaust fan #4	\$	7,500
Exhaust fan #3	\$	7,500
Exhaust fan #5	\$	7,500
Exhaust fan #2	\$	7,500
Exhaust fan #6	\$	7,500
Exhaust fan #1	\$	7,500
8		
Wastewater Treatment Facility		
Septage acceptance plant	\$	150,000
Operations building process piping	\$	100,000
Sludge conveyor to roll-off	\$	75,000
Aeration blower #2	\$	60,000
Aeration blower #3	\$	60,000
Aeration blower #1	\$	60,000
Corrugated Metal Building - Electrical	\$	50,000
Septage receiving mixer #2	\$	20,000
Septage receiving mixer #1	\$	20,000
Ramsdell Road Pump Station		
Comminutor (Muffin Monster)	\$	15,000
5		
Wastewater Treatment Facility		
Septage receiving plunger pump	\$	20,000
Grand Total	\$	3,625,000

Values		
Sum of 2019	\$	2,115,000
Sum of 2020	\$	-
Sum of 2021	\$	277,500
Sum of 2022	\$	200,000
Sum of 2023	\$	7,500
Sum of 2024	\$	220,000
Sum of 2025	\$	200,000
Sum of 2026	\$	452,500
Sum of 2027	\$	-
Sum of 2028	\$	152,500

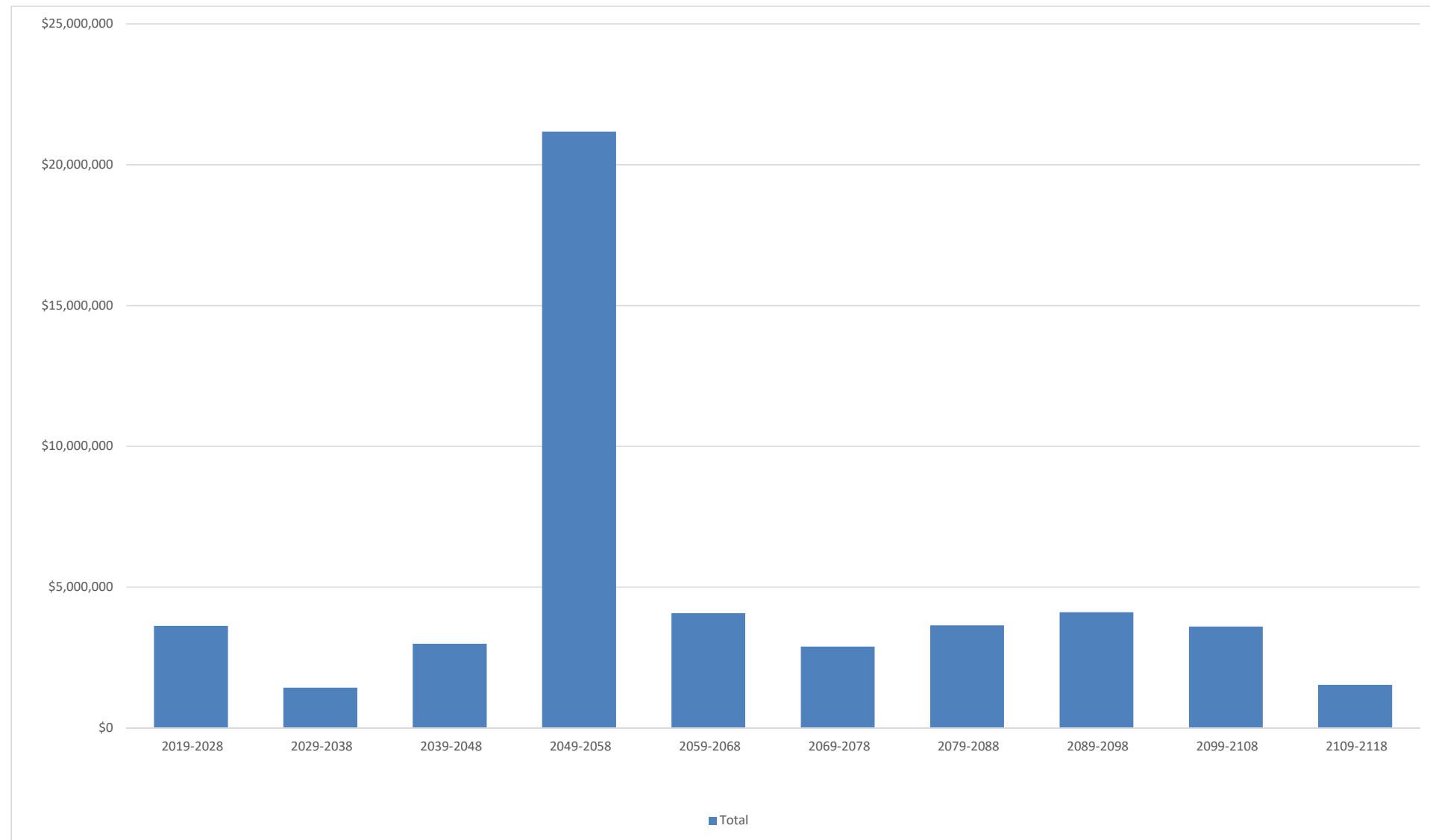


Values	Column Labels									
	Wastewater Treatment Facility	Ramsdell Road Pump Station	West Henniker Pump Station	Gravity Main	Manholes	Force Main	Siphon	Effluent Main	Effluent Manholes	Grand Total
2019-2028	\$3,355,000	\$105,000	\$165,000	\$0	\$0	\$0	\$0	\$0	\$0	\$3,625,000
2029-2038	\$855,000	\$480,000	\$90,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,425,000
2039-2048	\$2,640,000	\$190,000	\$155,000	\$0	\$0	\$0	\$0	\$0	\$0	\$2,985,000
2049-2058	\$5,190,000	\$1,070,000	\$310,000	\$12,631,742	\$1,910,000	\$0	\$0	\$0	\$60,000	\$21,171,742
2059-2068	\$3,015,000	\$165,000	\$105,000	\$708,647	\$80,000	\$0	\$0	\$0	\$0	\$4,073,647
2069-2078	\$1,620,000	\$530,000	\$190,000	\$331,731	\$0	\$0	\$0	\$211,993	\$0	\$2,883,724
2079-2088	\$3,230,000	\$155,000	\$115,000	\$142,579	\$0	\$0	\$0	\$0	\$0	\$3,642,579
2089-2098	\$1,185,000	\$555,000	\$150,000	\$3,649	\$0	\$893,811	\$1,307,338	\$8,750	\$0	\$4,103,547
2099-2108	\$3,355,000	\$140,000	\$105,000	\$0	\$0	\$0	\$0	\$0	\$0	\$3,600,000
2109-2118	\$1,010,000	\$420,000	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,530,000
	\$25,455,000	\$3,810,000	\$1,485,000	\$13,818,347	\$1,990,000	\$893,811	\$1,307,338	\$220,743	\$60,000	\$49,040,239

\$490,402.39

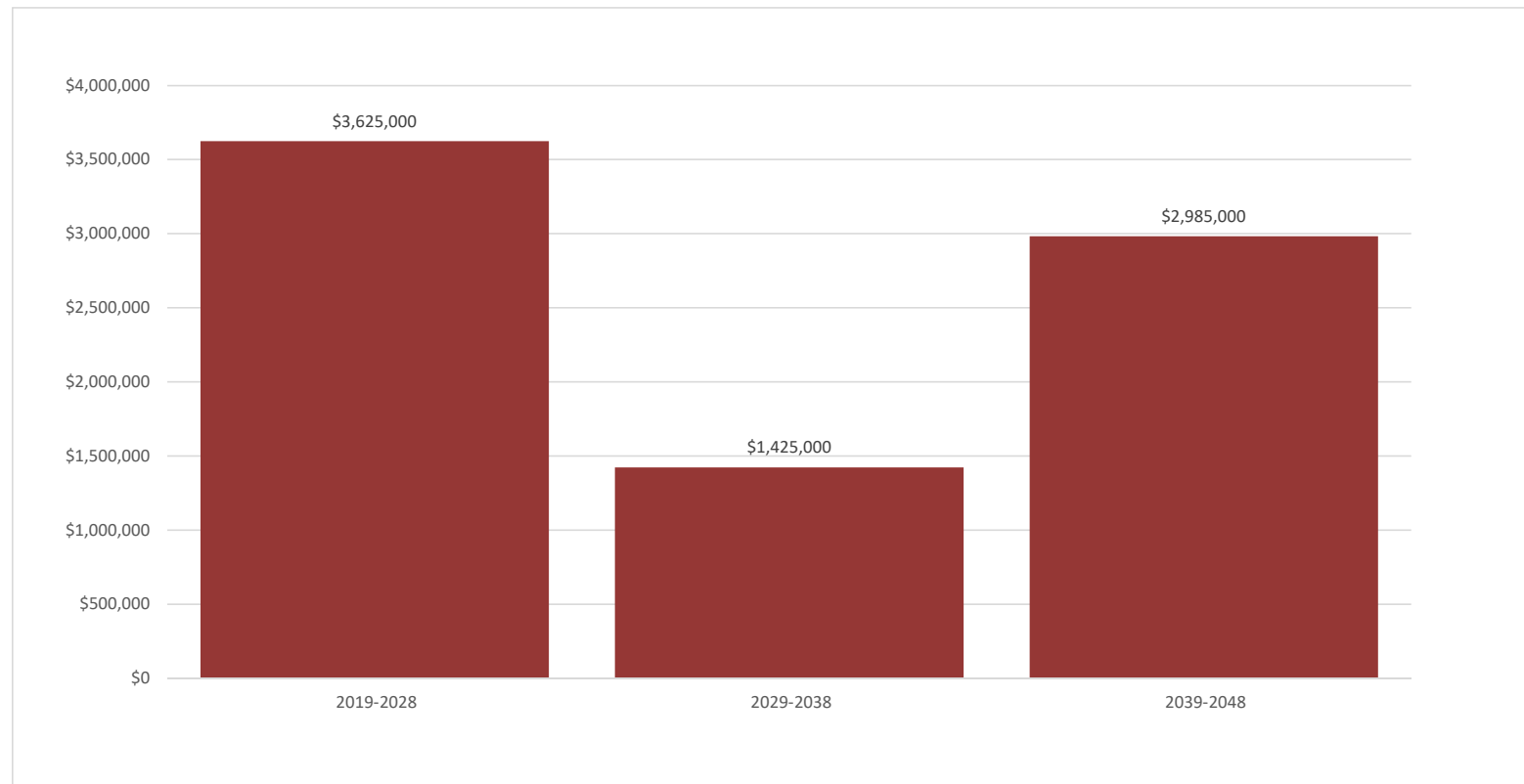


Values	
2019-2028	\$3,625,000
2029-2038	\$1,425,000
2039-2048	\$2,985,000
2049-2058	\$21,171,742
2059-2068	\$4,073,647
2069-2078	\$2,883,724
2079-2088	\$3,642,579
2089-2098	\$4,103,547
2099-2108	\$3,600,000
2109-2118	\$1,530,000



Values	Column Labels				Grand Total
	Highest Risk	Priority Renewal	Frequent Monitoring	Limited Monitoring	
2019-2028	\$2,475,000	\$1,150,000	\$0	\$0	\$3,625,000
2029-2038	\$1,302,500	\$115,000	\$7,500	\$0	\$1,425,000
2039-2048	\$1,830,000	\$525,000	\$625,000	\$5,000	\$2,985,000
2049-2058	\$1,493,755	\$567,025	\$9,150,587	\$9,960,375	\$21,171,742
2059-2068	\$2,202,500	\$1,075,000	\$7,500	\$788,647	\$4,073,647
2069-2078	\$1,275,000	\$165,000	\$911,993	\$531,731	\$2,883,724
2079-2088	\$2,087,500	\$575,000	\$732,500	\$247,579	\$3,642,579
2089-2098	\$1,232,500	\$65,000	\$2,756,047	\$50,000	\$4,103,547
2099-2108	\$2,050,000	\$1,025,000	\$500,000	\$25,000	\$3,600,000
2109-2118	\$1,407,500	\$115,000	\$7,500	\$0	\$1,530,000
2019-2118	\$17,356,255	\$5,377,025	\$14,698,628	\$11,608,331	\$49,040,239

Values	
2019-2028	\$3,625,000
2029-2038	\$1,425,000
2039-2048	\$2,985,000
	\$8,035,000
	\$267,833



Row Labels	Sum of 2049-2058
Wastewater T	\$5,190,000
Ramsdell Roac	\$1,070,000
West Hennike	\$310,000
Gravity Main	\$12,631,742
Manholes	\$1,910,000
Effluent Manf	\$60,000
Grand Total	\$21,171,742

Appendix D

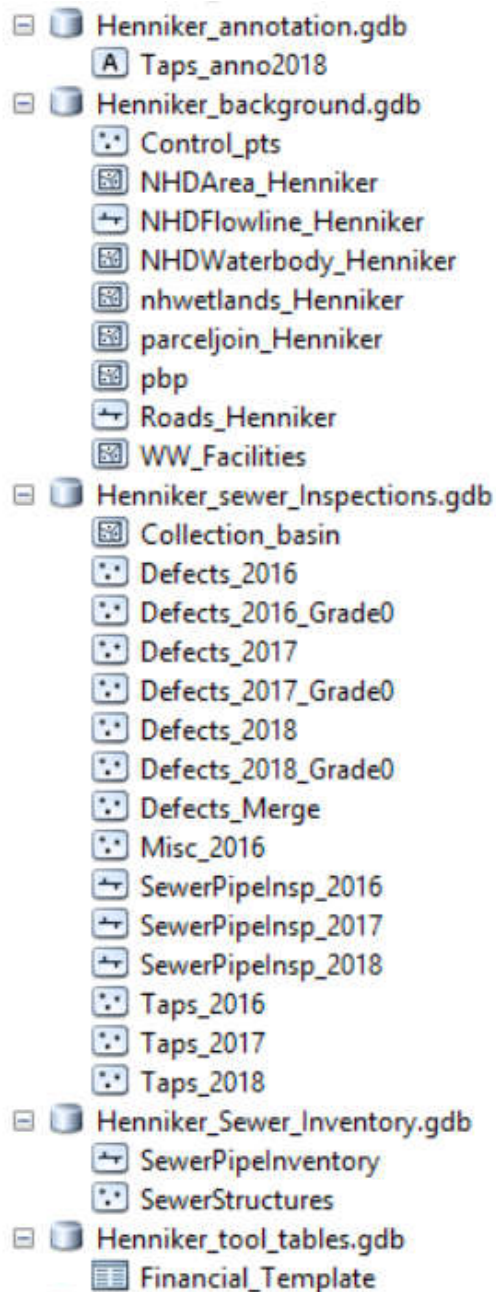
**Asset
Management Program
Instruction Sheets**

ArcMAP FILES

File Geodatabases:

The following “Henniker_Wastewater_System” File Geodatabase containing the Town’s Wastewater System inventory information has been provided as listed in Figure D-1 below.

Figure D- 1. List of Feature Classes stored in Henniker_Wastewater_System File Geodatabases



The main file is the “Henniker_Sewer_Inventory” geodatabase. This file contains the bulk of the information on the Town’s Wastewater system pipes and structures, such as estimated age, material, remaining useful life, etc.

The “Henniker_Sewer_Inspections” geodatabase includes data from the CCTV inspections performed over the past three years. The defect spreadsheet in Appendix C was exported into Excel from the “Defects_Merge” file, which contains all the defects found in the three years of inspections.

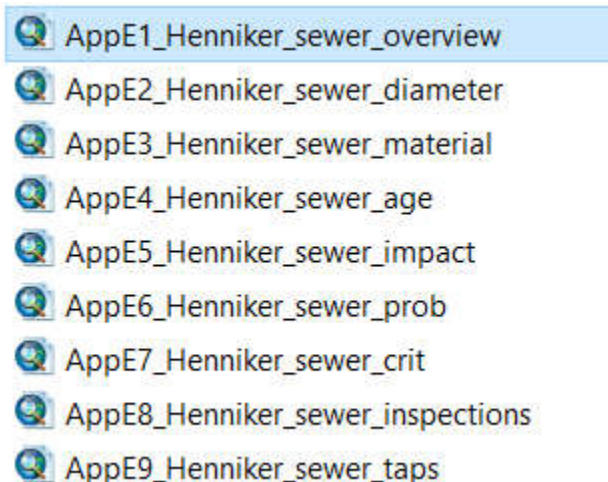
Several “background” files have been provided as well, including such items as town boundaries, water bodies, roads and parcels. These are stored in the “Henniker_Background” file geodatabase.

The “Henniker_annotation” geodatabase includes labels for each of the taps mapped in Appendix E9.

Map (mxd) files and Layer files:





















The data is displayed in .mxd files, several of which have been prepared for the Town. The various maps (or .mxd files) display the data in various ways. Paper versions have been provided in Appendix E, and are listed below.

Figure D- 2. List of Map Files



Each of the maps has different symbology. For instance, Map E2 displays the Wastewater system by pipe diameter and Map E4 displays the Wastewater system by the year installed. Layer files enable the user to quickly change the parameters shown on the map. The layer files provided are listed in Figure D-4 below.

Figure D- 3. List of Layer Files

-  Defect_grade
-  NHDFlowline_Henniker
-  NHDWaterbody_Henniker
-  nhwetlands_Henniker
-  parceljoin_Henniker
-  pbp
-  Roads_Henniker
-  SewerFacilities
-  SewerPipe_crit
-  SewerPipe_diameter
-  SewerPipe_prob
-  SewerPipes_age
-  SewerPipes_background
-  SewerPipes_impact
-  SewerPipes_material
-  SewerPipes_overview
-  SewerPipes_type
-  SewerStructures
-  Taps
-  Taps_2018

Tools:

Various tools have been provided to allow the Town to easily update and export data from the “Henniker_Sewer_Inventory” geodatabase. Field names, descriptions and types for each of the two feature classes are provided in Tables D-1 and D-2 below. Tools and their input screens are included in the pages that follow.

Table D- 1. Wastewater Pipe Feature Class Fields

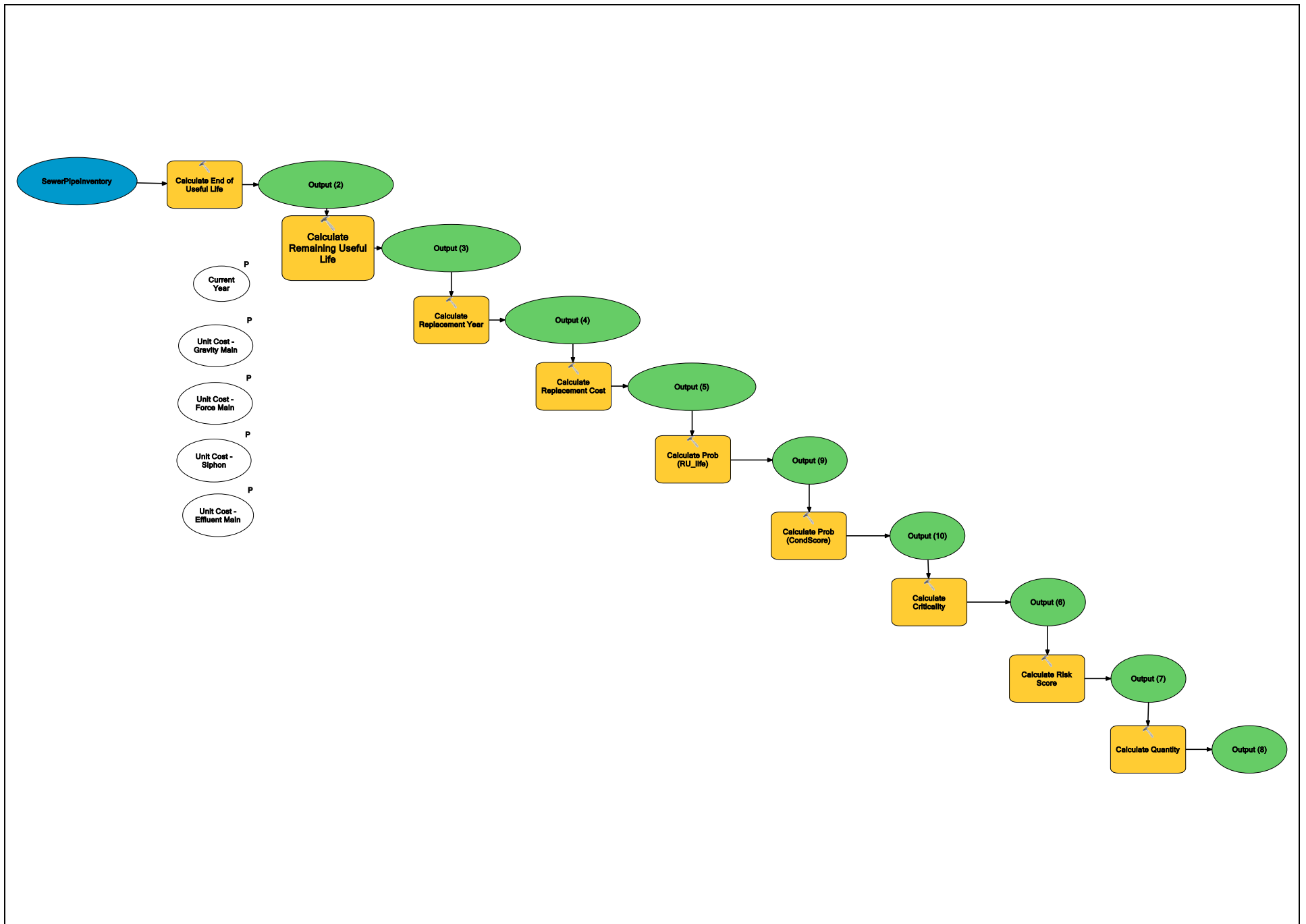
Name	Alias	Type	Length	Description	Formula
OBJECTID	OBJECTID	OID	4	assigned by ArcMap	
SHAPE	SHAPE	Geometry	0	assigned by ArcMap	
Type	Type	String	50	Asset type (ie. gravity main, force main, etc.)	
Year_in	Year_In	Integer	4	Estimated based on record drawings	
US_MH	US_MH	String	50	Upstream manhole	
DS_MH	DS_MH	String	50	Downstream manhole	
AssetID	AssetID	String	50	USMH-DSMH	
Year_txt	Year_txt	String	20	Year installed if known, otherwise "Unknown"	
Material	Material	String	50	From record drawings, inspections, or "Unknown"	
Rec_Dwg	Rec_Dwg	String	50	Information source if available	
U_life	U_life	SmallInteger	2	Estimated based on material according to industry sources (ie. "Buried No Longer")	
EU_life	EU_life	SmallInteger	2	computed using 00_Calculate_Pipe_Fields tool	Year_In + U_life
RU_life	RU_life	SmallInteger	2	computed using 00_Calculate_Pipe_Fields tool	Current Year - EU_life
Prob	Overall Performance Score	Double	8	computed using 00_Calculate_Pipe_Fields tool	If "Cond_score" is available then, "Cond_score", otherwise based on remaining useful life
Impact	Impact of Malfunction	Double	8	assigned by user	
Risk_Score	Risk Score	Double	8	computed using 00_Calculate_Pipe_Fields tool	Impact*Prob
Crit	Criticality	String	50	computed using 00_Calculate_Pipe_Fields tool	If-Then statement based on Impact and Prob fields
Basin	Basin	String	50	sewer basin (Ramsdell Road or West Henniker)	

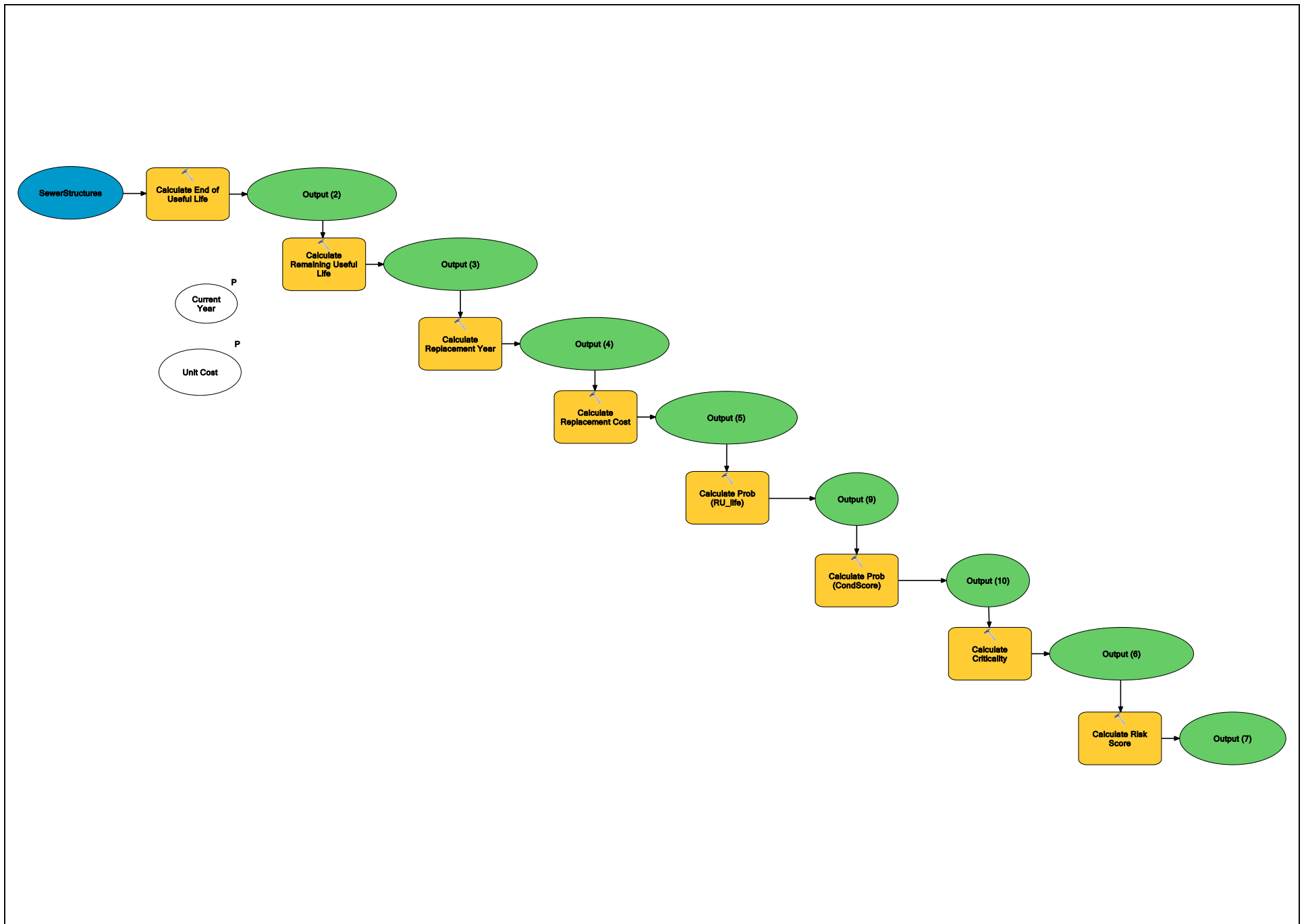
Name	Alias	Type	Length	Description	Formula
Repl_year	Repl_year	Integer	4	computed using 00_Calculate_Pipe_Fields tool	If EU_life > Current Year Then EU_life; otherwise Current Year
Repl_Cost	Repl_Cost	Double	8	computed using 00_Calculate_Pipe_Fields tool	SHAPE_Length x Unit Cost (Unit Cost input by user based on type of pipe)
Dia	Dia	String	50	From record drawings, inspections, or "Unknown"	
Road	Road	String	50	Based on location of pipe	
Quantity	Quantity	Double	8	computed using 00_Calculate_Pipe_Fields tool (used in export to Financial Planning Spreadsheet)	Equals SHAPE_Length
CondScore	Condition Score	Double	8	assigned by user; over-rides Overall Performance Score, which is computed based on Remaining Useful Life	
SHAPE_Length	SHAPE_Length	Double	8	automatically computed by ArcMap	

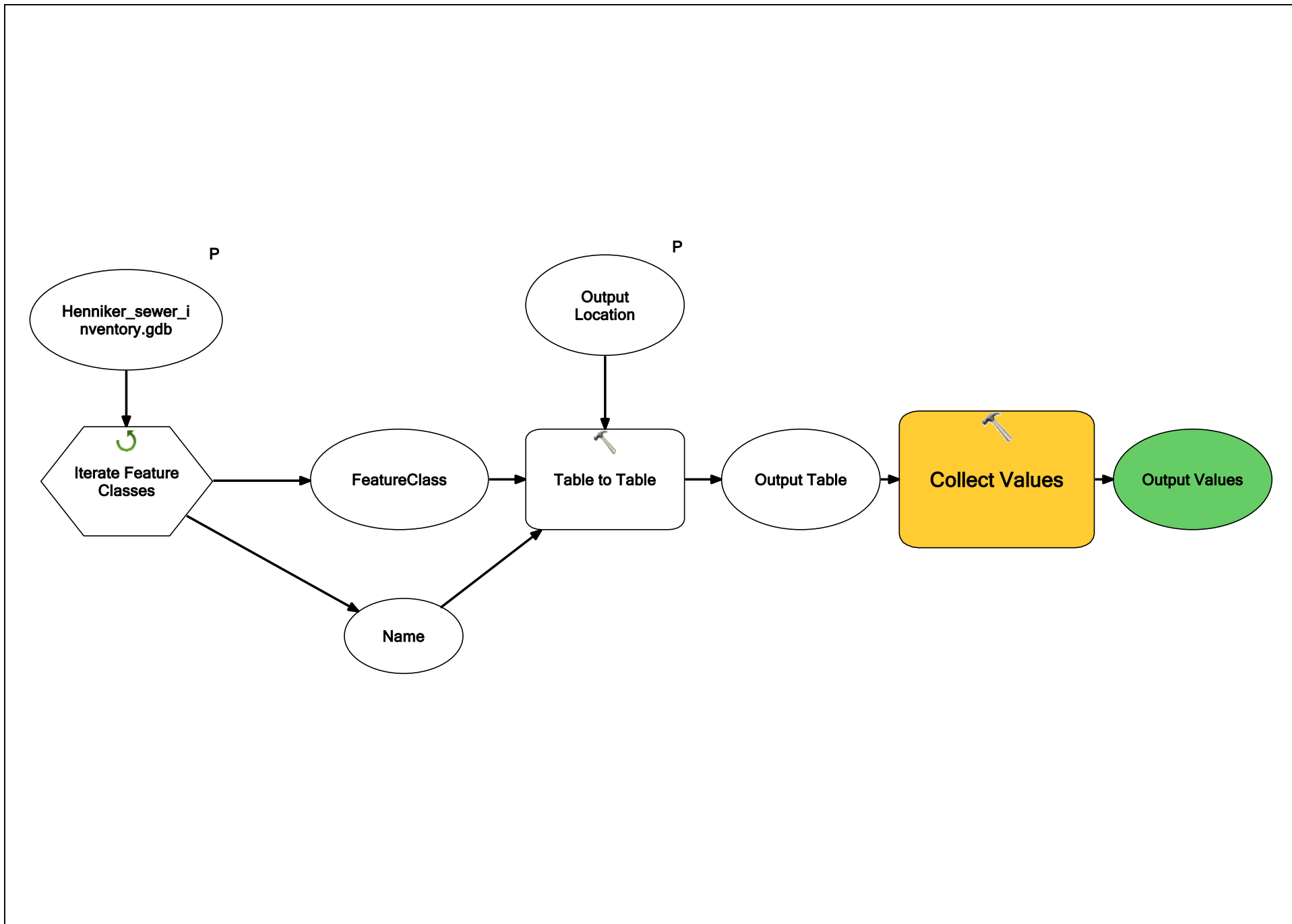
Table D- 2. Wastewater Structure Feature Class Fields

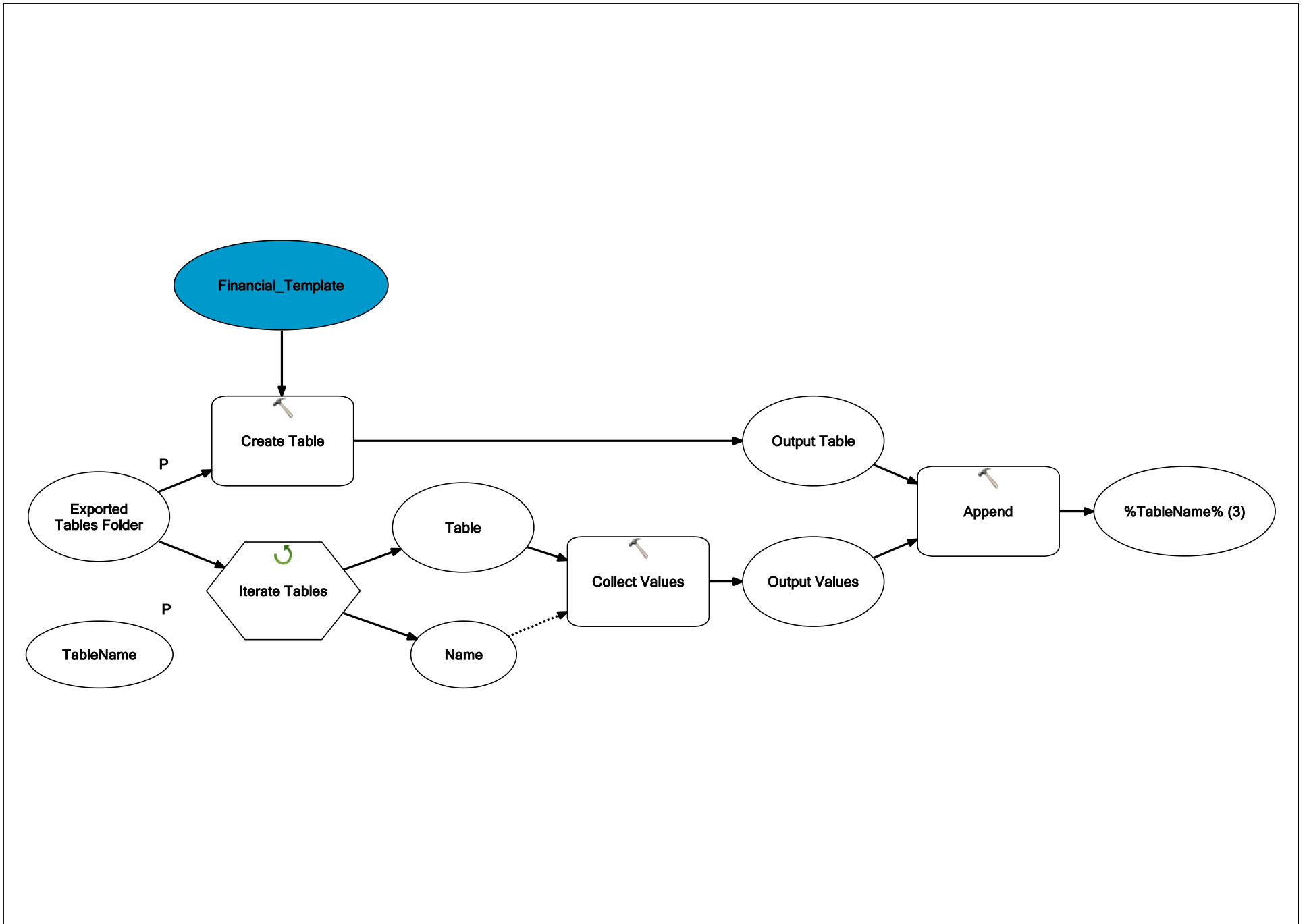
Name	Alias	Type	Length	Description	Formula
OBJECTID	OBJECTID	OID	4	assigned by ArcMap	
SHAPE	SHAPE	Geometry	0	assigned by ArcMap	
AssetID	AssetID	String	50	manhole number per paper map used by Town	
Year_in	Year_In	Integer	4	Estimated based on record drawings	
Type	Asset_Type	String	50	Asset type (ie. manhole)	
Basin	Basin	String	50	sewer basin (Ramsdell Road or West Henniker)	
Year_txt	Year_txt	String	50	Year installed if known, otherwise "Unknown"	
Quantity	Quantity	Double	8	Defaults to 1, used in export to Financial Planning Spreadsheet	
Material	Material	String	50	from record drawings if available, typically "precast"	

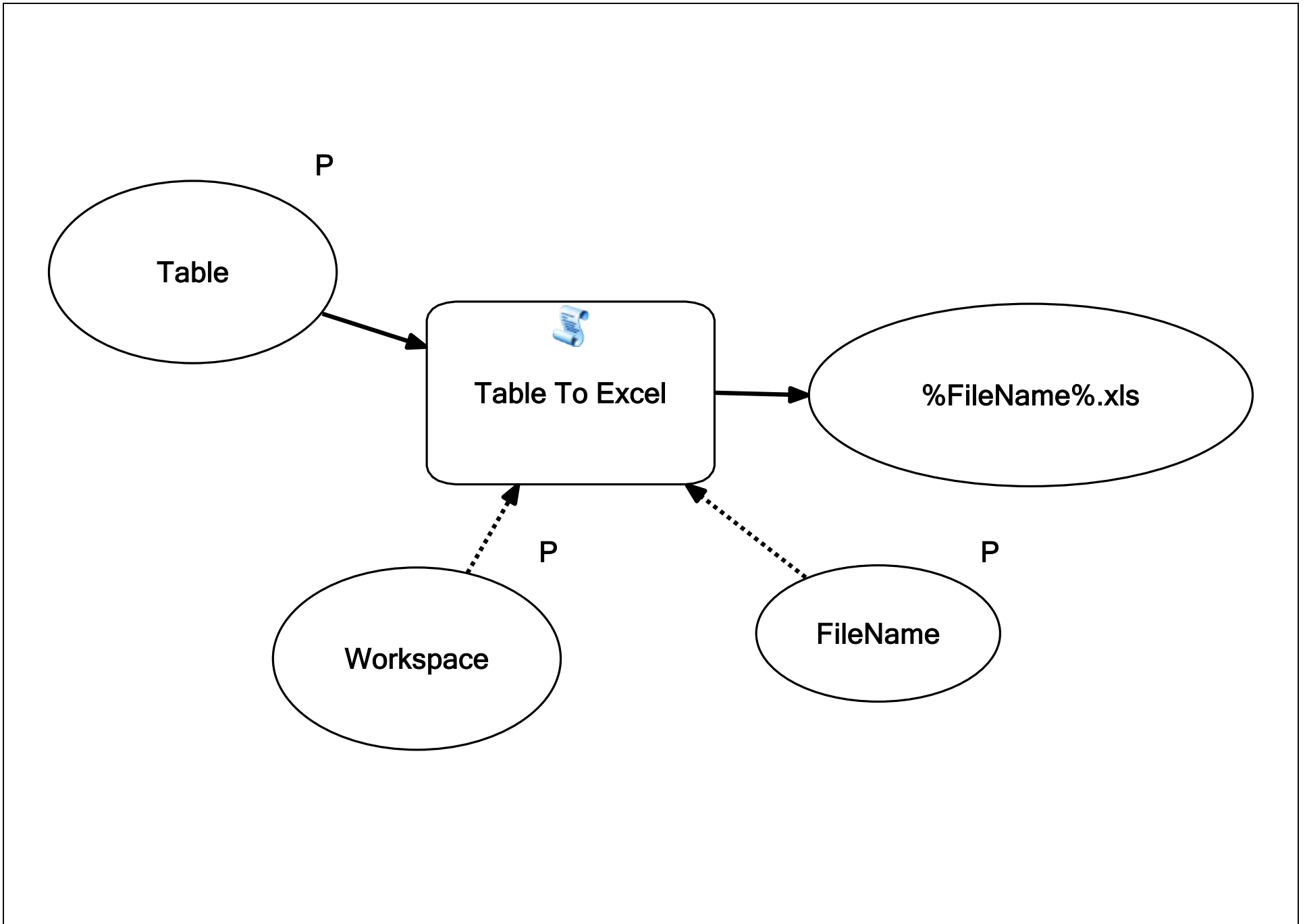
Name	Alias	Type	Length	Description	Formula
U_life	U_life	Integer	4	estimated to be 75 years	
EU_life	EU_life	Integer	4	computed using 00_Calculate_Pipe_Fields tool	Year_In + U_life
RU_life	RU_life	Integer	4	computed using 00_Calculate_Pipe_Fields tool	Current Year - EU_life
Repl_year	Repl_year	Integer	4	computed using 00_Calculate_Pipe_Fields tool	If EU_life > Current Year Then EU_life; otherwise Current Year
Repl_Cost	Repl_Cost	Integer	4	computed using 00_Calculate_Pipe_Fields tool	SHAPE_Length x Unit Cost (Unit Cost input by user based on type of pipe)
Risk_Score	Risk_Score	Double	8	computed using 00_Calculate_Pipe_Fields tool	Impact*Prob
Crit	Crit	String	50	computed using 00_Calculate_Pipe_Fields tool	If-Then statement based on Impact and Prob fields
Prob	Overall Performance Score	Double	8	computed using 00_Calculate_Pipe_Fields tool	If "Cond_score" is available then, "Cond_score", otherwise based on remaining useful life
Impact	Impact of Malfunction	Double	8	assigned by user	
Dia	Dia	String	50	input if available	
Road	Road	String	50	Based on location of structure	
CondScore	Condition Score	Double	8	assigned by user; over-rides Overall Performance Score, which is computed based on Remaining Useful Life	

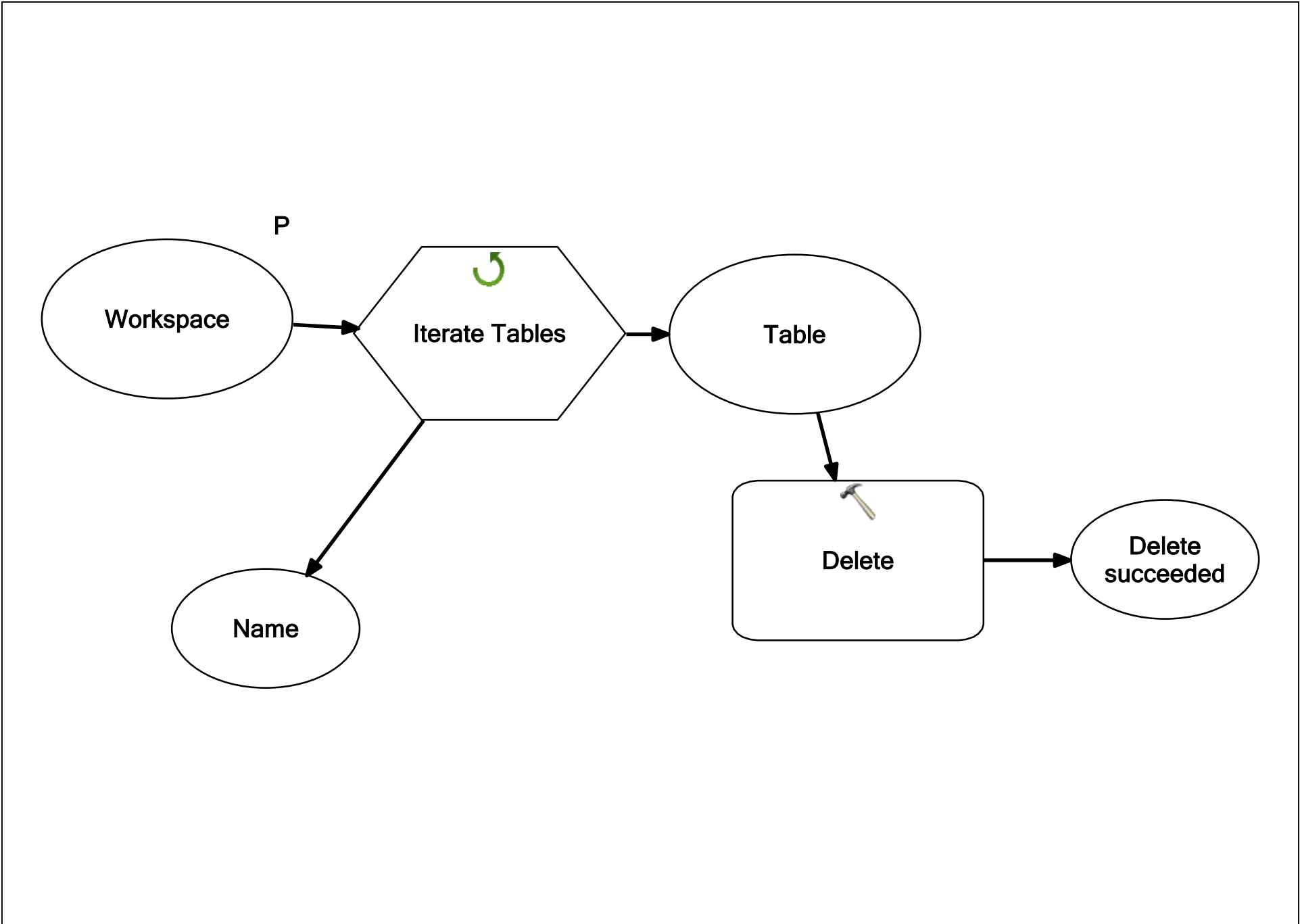












FINANCIAL PLANNING AND INVENTORY SPREADSHEET

The Financial Planning and Inventory Spreadsheet has been provided to assist the Town with long-term planning. An explanation of the spreadsheet and how it works has been provided below.

Asset Data Table: This tab contains information on the vertical asset subcomponents (ie. pumps, treatment facilities, building components, etc.) and each horizontal asset component (ie. Wastewater mains, hydrants, and valves).

The first 16 columns are the same as the feature class fields listed in Tables D-1 and D-2 above.

Replacement Schedule: These 20 columns are normally hidden. Formulas in these cells schedule out the year replacements are due, up to 20 replacements. This assumes that no assets with a useful life of less than 5 years will be included. If the Town wants to schedule out assets with useful lives less than five years, the spreadsheet can be modified to accommodate that.

Estimated Cost of Replacements Over Ten Years - formula computes the estimated cost of replacements each year for the next ten years. Note that the years in the headings are automatically recalculated when cell "A2" (Year 1) is revised.

Estimated Cost of Replacements Over One-hundred Years - formula computes the estimated cost of replacements each year for the one hundred years. Note that the ten-year time frames in the headings are automatically recalculated when cell "A2" (Year 1) is revised.

Inventory Summaries: This tab includes Pivot Tables which summarize various aspects of the wastewater collection system. For instance, pipe length by material and age.

Replacement Value: This tab totals up the estimated replacement cost for the entire system using a pivot table and chart.

Ten-Year Look Ahead: This tab contains the following pivot tables, which detail replacement costs for the next ten years.

- A summary of estimated replacement costs over the next ten years by year.
- A summary of estimated replacement costs over the next ten years by criticality.
- A list of all assets described due for replacement in the next ten years by Risk Score in descending order.

If the "Data Table" is modified, then this summary table can be updated simply by clicking the "Analyze" tab at the top of the spreadsheet and then clicking "Refresh". If records are added to the "Data Table", then choose "Change Data Source" to make sure all records are included.

One Hundred-Year Look Ahead: This tab includes a table and a bar chart which summarize replacement costs for the next hundred years by decade.

ASSET DATA TABLE FORMULA SUMMARY

Columns G through I, K, M and N contain formulas to compute such parameters as “Remaining Useful Life” for vertical assets. These same parameters are computed for horizontal assets using Tools in ArcGIS.

Column G: End of Useful Life

Equal to Year Installed + Useful Life

Column H: Remaining Useful Life

Equal to End of Useful Life – Current Year (Cell A2)

Column I: Replacement Year

Equal to End of Useful Life unless End of Useful Life is less than the Current Year in Cell A2. If that is the case, then Replacement Year is equal to Current Year.

Column K: Overall Performance Score

If there is no Condition Score (Column J) then Overall Performance Score is computed based on Remaining Useful Life as shown in Table D-3.

If there is a Condition Score, then Probability of Failure equals the Condition Score.

Table D- 3. Probability of Failure (Condition) Score Based on Remaining Useful Life

Condition Score	General Description
5.0	Remaining Useful Life <= 0
4.0	Remaining Useful Life > 0 and <= 10
3.0	Remaining Useful Life > 10 and <= 20
2.0	Remaining Useful Life > 20 and <= 50
1.0	Remaining Useful Life > 50

Column L: Condition Score

The Condition Score of an asset is assigned by Town staff and overrides its Remaining Useful Life in determining its Probability of Failure. For instance, if an asset has ten years of remaining useful life, but is in poor condition and is non-functional, it’s Overall Performance Score will be 5, not 3.

Column M: Risk Score

Probability of Failure x Impact of Failure

Column N: Criticality

If Probability of Failure and Impact of Failure are both ≥ 2.5 , then "Highest Risk".

If Probability of Failure ≥ 2.5 and Impact of Failure < 2.5 , then "Priority Renewal"

If Probability of Failure < 2.5 and Impact of Failure ≥ 2.5 , then "Frequent Monitoring"

If Probability of Failure and Impact of Failure < 2.5 , then "Limited Monitoring"

Column R: First replacement

If End of Useful Life is less than the Current Year, then first replacement is scheduled to occur in the current year. Otherwise, First Replacement = End of Useful Life.

Column S-AK: Subsequent replacements

If the prior replacement is "0", then "0". If the prior replacement + Current Useful Life falls outside the 100-year time frame, then "0".

If neither of these is true (ie. the next replacement falls between Year 1 and Year 100), then the replacement is scheduled for the prior replacement + Current Useful Life.

Column AL - AU: Schedule out replacement cost for the next ten years -

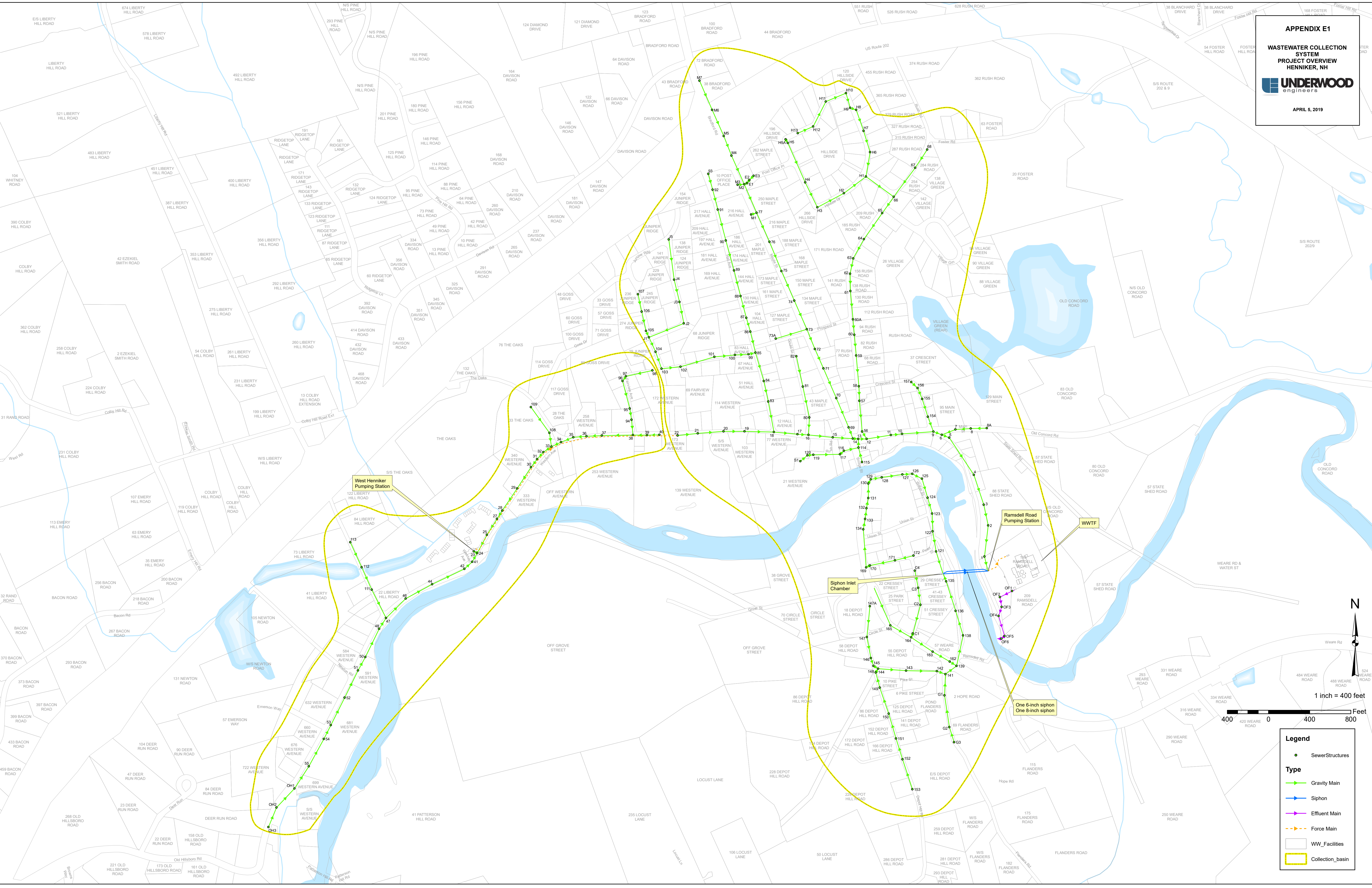
Compare the year in the header row to the scheduled replacements for a given asset. If there's a match then multiply by the replacement cost.

Column AV - BE: Schedule out replacement cost for the next hundred years -

Compare the year in the upper header row (ie. beginning of ten-year period) and the lower header row (ie. the end of the ten-year period) to the scheduled replacements for a given asset. If there's a match then multiply by the replacement cost.








Column BF: Sum Columns AR through BA to determine replacement costs for the next 100 years.

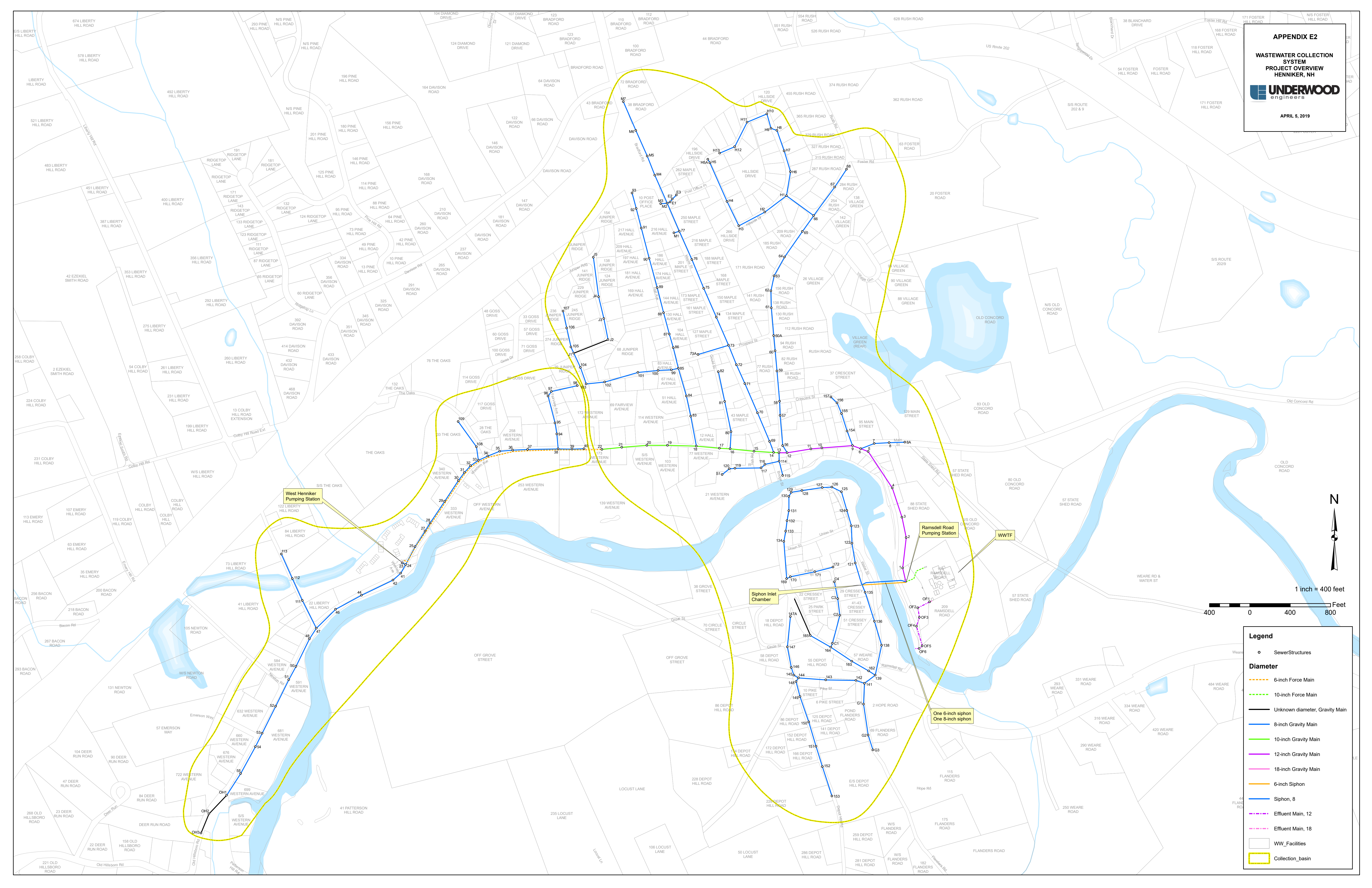
Appendix E
Wastewater
System Maps



1 inch = 400 feet

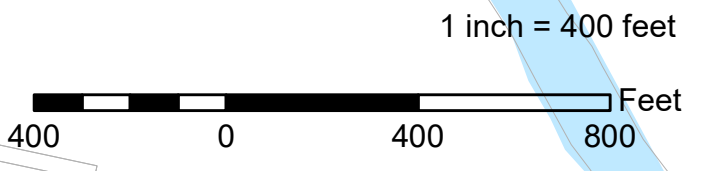
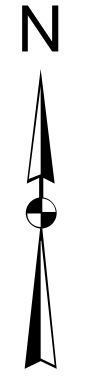
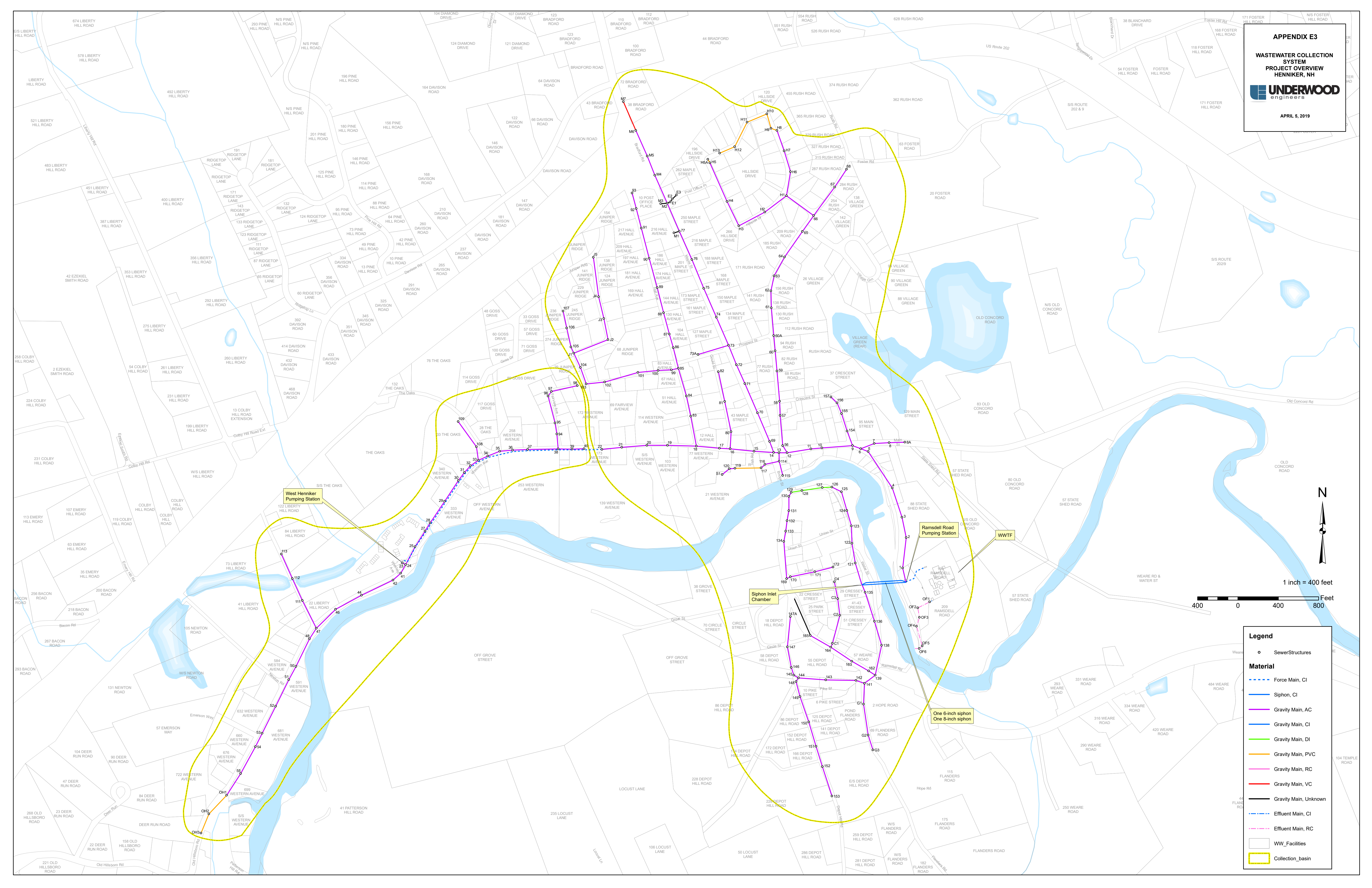


Legend	
	SewerStructures
Type	
	Gravity Main
	Siphon
	Effluent Main
	Force Main
	WW_Facilities
	Collection_basin



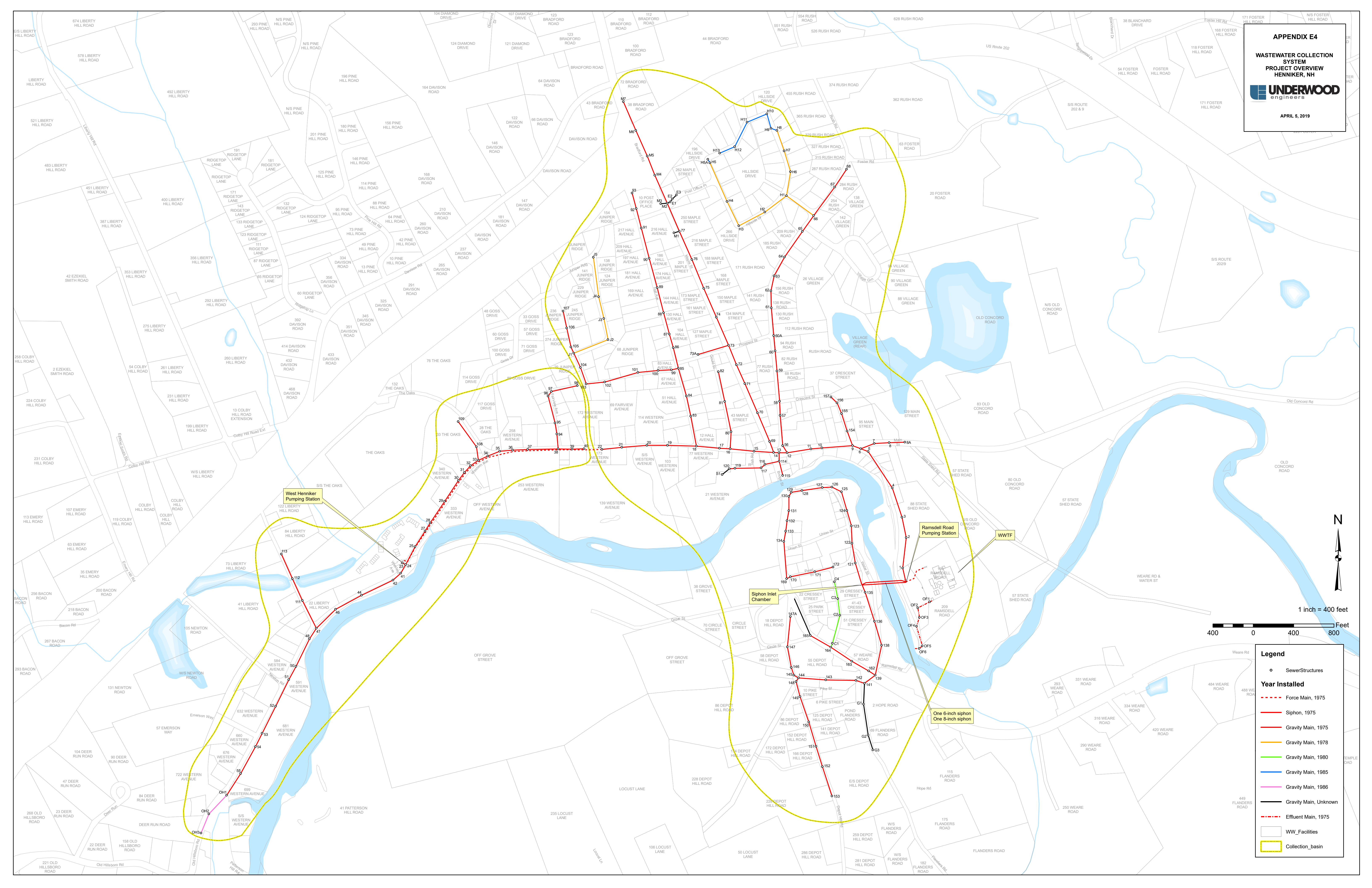
Legend

- Sewer Structures
- Diameter**
- 6-inch Force Main
- 10-inch Force Main
- Unknown diameter, Gravity Main
- 8-inch Gravity Main
- 10-inch Gravity Main
- 12-inch Gravity Main
- 18-inch Gravity Main
- 6-inch Siphon
- Siphon, 8
- Effluent Main, 12
- Effluent Main, 18
- WW_Facilities
- Collection_basin



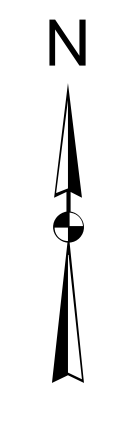
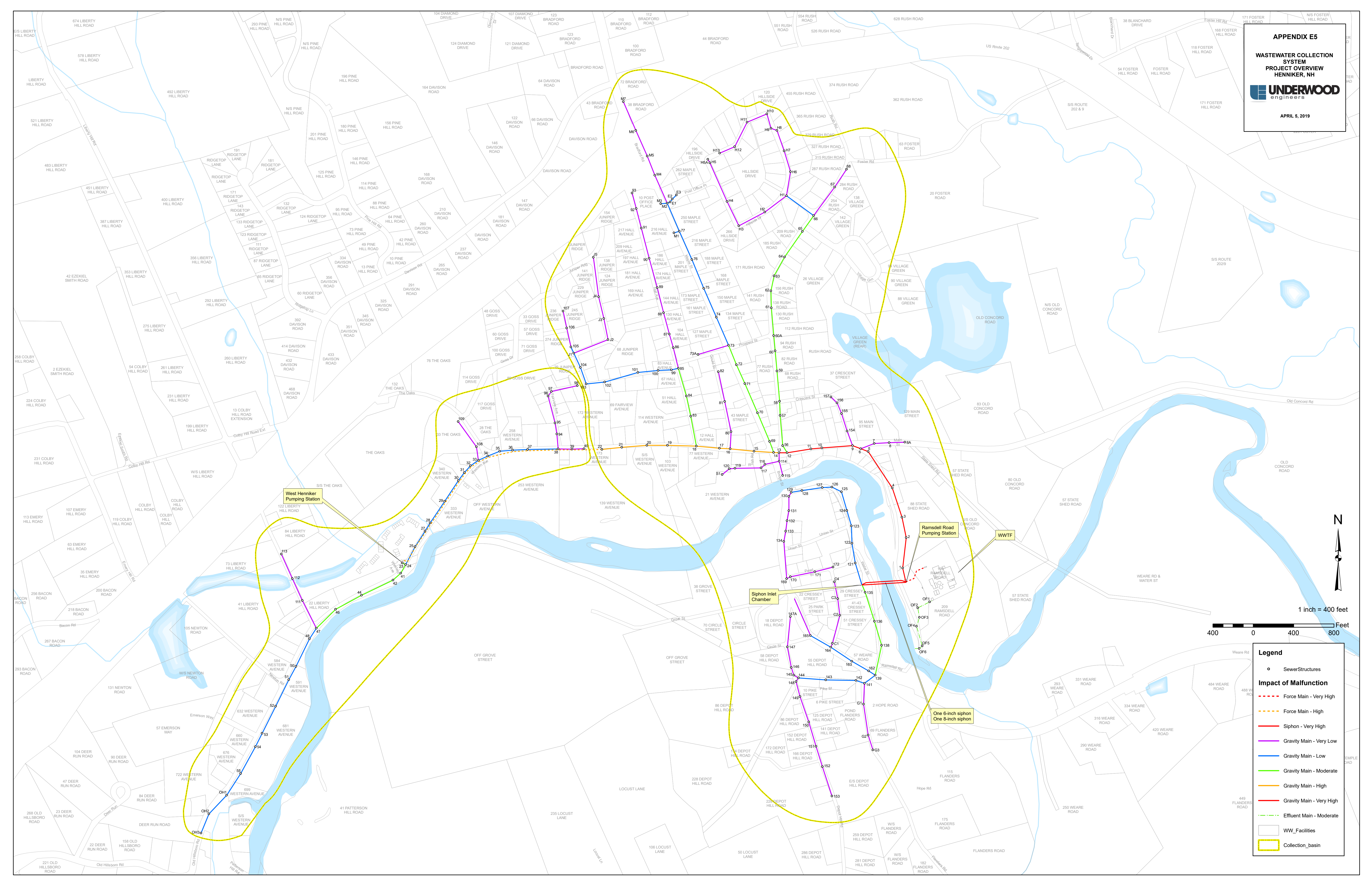
Legend

- Sewer Structures
- Material**
- Force Main, CI
- Siphon, CI
- Gravity Main, AC
- Gravity Main, CI
- Gravity Main, DI
- Gravity Main, PVC
- Gravity Main, RC
- Gravity Main, VC
- Gravity Main, Unknown
- Effluent Main, CI
- Effluent Main, RC
- WW_Facilities
- Collection_basin



Legend

- SewerStructures
- Year Installed**
- Force Main, 1975
- Siphon, 1975
- Gravity Main, 1975
- Gravity Main, 1978
- Gravity Main, 1980
- Gravity Main, 1985
- Gravity Main, 1986
- Gravity Main, Unknown
- Effluent Main, 1975
- WW_Facilities
- Collection_basin

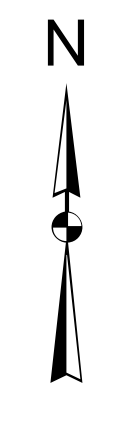
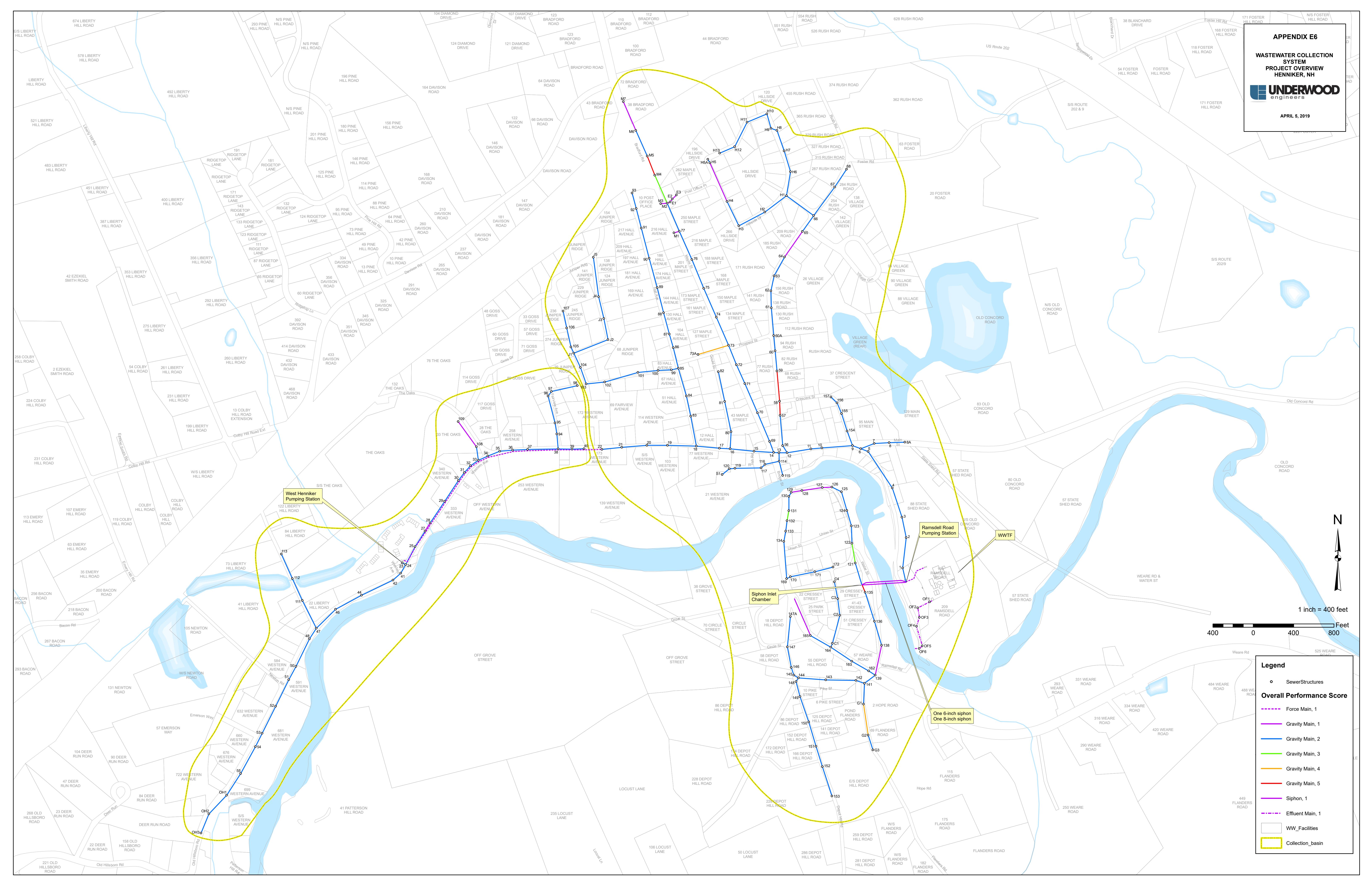


1 inch = 400 feet

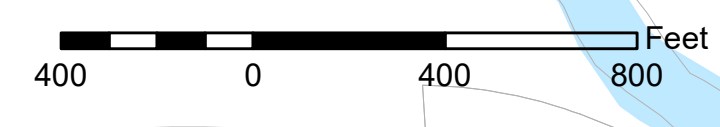


Legend

- Sewer Structures
- Impact of Malfunction**
- - - Force Main - Very High
- - - Force Main - High
- Siphon - Very High
- Gravity Main - Very Low
- Gravity Main - Low
- Gravity Main - Moderate
- Gravity Main - High
- Gravity Main - Very High
- Effluent Main - Moderate
- WW Facilities
- Collection_basin



1 inch = 400 feet



Legend

- SewerStructures
- Overall Performance Score**
- Force Main, 1
- Gravity Main, 1
- Gravity Main, 2
- Gravity Main, 3
- Gravity Main, 4
- Gravity Main, 5
- Siphon, 1
- Effluent Main, 1
- WW_Facilities
- Collection_basin

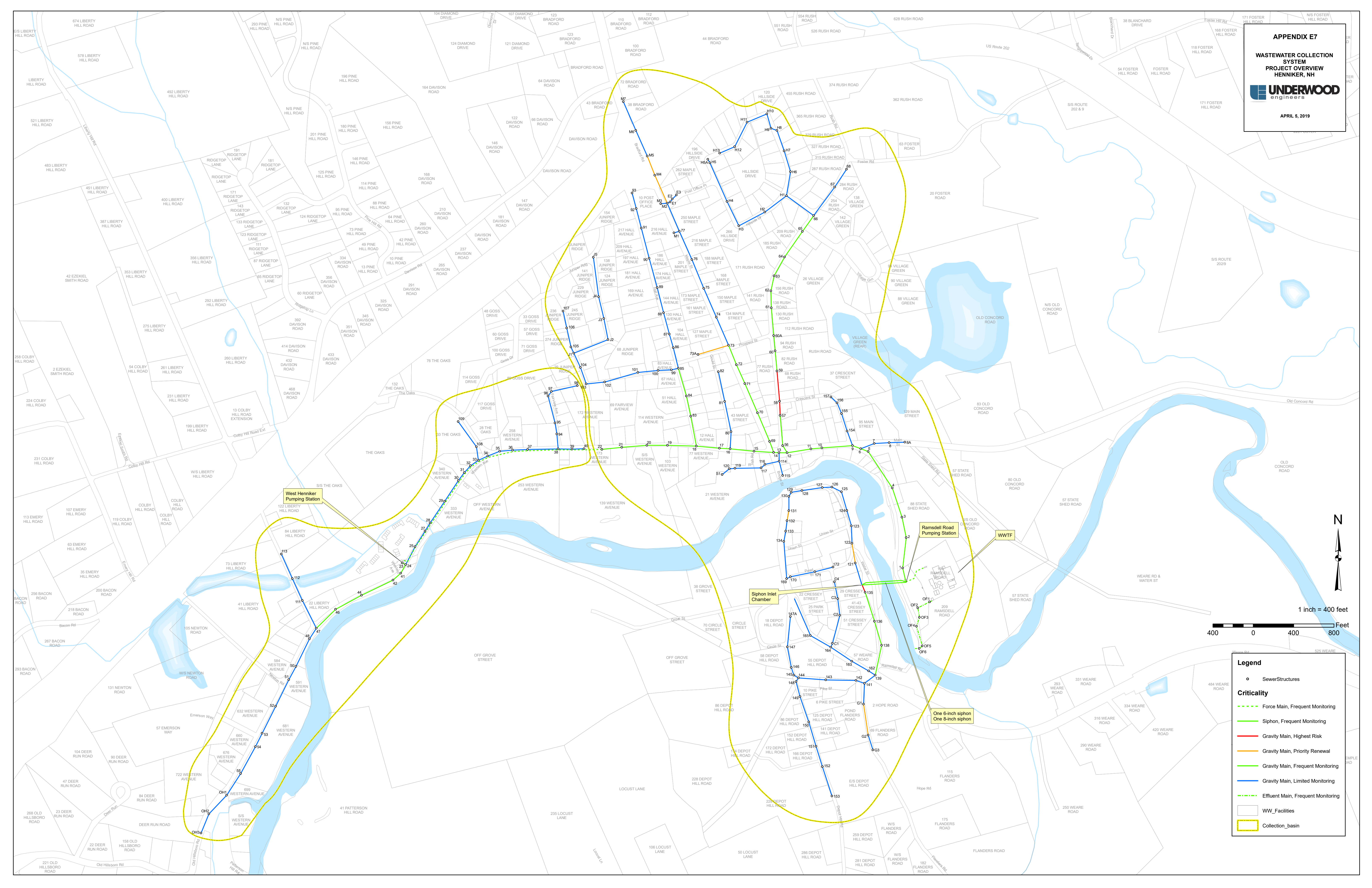
West Henniker Pumping Station

Ramsdell Road Pumping Station

WWTF

Siphon Inlet Chamber

One 6-inch siphon
One 8-inch siphon



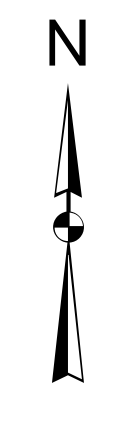
Legend

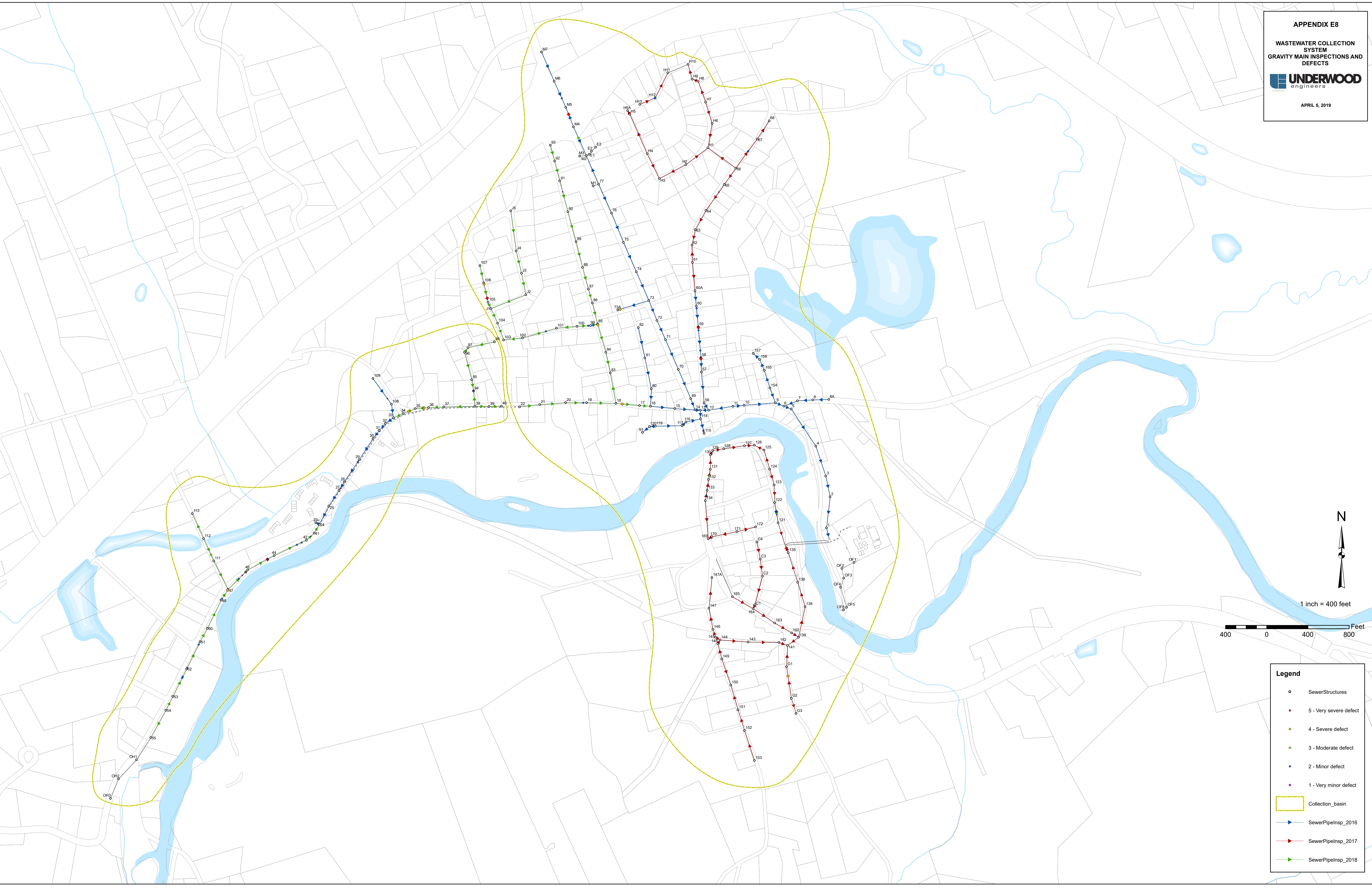
- SewerStructures
- Criticality**
- Force Main, Frequent Monitoring
- Siphon, Frequent Monitoring
- Gravity Main, Highest Risk
- Gravity Main, Priority Renewal
- Gravity Main, Frequent Monitoring
- Gravity Main, Limited Monitoring
- Effluent Main, Frequent Monitoring
- WW_Facilities
- Collection_basin

1 inch = 400 feet

400 0 400 800

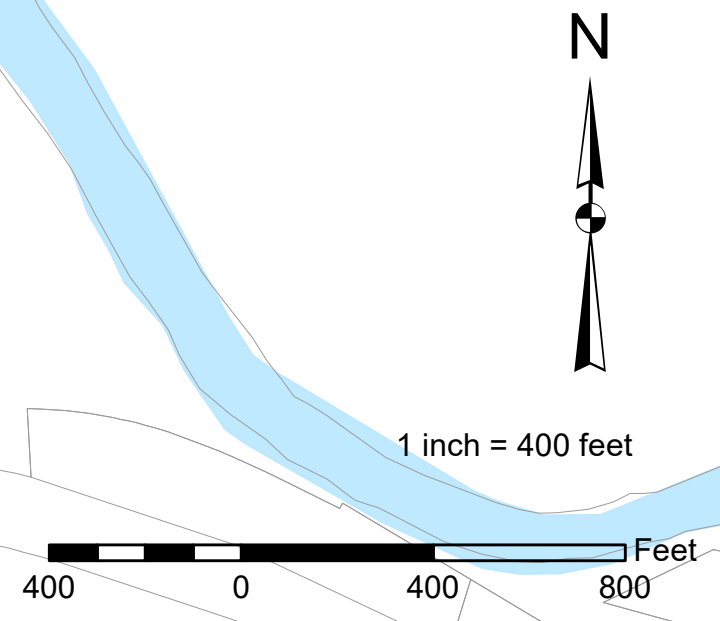
Feet

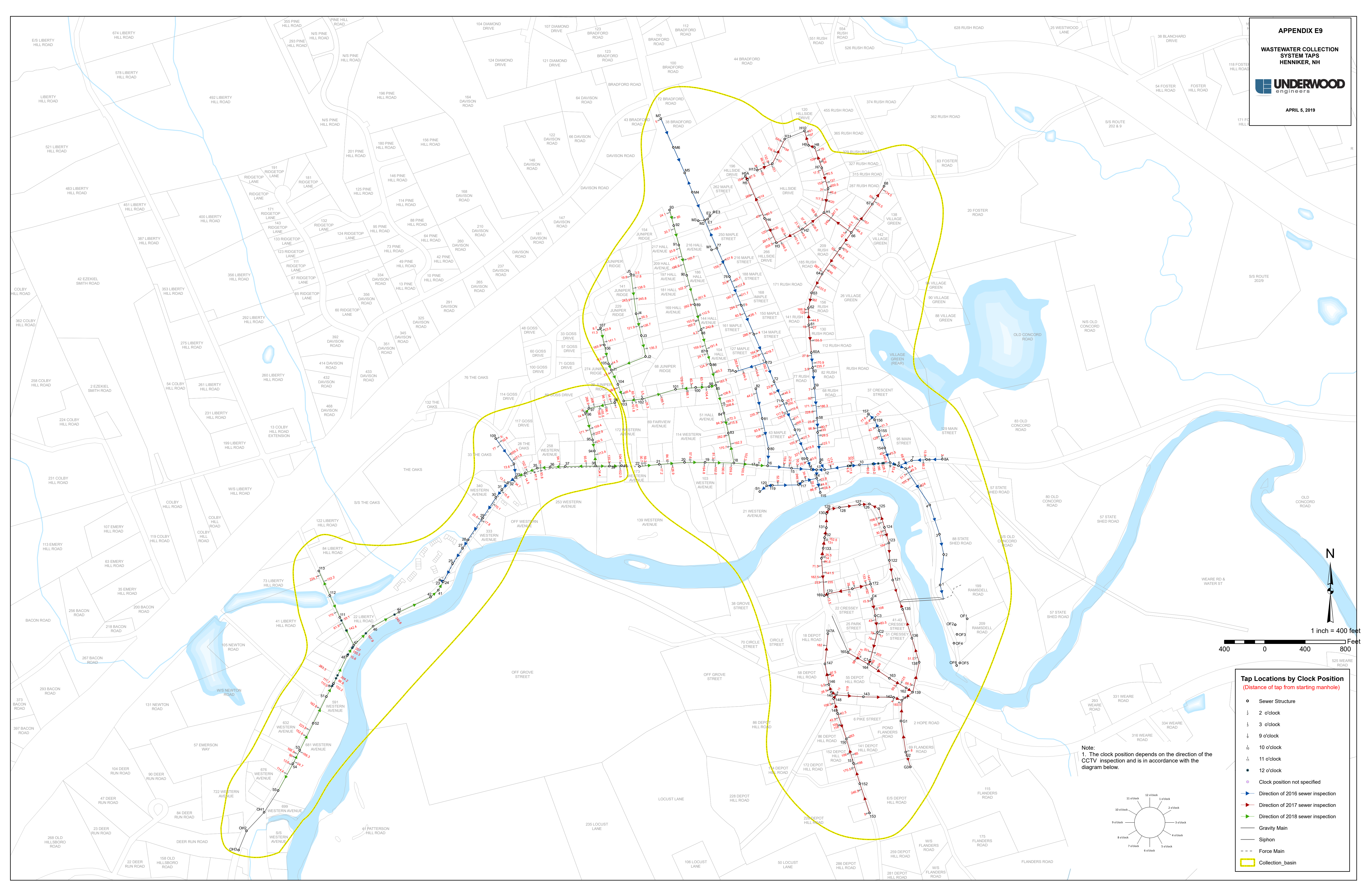




Legend

- SewerStructures
- ◆ 5 - Very severe defect
- ◆ 4 - Severe defect
- ◆ 3 - Moderate defect
- ◆ 2 - Minor defect
- ◆ 1 - Very minor defect
- ▭ Collection_basin
- SewerPipelnsp_2016
- SewerPipelnsp_2017
- SewerPipelnsp_2018



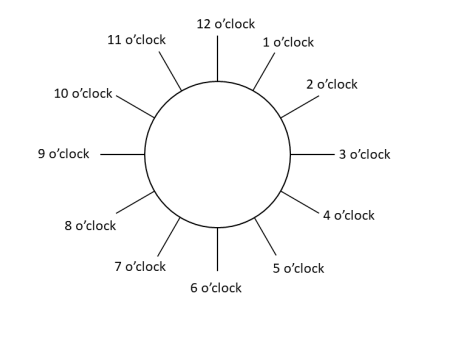


1 inch = 400 feet
 400 0 400 800 Feet

Tap Locations by Clock Position
 (Distance of tap from starting manhole)

- Sewer Structure
- 1/2 2 o'clock
- 1/3 3 o'clock
- 1/4 9 o'clock
- 1/5 10 o'clock
- 1/6 11 o'clock
- 12 o'clock
- Clock position not specified
- ▶ Direction of 2016 sewer inspection
- ▶ Direction of 2017 sewer inspection
- ▶ Direction of 2018 sewer inspection
- Gravity Main
- Siphon
- - - Force Main
- ▭ Collection_basin

Note:
 1. The clock position depends on the direction of the CCTV inspection and is in accordance with the diagram below.





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18 Depot Hill Road
Henniker, NH 03242

Tel: (603) 428-3221
Fax: (603) 428-4366

Incorporated November 10, 1768
"Only Henniker on Earth"

TOWN OF HENNIKER, NEW HAMPSHIRE

STAFF REPORT

DATE: 1/18/2022
TITLE: Accept Zoll ventilators
INITIATED BY: Gregory Aucoin, Chief of Rescue Squad
PREPARED BY: Wendy Baker, Executive Assistant
PRESENTED BY: Gregory Aucoin, Chief of Rescue Squad

AGENDA DESCRIPTION:

BACKGROUND: The Rescue Squad has been recently looking for ways to improve our care to patients with difficulty breathing and respiratory failure. It was our desire to obtain two respiratory vents for use on patients who have acute respiratory / breathing emergency needs. We were able to secure a grant for this equipment from a private organization.

DISCUSSION: It will come as no surprise that in the past two years respiratory needs and care has come to the forefront of our attention. We have seen an increase in the need for advanced tools to treat patients with acute breathing problems. A respiratory ventilator can often provide superior ventilation to these patients. It is a device that breaths for patients that need assistance and breaths for patients that have stopped breathing on their own. Ventilators have become an essential tool in emergency care. This is even more important given our vicinity to the closest hospital. We often have to provide care for patients with acute breathing difficulty and respiratory failure for long periods of time. Being able to use a respiratory ventilator improves the care for these patients. Use of these ventilators is often safer for our EMS providers as well.

Legal Authority: NH RSA 31:95-b

Financial Details: \$25,203.04

These ventilators were acquired through a generous grant received by the Friends of the Henniker Rescue organization from The HDR Foundation. They will be received at no cost to the town. Maintenance for this equipment will fall in line with the current maintenance costs for our other Zoll medical equipment and will not cause an increase in budget for 2022.

Town Administrator Comment:

Accept the equipment

Suggested Action/Recommendation:

Suggested Motion: We move to accept the donation of \$25,203.04 received from a grant by the Friends of the Henniker Rescue organization from the HDR Foundation to purchase two Zoll ventilators.



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Incorporated November 10, 1768
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TOWN OF HENNIKER, NEW HAMPSHIRE

STAFF REPORT

DATE: 1/18/2022
TITLE: Concert Committee
INITIATED BY: Ruth Zax, Concert Committee Chair
PREPARED BY: Wendy Baker, Executive Assistant
PRESENTED BY: Ruth Zax, Concert Committee Chair

AGENDA DESCRIPTION:

Ruth Zax would like to discuss using the Community Center as a backup in the event of rain during the summer for the concert series and also will be discussing donations/sponsorships for the upcoming season.

Legal Authority:

Financial Details: Donations/sponsorships being received are as follows:

\$600 – Davis & Towle (already received)

\$600 – Henniker Family Dentistry

\$300 – Henniker Area Rotary Club

Town Administrator Comment:

N/A

Suggested Action/Recommendation:

Suggested Motion: Move in accordance with RSA 31:95(b) that the Board of selectmen accept the following donations: Davis & Towle for \$600, Henniker Family Dentistry for \$600 and Henniker Area Rotary Club for \$300.



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TOWN OF HENNIKER, NEW HAMPSHIRE

STAFF REPORT

DATE: 1/13/22

TITLE: Tree removal Highway Garage

PREPARED BY: Superintendent Leo Aucoin

BACKGROUND: Highway needs more storage space

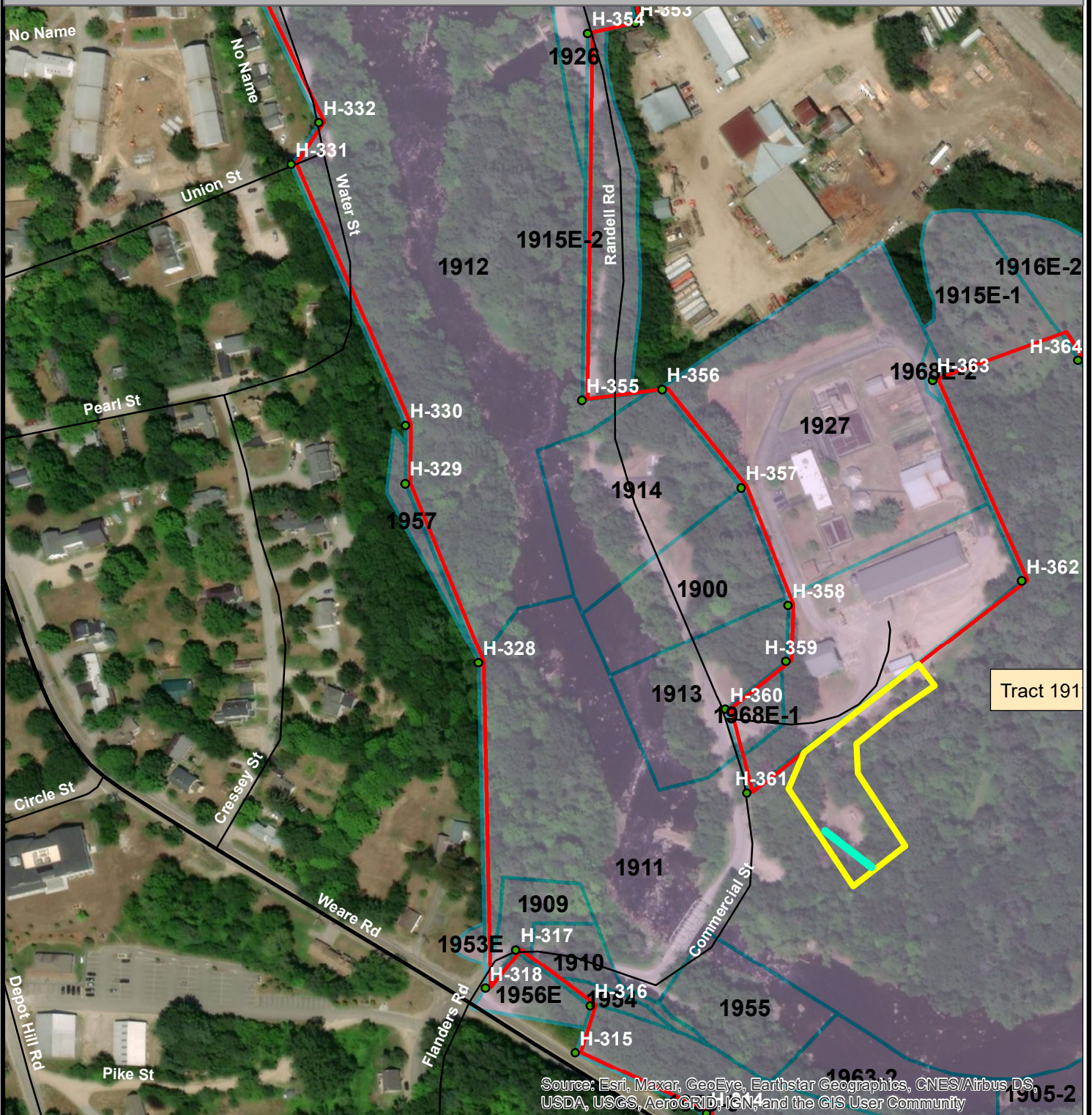
DISCUSSION: Behind the salt building the Town owns a small parcel of land that is not being utilized. Several large Oak trees overhang the roof of the building and are creating moss on the roof. This area could be cleared and level creating more storage for the highway department.

FISCAL IMPACT: All work to be completed by Henniker Highway

TOWN ADMINISTRATOR'S COMMENTS - RECOMMENDATION:

ATTACHMENTS:

Description	Upload Date	Type
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Source: Esri, Maxar, GeoEye, Earthstar Geographics, CNES/Airbus DS, USDA, USGS, AeroGRID, IGN, and the GIS User Community

Heniker, H-316, H-317, H-318, H-328, H-329, H-330, H-331
Henniker, NH
Map is Approximations Only

MAP 1 Page 1 of 1
 HOPKINTON - EVERETT LAKES
 U.S. ARMY CORPS OF ENGINEERS
 NEW ENGLAND DISTRICT
 HOPKINTON, HENNIKER,
 DUNBARTON, & WEARE, NH



US Army Corps of Engineers
 New England District

- Legend**
- boundry_pnts
 - Hop_Ev_Boundary
 - Hopkinton - Everett Tracts



July 2020





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TOWN OF HENNIKER, NEW HAMPSHIRE

STAFF REPORT

DATE: 1/18/2022

TITLE: Board and Committee Meeting Location

INITIATED BY: Joseph Devine, Town Administrator

PREPARED BY: Wendy Baker, Executive Assistant

PRESENTED BY: Kris Blomback, Board of Selectmen Chair

AGENDA DESCRIPTION:

Discussion regarding having all Public Meetings held only in one location, at the Community Center. In addition, discuss whether all Public Meetings shall be broadcasted and recorded for transparency and an accurate recording of the meeting. There is no additional cost to broadcast and record all meetings.

Legal Authority:

Financial Details:

Town Administrator Comment:

N/A

Suggested Action/Recommendation:

Suggested Motion:

No formal action is required.



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TOWN OF HENNIKER, NEW HAMPSHIRE

STAFF REPORT

DATE: 1/18/2022
TITLE: Change governing body to Select Board
INITIATED BY: Peter Flynn, Board of Selectmen Vice-Chair
PREPARED BY: Wendy Baker, Executive Assistant
PRESENTED BY: Peter Flynn, Board of Selectmen Vice-Chair

AGENDA DESCRIPTION:

Discussion regarding a potential Warrant Article to make the following change: "To see if the Town will vote to change the name of the governing body to Select Board from Board of Selectmen."

Legal Authority:

Financial Details:

Town Administrator Comment:

N/A

Suggested Action/Recommendation:

Suggested Motion:

No formal action is required.



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TOWN OF HENNIKER, NEW HAMPSHIRE

STAFF REPORT

DATE: 1/18/2022
TITLE: Split of Town Clerk/Tax Collector Position
INITIATED BY: Peter Flynn, Vice-Chair
PREPARED BY: Wendy Baker, Executive Assistant
PRESENTED BY: Peter Flynn, Vice-Chair

AGENDA DESCRIPTION:

See attached information regarding splitting the positions of Town Clerk and Tax Collector.

Legal Authority:

Financial Details:

Town Administrator Comment:

N/A

Suggested Action/Recommendation:

Suggested Motion:

No formal action is required.

Tax Collector Duties

The duties of the Tax Collector are as follows:

- The preparation, printing and mailing of Property Tax bills, Yield Tax bills, Current Use Change Tax bills and Gravel Tax bills.
- Accepting payments, computing interest and other penalties and entering data into system.
- Preparing all notices required by law and mailing notices.
- Prepare and execute all tax liens and deedings as required by law.
- Prepare paperwork on bankruptcies and foreclosures in order to keep an accurate record of outstanding taxes due.
- Facilitate search for mortgages at the Registry of Deeds and notify mortgages of liens and deedings as required by law.
- Answer all inquiries from banks, title companies, real estate offices, attorneys, mortgage companies, and the general public requesting tax information, pay off figures and other information.
- Meet with tax payers to discuss payment problems or any other tax related issues and help them set up a payment plan if necessary.
- Make timely deposits of all monies received and submit a copy of all deposit slips to the town treasurer.
- Prepare and submit the "End of the Year Report" that will appear in the towns Annual Report with a copy sent to DRA.
- Produce and supply the Town Auditors with all reports necessary to audit the Tax Collector's books.
- Register motor vehicles, boats and trailers
- Dog Licenses

Town Clerk Duties

The duties of the Town Clerk are as follows:

- Copies of Vital Records. - Birth, Death, Marriage.
- Marriage Licenses
- Accept new voter registrations
- Absentee Ballots

From the Town Attorney
Town Clerk/Tax Collector Warrant Article

Recommend using the language under RSA 41:45-a, II for the warrant article. Something along the lines of:

To see if the Town will vote in favor of discontinuing the combined elected Town Clerk/Tax Collector position pursuant to RSA 41:45-a, II. If the Town votes in favor of discontinuing the combined position, the person holding the elected combined office shall continue to hold office until the annual town election first following the discontinuance of the elected office at which time the elected combined office shall terminate and the voters shall choose one individual as Town Clerk.

If that warrant article is approved by the voters, I would include a second warrant article as follows:

To see if the Town will vote to discontinue the elected Tax Collector position pursuant to RSA 669:17-b and authorize the Selectmen to appoint a Tax Collector in accordance with RSA 41:2. If approved the person holding the elected office of Tax Collector shall continue to hold office until the annual town election first following the discontinuance of the elected office at which time the elected office shall terminate.



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TOWN OF HENNIKER, NEW HAMPSHIRE

STAFF REPORT

DATE: 1/13/2022
TITLE: ARPA Funds
INITIATED BY: Peter Flynn, Vice-Chair Selectboard
PREPARED BY: Joseph Devine
PRESENTED BY: Peter Flynn, Vice-Chair Selectboard

AGENDA DESCRIPTION:

Vice-Chair Flynn has asked to discuss the ARPA funds and possible uses. The US Treasury has offered its final rule and it has helped the Town of Henniker. Before the Town was required to use a calculation to determine how much of the \$525,333 could be used for "general spending". This was based on a determination of lost revenue. In the final rule it was determined that if you could use up to \$10 million as a standard deduction rather than using the calculation. What this means for Henniker is rather than the roughly \$200K we expected to be able to spend on lost revenue, we can now use all if we chose under this category.

The town has already allocated \$100,000 of ARPA funds towards the pre-engineering at the Wastewater Treatment Plant. This leaves \$425,333 available.

Two possible uses Vice-Chair Flynn has discussed are:

- Replacement of the broken garage door at the Transfer Station. The quote we received was through Crawford Door who does most of the garage door work in town. The cost is \$26,263
- Installation of mini-splits at the Town Hall. The quote we received through Morrill Heating and Cooling was in the amount of \$37,250

The total cost of these two projects is: \$63,513 and that would leave \$361,820 after the Wastewater engineering and these two projects.

Legal Authority: [Click or tap here to enter text.](#)

Financial Details: [Click or tap here to enter text.](#)

Town Administrator Comment:

Suggested Action/Recommendation:

Morrill Heating and Cooling LLC.

3 Center Brook Lane

Weare, NH 03281

603-703-5520

morrillheatandcool@gmail.com



Estimate

ADDRESS

Joseph Devine
Town of Henniker - Town
Admin.
18 Depot Hill Road
Henniker, NH 03242

ESTIMATE # 1028

DATE 01/03/2022

EXPIRATION 04/03/2021

DATE

DATE	ACTIVITY	DESCRIPTION	QTY	RATE	AMOUNT
	Install	Price to install 6 ceiling cassette units, 2 outdoor units. Fujitsu 36k outdoor units, 4- 7k BTU ceiling cassettes and 2- 18k BTU ceiling cassettes. Price includes all materials and labor.	1	37,250.00	37,250.00
TOTAL					\$37,250.00

CRAWFORD GARAGE DOOR co
 1872 Clement Hill rd
 Hopkinton, NH 03229 US
 crawforddoorsco@gmail.com
 http://crawforddoorsnh.com



ADDRESS	SHIP TO
Toen Of Henniker Transfer Station	Toen Of Henniker Transfer Station
18 Depot Hill Rd	18 Depot Hill Rd
Henniker, NH 03242	Henniker, NH 03242

Estimate 2381

DATE 10/07/2021

EXPIRATION DATE 11/07/2021

DATE	ACTIVITY	QTY	RATE	AMOUNT
	1001 Furnish and install one chi model 620 heavy duty rolling steel door. Specs 16'4" x 18'0" Grey steel slats Grey protector hoods Steel guides New torsion barrel 1-1/4" drive shaft Right hand drive Wind locks built into door so door can't blow in	1	24,355.00	24,355.00
	1001 Furnish and install one Liftmaster model gh-5075u 1hp gear head operator 208 single phase All wiring by Crawford door co.	1	1,908.00	1,908.00
	1001 Remove and dispose of existing door and all associated parts	1	0.00	0.00
	1001 All lifting equipment provided by Crawford door co	1	0.00	0.00

TOTAL \$26,263.00



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TOWN OF HENNIKER, NEW HAMPSHIRE

STAFF REPORT

DATE: 1/18/2022
TITLE: Capital Improvement Committee Presentation
INITIATED BY: Tia Hooper, Chair
PREPARED BY: Wendy Baker, Executive Assistant
PRESENTED BY: Tia Hooper, Chair

AGENDA DESCRIPTION:

The Capital Improvement Committee will present their recommendations for the 2022 Budget to the Board of Selectmen.

Legal Authority:

Financial Details:

Town Administrator Comment:

N/A

Suggested Action/Recommendation:

Suggested Motion:

No formal action is required.



TOWN OF HENNIKER CAPITAL IMPROVEMENT COMMITTEE REPORT

JANUARY 2, 2022

*Ad Hoc Subcommittee of the
Henniker Planning Board
18 Depot Hill Road
Henniker, NH 03242*

Planning Board Approved
Date: January 12, 2022



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1. Introduction

The Town of Henniker Capital Improvement Program (CIP) was originally formed back in the early 2000's. The committee was dissolved as the plan became disregarded by the Board of Selectmen during 2005-2014.

In 2014, CIP funding began to be reinstated and the need for long term planning and the need for a capital improvement plan became recognized. With funding being allocated with no updated plan for the community to follow to meet the long-term strategic needs of the community a Capital Improvement Committee was once again discussed.

Late in 2019, the Capital Improvement Program and committee was reformed under the Town of Henniker Planning Board, as outlined in RSA 674:5 – 674:8.

The Town of Henniker Capital Improvements Program provides the overall policy, CIP Operating procedures and capital improvement project submissions procedures for Departments and other local municipal committees and entities moving forward.

The first section of this report discusses the benefits the Town of Henniker seeks to obtain from the implementation of the Capital Improvement Program and the Planning Boards charge to the committee.

This report then discusses the process undertaken by the committee, FY 2022 Project Submission, and FY Capital Improvement Recommendations from the CIP Committee for the upcoming budget year.

2. CAPITAL IMPROVEMENT COMMITTEE RSA'S:

CHAPTER 674

LOCAL LAND USE PLANNING AND REGULATORY POWERS

Capital Improvements Program

Section 674:5

674:5 Authorization. – In a municipality where the planning board has adopted a master plan, the local legislative body may authorize the planning board to prepare and amend a recommended program of municipal capital improvement projects projected over a period of at least 6 years. As an alternative, the legislative body may authorize the governing body of a municipality to appoint a capital improvement program committee, which shall include at least one member of the planning board and may include but not be limited to other members of the planning board, the budget committee, or the town or city governing body, to prepare and amend a recommended program of municipal capital improvement projects projected over a period of at least 6 years. The capital improvements program may encompass major projects being currently undertaken or future projects to be undertaken with federal, state, county and other public funds. The sole purpose and effect of the capital improvements program shall be to aid the mayor or selectmen and the budget committee in their consideration of the annual budget.

Source. 1983, 447:1. 2002, 90:1, eff. July 2, 2002.

Section 674:6

674:6 Purpose and Description. – The capital improvements program shall classify projects according to the urgency and need for realization and shall recommend a time sequence for their implementation. The program may also contain the estimated cost of each project and indicate probable operating and maintenance costs and probable revenues, if any, as well as existing sources of funds or the need for additional sources of funds for the implementation and operation of each project. The program shall be based on information submitted by the departments and agencies of the municipality and shall take into account public facility needs indicated by the prospective development shown in the master plan of the municipality or as permitted by other municipal land use controls.

Source. 1983, 447:1, eff. Jan. 1, 1984.

Section 674:7

674:7 Preparation. –

- I. In preparing the capital improvements program, the planning board or the capital improvement program committee shall confer, in a manner deemed appropriate by the board or the committee, with the mayor or the board of selectmen, or the chief fiscal officer, the budget committee, other municipal officials and agencies, the school board or boards, and shall review the recommendations of the master plan in relation to the proposed capital improvements program.
- II. Whenever the planning board or the capital improvement program committee is authorized and directed to prepare a capital improvements program, every municipal department, authority or

agency, and every affected school district board, department or agency, shall, upon request of the planning board or the capital improvement program committee, transmit to the board or committee a statement of all capital projects it proposes to undertake during the term of the program. The planning board or the capital improvement program committee shall study each proposed capital project, and shall advise and make recommendations to the department, authority, agency, or school district board, department or agency, concerning the relation of its project to the capital improvements program being prepared.

Source. 1983, 447:1. 1995, 43:1. 2002, 90:2, eff. July 2, 2002.

Section 674:8

674:8 Consideration by Mayor and Budget Committee. – Whenever the planning board or the capital improvement program committee has prepared a capital improvements program under RSA 674:7, it shall submit its recommendations for the current year to the mayor or selectmen and the budget committee, if one exists, for consideration as part of the annual budget.

Source. 1983, 447:1. 2002, 90:3, eff. July 2, 2002.

3. CIP Committee Structure

In 2019, The Capital Improvement Program and committee was reformed under the Town of Henniker Planning Board, as outlined in RSA 674:5 – 674:8.

The Committee is an ad hoc committee of the Town of Henniker Planning Board.

The term of the CIP Committee begins with the appointment of the members by the Planning Board each March, if vacancies exist. Each appointment shall consist of a three (3) year term. The Planning Board will appoint one of its members to serve as the CIP Committee Chairperson together with five (5) other members.

Members of the Committee Appointed.

- Committee Chair: Tia Hooper (Expires 2023)
- Vice Chair (*Planning Board*): Bill Marko (Expires 2023)
- Planning Board: Heidi Aucoin (Expires 2022)
- Member: Rocky Bostrom (Expires 2024)
- Member: Leon Parker (Expires 2022)
- Member: Bruce Trivellini (Expires 2024)

The Committee will then present their annual findings to the Planning Board and Board of Selectmen in January.

Long Range Committee Charge:

The committee will work with groups identified in accordance to RSA provisions and provide annually to the Henniker Planning Board and Selectmen a detailed report:

1. In accordance with the stated purposes of the CIP as defined by RSA 674:6, providing for each project:
 - The classification according to urgency and need for realization;
 - Recommended time sequence for implementation;
 - Estimated total costs, probable operating and maintenance costs, and probable revenues of each project; and
 - The description and amounts of existing sources of funds, or additional sources and amounts of funds needed for implementation and operations.
2. Which coordinates and unifies the long-range Master Plan and CIP planning for the Town, School, Boards, Municipal Departments, Trustee Commissions, committees, and personnel. Specifically, the report should:
 - Review, clarify, and prioritize goals, needs, and recommendations identified and evaluate based on goals established within the Master Plan.
 - Identify the community's development goals, needs, and priorities over the next six (6) years and identify projects, capital improvements, and other issues or items that must be addressed or implemented to reach those goals;
 - Review and analyze the financial consequences of the community's long range and capital improvement goals, needs, and priorities and provide a recommended plan for financing;

- Fulfilling budgetary and land use planning responsibilities.
- Review and analyze the planning and decision-making mechanisms used by the community in meeting its capital improvement needs and otherwise implementing its goals and priorities and provide recommended planning and review process and procedure to coordinate existing personnel, committees, departments, budgets, and projects.

4. Benefits of the Capital Improvement Plan

The Capital Improvement Committee is a valuable part of the community planning process. The CIP links local infrastructure investments with master plan goals, land use ordinances, and economic development efforts. The CIP bridges the gap between spending and planning, between the visions of the Master Plan and the fiscal realities of improving and expanding community facilities.

The following are the major benefits of the CIP for the community:

- Preserving public health, safety, and welfare.
Providing the basic services that ensure citizen health and safety is the fundamental responsibility of local government. Programs of regular facility maintenance upgrades and expansion of government services to meet minimum federal, state and local standards are essential to any community. The cumulative effect of deferring major maintenance expenditures and basic improvement of essential services is often an expensive series of stopgap measures that fail to address comprehensive, long-term needs.
- Anticipating the demands of growth.
When related to the master plan, the capital improvements programming process works to anticipate investments in community facilities which are needed to serve or shape the pattern of growth and development. The portions of selected capital improvement expenditures which are necessitated by growth may be eligible for funding by impact fees as authorized in RSA 674:21.
- Building a foundation for growth management and impact fees. The development and formal adoption of a CIP is a statutory prerequisite to the enactment of growth management and impact fee ordinances. A properly constructed CIP should be an integral part of a land use regulatory process that implements either type of ordinances. The CIP is the principal resource for determining the growth-related share of capital costs that may be chargeable as impact fees; a growth management strategy and ordinance may link future development approvals to the local schedule for installation of utilities or services. Unfortunately, some CIPs have been prepared as simple “wish lists” and remain unrelated to land use planning or growth management strategies.
- Identifying “scattered and premature” development. New Hampshire statutes allow planning boards to adopt subdivision regulations that provide insurance against scattered and premature subdivision of land. The CIP is one measure that a planning board may use to judge whether or not a development is scattered or premature based on an absence of essential public services, where the development could require excessive public expenditures to supply these services. The CIP may provide information needed for planning board policies requiring the provisions of capital facilities or services by developers of property in under serviced areas.

- Supporting economic development. Communities having sound fiscal health and high-quality facilities and services are attractive to business and industry. New corporate investment and reinvestment in a community may be influenced by improvements that enhance the quality of life for the chief executives and managers of a company, and for their labor force.
- Developing a fair distribution of capital costs.
The CIP process allows for a public discussion of the preferred means of distributing capital costs not only over time, but also among users of the facilities to be financed. Some communities prefer to pay for some capital costs out of current revenues and absorb a high but single year tax increase. Other communities prefer to establish annual appropriations to capital reserve accounts to save for future projects. Still others feel that construction should take place as needed, and be funded by bonded debt, returned by both existing and future users of the facility. In some cases, user fees may be deemed more appropriate than property taxes. Federal or state funds may also be available to help finance specific project costs, for the cost of infrastructure improvements to lower income neighborhoods. A CIP process can promote discussion of fairness in fiscal policy.
- Avoiding undue tax increases.
Capital improvements programming is a means of avoiding the unpleasant surprise of expensive projects generating large property tax increases. While cost impacts cannot always be precisely determined in advance, the CIP fosters discussion of the distribution of the tax burden of new capital expenditures over time. A corollary benefit of fiscal stability and sound community facility planning may be an improved bond rating.
- Improving communication and coordination.
Communication among the planning board, municipal department heads, elected officials, the budget committee, and citizens can result in cost savings and avoidance of duplication of facilities and expenditures. For example, schedules for road construction projects might be modified where there are imminent plans for the installation of water and sewer utilities.

5. Definition of CIP Projects

The Town of Henniker CIP defines a capital improvements project or program as a major, not-often-recurring, expenditure that costs or commits at least \$5,000 before any external funding, which has an expected life of at least five (5) years, and which falls into one of the following categories:

1. Acquisition, or lease, of land or interests in land for public purposes.
2. To address the growth of the community and improve delivery of services to the citizens, the purchase, lease, construction, rehabilitation, or replacement of:
 - A building or physical facility;
 - Public infrastructure such as highways, sewer or water lines, or similar projects;
 - Equipment purchase, lease, replacement, or refurbishing supporting the above.

In addition, the following items, that are not subject to the above limits, are included in the CIP:

- Projects designed to bring the community into immediate compliance with state or federal law or court order;
- The cost or obligation to conduct, prepare, and present surveys or studies relative to items above, if the total cost is under \$5,000.

Routine or recurring expenses or obligations for services to the community or maintenance of Town assets which are the mission and normal duties of a Department are not capital improvement projects, even when their individual or combined cost or obligation is at least five thousand dollars (\$5,000) and/or five (5) years.

If the cost or obligation is at least five thousand dollars (\$5,000) and the duration exceeds one budget year, the item will become a CIP project or program.

The CIP Committee may reject any project it determines is inconsistent with the objectives of the CIP Program or the Definition of CIP Projects.

Note: Projects on the in-force CIP approved by the Planning Board that are beyond the current budget year are not binding on the CIP Committee and must be resubmitted.

6. Department and Committee Project Submissions and Briefing

The CIP Committee has implemented a process in which CIP projects and funding for items outline in [Section 4](#) are to be submitted. The CIP project and funding request form is provided in **Appendix A**.

CIP projects are those that meet the objectives of the CIP and fall within the Definition of Capital Improvements Projects in [Section 4](#). Projects that do not meet these objectives are returned to the departments to be addressed further in discussion with the committee or the committee will recommend that they are to be funded through operating budget request procedures.

NOTE: Departments/Committees should be prepared to make an oral presentation to the CIP Committee at a date to be determined by the Committee, if requested.

Submissions are made in writing on the form provided in **Appendix A**. The CIP Committee will send the form to departments and committees on an annual basis with a deadline outlined on the form.

The submission form is designed to help the Department and committee to describe how the project contributes to the Departments mission or Town's Master Plan, and to describe the cost/benefits of the project. Further, the department must provide a written justification of the project to preclude ambiguity.

7. Project Classification System

The CIP Committee will review all submissions and classify the projects as follows.

<u>Class I</u>	Urgent	Cannot be delayed; needed immediately for health or safety. *
<u>Class II</u>	Necessary	Needed within 3 years to maintain basic level and quality of community services.
<u>Class III</u>	Necessary	Needed within 4-6 years to improve quality or level of services.
<u>Class IV</u>	Deferrable	Can be placed on hold until after the 6-year period, but supports community goals.
<u>Class V</u>	Premature	Needs more research, analysis, planning, or coordination.
<u>Class VI</u>	Inconsistent	Contrary to land use planning or community goals.

*Projects which address imminent danger to life, property, or the viability of Town government are brought to the attention of the Board of Selectmen immediately and not before the CIP Committee. Subsequently they may be placed in the CIP if they comprise multi-year efforts.

Items on the in-force CIP approved by the Planning Board that go on beyond the current budget year are not binding on the CIP Committee and must be resubmitted by the departments.

8. CIP Vehicle and Equipment Inventory

In 2019, the CIP Committee created a CIP Vehicle and Equipment form for all departments to complete each year. The Town of Henniker CIP Vehicle and Equipment Inventory Form can be found in **Appendix B**. Each department will record pieces of equipment and vehicles currently owned by their department that are classified under the definition of [Section 4](#).

The form records the type of equipment, mileage of equipment, condition, maintenance expenses over and above routine oil changes or other routine maintenance. It also allows for department heads to include additional comments on the equipment. Such as, performance issues, mechanical defects, large repair cost or performance or mechanical issues noticed that may cause the CIP Matrix to be upgraded.

The 2021 Town of Henniker CIP Vehicle and Equipment Inventory is located in **Appendix C**.

9. CIP Report Matrix

Projects are managed by the CIP Committee using a matrix (spreadsheet) maintained by the committee and will be furnished to the Town of Henniker at the conclusion of the committee's annual review.

The CIP Matrix outlines the cost anticipated for vehicle, equipment, and other projects that have been identified, which meet the definition in [Section 4](#).

CIP Vehicle and Equipment Inventory used in CIP Report Matrix Formation:

Through the implementation of the CIP Vehicle and Equipment inventory, the inventory was then used to update the CIP Matrix for the years 2020 – 2049. This matrix is evaluated and updated on a yearly basis based on the outcomes of town meeting, as funding needs will change based on approval of allocation recommended.

The CIP Matrix is a document that shows the anticipated expense based on years that a piece of equipment may need to be replaced. This is not a guarantee, and it needs to be articulated to all departments that just because the funds are there the equipment may still have life available and purchases may be extended into another year.

The CIP Report Matrix has been created in 3 different levels. The first CIP Matrix shows estimated time of when expenses are anticipated based on current estimated need. The second document shows recommended Capital Improvement Funding levels to establish funding to reduce bonding and onetime tax impacts on the tax rate.

The third document shows the fund flow of dollars recommended for CIP allocation at town meeting, when funds are removed to purchase equipment and balances on an annual basis.

CIP Project & Funding Requests for 2022 Consideration and use in the matrix formation:

Similar to the committees CIP Reports dated [January 17, 2020](#), and [January 5, 2021](#), the committee utilized the CIP Request forms to gather information from departments and committees for year ending 2021, for consideration in the FY 2022 - 2027 budgets.

CIP Project and Funding Request forms gathered from departments and committees for year ending FY 2021 for consideration in the FY 2022 – 2027 budgets can be located and viewed in **Appendix D**.

10. CIP Committee Annual Report to the Planning Board & Town of Henniker Board of Selectmen

The report is the Committee's annual recommendation to the Planning Board and must comply with the intent and specifications contained in the CIP Charge. In making its recommendations, the Committee may:

- Alter the Department's project classification;
- Alter projects on the in-force CIP beyond the current budget year.
- Evaluate equipment and alter purchase and allocations to recommended CIP Funding.

The format of the CIP Committee recommendation, at a minimum, is a matrix for the coming six (6) budget years. Project years that extend beyond the 6-year CIP period are noted in the "Memo" column of the form. The CIP Committee Chair or designee presents the recommendation to the Planning Board at a date, time, and location specified by the latter; all CIP members should be present to support the report.

Once approved by the Planning Board, the recommendation becomes the Henniker Capital Improvements Program.

CIP Committee Process Review Summary

As implemented in 2019, the Capital Improvement Committee began the 2021 review processes by requesting of each department updated vehicle and equipment inventories. Each department was requested to update the forms to reflect current mileage, hours, conditions, and any additional information that they felt was needed to describe the current condition of the vehicles and equipment being operated by their departments. The committee also requested from each department submission of CIP Project and Funding Request forms for the FY 2022 budget cycle and any project or funding request they anticipate for the years 2023-2027.

The Capital Improvement Committee then began by updating the CIP matrix, based on Capital Reserve and Expendable Trust funding levels approved at the FY 2021 Town Meeting and updated the estimated valuation which was determined by the partial revaluation. The Committee reviewed the current year-to-date capital reserve / expendable trust fund balances and the impact of the Town Meeting allocations on the long-term fund balances, with anticipated capital expenditures.

Henniker Rescue Replacement Vehicle Funding:

During submission of CIP Project and Funding Request forms, the Chief of Rescue, Gregory Aucoin, notified the committee that allocations for the replacement of the rescue squad needed to be revisited. Due to the impact of Covid 19 and increased inflation, current costs to replace the rescue vehicle had increased. Chief Aucoin met with the committee on November 11, 2021, to discuss the current cost which had increased to \$320K-\$350K¹.

There are currently two (2) rescue vehicles which are scheduled for replacement after eight (8) years of service. This means a rescue vehicle needs to be replaced every 4 years.

The Town of Henniker does have a contract with the Town of Bradford to provide rescue service to their community. As part of this contract Town of Bradford votes at their town meeting to contribute seven thousand (\$7K) to the Town of Henniker Rescue Equipment Capital Reserve Fund, while Henniker contributes sixty-two thousand (\$62K) annually.

In addition to their contribution to the capital reserve fund, the Town of Bradford is billed yearly, and that total is based on a 3-year average of the calls to Bradford. The Town of Henniker is also able to bill for the calls they respond to in Bradford. Revenue collected through billing is then received by the Town of Henniker as revenue.

During the discussion Chief Aucoin and the CIP Committee calculated a path forward to reach the new replacement cost of the vehicle that is scheduled in 2025. To fund the vehicle scheduled for replacement in 2025, the committee and the Chief agreed that the contract with Bradford should be reviewed and revised so that Bradford's contribution to the CIP fund be increased by three thousand dollars (\$3K) to a total ten thousand dollars (\$10K), while the Town of Henniker increase their contribution by eight thousand dollars (\$8K) to a total of seventy thousand dollars (\$70K).

¹ [Click here to view the November 11, 2021 CIP Committee Meeting Minutes.](#)

The committee then reviewed the initial submissions from departments to see if there were any changes from the previous year that impacted the fund flow in accounts and reviewed information that was discussed during the budget hearings held on November 14, 2021, to see if any information learned had potential impact on any replacement schedules currently reflected in the equipment replacement schedule. As a result, the committee then invited the following department heads to separate meetings to discuss their departments equipment inventory and replacement schedules.

- Highway Superintendent joined the CIP Committee meeting held on [November 29, 2021](#).²
- Transfer Station Manager joined the CIP Committee meeting held on [December 6, 2021](#).³

Highway Equipment Replacement Schedule:

During the discussion with the Highway Superintendent, it was noted that the truck that was purchased last year after town meeting is still pending delivery. Delays in the supply chain have extended delivery times significantly. Trucks purchased today would be at least 1 year out from the date of order.

The committee did discuss with the Highway Superintendent the two equipment purchase requests submitted, along with the other vehicles currently listed on the inventory. Based on the discussion and current recommendations from the Highway Superintendent, vehicles replacement dates were modified and are now reflected in **Appendix A**.

Other equipment was reviewed and detailed notes on the discussion with the committee can be found in the [November 29, 2021, CIP Committee Meeting Minutes](#).

Based on the changes made the committee then reviewed the tax impact with and without CIP funding. In the review process, the committee has found that based on timings **the CIP Fund for Highway Equipment will have a negative balance beginning in 2024 out to year 2040 if allocations are not increased to \$200K as outlined in the CIP fund flow report (Appendix B)**.

Transfer Station & Parks Department Vehicle/Equipment Replacement Schedule:

During the discussion with the Transfer Station Manager, he discussed his current maintenance plan that would extend the life of the 2008 Spector Trash Trailer. The trailer was originally scheduled for replacement in 2023 and at that time is estimated to cost \$100K. Through the removal or rust at a cost of \$14.5K, in addition to continued routine maintenance, the life of the trailer could be extended for an additional 10 years.⁴

The second trailer in operation was moved from replacement in 2030 to 2040, based on the recommendation of the Transfer Station Manager.

² [Click here to view the November 29, 2021, CIP Committee Meeting Minutes](#)

³ [Click here to view the December 6, 2021, CIP Committee Meeting Minutes](#)

⁴ The cost of the rust removal of \$14.5K, is currently reflected in the FY 2022 Transfer Station Operating Budget.

In review of additional equipment, the Transfer Station Manager noted the issues his department is currently experiencing with the 2000 New Holland Skid Steer, which was originally scheduled for replacement in 2030.

The skid steer, which is utilized daily by the Transfer Station, has been experiencing issues and blowing black exhaust smoke. A new turbo charge was installed during the FY 2021 year with the hopes that it would resolve the issues that the department is experiencing with the equipment. However, the installation of the new part has not resolved the issue and the equipment continues to blow smoke and fumes, with the underlying problem still not identified.

In discussion with the Transfer Station Manager the CIP Committee recommended and agreed that the equipment should be placed in the FY 2022 Capital Plan for replacement. The Transfer Station Manager has received quotes for the vehicle and the committee has included the cost of replacing the skid steer, in the amount of \$50K into the FY 2022 plan.

Other equipment was reviewed and detailed notes on the discussion with the committee can be found in the [December 6, 2021, CIP Committee Meeting Minutes](#).

Updated equipment replacement timeframes are now reflected in **Appendix A**.

Henniker School District CIP Involvement and Participation:

The CIP Committee invited the Superintendent of Schools, Business Manager, and the Chair and Vice Chair of the Henniker School Board to join them to discuss their Capital Improvement Plan and Strategy.

Christopher Roy, Business Manager, joined the committee at their meeting held on December 13, 2021.⁵ The committee had originally met with school officials in 2020 and the school district was going to modify their CIP Plan and come back to the committee for further discuss their plan. Since the last meeting, the progress on the schools CIP plan has been delayed, due to Covid 19 and required teacher contract negotiations. As a result, they have yet to be able to break out the operational expenses from capital projects.

After a wonderful discussion with the SAU Business Manager Christopher Roy, the committee will meet with Mr. Roy and other school district representatives in March 2022; to continue the conversation and to check in on the schools CIP Plan development progress.

Tucker Free Library CIP Inclusion and Planning:

On December 20, 2021, the committee met with the Library Director and members of the Library Trustees to review the submitted project titled the "*Library Accessibility and Safety Project*".⁶ It was noted as a follow-up to the submission that the estimated cost of the project has not changed since the submission reflected in the CIP 2021 Report. The project has three main objectives: (1) Replacement of lift with elevator to span all floors; (2) Addition of public restrooms; and (3) Renovation of 3rd floor to a multiroom space.

Through the discussion, the committee recommended that they address the current accessibility issues by replacing the current lift with a similar model. Other accessibility items such as the addition on an automatic handicap accessible door on the bottom level, and inspection and

⁵ [Click here to view the December 13, 2021, CIP Committee Meeting Minutes](#)

⁶ [Click Here to view the Library Accessibility and Safety Project Form](#)

possible repair of the wheelchair ramp was also mentioned by the Library Director for inclusion into the plan. The other main objectives of the project were not included in this year's CIP plan.

At the conclusion of the meeting the CIP Committee and Library representatives agreed that they would all meet again in the spring of 2022 to further discuss the larger project proposal and options.

Additional information and details of the discussion can be located in the [December 20, 2021, CIP Meeting Minutes](#).⁷

Since that meeting a quote has been obtained for the replacement of the lift. The recommendation of the committee for funding this request can be found in the **FY 2022 CIP Funding Recommendations Detail Year Ending 2021** section of this report.

Final Review of Fund Flows and Requests for Funding:

After meeting with various departments and with the modifications to the vehicle and replacement timelines, and with the discussion of additional funding requests in previous meetings the committee reviewed the fund flows to analyze estimated tax impact.

After initial review the committee then reviewed the annual allocations needed to adequately support the Capital Reserve and Expendable Trust funds to support the basic life safety needs of our community; to reduce the large yearly fluctuations in capital spending and impact on the overall tax rate.

CIP Committee would like to stress to all departments and municipal entities that equipment & projects appearing on the CIP is not a guarantee and should not be purchased or started just because funds are available. Routine and preventative maintenance plans should be developed and carried out to preserve and extend the life of equipment and vehicles, and to keep the vehicles and equipment operating at the highest levels possible. Projects should be reviewed and fully analyzed prior to commencement to make sure that the project is a priority, meets the needs of our community and does not conflict with other priorities.

With funding allocations stabilized to meet basic service needs the committee then reviewed CIP Project & Funding Requests for FY 2022.

Each project submission was reviewed keeping in mind the committees long range goals outlined in [Section 3](#). The Committee has established a system to assess the relative priority of projects requested by the various departments, boards, and committees. Each proposed project is individual considered by the Committee and assessed a priority rank based on the criteria outlined in [Section 6. Project Classification System](#). Each project form submitted for funding can be located in **Appendix D**.

Bonding of Capital Projects:

During the FY 2021 review of capital submission the committee discussed at length the long-term goals of the community and funding mechanisms that could be utilized. One mechanism that the committee would like to avoid is the bonding of future expenses. This funding mechanism should be utilized sparingly and only when large scale projects, identified as priorities, are not able to be

⁷ [Click here to view the December 20, 2021, CIP Committee Meeting Minutes.](#)

fully funded by capital reserve appropriations. As the capital improvement program becomes more robust and as the CIP is embraced by departments and municipal entities, we should see a reduction in the need to utilizing this funding mechanism moving forward.

The Municipal Finance Act ([RSA 33:4a](#) and [4b](#)) establishes the limit of bonded indebtedness. A municipality can incur for municipal expenditures three percent of the equalized evaluation (3%) and for school improvements seven percent of the equalized valuation (7%). Water, the portion of sewer projects financed by users, and tax anticipation notes are excluded from the calculation of indebtedness. Additional costs for the issuance of the bonds also needs to be incurred and calculated.

Currently our annual debt service that is paid by all taxpayers is \$227,445. This year, some debt services will come off the books, while the \$3.2 Million dollar wastewater bond will then be added, if approved at the 2022 Town Meeting. Additional bonding is already identified within the CIP plan for the construction of a new police facility in 2027 (cost estimated for construction is \$4 Million) and again in 2040 when \$40 Million Dollars will be needed for a full wastewater facility upgrade.

Due to the lack of funding currently available to municipalities for wastewater upgrades all bonding should be limited so that bonds can be used for large scale priorities that cannot be funded fully through CIP planning or for potential emergency repairs that the town may incur not covered by insurance.

FY 2022 CIP Funding Recommendations Detail Year Ending 2021.

Henniker Fire Department:

Funding of Fire Department Capital Reserve:

Request Reviewed – CIP determination: II - Necessary

The CIP Committee based on the anticipated expenses calculated to maintain the equipment utilized by the Fire Department recommends an annual Capital Reserve Funding appropriation of \$100,000. Equipment should be evaluated on an annual basis and mechanisms to maintain equipment at the department level to lengthen the life of equipment should be reviewed and implemented.

CIP Committee voted and approved the recommendation that \$100,000 be added to the Fire Department Equipment Capital Reserve Fund.

Fire and Rescue Department Building Maintenance Fund

Request Reviewed – CIP determination: II - Necessary

CIP Committee voted and approved the recommendation that \$25,000 be added to the Fire and Rescue Building Maintenance Fund.

Henniker Rescue Squad:

Funding of Henniker Rescue Squad Capital Reserve:

Request Reviewed – CIP determination: II - Necessary

The CIP Committee based on the anticipated expenses calculated to maintain the equipment utilized by the Henniker Rescue Squad recommends an annual Capital Reserve Funding appropriation of Eighty Thousand Dollars (\$80,000), of which the amount of \$10,000 will be transferred if received from the Town of Bradford. If the money is not received from Bradford only \$70,000 will be deposited into the fund.

Equipment should be evaluated on an annual basis and mechanisms to maintain equipment at the department level to lengthen the life of equipment should be reviewed and implemented.

CIP Committee voted and approved the recommendation that \$80,000 be appropriated, of which the amount of \$10,000 will be transferred if received from the Town of Bradford. If the money is not received from Bradford only \$70,000 will be deposited into the fund.

Henniker Highway Department:

Request to Purchase a New Woodchipper:

Request Reviewed – CIP determination: II – Necessary

The CIP Committee approves and has classified the request received from the Highway Department for the purchase of a new woodchipper for the amount of \$60K.

This equipment will replace the current 1991 woodchipper that is currently being utilized by the department. Based on the age of equipment and increase in usage the equipment has had multiple maintenance issues and is experiencing a loss of compression, which results in the motor overheating.

Click here to view the request form submitted for this purchase.

CIP Committee voted and approved the recommendation that a new wood chipper be purchased, for the amount not to exceed \$60,000.

Request to Purchase Ford F550 with Dump body and Plow

Request Reviewed – CIP determination: II – Necessary

The CIP Committee approves and has classified the request received from the Highway Department for the purchase of a Ford F550 with dump body and plow as Class II - Necessary.

The purchase of a new F550 with dump body and plow will replace the 2008 F350 pick up currently being used by the department. The current F350 has 102K miles and has had several front-end issues (i.e, drive shaft and brakes), which causes it to be out of service. There is also rust around the windshield that will need to be repaired soon. It should be noted that due to supply chain issues, if this truck is approved and purchased in March 2022 it will not be received until March 2023, based on current delivery estimates received by the Highway Superintendent.

Click here to view the request form submitted for this purchase.

CIP Committee voted and approved the recommendation that a new vehicle be purchased, for the amount not to exceed \$115,947.

Funding of Highway Equipment Capital Reserve:

The CIP Committee also with review of the total cost of the department fleet recommends an appropriation of One Hundred and Fifty Thousand \$150,000 into the Highway Equipment Capital Reserve Fund for FY2022. This will adequately fund the Highway Equipment Capital Reserve Fund for immediate future replacements of vehicles and equipment vital to road construction and plowing operations. Schedule of proposed allocations to adequately fund the capital reserve is outlined in **Appendix B**.

CIP Committee voted and approved the recommendation that \$150,000 be added to the Highway Department Equipment Capital Reserve Fund.

Henniker Transfer Station:

Funding of Transfer Station Capital Reserve:

The CIP Committee after reviewing equipment replacement needs of the Transfer Station recommends the annual allocation of \$30,000 into the Transfer Station Equipment Capital Reserve for FY 2022, to adequately cover the costs of immediate and future equipment replacements vital to the department's operations. Schedule of proposed allocations to adequately fund the capital reserve is outlined in **Appendix B**.

CIP Committee voted and approved the recommendation that \$ 30,000 be added to the Transfer Station Equipment Capital Reserve Fund.

Request to Purchase New Skid Steer:

Request Reviewed – CIP determination: Category II

This will replace the 2000 Holland LS170 Skid Steer.

CIP Committee voted and approved the recommendation that a new skid steer be purchased, for the amount not to exceed \$50,000.

Henniker Parks & Recreation:

Funding of Parks Equipment Expendable Trust Fund:

The CIP committee continues to support the allocation of funds to plan for future equipment replacement. Based on the current inventories the committee recommends that the Parks Equipment Expendable Trust Fund be appropriated Two Thousand Five Hundred Dollars (\$2,500) in the FY 2022 budget.

CIP Committee voted and approved the recommendation that \$2,500.00 be added to the Parks Equipment Expendable Trust Fund.

Henniker Police Department:

Funding of the Police Department Equipment Expendable Trust Fund:

Vehicles within the CIP Plan are allocated for funding within the Police Department Operating Budget and are included in the CIP Report Matrix to be considered and calculated if an impact fee were to be assessed. Other equipment such as weapons and MBT's within the cruiser are allocated in the CIP Matrix as well. The CIP committee recommends that a capital reserve fund for Police Department Equipment be established to begin to save for new weapons and MBT upgrades. Grants and other resources may be available for funding this equipment; however, it is not a guarantee that funding will be obtained and should be planned for. Funding for this capital reserve is recommended at \$10,000.

CIP Committee voted and approved the recommendation that \$10,000.00 be added to the Police Department Equipment Expendable Trust Fund:

Henniker Police Department - New Building:

Police Department Building Maintenance Fund:

The CIP Committee spent a lot of time over the years discussing the inadequate space currently housing the men and women of the Henniker Police Department. The department is out of date and health concerns have been identified. To reduce the liability and to begin planning for the long-term future of our department in a timely manner the CIP Committee has included the purchase of land and construction of a new police facility on the CIP Report Matrix. The CIP in their 2021 review continues to agree with the plan to purchase land and construct a new facility for the men and women serving our community as members of the Henniker Police Department.

The committee after review recommends that the Capital Reserve Fund be funded at \$50,000 in FY 2022 in order to purchase the land for construction of the new facility.

After review and notes from the 2021 Town Meeting and previous town meetings, the committee also recommends the establishment of the New Police Department Building Fund, which has been requested since the taxpayers began contributing again to this fund in 2017.

Recommended Warrant Article:

To see if the Town will establish and appropriate the sum of Fifty Thousand Dollars (\$50,000) to be added to the New Police Department Building Fund established under the provisions of RSA 35:1.

The CIP then recommends that a warrant article then be added to the FY 2022 warrant articles that all funds, plus interest accrued, within the *Police Building Maintenance Fund* be moved into the *New Police Building Fund*.⁸

CIP voted and recommended that a New Police Department Building Fund be created and that all funds, plus interest within the Police Department Maintenance Fund raised in years 2017-2022 be moved into the New Police Department Building Fund.

Town Owned Building Expendable Trust:

Request for Mini splits for Town Hall:

Request Reviewed – CIP determination: III - Necessary

⁸ *New Police Department Funding Voted on at Town Meetings: 2017 Voted to raise an appropriate \$25,000; 2018 voted to raise and appropriate \$10,000; 2019 Voted to raise and appropriate \$20,000; 2020 Voted to raise and appropriate \$50,000; 2021 Voted to raise and appropriate \$50,000.*

The Town Administrator also has submitted a request for FY 2021 and again in FY 2022 in the amount of \$32,000 to install mini splits within the Town Hall Office Building to replace AC Window units and to be utilized during winter months as an additional heat source.

An updated quote is needed and it has been noted by an HVAC professional that the cost of these units has increased since the last quote was obtained.

CIP voted and could not come to a conclusion on this expenditure.

Funding of Town Owned Building Expendable Trust Fund:

Based on the review the committee recommends that \$10,000 be appropriated and added to the Town Owned Building Expendable Trust Fund. It should be noted that the outside painting of both the grange and town hall did not occur as scheduled in FY 2021. A plan should be created by the Board of Selectmen to see if they are able to achieve painting a portion of a building within each fiscal year within operating budget.

CIP voted and recommended that \$10,000 be allocated for the Town Owned Building Expendable Trust Fund.

Town Technology Expendable Trust Fund:

In 2021, the voters approved \$125,000 for technology upgrades. The software has yet to be installed and without a plan moving forward on technology strategy set forth by the selectmen the committee recommends that in FY 2022 that \$2,500.00 be appropriated for this fund.

CIP Committee voted and recommended that \$2,500.00 be appropriated for the Town Technology Expendable Trust Fund.

Road Maintenance Expendable Trust:

Project Reviewed – CIP determination: II- Necessary

The CIP Committee approves the recommendation from the Town of Henniker Road Management Committee to fund the Road Expendable Trust at \$750,000 to continue to the maintenance of our roadway infrastructure. The committee's recommendation has saved the town hundreds of thousands of dollars through bundling of road work.

CIP Committee voted and approved the recommendation that \$750,000.00 be added to the Road Expendable Trust Fund.

Revaluation Capital Reserve Fund:

The CIP Committee after review of the presentation made to the Board of Selectmen on August 17, 2021, identified that a contract with a new assessor had been entered into and a new revaluation must be conducted. The committee is unable to determine if the revaluation cost was

included in the operating budget. If the expense has not been included in operating, then the committee recommends that \$37,000 be placed into the capital reserve fund to fund the anticipated cost of \$62,400.

The presentation notes that the new assessing contract stipulates that partial revaluations will be conducted each year within the town, 20% of town. Recommended funding levels are in the CIP Report Matrix.

CIP Committee voted and recommended that \$37,000.00 be added to the Revaluation Capital Reserve Fund if it has not already been included in the operating budget.

Bridge Repair Capital Reserve Fund:

The CIP Committee recommends that Twenty-Five Thousand Dollars (\$25,000) be appropriated for the Bridge Repair Capital Reserve Fund. This capital reserve needs to be funded annually to save for bridge maintenance and large-scale repairs so the Town of Henniker is not faced with large scale unexpected expenditures that might occur as bridges age. It has been noted by the Highway Superintendent that work needs to be conducted on the Patterson Hill Road Bridge. With the addition of \$25,000 the maintenance needed on the bridge deck can be conducted.

CIP Committee voted and recommended that \$25,000.00 be added to the Bridge Repair Capital Reserve Fund.

Wastewater – Sewer Department:

Project Reviewed – CIP determination: I- Necessary

The Town of Henniker will be faced with a large-scale cost to replace crucial portions of the wastewater treatment plant over the next three years for a total cost of \$3.2 Million. This was presented to the taxpayers and failed at the 2021 Town Meeting. The CIP Committee discussed at lengths the ramifications of this large cost and impact on the downtown area.

The CIP Committee has evaluated the total cost of the \$3.2 million dollar expenditure and the CIP Committee supports the Town of Henniker recommendation that the \$3.2 Million expense be funded 100% by all taxpayers.

The estimated interest rate provided to the committee last year on a \$3.2 Million dollar bond is 2%, which would be a total cost of \$195,000 per year. ⁹

The committee once again reminds the Planning Board and the Sewer Commissioners that the current base of sewer users' needs to be increased to lower the \$40 million dollar cost anticipated for the large-scale wastewater treatment facility replacement, currently scheduled for 2040.¹⁰

⁹ Data provided during Underwood updated presentation to the Board of Selectmen on December 1, 2020.

¹⁰ Timeline and cost for the Wastewater Treatment Facility replacement were developed through the Wastewater Asset management plan, completed by Underwood Engineers. The Wastewater Asset management plan can be located on the town website.

CIP Committee voted and recommended that \$3.2 million be bonded with the expense to be funded 100% (no split) between users and non-users.

Tucker Free Library:

Request to Replace Garaventa Lift:

Project Reviewed – CIP determination: II- Necessary

Additional information and details of the discussion can be located in the December 20, 2021, CIP Meeting Minutes.¹¹

Since that meeting a quote has been obtained for the replacement of the lift in the amount of \$48,554.

CIP Committee voted and recommended that \$48,554 be appropriated for the purchase and installation of a new Garaventa lift at the Tucker Free Library.

¹¹ [Click here to view the December 20, 2021, CIP Committee Meeting Minutes.](#)



TOWN OF HENNIKER CAPITAL IMPROVEMENT COMMITTEE

**APPENDIX A:
CIP MATRIX VEHICLE & EQUIPMENT
SCHEDULE**

**APPENDIX B:
CIP FUNDFLOW**

**APPENDIX C:
TAX IMPACT COMPARISON
WITH CIP AND WITHOUT CIP**



Appendix A: CIP Report Matrix

Transfer Station											
DESCRIPTION	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Spector Trash Trailer 2008											
Spector Trash Trailer 2015											
Ford F350 pickup with flat bed 2015				51,575							
New Holland LS-170 Skid Steer 2000	50,000										
New Holland 675E Loader/backhoe (used) 1998		Transfer from Highway									
1972 Ford Fc900 yard truck			20,000								
Trash Compactor						35,000					
Hopper/Office Building											
Baler 1										34,860	
Bailer 2											34,860
Bailer 3											
Bailer 4											
Bailer 5		50,000									
Subtotal Transfer Station	50,000	50,000	20,000	51,575	0	35,000	0	0	0	34,860	34,860

Parks											
DESCRIPTION	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Mower #1 (Toro) Z-Master 74253					15,600						
Mower #2 (Toro) Toro Z-Master287L (big mower)	Do not replace										
Mower #3 2020 New Ferris IS 3200 Zero turn 72" ICD											
Subtotal Parks	0	0	0	0	15,600	0	0	0	0	0	0

Police											
DESCRIPTION	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Police Department MDT 2016					3,218					3,539	
Police Department MDT 2016					3,218					3,539	
Police Department MDT 2017	2,925					3,218					3,539
Police Department MDT 2017	2,925					3,218					3,539
Police Department Police Weapons					80,000						
Subtotal Police Equipment	5,850	0	0	0	86,435	6,435	0	0	0	7,079	7,079
New Police Department - LAND PURCHASE				300,000							
New Police Department - BUILDING						3,000,000					
Subtotal Police Building	0	0	0	300,000	0	3,000,000	0	0	0	0	0
Subtotal Police	11,700	0	0	300,000	172,870	3,012,870	0	0	0	7,079	7,079

Town of Henniker

Detailed CIP Program - Equipment

Date: January 3, 2022

Year 2033 2034 2035 2036 2037 2038 2039 2040

Fire								
DESCRIPTION	2033	2034	2035	2036	2037	2038	2039	2040
Command Vehicle-2019 F250								
Pumper 2 (Engine 2) Pierce Arrow ENGINE 2								950,000.00
Pumper 1 2004 KME Custom Pumper ENGINE 1								
Tank 1 2000 International								
Tank 2 2009 Kenworth				351,100.50				
Forestry Truck-Dodge 3500								
Heavy Rescue-Freightliner (change 30 Years)								
Extrication Tools				60,900.00				
Artic Cat Prowler								
Rescue Boat								
SCBA 13								
SCBA 12								
SCOTT AIR COMPRESSOR								
Subtotal Fire	0.00	0.00	0.00	412,000.50	0.00	0.00	0.00	950,000.00

Rescue								
DESCRIPTION	2033	2034	2035	2036	2037	2038	2039	2040
Ambulance 1	324,500	0	0	0	0	0	0	0
2020 Ambulance (waiting for delivery)	0	0	0	341,000	0	0	0	0
Subtotal Rescue	324,500	0	0	341,000	0	0	0	0

Highway								
DESCRIPTION	2033	2034	2035	2036	2037	2038	2039	2040
2015 Caterpillar Motor Grader 12M3AWD								601,825.00
2016 International 7400 + body 606 (6 wheeler)								
2015 International 7600 with tenco-blue 602								
2015 International 7600 with proline-blue 604							448,816.48	
2005 International 7600 with body-red 601					356,662.07			
2007 Freightliner (fire refurb + 15000 body) 605			340,926.98					
2022 10 Wheeler (to be delivered)					327,700.00			
2012 Cat 930 Loader (trade 938 net 95138)								
1997 Skid Steer (aquired from WW) New Holland LX885								
1991 Bandit Wood Chipper								
2017Trackless Sidewalk Tractor								
2002 Cat 420D Backhoe/Loader, forks, boom**								
2008 F 350 Pickup 4x4 Plow 607			144,933.75					
2019 F 350 Pickup 4x4 Plow 601							87,500.00	
2019 Volvo EWR150E Escavator								
Subtotal Highway	0	0	485,861	0	684,362	0	536,316	601,825

Transfer Station								
DESCRIPTION	2033	2034	2035	2036	2037	2038	2039	2040
Spector Trash Trailer 2008	100,000					0		
Spector Trash Trailer 2015								115,000
Ford F350 pickup with flat bed 2015			61,890					
New Holland LS-170 Skid Steer 2000								
New Holland 675E Loader/backhoe (used) 1998								
1972 Ford Fc900 yard truck								
Trash Compactor		20,000						
Hopper/Office Building			22,000					
Baler 1			22,000					
Bailer 2								
Bailer 3		35,700						
Bailer 4				36,120		31,500		
Bailer 5								
Subtotal Transfer Station	100,000	55,700	105,890	36,120	0	31,500	0	115,000

Parks								
DESCRIPTION	2033	2034	2035	2036	2037	2038	2039	2040
Mower #1 (Toro) Z-Master 74253								
Mower #2 (Toro) Toro Z-Master287L (big mower)								
Mower #3 2020 New Ferris IS 3200 Zero turn 72" ICD			19,500					
Subtotal Parks	0	0	19,500	0	0	0	0	0

Police								
DESCRIPTION	2033	2034	2035	2036	2037	2038	2039	2040
Police Department MDT 2016				3,893				
Police Department MDT 2016				3,893				
Police Department MDT 2017					3,893			
Police Department MDT 2017					3,893			
Police Department Police Weapons				96,000				
Subtotal Police Equipment	0	0	0	103,786	7,786	0	0	0
New Police Department - LAND PURCHASE								
New Police Department - BUILDING								
Subtotal Police Building	0	0	0	0	0	0	0	0
Subtotal Police	0	0	0	103,786	7,786	0	0	0

Appendix B: CIP Report Matrix Fund Flow

CIP REPORT - FUNDFLOW

Date: January 3, 2022

FIRE DEPARTMENT

CAPITAL RESERVE FUND FLOW	2022	2023	2024	2025	2026	2027	2028
BALANCE 12/31/20 + BALANCE YEAR END	\$443,425.00	\$543,425.00	\$643,425.00	\$743,425.00	\$843,425.00	\$670,781.00	\$770,781.00
CONTRIBUTIONS (WARRANT ARTICLE)	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00
TOTAL AVAILABLE BEFORE EXPENDITURES	\$543,425.00	\$643,425.00	\$743,425.00	\$843,425.00	\$943,425.00	\$770,781.00	\$870,781.00
EXPENDITURE EARMARKED	\$0.00	\$0.00	\$0.00	\$0.00	\$272,644.00	\$0.00	\$0.00
TOTAL REMAINING YEAR END	\$543,425.00	\$643,425.00	\$743,425.00	\$843,425.00	\$670,781.00	\$770,781.00	\$870,781.00

RESCUE DEPARTMENT

CAPITAL RESERVE FUND FLOW	2022	2023	2024	2025	2026	2027	2028
BALANCE 12/31/20 + BALANCE YEAR END	\$71,027.00	\$151,027.00	\$231,027.00	\$311,027.00	\$71,027.00	\$151,027.00	\$231,027.00
CONTRIBUTIONS (WARRANT ARTICLE) Henniker Portion (7K included from Bradford in 2021)	\$70,000.00	\$70,000.00	\$70,000.00	\$70,000.00	\$70,000.00	\$70,000.00	\$105,000.00
CONTRIBUTIONS (WARRANT ARTICLE) Bradford Portion Additional	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00
TOTAL AVAILABLE BEFORE EXPENDITURES	\$151,027.00	\$231,027.00	\$311,027.00	\$391,027.00	\$151,027.00	\$231,027.00	\$346,027.00
EXPENDITURE EARMARKED	\$0.00	\$0.00	\$0.00	\$320,000.00	\$0.00	\$0.00	\$308,000.00
TOTAL REMAINING YEAR END	\$151,027.00	\$231,027.00	\$311,027.00	\$71,027.00	\$151,027.00	\$231,027.00	\$38,027.00

HIGHWAY EQUIPMENT

CAPITAL RESERVE FUND FLOW	2022	2023	2024	2025	2026	2027	2028
BALANCE 12/31/20 + BALANCE YEAR END	\$29,297.00	\$3,350.00	\$113,350.00	\$62,668.40	\$83,488.40	\$61,988.40	(\$263.12)
CONTRIBUTIONS (WARRANT ARTICLE)	\$150,000.00	\$200,000.00	\$200,000.00	\$200,000.00	\$200,000.00	\$200,000.00	\$200,000.00
TOTAL AVAILABLE BEFORE EXPENDITURES	\$179,297.00	\$203,350.00	\$313,350.00	\$262,668.40	\$283,488.40	\$261,988.40	\$199,736.88
EXPENDITURE EARMARKED	\$175,947.00	\$90,000.00	\$250,681.60	\$179,180.00	\$221,500.00	\$262,251.52	\$268,036.48
TOTAL REMAINING YEAR END	\$3,350.00	\$113,350.00	\$62,668.40	\$83,488.40	\$61,988.40	(\$263.12)	(\$68,299.60)

TRANSFER STATION

CAPITAL RESERVE FUND FLOW	2022	2023	2024	2025	2026	2027	2028
BALANCE 12/31/20 + BALANCE YEAR END	\$45,067.00	\$25,067.00	\$5,067.00	\$15,067.00	-\$6,508.00	\$23,492.00	\$18,492.00
CONTRIBUTIONS (WARRANT ARTICLE)	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00
TOTAL AVAILABLE BEFORE EXPENDITURES	\$75,067.00	\$55,067.00	\$35,067.00	\$45,067.00	\$23,492.00	\$53,492.00	\$48,492.00
EXPENDITURE EARMARKED	\$50,000.00	\$50,000.00	\$20,000.00	\$51,575.00	\$0.00	\$35,000.00	\$0.00
TOTAL REMAINING YEAR END	\$25,067.00	\$5,067.00	\$15,067.00	-\$6,508.00	\$23,492.00	\$18,492.00	\$48,492.00

PARKS EQUIPMENT (** Fund established 2020)

CAPITAL RESERVE FUND FLOW	2022	2023	2024	2025	2026	2027	2028
BALANCE 12/31/20 + BALANCE YEAR END	\$2,500.00	\$5,000.00	\$7,500.00	\$10,000.00	\$12,500.00	-\$600.00	\$1,900.00
CONTRIBUTIONS (WARRANT ARTICLE)	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00
TOTAL AVAILABLE BEFORE EXPENDITURES	\$5,000.00	\$7,500.00	\$10,000.00	\$12,500.00	\$15,000.00	\$1,900.00	\$4,400.00
EXPENDITURE EARMARKED	\$0.00	\$0.00	\$0.00	\$0.00	\$15,600.00	\$0.00	\$0.00
TOTAL REMAINING YEAR END	\$5,000.00	\$7,500.00	\$10,000.00	\$12,500.00	-\$600.00	\$1,900.00	\$4,400.00

POLICE EQUIPMENT

CAPITAL RESERVE FUND FLOW	2022	2023	2024	2025	2026	2027	2028
BALANCE 12/31/19 + BALANCE YEAR END	\$4,628.00	\$14,628.00	\$18,778.00	\$24,928.00	\$36,928.00	\$48,928.00	\$63,928.00
CONTRIBUTIONS (WARRANT ARTICLE)	\$10,000.00	\$10,000.00	\$12,000.00	\$12,000.00	\$12,000.00	\$15,000.00	\$10,000.00
TOTAL AVAILABLE BEFORE EXPENDITURES	\$14,628.00	\$24,628.00	\$30,778.00	\$36,928.00	\$48,928.00	\$63,928.00	\$73,928.00
EXPENDITURE EARMARKED	\$0.00	\$5,850.00	\$5,850.00	\$0.00	\$0.00	\$0.00	\$86,435.00
TOTAL REMAINING YEAR END	\$14,628.00	\$18,778.00	\$24,928.00	\$36,928.00	\$48,928.00	\$63,928.00	-\$12,507.00

NEW POLICE BUILDING

CAPITAL RESERVE FUND FLOW	2022	2023	2024	2025	2026	2027	2028
BALANCE 12/31/20 + BALANCE YEAR END	\$155,210.00	\$205,210.00	\$305,210.00	\$405,210.00	\$205,210.00	\$305,210.00	-\$2,594,790.00
CONTRIBUTIONS (WARRANT ARTICLE)	\$50,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00
TOTAL AVAILABLE BEFORE EXPENDITURES	\$205,210.00	\$305,210.00	\$405,210.00	\$505,210.00	\$305,210.00	\$405,210.00	-\$2,494,790.00
EXPENDITURE EARMARKED	\$0.00	\$0.00	\$0.00	\$300,000.00	\$0.00	\$3,000,000.00	\$0.00
TOTAL REMAINING YEAR END	\$205,210.00	\$305,210.00	\$405,210.00	\$205,210.00	\$305,210.00	-\$2,594,790.00	-\$2,494,790.00

*BOND FOR NEW POLICE DEPT (20

TOWN OWNED BUILDING ETF

CAPITAL RESERVE FUND FLOW	2022	2023	2024	2025	2026	2027	2028
BALANCE 12/31/20 + BALANCE YEAR END	\$25,001.00	\$7,751.00	\$17,751.00	\$27,751.00	\$37,751.00	\$47,751.00	\$57,751.00
CONTRIBUTIONS (WARRANT ARTICLE)	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00
TOTAL AVAILABLE BEFORE EXPENDITURES	\$35,001.00	\$17,751.00	\$27,751.00	\$37,751.00	\$47,751.00	\$57,751.00	\$67,751.00
EXPENDITURE EARMARKED	\$27,250.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
TOTAL REMAINING YEAR END	\$7,751.00	\$17,751.00	\$27,751.00	\$37,751.00	\$47,751.00	\$57,751.00	\$67,751.00

FIRE-RESCUE BUILDING ETF

CAPITAL RESERVE FUND FLOW	2022	2023	2024	2025	2026	2027	2028
BALANCE 12/31/20 + BALANCE YEAR END	\$6,079.00	\$31,079.00	\$56,079.00	\$81,079.00	\$106,079.00	\$131,079.00	\$156,079.00
CONTRIBUTIONS (WARRANT ARTICLE)	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00
TOTAL AVAILABLE BEFORE EXPENDITURES	\$31,079.00	\$56,079.00	\$81,079.00	\$106,079.00	\$131,079.00	\$156,079.00	\$181,079.00
EXPENDITURE EARMARKED							
TOTAL REMAINING YEAR END	\$31,079.00	\$56,079.00	\$81,079.00	\$106,079.00	\$131,079.00	\$156,079.00	\$181,079.00

Town Hall Technology Expendable Trust

CAPITAL RESERVE FUND FLOW	2022	2023	2024	2025	2026	2027	2028
BALANCE 12/31/19 + BALANCE YEAR END	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
CONTRIBUTIONS (WARRANT ARTICLE)	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$5,000.00
TOTAL AVAILABLE BEFORE EXPENDITURES	\$27,500.00	\$30,000.00	\$32,500.00	\$35,000.00	\$37,500.00	\$40,000.00	\$45,000.00
EXPENDITURE EARMARKED	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
TOTAL REMAINING YEAR END	\$27,500.00	\$30,000.00	\$32,500.00	\$35,000.00	\$37,500.00	\$40,000.00	\$45,000.00

ROAD EXPENDIBLE TRUST

CAPITAL RESERVE FUND FLOW	2022	2023	2024	2025	2026	2027	2028
BALANCE 12/31/20 + BALANCE YEAR END	\$479,565.00	\$1,229,565.00	\$1,979,565.00	\$2,729,565.00	\$3,479,565.00	\$4,229,565.00	\$4,979,565.00
CONTRIBUTIONS (WARRANT ARTICLE)	\$750,000.00	\$750,000.00	\$750,000.00	\$750,000.00	\$750,000.00	\$750,000.00	\$750,000.00
TOTAL AVAILABLE BEFORE EXPENDITURES	\$1,229,565.00	\$1,979,565.00	\$2,729,565.00	\$3,479,565.00	\$4,229,565.00	\$4,979,565.00	\$5,729,565.00
EXPENDITURE EARMARKED		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
TOTAL REMAINING YEAR END	\$1,229,565.00	\$1,979,565.00	\$2,729,565.00	\$3,479,565.00	\$4,229,565.00	\$4,979,565.00	\$5,729,565.00

CIP REPORT - FUND FLOW

Date: January 3, 2022

FIRE DEPARTMENT

CAPITAL RESERVE FUND FLOW	2029	2030	2031	2032	2033	2034	2035
BALANCE 12/31/20 + BALANCE YEAR END	\$870,781.00	\$970,781.00	-\$86,359.50	-\$144,776.82	-\$153,161.66	-\$53,161.66	\$46,838.34
CONTRIBUTIONS (WARRANT ARTICLE)	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00
TOTAL AVAILABLE BEFORE EXPENDITURES	\$970,781.00	\$1,070,781.00	\$13,640.50	-\$44,776.82	-\$53,161.66	\$46,838.34	\$146,838.34
EXPENDITURE EARMARKED	\$0.00	\$1,157,140.50	\$158,417.32	\$108,384.84	\$0.00	\$0.00	\$0.00
TOTAL REMAINING YEAR END	\$970,781.00	-\$86,359.50	-\$144,776.82	-\$153,161.66	-\$53,161.66	\$46,838.34	\$146,838.34

RESCUE DEPARTMENT

CAPITAL RESERVE FUND FLOW	2029	2030	2031	2032	2033	2034	2035
BALANCE 12/31/20 + BALANCE YEAR END	\$38,027.00	\$108,027.00	\$178,027.00	\$248,027.00	\$323,027.00	\$68,527.00	\$138,527.00
CONTRIBUTIONS (WARRANT ARTICLE) Henniker Portion (7K included from Bradford in 2021)	\$70,000.00	\$70,000.00	\$70,000.00	\$75,000.00	\$70,000.00	\$70,000.00	\$70,000.00
CONTRIBUTIONS (WARRANT ARTICLE) Bradford Portion Additional	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00
TOTAL AVAILABLE BEFORE EXPENDITURES	\$108,027.00	\$178,027.00	\$248,027.00	\$323,027.00	\$393,027.00	\$138,527.00	\$208,527.00
EXPENDITURE EARMARKED	\$0.00	\$0.00	\$0.00	\$0.00	\$324,500.00	\$0.00	\$0.00
TOTAL REMAINING YEAR END	\$108,027.00	\$178,027.00	\$248,027.00	\$323,027.00	\$68,527.00	\$138,527.00	\$208,527.00

HIGHWAY EQUIPMENT

CAPITAL RESERVE FUND FLOW	2029	2030	2031	2032	2033	2034	2035
BALANCE 12/31/20 + BALANCE YEAR END	(\$68,299.60)	(\$107,474.60)	(\$194,930.60)	(\$300,321.96)	(\$253,249.46)	(\$3,249.46)	\$246,750.54
CONTRIBUTIONS (WARRANT ARTICLE)	\$250,000.00	\$250,000.00	\$250,000.00	\$250,000.00	\$250,000.00	\$250,000.00	\$250,000.00
TOTAL AVAILABLE BEFORE EXPENDITURES	\$181,700.40	\$142,525.40	\$55,069.40	(\$50,321.96)	(\$3,249.46)	\$246,750.54	\$496,750.54
EXPENDITURE EARMARKED	\$289,175.00	\$337,456.00	\$355,391.36	\$202,927.50	\$0.00	\$0.00	\$485,860.73
TOTAL REMAINING YEAR END	(\$107,474.60)	(\$194,930.60)	(\$300,321.96)	(\$253,249.46)	(\$3,249.46)	\$246,750.54	\$10,889.81

TRANSFER STATION

CAPITAL RESERVE FUND FLOW	2029	2030	2031	2032	2033	2034	2035
BALANCE 12/31/20 + BALANCE YEAR END	\$48,492.00	\$78,492.00	\$108,492.00	\$103,632.00	\$98,772.00	\$28,772.00	\$3,072.00
CONTRIBUTIONS (WARRANT ARTICLE)	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$25,000.00
TOTAL AVAILABLE BEFORE EXPENDITURES	\$78,492.00	\$108,492.00	\$138,492.00	\$133,632.00	\$128,772.00	\$58,772.00	\$28,072.00
EXPENDITURE EARMARKED	\$0.00	\$0.00	\$34,860.00	\$34,860.00	\$100,000.00	\$55,700.00	\$105,890.00
TOTAL REMAINING YEAR END	\$78,492.00	\$108,492.00	\$103,632.00	\$98,772.00	\$28,772.00	\$3,072.00	-\$77,818.00

PARKS EQUIPMENT (** Fund established 2020)

CAPITAL RESERVE FUND FLOW	2029	2030	2031	2032	2033	2034	2035
BALANCE 12/31/20 + BALANCE YEAR END	\$4,400.00	\$6,900.00	\$9,400.00	\$11,900.00	\$14,400.00	\$16,900.00	\$19,400.00
CONTRIBUTIONS (WARRANT ARTICLE)	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00
TOTAL AVAILABLE BEFORE EXPENDITURES	\$6,900.00	\$9,400.00	\$11,900.00	\$14,400.00	\$16,900.00	\$19,400.00	\$21,900.00
EXPENDITURE EARMARKED	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$19,500.00
TOTAL REMAINING YEAR END	\$6,900.00	\$9,400.00	\$11,900.00	\$14,400.00	\$16,900.00	\$19,400.00	\$2,400.00

POLICE EQUIPMENT

CAPITAL RESERVE FUND FLOW	2029	2030	2031	2032	2033	2034	2035
BALANCE 12/31/19 + BALANCE YEAR END	-\$12,507.00	-\$8,942.00	\$1,058.00	\$11,058.00	\$21,058.00	\$23,979.50	\$26,901.00
CONTRIBUTIONS (WARRANT ARTICLE)	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00
TOTAL AVAILABLE BEFORE EXPENDITURES	-\$2,507.00	\$1,058.00	\$11,058.00	\$21,058.00	\$31,058.00	\$33,979.50	\$36,901.00
EXPENDITURE EARMARKED	\$6,435.00	\$0.00	\$0.00	\$0.00	\$7,078.50	\$7,078.50	\$0.00
TOTAL REMAINING YEAR END	-\$8,942.00	\$1,058.00	\$11,058.00	\$21,058.00	\$23,979.50	\$26,901.00	\$36,901.00

NEW POLICE BUILDING

CAPITAL RESERVE FUND FLOW	2029	2030	2031	2032	2033	2034	2035
BALANCE 12/31/20 + BALANCE YEAR END	-\$2,494,790.00	-\$2,394,790.00	-\$2,294,790.00	-\$2,194,790.00	-\$2,094,790.00	-\$1,994,790.00	-\$1,894,790.00
CONTRIBUTIONS (WARRANT ARTICLE)	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00
TOTAL AVAILABLE BEFORE EXPENDITURES	-\$2,394,790.00	-\$2,294,790.00	-\$2,194,790.00	-\$2,094,790.00	-\$1,994,790.00	-\$1,894,790.00	-\$1,794,790.00
EXPENDITURE EARMARKED	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
TOTAL REMAINING YEAR END	-\$2,394,790.00	-\$2,294,790.00	-\$2,194,790.00	-\$2,094,790.00	-\$1,994,790.00	-\$1,894,790.00	-\$1,794,790.00

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TOWN OWNED BUILDING ETF

CAPITAL RESERVE FUND FLOW	2029	2030	2031	2032	2033	2034	2035
BALANCE 12/31/20 + BALANCE YEAR END	\$67,751.00	\$77,751.00	\$87,751.00	\$71,501.00	\$81,501.00	\$91,501.00	\$101,501.00
CONTRIBUTIONS (WARRANT ARTICLE)	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00
TOTAL AVAILABLE BEFORE EXPENDITURES	\$77,751.00	\$87,751.00	\$97,751.00	\$81,501.00	\$91,501.00	\$101,501.00	\$111,501.00
EXPENDITURE EARMARKED	\$0.00	\$0.00	\$26,250.00	\$0.00	\$0.00	\$0.00	\$0.00
TOTAL REMAINING YEAR END	\$77,751.00	\$87,751.00	\$71,501.00	\$81,501.00	\$91,501.00	\$101,501.00	\$111,501.00

FIRE-RESCUE BUILDING ETF

CAPITAL RESERVE FUND FLOW	2029	2030	2031	2032	2033	2034	2035
BALANCE 12/31/20 + BALANCE YEAR END	\$181,079.00	\$206,079.00	\$206,079.00	\$206,079.00	\$206,079.00	\$206,079.00	\$206,079.00
CONTRIBUTIONS (WARRANT ARTICLE)	\$25,000.00						
TOTAL AVAILABLE BEFORE EXPENDITURES	\$206,079.00	\$206,079.00	\$206,079.00	\$206,079.00	\$206,079.00	\$206,079.00	\$206,079.00
EXPENDITURE EARMARKED							
TOTAL REMAINING YEAR END	\$206,079.00	\$206,079.00	\$206,079.00	\$206,079.00	\$206,079.00	\$206,079.00	\$206,079.00

Town Hall Technology Expendable Trust

CAPITAL RESERVE FUND FLOW	2029	2030	2031	2032	2033	2034	2035
BALANCE 12/31/19 + BALANCE YEAR END	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
CONTRIBUTIONS (WARRANT ARTICLE)	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
TOTAL AVAILABLE BEFORE EXPENDITURES	\$50,000.00	\$55,000.00	\$60,000.00	\$65,000.00	\$70,000.00	\$75,000.00	\$80,000.00
EXPENDITURE EARMARKED	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
TOTAL REMAINING YEAR END	\$50,000.00	\$55,000.00	\$60,000.00	\$65,000.00	\$70,000.00	\$75,000.00	\$80,000.00

ROAD EXPENDABLE TRUST

CAPITAL RESERVE FUND FLOW	2029	2030	2031	2032	2033	2034	2035
BALANCE 12/31/20 + BALANCE YEAR END	\$5,729,565.00	\$6,479,565.00	\$7,229,565.00	\$7,979,565.00	\$8,729,565.00	\$9,479,565.00	\$10,229,565.00
CONTRIBUTIONS (WARRANT ARTICLE)	\$750,000.00	\$750,000.00	\$750,000.00	\$750,000.00	\$750,000.00	\$750,000.00	\$750,000.00
TOTAL AVAILABLE BEFORE EXPENDITURES	\$6,479,565.00	\$7,229,565.00	\$7,979,565.00	\$8,729,565.00	\$9,479,565.00	\$10,229,565.00	\$10,979,565.00
EXPENDITURE EARMARKED	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
TOTAL REMAINING YEAR END	\$6,479,565.00	\$7,229,565.00	\$7,979,565.00	\$8,729,565.00	\$9,479,565.00	\$10,229,565.00	\$10,979,565.00

CIP REPORT - FUNDFLOW

Date: January 3, 2022

FIRE DEPARTMENT

CAPITAL RESERVE FUND FLOW	2036	2037	2038	2039	2040
BALANCE 12/31/20 + BALANCE YEAR END	\$146,838.34	-\$165,162.16	-\$65,162.16	\$34,837.84	\$134,837.84
CONTRIBUTIONS (WARRANT ARTICLE)	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00
TOTAL AVAILABLE BEFORE EXPENDITURES	\$246,838.34	-\$65,162.16	\$34,837.84	\$134,837.84	\$234,837.84
EXPENDITURE EARMARKED	\$412,000.50	\$0.00	\$0.00	\$0.00	\$950,000.00
TOTAL REMAINING YEAR END	-\$165,162.16	-\$65,162.16	\$34,837.84	\$134,837.84	-\$715,162.16

RESCUE DEPARTMENT

CAPITAL RESERVE FUND FLOW	2036	2037	2038	2039	2040
BALANCE 12/31/20 + BALANCE YEAR END	\$208,527.00	-\$62,473.00	\$7,527.00	\$77,527.00	\$147,527.00
CONTRIBUTIONS (WARRANT ARTICLE) Henniker Portion (7K included from Bradford in 2021)	\$70,000.00	\$70,000.00	\$70,000.00	\$70,000.00	\$70,000.00
CONTRIBUTIONS (WARRANT ARTICLE) Bradford Portion Additional	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00
TOTAL AVAILABLE BEFORE EXPENDITURES	\$278,527.00	\$7,527.00	\$77,527.00	\$147,527.00	\$217,527.00
EXPENDITURE EARMARKED	\$341,000.00	\$0.00	\$0.00	\$0.00	\$0.00
TOTAL REMAINING YEAR END	-\$62,473.00	\$7,527.00	\$77,527.00	\$147,527.00	\$217,527.00

HIGHWAY EQUIPMENT

CAPITAL RESERVE FUND FLOW	2036	2037	2038	2039	2040
BALANCE 12/31/20 + BALANCE YEAR END	\$10,889.81	\$260,889.81	(\$223,472.25)	(\$23,472.25)	(\$359,788.73)
CONTRIBUTIONS (WARRANT ARTICLE)	\$250,000.00	\$200,000.00	\$200,000.00	\$200,000.00	\$200,000.00
TOTAL AVAILABLE BEFORE EXPENDITURES	\$260,889.81	\$460,889.81	(\$23,472.25)	\$176,527.75	(\$159,788.73)
EXPENDITURE EARMARKED	\$0.00	\$684,362.07	\$0.00	\$536,316.48	\$601,825.00
TOTAL REMAINING YEAR END	\$260,889.81	(\$223,472.25)	(\$23,472.25)	(\$359,788.73)	(\$761,613.73)

TRANSFER STATION

CAPITAL RESERVE FUND FLOW	2036	2037	2038	2039	2040
BALANCE 12/31/20 + BALANCE YEAR END	-\$77,818.00	-\$78,938.00	-\$43,938.00	-\$40,438.00	-\$5,438.00
CONTRIBUTIONS (WARRANT ARTICLE)	\$35,000.00	\$35,000.00	\$35,000.00	\$35,000.00	\$35,000.00
TOTAL AVAILABLE BEFORE EXPENDITURES	-\$42,818.00	-\$43,938.00	-\$8,938.00	-\$5,438.00	\$29,562.00
EXPENDITURE EARMARKED	\$36,120.00	\$0.00	\$31,500.00	\$0.00	\$115,000.00
TOTAL REMAINING YEAR END	-\$78,938.00	-\$43,938.00	-\$40,438.00	-\$5,438.00	-\$85,438.00

PARKS EQUIPMENT (** Fund established 2020)

CAPITAL RESERVE FUND FLOW	2036	2037	2038	2039	2040
BALANCE 12/31/20 + BALANCE YEAR END	\$2,400.00	\$4,900.00	\$7,400.00	\$9,900.00	\$12,400.00
CONTRIBUTIONS (WARRANT ARTICLE)	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00
TOTAL AVAILABLE BEFORE EXPENDITURES	\$4,900.00	\$7,400.00	\$9,900.00	\$12,400.00	\$14,900.00
EXPENDITURE EARMARKED	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
TOTAL REMAINING YEAR END	\$4,900.00	\$7,400.00	\$9,900.00	\$12,400.00	\$14,900.00

POLICE EQUIPMENT

CAPITAL RESERVE FUND FLOW	2036	2037	2038	2039	2040
BALANCE 12/31/19 + BALANCE YEAR END	\$36,901.00	\$46,901.00	\$56,901.00	-\$36,885.35	-\$34,671.70
CONTRIBUTIONS (WARRANT ARTICLE)	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00
TOTAL AVAILABLE BEFORE EXPENDITURES	\$46,901.00	\$56,901.00	\$66,901.00	-\$26,885.35	-\$24,671.70
EXPENDITURE EARMARKED	\$0.00	\$0.00	\$103,786.35	\$7,786.35	\$0.00
TOTAL REMAINING YEAR END	\$46,901.00	\$56,901.00	-\$36,885.35	-\$34,671.70	-\$24,671.70

NEW POLICE BUILDING

CAPITAL RESERVE FUND FLOW	2036	2037	2038	2039	2040
BALANCE 12/31/20 + BALANCE YEAR END	-\$1,794,790.00	-\$1,694,790.00	-\$1,594,790.00	-\$1,494,790.00	-\$1,394,790.00
CONTRIBUTIONS (WARRANT ARTICLE)	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00
TOTAL AVAILABLE BEFORE EXPENDITURES	-\$1,694,790.00	-\$1,594,790.00	-\$1,494,790.00	-\$1,394,790.00	-\$1,294,790.00
EXPENDITURE EARMARKED	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
TOTAL REMAINING YEAR END	-\$1,694,790.00	-\$1,594,790.00	-\$1,494,790.00	-\$1,394,790.00	-\$1,294,790.00

TOWN OWNED BUILDING ETF

CAPITAL RESERVE FUND FLOW	2036	2037	2038	2039	2040
BALANCE 12/31/20 + BALANCE YEAR END	\$111,501.00	\$121,501.00	\$131,501.00	\$141,501.00	\$151,501.00
CONTRIBUTIONS (WARRANT ARTICLE)	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00
TOTAL AVAILABLE BEFORE EXPENDITURES	\$121,501.00	\$131,501.00	\$141,501.00	\$151,501.00	\$161,501.00
EXPENDITURE EARMARKED	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
TOTAL REMAINING YEAR END	\$121,501.00	\$131,501.00	\$141,501.00	\$151,501.00	\$161,501.00

FIRE-RESCUE BUILDING ETF

CAPITAL RESERVE FUND FLOW	2036	2037	2038	2039	2040
BALANCE 12/31/20 + BALANCE YEAR END	\$206,079.00	\$206,079.00	\$206,079.00	\$206,079.00	\$206,079.00
CONTRIBUTIONS (WARRANT ARTICLE)					
TOTAL AVAILABLE BEFORE EXPENDITURES	\$206,079.00	\$206,079.00	\$206,079.00	\$206,079.00	\$206,079.00
EXPENDITURE EARMARKED					
TOTAL REMAINING YEAR END	\$206,079.00	\$206,079.00	\$206,079.00	\$206,079.00	\$206,079.00

Town Hall Technology Expendable Trust

CAPITAL RESERVE FUND FLOW	2036	2037	2038	2039	2040
BALANCE 12/31/19 + BALANCE YEAR END	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
CONTRIBUTIONS (WARRANT ARTICLE)	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
TOTAL AVAILABLE BEFORE EXPENDITURES	\$85,000.00	\$90,000.00	\$95,000.00	\$100,000.00	\$105,000.00
EXPENDITURE EARMARKED	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
TOTAL REMAINING YEAR END	\$85,000.00	\$90,000.00	\$95,000.00	\$100,000.00	\$105,000.00

ROAD EXPENDIBLE TRUST

CAPITAL RESERVE FUND FLOW	2036	2037	2038	2039	2040
BALANCE 12/31/20 + BALANCE YEAR END	\$10,979,565.00	\$11,729,565.00	\$12,479,565.00	\$13,229,565.00	\$13,979,565.00
CONTRIBUTIONS (WARRANT ARTICLE)	\$750,000.00	\$750,000.00	\$750,000.00	\$750,000.00	\$750,000.00
TOTAL AVAILABLE BEFORE EXPENDITURES	\$11,729,565.00	\$12,479,565.00	\$13,229,565.00	\$13,979,565.00	\$14,729,565.00
EXPENDITURE EARMARKED	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
TOTAL REMAINING YEAR END	\$11,729,565.00	\$12,479,565.00	\$13,229,565.00	\$13,979,565.00	\$14,729,565.00

REVALUATION

CAPITAL RESERVE FUND FLOW	2036	2037	2038	2039	2040
BALANCE 12/31/20 + BALANCE YEAR END	\$60,236.00	\$72,236.00	\$84,236.00	\$96,236.00	\$108,236.00
CONTRIBUTIONS (WARRANT ARTICLE)	\$12,000.00	\$12,000.00	\$12,000.00	\$12,000.00	\$12,000.00
TOTAL AVAILABLE BEFORE EXPENDITURES	\$72,236.00	\$84,236.00	\$96,236.00	\$108,236.00	\$120,236.00
EXPENDITURE EARMARKED	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
TOTAL REMAINING YEAR END	\$72,236.00	\$84,236.00	\$96,236.00	\$108,236.00	\$120,236.00

WASTEWATER

Year	2036	2037	2038	2039	2040
BOND 2021-2025 REPAIRS					
WATEWATER 2040 ANTICIPATED FULL UPGRADE					

Wastewater Capital Reserve (Fund established 2020)**

CAPITAL RESERVE FUND FLOW	2036	2037	2038	2039	2040
BALANCE 12/31/19 + BALANCE YEAR END	\$1.00	\$1.00	\$1.00	\$1.00	\$1.00
CONTRIBUTIONS (WARRANT ARTICLE)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
TOTAL AVAILABLE BEFORE EXPENDITURES	\$1.00	\$1.00	\$1.00	\$1.00	\$1.00
EXPENDITURE EARMARKED	\$0.00	\$0.00	\$0.00	\$0.00	\$40,000,000.00
TOTAL REMAINING YEAR END	\$1.00	\$1.00	\$1.00	\$1.00	-\$39,999,999.00

BRIDGE REPAIR

CAPITAL RESERVE FUND FLOW	2036	2037	2038	2039	2040
BALANCE 12/31/20 + BALANCE YEAR END	\$371,488.00	\$383,488.00	\$395,488.00	\$407,488.00	\$419,488.00
CONTRIBUTIONS (WARRANT ARTICLE)	\$12,000.00	\$12,000.00	\$12,000.00	\$12,000.00	\$12,000.00
TOTAL AVAILABLE BEFORE EXPENDITURES	\$383,488.00	\$395,488.00	\$407,488.00	\$419,488.00	\$431,488.00
EXPENDITURE EARMARKED	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
TOTAL REMAINING YEAR END	\$383,488.00	\$395,488.00	\$407,488.00	\$419,488.00	\$431,488.00

LIBRARY

CAPITAL RESERVE FUND FLOW	2036	2037	2038	2039	2040
BALANCE 12/31/20 + BALANCE YEAR END	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
CONTRIBUTIONS (WARRANT ARTICLE)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
TOTAL AVAILABLE BEFORE EXPENDITURES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
EXPENDITURE EARMARKED	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
TOTAL REMAINING YEAR END	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Appendix C. CIP Yearly Impact Comparison with CIP & without CIP

TAX IMPACT WITH NO CIP	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Subtotal Fire	\$0.00	\$0.00	\$0.00	\$0.00	\$272,644.00	\$0.00	\$0.00	\$0.00	\$1,157,140.50	\$158,417.32	\$108,384.84
Subtotal Rescue	\$0.00	\$0.00	\$0.00	\$320,000.00	\$0.00	\$0.00	\$308,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Subtotal Highway	\$175,947.00	\$90,000.00	\$250,681.60	\$179,180.00	\$221,500.00	\$262,251.52	\$268,036.48	\$289,175.00	\$337,456.00	\$355,391.36	\$202,927.50
Subtotal Transfer Station	\$50,000.00	\$50,000.00	\$20,000.00	\$51,575.00	\$0.00	\$35,000.00	\$0.00	\$0.00	\$0.00	\$34,860.00	\$34,860.00
Subtotal Parks	\$0.00	\$0.00	\$0.00	\$0.00	\$15,600.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Subtotal Police	\$5,850.00	\$0.00	\$0.00	\$0.00	\$86,435.00	\$6,435.00	\$0.00	\$0.00	\$0.00	\$7,078.50	\$7,078.50
Subtotal General Government	\$27,250.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$26,250.00	\$0.00
Subtotal Road Construction	\$750,000.00	\$750,000.00	\$750,000.00	\$750,000.00	\$750,000.00	\$750,000.00	\$750,000.00	\$750,000.00	\$750,000.00	\$750,000.00	\$750,000.00
Subtotal Revaluation	\$62,400.00	\$0.00	\$0.00	\$0.00	\$0.00	\$105,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$115,500.00
Subtotal Technology Expendable Trust (est 2020)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
New Police Building	\$0.00	\$0.00	\$0.00	\$300,000.00	\$0.00	\$231,948.48	\$231,948.48	\$231,948.48	\$231,948.48	\$231,948.48	\$231,948.48
Fire Rescue Building Maint	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Bridge Repair											
Wastewater 2022 Bond (195,000 annually @ 40%)	\$78,000.00	\$78,000.00	\$78,000.00	\$78,000.00	\$78,000.00	\$78,000.00	\$78,000.00	\$78,000.00	\$78,000.00	\$78,000.00	\$78,000.00
Wastewater Capital Reserve											
Subtotal Library	\$48,554.00										
Gross Total	\$1,198,001.00	\$968,000.00	\$1,098,681.60	\$1,678,755.00	\$1,424,179.00	\$1,468,635.00	\$1,635,984.96	\$1,349,123.48	\$2,554,544.98	\$1,641,945.66	\$1,528,699.32
Estimated Valuation (+.005 per yr)	\$475,283.00	\$477,659.42	\$480,047.71	\$482,447.95	\$484,860.19	\$487,284.49	\$489,720.91	\$492,169.52	\$494,630.37	\$497,103.52	\$499,589.04
Estimated Tax Rate Impact (No CIP)	2.52	2.03	2.29	3.48	2.94	3.01	3.34	2.74	5.16	3.30	3.06

Appropriations Proposed by CIP Committee

CIP TAX IMPACT	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Subtotal Fire Equipment Capital Reserve	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00
Subtotal Ambulance Fund Capital Reserve	\$70,000.00	\$70,000.00	\$70,000.00	\$70,000.00	\$70,000.00	\$70,000.00	\$105,000.00	\$70,000.00	\$70,000.00	\$70,000.00	\$75,000.00
Subtotal Highway Equipment Fund (modified with adjust)	\$150,000.00	\$200,000.00	\$200,000.00	\$200,000.00	\$200,000.00	\$200,000.00	\$200,000.00	\$250,000.00	\$250,000.00	\$250,000.00	\$250,000.00
Subtotal Transfer Station Capital Reserve	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00
Subtotal Parks Capital Reserve* (Est. 2020)	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00
Subtotal Police Equipment Capital Reserve * (est. 2020)	\$10,000.00	\$10,000.00	\$12,000.00	\$12,000.00	\$12,000.00	\$15,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00
Subtotal Police Dept (New Building)	\$50,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00					
Subtotal Town Owned Building	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00
Subtotal Road Expendible Trust	\$750,000.00	\$750,000.00	\$750,000.00	\$750,000.00	\$750,000.00	\$750,000.00	\$750,000.00	\$750,000.00	\$750,000.00	\$750,000.00	\$750,000.00
Subtotal Revaluation	\$37,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00
Subtotal Fire Rescue Bld Maint	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$0.00	\$0.00	\$0.00
Subtotal Bridge Repair	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00
Subtotal Technology Expendable Trust * (est 2020)	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
Wastewater 2022 Bond (195,000 annually @ 40%)	\$78,000.00	\$78,000.00	\$78,000.00	\$78,000.00	\$78,000.00	\$78,000.00	\$78,000.00	\$78,000.00	\$78,000.00	\$78,000.00	\$78,000.00
Wastewater Capital Reserve											
Subtotal Library	\$48,554.00										
New Police Dept Estimated Debt Service							\$231,948.18	\$231,948.18	\$231,948.18	\$231,948.18	\$231,948.18
Gross Total	\$1,388,554.00	\$1,428,000.00	\$1,430,000.00	\$1,430,000.00	\$1,430,000.00	\$1,433,000.00	\$1,365,500.00	\$1,380,500.00	\$1,355,500.00	\$1,355,500.00	\$1,360,500.00
Estimated Valuation (+.005 per yr)	\$475,283.00	\$477,659.42	\$480,047.71	\$482,447.95	\$484,860.19	\$487,284.49	\$489,720.91	\$492,169.52	\$494,630.37	\$497,103.52	\$499,589.04
Estimated Tax Rate Impact	\$2.92	\$2.99	\$2.98	\$2.96	\$2.95	\$2.94	\$2.79	\$2.80	\$2.74	\$2.73	\$2.72

TAX IMPACT WITH NO CIP	2033	2034	2035	2036	2037	2038	2039	2040
Subtotal Fire	\$0.00	\$0.00	\$0.00	\$412,000.50	\$0.00	\$0.00	\$0.00	\$950,000.00
Subtotal Rescue	\$324,500.00	\$0.00	\$0.00	\$341,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Subtotal Highway	\$0.00	\$0.00	\$485,860.73	\$0.00	\$684,362.07	\$0.00	\$536,316.48	\$601,825.00
Subtotal Transfer Station	\$100,000.00	\$55,700.00	\$105,890.00	\$36,120.00	\$0.00	\$31,500.00	\$0.00	\$115,000.00
Subtotal Parks	\$0.00	\$0.00	\$19,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Subtotal Police	\$0.00	\$0.00	\$0.00	\$103,786.35	\$7,786.35	\$0.00	\$0.00	\$0.00
Subtotal General Government	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Subtotal Road Construction	\$750,000.00	\$750,000.00	\$750,000.00	\$750,000.00	\$750,000.00	\$750,000.00	\$750,000.00	\$750,000.00
Subtotal Revaluation	\$0.00	\$0.00	\$0.00	\$0.00	\$127,050.00	\$0.00	\$0.00	\$0.00
Subtotal Technology Expendable Trust (est 2020)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
New Police Building	\$231,948.48	\$231,948.48	\$231,948.48	\$231,948.48	\$231,948.48	\$231,948.48	\$231,948.48	\$231,948.48
Fire Rescue Building Maint	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Bridge Repair								
Wastewater 2022 Bond (195,000 annually @ 40%)	\$78,000.00	\$78,000.00	\$78,000.00	\$78,000.00	\$78,000.00	\$78,000.00	\$78,000.00	\$78,000.00
Wastewater Capital Reserve								\$40,000,000.00
Subtotal Library								
Gross Total	\$1,484,448.48	\$1,115,648.48	\$1,671,199.21	\$1,952,855.33	\$1,879,146.90	\$1,091,448.48	\$1,596,264.96	\$42,726,773.48
Estimated Valuation (+.005 per yr)	\$502,086.98	\$504,597.42	\$507,120.40	\$509,656.00	\$512,204.28	\$514,765.31	\$517,339.13	\$519,925.83
Estimated Tax Rate Impact (No CIP)	2.96	2.21	3.30	3.83	3.67	2.12	3.09	82.18

Appropriations Proposed by CIP Committee

CIP TAX IMPACT	2033	2034	2035	2036	2037	2038	2039	2040
Subtotal Fire Equipment Capital Reserve	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00
Subtotal Ambulance Fund Capital Reserve	\$70,000.00	\$70,000.00	\$70,000.00	\$70,000.00	\$70,000.00	\$70,000.00	\$70,000.00	\$70,000.00
Subtotal Highway Equipment Fund (modified with adjust	\$250,000.00	\$250,000.00	\$250,000.00	\$250,000.00	\$200,000.00	\$200,000.00	\$200,000.00	\$200,000.00
Subtotal Transfer Station Capital Reserve	\$30,000.00	\$30,000.00	\$25,000.00	\$35,000.00	\$35,000.00	\$35,000.00	\$35,000.00	\$35,000.00
Subtotal Parks Capital Reserve* (Est. 2020)	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00
Subtotal Police Equipment Capital Reserve * (est. 2020)	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00
Subtotal Police Dept (New Building)								
Subtotal Town Owned Building	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00
Subtotal Road Expendible Trust	\$750,000.00	\$750,000.00	\$750,000.00	\$750,000.00	\$750,000.00	\$750,000.00	\$750,000.00	\$750,000.00
Subtotal Revaluation	\$12,000.00	\$12,000.00	\$12,000.00	\$12,000.00	\$12,000.00	\$12,000.00	\$12,000.00	\$12,000.00
Subtotal Fire Rescue Bld Maint	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Subtotal Bridge Repair	\$12,000.00	\$12,000.00	\$12,000.00	\$12,000.00	\$12,000.00	\$12,000.00	\$12,000.00	\$12,000.00
Subtotal Technology Expendable Trust * (est 2020)	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
Wastewater 2022 Bond (195,000 annually @ 40%)	\$78,000.00	\$78,000.00	\$78,000.00	\$78,000.00	\$78,000.00	\$78,000.00	\$78,000.00	\$78,000.00
Wastewater Capital Reserve								
Subtotal Library								
New Police Dept Estimated Debt Service	\$231,948.18	\$231,948.18	\$231,948.18	\$231,948.18	\$231,948.18	\$231,948.18	\$231,948.18	\$231,948.18
Gross Total	\$1,329,500.00	\$1,329,500.00	\$1,324,500.00	\$1,334,500.00	\$1,284,500.00	\$1,284,500.00	\$1,284,500.00	\$1,284,500.00
Estimated Valuation (+.005 per yr)	\$502,086.98	\$504,597.42	\$507,120.40	\$509,656.00	\$512,204.28	\$514,765.31	\$540,632.26	\$566,628.55
Estimated Tax Rate Impact	\$2.65	\$2.63	\$2.61	\$2.62	\$2.51	\$2.50	\$2.38	\$2.27



TOWN OF HENNIKER CAPITAL IMPROVEMENT COMMITTEE

APPENDIX D:

**FY2022 DEPARTMENT
PROJECTS & EQUIPMENT
CIP FUNDING SUBMISSIONS**



Appendix D. FY 2022 Project and Equipment Requests Submitted



**Town of Henniker, NH
Capital Improvement Program (CIP) Committee
2022– 2027
Project, Vehicle, and Equipment Request Form**

Department: Fire Department **Priority** **of**

Project Title: _____

Est. Total Cost: _____ Est. Useful Life: _____ Previously Submitted Yes No

Type of Project: (check one)
Primary effect of project is to:

Replace/repair existing facility/equipment

Improve quality of existing facility/equipment

Expand capacity of existing service level/facility

Provide new facility/service capacity

Service Area of Project: Region Town School District RV CV Neighborhood Street
(check at least one) Other – Please specify _____

Project Description:

Rationale for Project: (check those that apply- elaborate below)

Reduce long term operating costs Health or Safety Continuation of Existing Project

Reflects Master Plan Expand Public Demand Reduces Liability

Narrative Justification:

COST ESTIMATE:	2022	2023	2024	2025	2026	2027	TOTAL
Capital Cost:							
Planning/Design/Engineering							
Land/Site Improvements							
Construction							
Equipment Cost							
Other Cost							
TOTAL CAPITAL COST							
Operating Budget Impact:							
Salaries/Wages							
Fringe Benefits							
Contracted Services							
Expenses							
Other Cost							
TOTAL OPERATING COST							

PROPOSED SOURCES OF FUNDING	2022	2023	2024	2025	2026	2027	TOTAL
General Fund (tax rate)							
Sewer Fund							
Capital Reserve Fund							
Revolving Fund							
Bond							
Grants							
Other							
TOTAL SOURCES OF FUNDING							

Form Prepared by:

Signature

Title

Date



Henniker Fire & Rescue

216 Maple Street

Henniker, NH 03242

Phone: 603-428-7552

Fax: 603-428-7628

E-mail: Hennikerfd@gmail.com

October 29, 2021

Dear Town of Henniker Selectmen:

I am asking to see if the Town will vote and raise and appropriate the sum of one hundred thousand dollars (\$100,000.00) to be added to the Fire Equipment Capital Reserve Fund established at the 2016 Town Meeting under the provisions of RSA 35:1 for the purpose of the replacement of Henniker Fire Department trucks and equipment.

Sincerely,

Chief Morse



Henniker Fire & Rescue

216 Maple Street

Henniker, NH 03242

Phone: 603-428-7552

Fax: 603-428-7628

E-mail: Hennikerfd@gmail.com

2021 Warrant Addendum

October 29, 2021

Dear Town of Henniker Selectmen

I am asking to see if the Town will vote to raise and appropriate the sum of twenty five thousand dollars (25,000.00) to be added to the Fire-Rescue Building Maintenance Fund, an Expendable Trust Fund under provisions of RSA 31:19-A.

Sincerely,

Chief Morse



**Town of Henniker, NH
Capital Improvement Program (CIP) Committee
2022– 2027
Project, Vehicle, and Equipment Request Form**

Department: Highway Department **Priority** **of**

Project Title: F550

Est. Total Cost: 115,947 Est. Useful Life: 15 years Previously Submitted Yes No

Type of Project: (check one)
Primary effect of project is to:

Replace/repair existing facility/equipment
 Improve quality of existing facility/equipment
 Expand capacity of existing service level/facility
 Provide new facility/service capacity

Service Area of Project: Region Town School District RV CV Neighborhood Street
 (check at least one) Other – Please specify _____

Project Description:
Purchase of a new Ford F550 with dump body plow and sander

Rationale for Project: (check those that apply- elaborate below)

Reduce long term operating costs Health or Safety Continuation of Existing Project
 Reflects Master Plan Expand Public Demand Reduces Liability

Narrative Justification:
We currently have a 2008 Ford F350 that is very rusty. The truck is a pickup with a slide in dump body has 102K miles. This has had several front end issues drive shaft and brakes that we continue to service. We have rust around the windshield that will repair soon. I would like to replace this with a F550 with a dump body and sander with plow. Currently with supply and demand if this truck was ordered next March we would likely not see it next year.

COST ESTIMATE:	2022	2023	2024	2025	2026	2027	TOTAL
Capital Cost:							
Planning/Design/Engineering							
Land/Site Improvements							
Construction							
Equipment Cost	\$115,947						
Other Cost							
TOTAL CAPITAL COST							
Operating Budget Impact:							
Salaries/Wages							
Fringe Benefits							
Contracted Services							
Expenses							
Other Cost							
TOTAL OPERATING COST							

PROPOSED SOURCES OF FUNDING	2022	2023	2024	2025	2026	2027	TOTAL
General Fund (tax rate)							
Sewer Fund							
Capital Reserve Fund							
Revolving Fund							
Bond							
Grants							
Other							
TOTAL SOURCES OF FUNDING							

Form Prepared by:

Signature

Title

Date



**Town of Henniker, NH
Capital Improvement Program (CIP) Committee
2022– 2027
Project, Vehicle, and Equipment Request Form**

Department: Highway Department **Priority** **of**

Project Title: Wood Chipper

Est. Total Cost: 56,000 Est. Useful Life: 20 years Previously Submitted Yes No

Type of Project: (check one)
Primary effect of project is to:

Replace/repair existing facility/equipment
 Improve quality of existing facility/equipment
 Expand capacity of existing service level/facility
 Provide new facility/service capacity

Service Area of Project: Region Town School District RV CV Neighborhood Street
 (check at least one) Other – Please specify _____

Project Description:
Replace existing 1991 Brush Bandit chipper

Rationale for Project: (check those that apply- elaborate below)

Reduce long term operating costs Health or Safety Continuation of Existing Project
 Reflects Master Plan Expand Public Demand Reduces Liability

Narrative Justification:
Brush Bandit is getting tired and can not gobble wood like it use too. Lot of compression lose in the motor causing an over heat.

COST ESTIMATE:	2022	2023	2024	2025	2026	2027	TOTAL
Capital Cost:							
Planning/Design/Engineering							
Land/Site Improvements							
Construction							
Equipment Cost	\$56,500						
Other Cost							
TOTAL CAPITAL COST							
Operating Budget Impact:							
Salaries/Wages							
Fringe Benefits							
Contracted Services							
Expenses							
Other Cost							
TOTAL OPERATING COST							

PROPOSED SOURCES OF FUNDING	2022	2023	2024	2025	2026	2027	TOTAL
General Fund (tax rate)							
Sewer Fund							
Capital Reserve Fund							
Revolving Fund							
Bond							
Grants							
Other							
TOTAL SOURCES OF FUNDING							

Form Prepared by:

Signature

Title

Date



**Town of Henniker, NH
Capital Improvement Program (CIP) Committee
2022– 2027
Project, Vehicle, and Equipment Request Form**

Department: _____ **Priority** ___ **of** _____

Project Title: _____

Est. Total Cost: _____ Est. Useful Life: _____ Previously Submitted ___ Yes ___ No

Type of Project: (check one)

Primary effect of project is to:

- Replace/repair existing facility/equipment
- Improve quality of existing facility/equipment
- Expand capacity of existing service level/facility
- Provide new facility/service capacity

Service Area of Project: (check at least one)	Region	Town	School District	RV	CV	Neighborhood	Street
Other – Please specify _____							
Project Description:							
Rationale for Project: (check those that apply- elaborate below)		Reduce long term operating costs Reflects Master Plan	Health or Safety Expand Public Demand	Continuation of Existing Project Reduces Liability			
Narrative Justification:							

COST ESTIMATE:	2022	2023	2024	2025	2026	2027	TOTAL
Capital Cost:							
Planning/Design/Engineering							
Land/Site Improvements							
Construction							
Equipment Cost							
Other Cost							
TOTAL CAPITAL COST							
Operating Budget Impact:							
Salaries/Wages							
Fringe Benefits							
Contracted Services							
Expenses							
Other Cost							
TOTAL OPERATING COST							

PROPOSED SOURCES OF FUNDING	2022	2023	2024	2025	2026	2027	TOTAL
General Fund (tax rate)							
Sewer Fund							
Capital Reserve Fund							
Revolving Fund							
Bond							
Grants							
Other							
TOTAL SOURCES OF FUNDING							

Form Prepared by:

Signature

Title

Date

Morrill Heating and Cooling LLC.

3 Center Brook Lane

Weare, NH 03281

603-703-5520

morrillheatandcool@gmail.com



Estimate

ADDRESS

Joseph Devine

18 Depot Hill Road

Henniker, NH 03242

ESTIMATE # 1028

DATE 02/02/2021

EXPIRATION 05/03/2021

DATE

DATE	ACTIVITY	DESCRIPTION	QTY	RATE	AMOUNT
	Install	Price to install 6 ceiling cassette units, 2 outdoor units. Fujitsu 24k outdoor units, 4- 7k BTU ceiling cassettes and 2- 9k BTU ceiling cassettes. Price includes all materials and labor.	1	27,250.00	27,250.00

TOTAL

\$27,250.00

Accepted By

Accepted Date



**Town of Henniker, NH
Capital Improvement Program (CIP) Committee
2022– 2027
Project, Vehicle, and Equipment Request Form**

Department: Tucker Free Library

Priority 01 **of** 01

Project Title: Library Accessibility and Safety Project

Est. Total Cost: _____ Est. Useful Life: Life of Building Previously Submitted Yes No

Type of Project: (check one)
Primary effect of project is to:

Replace/repair existing facility/equipment

Improve quality of existing facility/equipment

Expand capacity of existing service level/facility

Provide new facility/service capacity

Service Area of Project: Region Town School District RV CV Neighborhood Street
(check at least one) Other – Please specify _____

Project Description:
UPON COMPLETION, THIS PROJECT COULD SATISFY ALL FOUR PRIMARY EFFECTS. This project has multiple achievable goals that dovetail the identified primary effects of the CIP Committee including 1) replacement of an aging accessibility lift to provide access to current and future levels of service, 2) incorporation of public restrooms within the building, 3) creation of a flexible, multi-use space on the third level, 4) and to make all these improvements to the physical plant with an eye for independent, barrier-free use of a building that is in harmony with the Secretary of the Interior Standards for Rehabilitation of an historic building all while being cognizant of and in compliance with public safety and building codes.

Rationale for Project: (check those that apply- elaborate below)

Reduce long term operating costs Health or Safety Continuation of Existing Project

Reflects Master Plan Expand Public Demand Reduces Liability

Narrative Justification:
The Board of Trustees believes strongly that the library safety and accessibility project is in line with community values, as evidenced by past voter support. We welcome dialogue with the CIP/BOS to develop a solution that works for everyone and respectfully ask that this project generally titled "Library Accessibility and Safety Project" be incorporated into the Capital Improvement Plan for the Town of Henniker.

For those unfamiliar with this project's history, it did not evolve in a vacuum or "behind closed doors". Over the span of several years, multiple well-attended community listening sessions have been held. Open houses with the project managers have aided in the formulation of the building plan. Trustees have met with community civic groups for their input and have also attended community-wide events to disseminate building program information widely. Finally, tax payers have supported the first two phases of the building program at Town Meetings.

Prior to the pandemic, the Board of Trustees sought to answer the question, "How best do we address the accessibility and safety issues of the TFL building?" Specifically, the current lift is at the point of obsolescence and there is one public bathroom that all users must pass through the children's department to access. There are multiple and increasing concerns that will have to be addressed including a degrading ramp to the landing outside the building where access issues continue. There is no automatic door mechanism that allows for independent use. Once inside, a patron must summon staff members if they need to use the lift. BUT, it isn't just about access for wheelchairs.

It is about the mother of twins who pulled her double stroller, one-step at a time, into the children's department. It is about the active senior who blew out an Achilles tendon hiking the Presidential range who nearly fell backwards as the patron tried to navigate the stairs with crutches. It is about the elderly woman who needed a photocopy. It took her 11 minutes, with multiple stops, to travel up and down the back stairs to spend 2 minutes at the copy machine. It is about the visiting mobility-challenged family member, who when brought to the library for books, chose to leave rather than use what they perceived to be an archaic mode of assistance.

It is critical to recognize that accessibility is not just the ability to get where you want, but to do so with independence and dignity. In addition to accessibility issues, specific upgrades are needed to make the library a safer place for patrons and staff. While the beauty of the public library is that it is free and open to all, this means that many people who cross our threshold are unknown to us. Security risks are introduced when, for example, unsupervised traffic to the restrooms must be routed through the children's department. To mitigate this and other concerns, proposed solutions include building of additional (handicap accessible) bathrooms in areas away from the children's department and updating of the library's surveillance equipment.

COST ESTIMATE:	2022	2023	2024	2025	2026	2027	TOTAL
Capital Cost:							
Planning/Design/Engineering							
Land/Site Improvements							
Construction							
Equipment Cost							
Other Cost							
TOTAL CAPITAL COST							
Operating Budget Impact:							
Salaries/Wages							
Fringe Benefits							
Contracted Services							
Expenses							
Other Cost							
TOTAL OPERATING COST							

PROPOSED SOURCES OF FUNDING	2022	2023	2024	2025	2026	2027	TOTAL
General Fund (tax rate)							
Sewer Fund							
Capital Reserve Fund							
Revolving Fund							
Bond							
Grants							
Other							
TOTAL SOURCES OF FUNDING							

Form Prepared by:

Lynn Piotrowicz Digitally signed by Lynn Piotrowicz
Date: 2021.11.10 10:00:43 -05'00'

Signature

Director

Title

11/18/2021

Date



**Town of Henniker, NH
Capital Improvement Program (CIP) Committee
2020– 2025
Project, Vehicle, and Equipment Request Form**

Department: TUCKER FREE LIBRARY **Priority** 01 **of** 01

Project Title: LIBRARY BUILDING ACCESSIBILITY AND SAFETY PROJECT

Est. Total Cost: \$2.2 MIL Est. Useful Life: INDEFINITE Previously Submitted Yes No

Type of Project: (check one)
Primary effect of project is to:

Replace/repair existing facility/equipment

Improve quality of existing facility/equipment

Expand capacity of existing service level/facility

Provide new facility/service capacity

Service Area of Project: Region Town School District RV CV Neighborhood Street
(check at least one) Other – Please specify _____

Project Description:
The goals of this project includes the 1) replacement of an aging accessibility lift to provide access to current and future levels of service including an option and cost estimate to add access to our third floor attic space, 2) incorporating public restrooms within structure, 3) provision for library programming space on third floor attic 4) creating documents and/or models that will be utilized for fundraising activities.

Rationale for Project: (check those that apply- elaborate below)

Reduce long term operating costs Health or Safety Continuation of Existing Project

Reflects Master Plan Expand Public Demand Reduces Liability

Narrative Justification:

In March 2018, a warrant article was approved at Town Meeting authorizing the Trustees of the Tucker Free Library to seek a bidder to engage in an architectural feasibility study. The main purpose of this feasibility study was to identify incremental steps that all work toward the coherent solution to aforementioned concerns. SMP Architecture, Inc, was selected to complete the study. The results of the feasibility study as well as the preliminary design options can be seen at: <http://www.tuckerfreelibrary.org/architectural-feasibility-study-request-for-qualifications-8-27-2018/> In March 2019, voters in Henniker approved a warrant at Town Meeting authorizing the Trustees of the Tucker Free Library to advance the design and planning for the library accessibility and safety project. Milestone Engineering & Construction, Inc. has been hired and is working with SMP Architecture, Inc. during the pre-construction phase of this project; utilizing feedback from the Henniker community, to design for public use, with strong attention to public safety and code compliance.

COST ESTIMATE:	2020	2021	2022	2023	2024	2025	TOTAL
Capital Cost:							
Planning/Design/Engineering	67,550	41,700					
Land/Site Improvements							
Construction -		2.2	or 2.2	Start of construction dependent on outcome of fund raising and financing			
Equipment Cost							
Other Cost Capital Campaign Consultant	Y-T-B-D						
TOTAL CAPITAL COST							
Operating Budget Impact:							
Salaries/Wages							
Fringe Benefits							
Contracted Services							
Expenses							
Other Cost							
TOTAL OPERATING COST							

PROPOSED SOURCES OF FUNDING	2020	2021	2022	2023	2024	2025	TOTAL
General Fund (tax rate)	67,500	47,700					
Sewer Fund							
Capital Campaign Fund		1.1	1.1				
Revolving Fund				Start of construction dependent on outcome of fund raising and financing			
Bond		1.1	1.1				
Grants		200-400K	200-400K				
Other -Capital Campaign Consultant GENERAL FUND	Y-T-B-D						
TOTAL SOURCES OF FUNDING							

Form Prepared by:

Lynn M. Piotrowicz, M.A., M.L.S.

 Signature

Director

 Title

01092020

 Date

September 6th, 2018



Your contact person
Customer Relations

Telephone
800 663 6556

Email
customerrelations@garaventlift.com

Re: Lift Modernization Program

To Whom It May Concern,

Our records indicate that a Garaventa Stair Lift (GSL) for wheelchair accessibility was installed in your building over 25 years ago. These early models have now reached the end of their product life cycle. We are no longer able to provide all of the components to allow for the repair of the equipment, should that be required.

To assist the owners of these aging lifts in keeping their buildings accessible, Garaventa Lift offers a lift modernization program for older GSL-1 models. This procedure replaces the main components of the lift including a new platform conveyance, new haul ropes, controls and drive system. We will reuse the existing tube system and replace almost all of the other components. The original weight capacity remains the same with a modernization.

If you require a higher weight capacity we can replace the entire lift including the tube system to accommodate the current standard 660 pound load capacity. The pre-1995 models typically have a 450 pound capacity.

If you want to modernize or replace your Garaventa Stair Lift to keep your building accessible into the future please contact the Garaventa Lift factory with the serial number of your lift. We will be glad to discuss the process with you and arrange for a proposal through our local representatives.

Regards,

Your Garaventa Lift Service Team
customerrelations@garaventlift.com
1 (800) 663-6556



Modernization includes a new platform conveyance as shown

Quote #: 15089 - 03
Date: 12/28/2021
Expiration Date: 3/12/2022



Project Name: Tucker Free Library Replace
Address: 31 Western Ave
Henniker, NH 03242

Quotation/Agreement GSL Artira Inclined Wheelchair Lift

I. Summary:

This Quotation/Agreement represents our offer to supply and install the equipment and scope of work outlined in the following material and equipment descriptions or the complete scope of work described in section N/A of the project plans and specifications. Compliance with plans, specifications and drawings is agreed, with exceptions, if any, as listed in paragraph IX below.

II. Location In Building:

Interior

III. Materials To Be Provided:

One (1) Garaventa Inclined Platform Wheelchair Lift for barrier free access only, according to the following equipment specifications.

Equipment Specification

Speed	6 m/min (20 ft/min) Standard	Complete Installation/Test/Certification	Standard
Capacity	660 Lbs	Warranty	2 Years Parts, 1 Year Labor
Power Fold Platform with Integral	Standard	Preventative Maintenance Plan	Quotation available upon request
Automatic Power Barrier Arms	Standard		
Platform Size	1050 x 760		
"Vandal-Stop" Side Guard	Standard		
Under-Platform Sensor	Standard		
Pedestrian Handrail Integrated with LiftTubes	Included		
Number of Stops	Two Stop		
Bi-directional Ramp Safeties	Standard		
Final Limit Switch	Standard		
Emergency Alarm (sounds at lift only)	Standard		
Drive Box Door Lock	Standard		
Platform Emergency Stop	Standard		
Paint/Color	Epoxy Powder Paint - Color is Satin Grey		
Emergency Lowering Device	Standard		
Pedestrian Safety Lights on Platform	Standard		

Please see Addendum A for optional items if included in this quotation/agreement.

IV. Labor To Be Provided:

All labor and incidental materials necessary for the delivery, set-up, installation, adjusting, inspecting, testing and delivery to the owner of the complete lift system.

V. Quotation Amount: \$48,554.00

Sales tax exempt. (Must provide tax exempt certificate, physician's letter also required for residential application)

Quote #: 15089 - 03
Date: 12/28/2021
Expiration Date: 2/26/2022



Project Name: Tucker Free Library Replace
Address: 31 Western Ave
Henniker, NH 03242

VI. Terms:

For a description of the schedule of values/payments, please see Addendum A.

Materials which are not accepted upon an attempt to deliver will be stored and scheduled for re-delivery at the owner's expense. Invoices are payable upon presentation. Title to all equipment shall remain with Garaventa USA, Inc. until all invoices are paid in full.

Customer agrees to bear all costs of collection of overdue invoiced amounts, including any agent/attorney's fees incident thereto.

Quoted price includes installation by qualified and licensed technicians during normal working hours as scheduled with the owner in advance. 'Open Shop' labor rules apply.

VII. Delivery:

In accordance with the project phasing schedule, but not earlier than 7 weeks from approval of submittals or shop drawings. Shop drawings may be expected within 2 weeks of acceptance by all parties of this proposal or other form of contract/purchase order. These time estimates are provided for planning purposes only and do not represent a contractual obligation or commitment.

VIII. Comments/Conditions:

1. Approval (or variances as appropriate), from local or state fire and building authorities for the installation of this lift is the responsibility of the building owners or the owners representative. Garaventa USA will apply and pay for state elevator installation permits and certification tests.
2. All mains electrical power to the drive cabinet location is the responsibility of the owner, including and permits required for this portion of the work.
3. All 24 volt control wiring and raceways will be our responsibility and will be surface mounted. Concealed wiring will be the responsibility of the owner. Contact our office for wiring schematics and specifications for concealed control wiring.
4. All required area lighting is the responsibility of other forces.
5. All modifications and finishing required to facilitate the installation of the lift is the responsibility of other forces.
6. Landing and stair structures for exterior installed lift applications must be properly supported below frost lines.
7. Two (2) year limited warranty on parts and materials is included in the quoted amount (or as indicated in the quotation Equipment Specification section). Labor will be as stated in the quotation Equipment Specification section, if included. Thereafter, at standard labor rates. Extended warranties and preventive maintenance programs, if not indicated in the Equipment Specification section, are available and quotations can be provided at request.
8. Upon acceptance of this quotation/agreement, and unless otherwise specified in contract documents, a cancellation fee will apply if this agreement is canceled by the customer prior to the fabrication of the equipment. The amount of the cancellation fee will be (10) percent of the proposal price (less installation, taxes and freight charges) or actual costs, whichever is greater. Cancellation after the equipment has been fabricated and offered for delivery will be subject to a cancellation fee equal to the full contract value less

IX. Project Exceptions:

For project exceptions specific to this quotation/agreement, please see Addendum A. Exterior installations may be subject to increased maintenance, service and repairs frequencies due to exposure to changing seasonal weather conditions and extreme or intrusive elements.

Quote #: 15089 - 03
Date: 12/28/2021
Expiration Date: 2/26/2022



Project Name: Tucker Free Library Replace
Address: 31 Western Ave
Henniker, NH 03242

Quote #: 15089 - 03
Date: 12/28/2021
Expiration Date: 2/26/2022



Project Name: Tucker Free Library Replace
Address: 31 Western Ave
Henniker, NH 03242

Thank you for your interest in the Garaventa line of products and services. Please contact me directly if you have any questions or concerns.

Submitted by Garaventa USA, Inc.

Adam Bishop
Sales Engineer

Date

Purchaser:

Legal Name of Purchaser or Company/Corporation

Full Address:

Acceptance:

This quotation/agreement, inclusive of all addenda pages, is formally accepted by:

- Owner of Project
- Office/Manager/Agent duly and legally authorized to act as signing authority

Authorized Signature

Please Print Name and Title

Date

Signature constitutes agreement to purchase as per terms and conditions of this agreement

Quote #: 15089 - 03
Date: 12/28/2021
Expiration Date: 2/26/2022



Project Name: Tucker Free Library Replace
Address: 31 Western Ave
Henniker, NH 03242

Addendum A

Schedule of Values

30% deposit, 20% upon provision of approval drawings and before manufacturing can be ordered, 40% upon delivery of lift/equipment, 10% upon completion and before hand-over of the lift/equipment. No third party payment contingencies are accepted.



**Town of Henniker, NH
Capital Improvement Program (CIP) Committee
2022– 2027
Project, Vehicle, and Equipment Request Form**

Department: Wastewater Treatment Plant **Priority** 1 **of** 1

Project Title: Sludge Dewatering, Grit Removal & Screening Upgrade

Est. Total Cost: 3.2 million Est. Useful Life: 20+ Yrs. Previously Submitted Yes No

Type of Project: (check one)
Primary effect of project is to:

Replace/repair existing facility/equipment
 Improve quality of existing facility/equipment
 Expand capacity of existing service level/facility
 Provide new facility/service capacity

Service Area of Project: Region Town School District RV CV Neighborhood Street
 (check at least one) Other – Please specify _____

Project Description:
 Replace sludge dewatering equipment & Degritting equipment. Install screening equipment. Ramsdell Rd. PS valve/gate replacement, Clarifier equipment upgrade, River siphon repairs, Pump stations wetwell heat/vent upgrades, Sludge holding tank blowers and motors, Aeration tank blower VFD's, RAS pump VFD's, Effluent flow metering system, Aeration tank submersible mixers, Pad mounted transformer replacement & belt press bldg. heat & ventilation update.

Rationale for Project: (check those that apply- elaborate below)

Reduce long term operating costs Health or Safety Continuation of Existing Project
 Reflects Master Plan Expand Public Demand Reduces Liability

Narrative Justification:
 The Belt Press has been in service here for nearly 33 years and it was used when we purchased it in 1988. The belt press uses alot of water and electricity compared to new technology available today. Degritting equipment(original plant equipment) 1976, is worn and has become a maintenance problem. Screening equipment was not used in the original plant design but reduce pump and mixer maintenance and wear. The balance of the project will be replacing less expensive equipment at the plant and pump stations, some of which is also +/- 40 years old.

COST ESTIMATE:	2022	2023	2024	2025	2026	2027	TOTAL
Capital Cost:							200,000
Planning/Design/Engineering	100,000	100,000					
Land/Site Improvements							
Construction	1,250,000						1,250,000
Equipment Cost	1,750,000						1,750,000
Other Cost							
TOTAL CAPITAL COST	3,100,000	100,000					3,200,000
Operating Budget Impact:							
Salaries/Wages							
Fringe Benefits							
Contracted Services							
Expenses							
Other Cost							
TOTAL OPERATING COST							

PROPOSED SOURCES OF FUNDING	2022	2023	2024	2025	2026	2027	TOTAL
General Fund (tax rate)							
Sewer Fund							
Capital Reserve Fund							
Revolving Fund	3,100,000						3,100,000
Bond							
Grants							
Other		100,000					100,000
TOTAL SOURCES OF FUNDING	3,100,000	100,000					3,200,000

Form Prepared by:

Signature

Wastewater Superintendent

Title

11/17/2021

Date



TOWN OF HENNIKER CAPITAL IMPROVEMENT COMMITTEE
VEHICLE & EQUIPMENT
INVENTORY
(YEAR ENDING 2021)



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TOWN OF HENNIKER
CAPITAL IMPROVEMENT COMMITTEE
VEHICLE & EQUIPMENT INVENTORY
(YEAR ENDING 2021)

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TOWN OF HENNIKER CAPITAL IMPROVEMENT COMMITTEE

HENNIKER FIRE DEPARTMENT

**VEHICLE & EQUIPMENT INVENTORY
(YEAR ENDING 2021)**



Engine 1

2004 KME Fire Engine



Purpose: FIRE & RESCUE
VIN #: 1K9AF42895N058848
Plate: G17822
Purchase Price: \$360,622.00
Estimated Replacement Cost: \$666,455.00
(please include supporting documentation if available of the cost to replace the equipment today)

Mileage or Hours:
November 2021: Mileage: 27,906 / Hours: 2,203
November 2020: Mileage 27,403/ Hours 2,159
2019-2020 Mileage/Hours: 26,457 Miles/ 282 Hours
Condition: Excellent

Maintenance History (Cost & Description of repairs)

FY 2015:	\$0.00
FY 2016:	\$0.00
FY 2017:	\$0.00
FY 2018:	\$0.00
FY 2019:	\$2,589.17 - Brakes
FY 2020:	Fuel Tank,
FY 2021:	\$2,309.89 - Trident priming valve assembly.

Notes:
FY2021: No Notes Provided
2020 Notes: Fair
2019 Notes: None Provided

Engine 2 2015 Pierce Fire Engine



Purpose: FIRE & RESCUE
VIN #: 4P1BAAGF2GA016444
Plate: G25436
Purchase Price: \$513,454.00
Estimated Replacement Cost: \$950,206.00
(please include supporting documentation of the cost to replace the equipment today)

Mileage or Hours:

November 2021: Mileage: 10,690 / Hours: 692

November 2020 Mileage 9591/ Hours 612

2019-2020 Mileage/Hours: 8,053 Miles / 499 Hours

Condition: Excellent

Maintenance History (Cost & Description of repairs)

FY 2016:	\$0.00
FY 2017:	\$0.00
FY 2018:	\$0.00
FY 2019:	\$869.33 - Leaking Roof
FY 2020:	\$850.00 - Replaced Intake relief Valve
FY 2021:	\$11,128.93 - Impeller/shaft assembly, mech seal. Pump Test.

Notes:

FY 2021: No notes provided

2019-2020 Notes: None Provided

Tanker 1

2009 Kenworth



Purpose: FIRE & RESCUE
VIN #: 2NKHHN8X29M249649
Plate: G20883
Purchase Price: \$234,059.00
Estimated Replacement Cost: \$355,739.0
(please include supporting documentation if available of the cost to replace the equipment today)

Mileage or Hours:
November 2021: Mileage: 15,610 / Hours: 1,482
November 2020 Mileage: 9,549/ Hours: 884.8
2019-2020 Mileage/Hours: 8,814 Miles / Hours: 795

Condition: Excellent

Maintenance History (Cost & Description of repairs)

FY 2015:	\$0.00
FY 2016:	\$0.00
FY 2017:	\$0.00
FY 2018:	\$0.00
FY 2019:	\$445.00 Replaced Air Dryer
FY 2020:	Batteries / Air line leak
FY 2021:	No Maintenance Provided

Notes:
FY2021: No notes provided
2019-2020: None Provided

Tanker 2 1999 International



Purpose: FIRE & RESCUE
VIN #: 1HTSDADR0YH249698
Plate: G03502
Purchase Price: \$175,000.00
Estimated Replacement Cost: \$292,000.00
(please include supporting documentation if available of the cost to replace the equipment today)

Mileage or Hours:
November 2021: Mileage: 3,965 / Hours: Idle 258/ Drive 172
November 2020 Mileage 15,332.6/ Hours 1,458.7
2019-2020 Mileage: 15,028 Miles/ 1395 Hours

Condition: Excellent

Maintenance History (Cost & Description of repairs)

FY 2015:	\$0.00
FY 2016:	\$0.00
FY 2017:	\$0.00
FY 2018:	\$0.00
FY 2019:	\$1,979.00 - Replaced Air Dryers Auto Pump
FY 2020:	No Maintenance information provided
FY 2021:	No Maintenance information provided

Notes:

FY 2021: No notes provided
2019-2020 Notes: None Provided

2015 3500 Heavy Duty Dodge Ram Forestry 1



Purpose: FIRE & RESCUE
VIN #: 3C7WRTAJ0FG607922
Plate: G01094
Purchase Price: \$28,354.00
Estimated Replacement Cost: \$134,335.00
(please include supporting documentation if available of the cost to replace the equipment today)

Mileage or Hours:
November 2021: Not provided
November 2020 Mileage 3611/ Hours 390
2019-2020 Mileage/Hours: 3,207 Miles/ 312 Hours

Condition: Good
Maintenance History (Cost & Description of repairs)
FY 2015: \$0.00
FY 2016: \$0.00
FY 2017: \$0.00
FY 2018: \$0.00
FY 2019: \$0.00
FY 2020: New Battery
FY 2021: No maintenance information provided

Notes:
FY 2021 Notes: None Provided
2019-2020 Notes: None Provided

2019 F250 Car 1



Purpose: FIRE & RESCUE
VIN #: 1FT7W2B66KEF55583
Plate: G22629
Purchase Price: \$32,662.00
Estimated Replacement Cost: \$79,993.00
(please include supporting documentation if available of the cost to replace the equipment today)

Mileage or Hours:
November 2021: Mileage: 3,901 / Hours: {Hours- N/A}
November 2020 Mileage 2,356/ Hours 226
2019-2020 Mileage/Hours: 718 Miles/ 52 Hours

Condition: Excellent

Maintenance History (Cost & Description of repairs)

FY 2015:	\$0.00
FY 2016:	\$0.00
FY 2017:	\$0.00
FY 2018:	\$0.00
FY 2019:	\$0.00
FY 2020:	\$0.00
FY 2021:	No Maintenance Information Provided

Notes:
FY 2021: None provided
2019-2020 Notes: None Provided

Freightliner 1997 Heavy Rescue



Purpose: FIRE & RESCUE
VIN #: 1FV6HJCB6WH891996
Plate: G07201
Purchase Price: \$300,000.00
Estimated Replacement Cost: \$526,052.00 (Replacement in 2027)
(please include supporting documentation if available of the cost to replace the equipment today)

Mileage or Hours:

November 2021 Mileage: 13,315 / Hours: 1,583
November 2020 Mileage: 13,056.6/ Hours: 1,553.4
2019-2020 Mileage: 12,727 / Hours: 1,478 Hours

Condition: Excellent

Maintenance History (Cost & Description of repairs)

FY 2016:	\$0.00
FY 2017:	\$0.00
FY 2018:	\$1,822.34 - Replaced Suspension Springs
FY 2019:	\$0.00
FY 2020:	No maintenance information provided
FY 2021:	No maintenance information provided

Notes:

2021 Notes: None Provided
2020 Notes: Tires should be replaced next year
2019-2020 Notes: None Provided

Scott Self Contained Breathing Apparatus



Purpose: FIRE & RESCUE

VIN #:

Plate:

Purchase Price: \$8,769.00 (Each plus tank and mask) X 13

Estimated Replacement Cost: \$113,997.00

(please include supporting documentation if available of the cost to replace the equipment today)

Mileage or Hours:

November 2021: Hours: Not Provided

November 2020 Mileage

2019-2020 Mileage/Hours: Not Provided

Condition: Good

Maintenance History (Cost & Description of repairs)

FY 2015-16: \$0.00

FY 2016-17: \$0.00

FY 2017-18: \$0.00

FY 2018-19: \$0.00

FY 2019-20: \$0.00

FY 2021: No Information Provided

Notes:

FY 2021 Notes: No Information provided

2019-2020 Notes: None Provided

Scott Self Contained Breathing Apparatus



Purpose: FIRE & RESCUE

VIN #:

Plate:

Purchase Price: \$9,032.07 (Each plus tank and mask) X 12

Estimated Replacement Cost: \$108,384.84

(please include supporting documentation if available of the cost to replace the equipment today)

Mileage or Hours:

November 2021: Hours: Not Provided

November 2020

2019-2020 Mileage/Hours: Not Provided

Condition: Good

Maintenance History (Cost & Description of repairs)

FY 2015-16: \$0.00

FY 2016-17: \$0.00

FY 2017-18: \$0.00

FY 2018-19: \$0.00

FY 2019-20: \$0.00

FY 2020-21:

FY 2021: No Information Provided

Notes:

FY 2021 Notes: No Information provided

2019-2020 Notes: None Provided

Scott Air Compressor to fill SCBA Bottles



Purpose: FIRE & RESCUE

VIN #:

Plate:

Purchase Price: \$36,400.00

Estimated Replacement Cost: \$69,160.00

(please include supporting documentation if available of the cost to replace the equipment today)

Mileage or Hours:

November 2021: / Hours: Not Provided

November 2020 19 Hours 30 Minutes

2019-2020 Mileage/Hours: Not Provided

Condition: _____

Maintenance History (Cost & Description of repairs)

FY 2015-16: \$0.00

FY 2016-17: \$0.00

FY 2017-18: \$0.00

FY 2018-19: \$0.00

FY 2019-20: \$0.00

FY 2020-21: \$322.90

FY 2021: No Information Provided

Notes:

FY 2021: No Information provided

2019-2020 Notes: None Provided

2021 Extrication Tools



Purpose: FIRE & RESCUE

VIN #:

Plate:

Purchase Price: \$ 41,687.00

Estimated Replacement Cost: \$ 41,687.00

(please include supporting documentation if available of the cost to replace the equipment today)

Mileage or Hours:

November 2021: Hours: Not Provided

Condition: Excellent

Maintenance History (Cost & Description of repairs)

FY 2020-21: \$0.00

FY 2021: No Information Provided

Notes:

FY 2021: No Information Provided



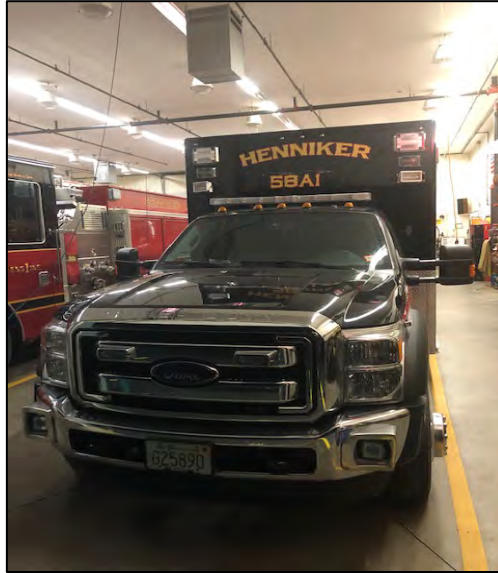
TOWN OF HENNIKER CAPITAL IMPROVEMENT COMMITTEE

HENNIKER RESCUE DEPARTMENT

VEHICLE & EQUIPMENT INVENTORY
(YEAR ENDING 2021)



(58A1) 2016 Ford F450 Ambulance with PL Custom Body



Purpose: RESCUE SQUAD
VIN #: 1FDUF4HT3GEC45907
Plate: G25890
Purchase Price: \$260,000
Estimated Replacement Cost: \$320,000

(Please include supporting documentation if available of the cost to replace the equipment today)

Mileage or Hours: 76,890 / 3,889 Hours

2020-2021 Mileage: 64,307.9 / 3,271 Hours

Condition: GOOD

Maintenance History (Cost & Description of repairs)

FY 2019: \$600.00

FY 2020: \$ 2,100 - General maintenance, undercoating, Emissions code repair, rear suspension sensor

FY 2021: \$ 7,000 - General maintenance, undercoating, Emissions maintenance, rear suspension bushings and Steering alignment.

Notes:

Ambulance 1 has undergone regular maintenance and servicing. We have been vigilant about regular engine and filter maintenance. Ambulance 1 went out for corrosion repair in February and currently the body and frame are in good condition. The frame and suspension are in very good condition. We also had to replace the brakes in August. Overall, we have been very happy with Ambulance 1.

In 2022, both ambulances will be undercoated again. We will also replace the rear suspension bushings and suspension sensors. This will help prevent any damage to the rear air suspension air bags and improve steering of the vehicle. These are normal wear items. We have noticed an increase in the cost of regular oil and filter maintenance as the cost of the parts has gone up. We continue to only use OEM recommended parts and fluids.

(58-A2) 2020 AMBULANCE FORD F-550 WITH PL CUSTOM BODY



Purpose: RESCUE SQUAD
VIN #: 1FDUF5HT6LEE87199
Plate: G22988
Purchase Price: 270,000
Estimated Replacement Cost: 350,000
(please include supporting documentation if available of the cost to replace the vehicle today)

Mileage or Hours: Miles:10,359/ Hours: 495

Condition: Excellent

Maintenance History (Cost & Description of repairs)

FY 2021-22: 3,000 Regular maintenance and undercoating.

Notes: A2 was delivered in February and has been running well with no initial issues. It will be undercoated again in the spring to help ensure that we try and prevent corrosion issues. It has been serviced regularly per the manufacturer recommended service intervals. We ensure that we use quality OEM recommended filters and fluids for service. Weekly vehicle checks are completed by full time personnel to monitor fluids and parts. With the constantly changing market for vehicles it is very difficult to estimate the replacement cost of the ambulances at this time. We did very well with the purchase of this ambulance but, according to the manufacturer, the same ambulance would have cost us over 300,000 if purchased in 2021.

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TOWN OF HENNIKER CAPITAL IMPROVEMENT COMMITTEE

HENNIKER HIGHWAY DEPARTMENT

**VEHICLE & EQUIPMENT INVENTORY
(YEAR ENDING 2021)**



2002 Caterpillar 420D Backhoe Loader



Purpose: HIGHWAY
VIN #: CAT0420DLBLN05001
Plate: G16279
Purchase Price: \$78,380
Estimated Replacement Cost: \$140,000
(please include supporting documentation if available of the cost to replace the vehicle today)

Mileage or Hours: 1491.4 Hours
8,210 hours (as of 12/1/2020)
2019-2020 Mileage: 8,004 Hours

Condition: Fair

Maintenance History (Cost & Description of repairs)

FY 2016:	\$0.00
FY 2017:	\$32,121/ Motor, transmission and swing frame rebuild
FY 2018:	\$0.00
FY 2019:	\$0.00
FY 2020:	\$2,232.00 Parts, \$1,729 Rear Tires
FY 2021:	Oil changes and service, no major expenses.

Notes:

2021 Notes: Needs brake replacement

2020 Notes: Doors and cab are getting rusty, Needs new rear tires

2019 Notes: Doors and cab are getting rusty, Needs new rear tires

Caterpillar 930K Front End Loader



Purpose: HIGHWAY
VIN #: CAT0930KCRHN00461
Plate: G23049
Purchase Price: \$136,000, plus plow gear
Estimated Replacement Cost: \$220,000
(please include supporting documentation if available of the cost to replace the vehicle today)

Mileage or Hours: 6122 Hours 10/25/21
5652 hours (as of 12/1/2020)
2019-2020 Mileage: 5059 Hours

Condition: Good

Maintenance History (Cost & Description of repairs)

FY 2016: \$0.00
FY 2017: \$0.00
FY 2018: \$0.00
FY 2019: New Tires all around \$8800.
FY 2020: \$2,887 Joystick, door
FY 2021: \$9,125. Sand blasted and painted transport and new Town decals

Notes:

2021 Notes:

2020 Notes: The Loader needs sand blast and paint. Bucket needs line boring pin and bushings, wear plating

2021 Notes: Paint is complete Still needs pins and bushings

2005 International 7600 Dump Truck 601



Purpose: HIGHWAY 601
VIN #: 1HTWYSBT25J04694
Plate: G24857
Purchase Price: Unknown
Estimated Replacement Cost: _____
(please include supporting documentation if available of the cost to replace the vehicle today)

Mileage or Hours: 128,603Miles/10,030. Hours

123,051miles / 9371Hrs (as of 12/1/2020)
2019-2020 Mileage: 118,870 Miles/ 8,890 Hours

Condition: Good

Maintenance History (Cost & Description of repairs)

FY 2016:	\$0.00
FY 2017:	\$0.00
FY 2018:	\$32,000 Dump Body
FY 2019:	\$379.15. Starter replacement
FY 2020:	\$2,040 Fuel tank and straps
FY 2021:	\$24,402 King pins

2021 Notes: Truck struck a tree on ice at the end of plow season. It was rebuilt in house, new parts include: radiator, steering box right side, seat, plow frame assembly, steering column, left side door and mirror, hood, king pins

2020 Notes: Truck was bought used, During the summer of 2018, the truck received all new brakes and drums on drive axle and a new all purpose Tenco Dump Body \$30,000+ expense with paint and lights. This truck is pre-emissions and runs well.

2007 Freightliner M2106V 605



Purpose: HIGHWAY 605
VIN #: 1FVDC3DJ97HY02463
Plate: G19618
Purchase Price: \$54,447 / After fire rehab

Estimated Replacement Cost:

(please include supporting documentation if available of the cost to replace the vehicle today)

Mileage or Hours: 3,728 miles/ 4,808 Hours (as of 10/25/21)
2020: 11,559 miles/ 4,571 Hrs (as of 12/1/20)
2019: Mileage: 9,644 Miles/ 4,355 Hours after fire unknown before

Condition: Fair

Maintenance History (Cost & Description of repairs)

FY 16: \$0.00
FY 17: \$0.00
FY 18: \$0.00
FY 19: \$0.00
FY 20: \$ 1,220 Transmission cooler, cab shocks, coolant line
FY 21: \$ 1,602 Front end bushing rebuild, 2 battery leads plus for tow from Manchester, Exhaust pipe, Transmission cooler and cab air ride and shock

Notes:

2021 Notes: We use the truck to haul water during the summer, will need sand blast and paint summer of 2023

2020 Notes:

Extensive repairs after fire. Recent Repairs: Complete EGR valve \$700, oil filter housing, brake cans, drums and shoes, rear springs, front axle \$2500. Transfer Case \$8000. Truck has a very week light spec drive line and original body from fire. Department would like to remove it from snow fighter use and put water tank on it

2008 Ford F350 Pickup 601



Purpose: HIGHWAY- 601
VIN #: 1FTWF31Y28EB72768
Plate: G20068
Purchase Price: \$60,000/ used with front head gear and wing
Estimated Replacement Cost: \$40,000/ w plow
(please include supporting documentation if available of the cost to replace the vehicle today)

Mileage or Hours: 101,200 Miles
97,429 miles (as of 12/1/2020)
2019-2020 Mileage: 93,503

Condition: Average for its age(12/1/20) about the same 10/25/21

Maintenance History (Cost & Description of repairs)

FY 2015: \$0.00
FY 2016: \$0.00
FY 2017: \$0.00
FY 2018: 000
FY 2019: \$0.00
FY 2020: \$876. Rear Brakes and front-end repairs
FY 2021: Front u-joints, battery, Windshield

Notes:

2021 Notes: Rust under windshield found when we replaced windshield

2019-2020 Notes: Truck is working daily, dump body was replaced in 2018, plow on both pickup are well used and in need of replacement, interior is torn.

2015 International 7600 Dump Truck 602



Purpose: HIGHWAY 602
VIN #: 1HTGSSNT2FH717584
Plate: G24863
Purchase Price: \$192,822/ with gear and plow and wing
Estimated Replacement Cost:
(please include supporting documentation if available of the cost to replace the vehicle today)

Mileage or Hours: 40,675 miles/ 4,444 Hours(10/25/21)
39,075 Miles/ 4,370 Hours (as of 12/1/2020)
2019-2020 Mileage: 32,074 Miles/ 3552 Hours

Condition: Good, holding

Maintenance History (Cost & Description of repairs)

FY 2015:	\$0.00	
FY 2016:	\$0.00	
FY 2017:	\$0.00	
FY 2018:	\$0.00	
FY 2019:	\$0.00	
FY 2020:	\$1,794	Electrical short and brake repair
FY 2021:	\$ 3,400	Hydraulic pump and drive motors on body, Gear drive for spreader chain, Exhaust clamps, Rear wing mount, Rear suspension cushion caps

Notes:

2021 Notes: We want to sand blast and paint the frame and body next summer, Exhaust filter needs service

2019-2020 Notes: Truck was bought new after fire, needs front tires soon. This truck has a Vike Cives dump body and plow assembly

2015 International 7600 Dump Truck 604



Purpose: HIGHWAY 604
VIN #: 1HTGSSNT1FH717625
Plate: G23952
Purchase Price: \$176,432/ Head Gear no plows

Estimated Replacement Cost:

(please include supporting documentation if available of the cost to replace the vehicle today)

Mileage or Hours: 40,675 miles/ 4444 hrs
33,353 Miles / 3,603 Hours (as of 12/1/2020)
2019-2020 Mileage: 26,431 Miles/ 2,837 Hours

Condition: Good

Maintenance History (Cost & Description of repairs)

FY 2015: \$0.00
FY 2016: \$0.00
FY 2017: \$0.00
FY 2018: \$0.00
FY 2019: \$1,900 - Front Springs \$935- Harness short
FY 2020: \$3, 765. Pump, electrical short
FY 2021: \$5, 016 EGR Valve was replaced early September at Reed, Knock sensor, exhaust clamps

Notes:

2021 Notes:

2019-2020 Notes: Truck is equipped with Tenco multi purpose body and the plow frame and wing are tenco.

2016 International 7400SFA 606



Purpose: HIGHWAY 606
VIN #: 3HAWESTR0GL262546
Plate: G25220
Purchase Price: \$113,588/ cab and chassis
Estimated Replacement Cost: _____
(please include supporting documentation if available of the cost to replace the vehicle today)

Mileage or Hours: 23213 miles/ 2422 Hrs
20,691 Miles/ 2,250 Hours (as of 12/1/2020)
2019-2020 Mileage: 17,586 Miles/ 2,034 Hours

Condition: Good

Maintenance History (Cost & Description of repairs)

FY 2015: \$0.00
FY 2016: \$0.00
FY 2017: \$0.00
FY 2018: \$2,500 Front Axle carrier
FY 2019: \$8,800 - Transfer Case; \$645.94 - rear springs, 4x4 switch, fuel pump
FY 2020: \$500 front bushings, \$2000. Rear Springs and alignment
FY 2021: \$4,608 rear brakes, Transmission coolant lines, Air tanks replacement,
Taillight assembly both sides, O-ring under valve cover it was skipping, fuel pump

Notes:

2021 Notes:

2019-2020 Notes: This truck is equipped with a Tenco body salvaged from the fire also Eastern plow and wing

2017 Trackless MT 7 Sidewalk Tractor



Purpose: HIGHWAY
VIN #: E4 V1 007
Plate: No Plate
Purchase Price: \$134,500/ with blower
Estimated Replacement Cost: _____
(please include supporting documentation if available of the cost to replace the vehicle today)

Mileage or Hours: 2012.4 miles/ 561 Hours
1645 Miles / 463 Hours (as of 12/1/2020)
2019-2020 Mileage: 976.7 Miles/ 287 Hours

Condition: Very Good, no change 10/25/21

Maintenance History (Cost & Description of repairs)

FY 2015: \$0.00
FY 2016: \$0.00
FY 2017: \$0.00
FY 2018: \$0.00
FY 2019: Side window assembly and 2 mirrors
FY 2020: \$ 14,100 Have added a snow plow \$6,800 and Debris blower \$7,300
FY 2021: No information provided

Notes:

2021 Notes: No Information Provided
2019-2020 Notes: Have add a snow plow \$6,800 and Debris blower \$7,300

1991 Brush Bandit 90 Wood Chipper



Purpose: HIGHWAY
VIN #: 1456
Plate: G13965
Purchase Price: _____
Estimated Replacement Cost: _____
(please include supporting documentation if available of the cost to replace the vehicle today)

Mileage or Hours:
1,254 Hours (as of 12/1/2020)
2019-2020 Mileage: 1,160 Hours

Condition: Needs replacement(10/25/21)

Maintenance History (Cost & Description of repairs)

FY 2015:	\$0.00
FY 2016:	\$0.00
FY 2017:	\$0.00
FY 2018:	\$0.00
FY 2019:	\$0.00
FY 2020:	\$1,076. Carb. Motor tune up new Knives
FY 2021:	\$100. Misc. ignition parts

Notes

2021: Overheating, vapor locking, motor is tired
December 2020: Carburetor and ignition parts 2020, Runs well not overly powerful, gets the job done
2019-2020 Notes: Carburetor and ignition parts 2018, Runs well not overly powerful, gets the job done

Caterpillar 12M Road Grader



Purpose: HIGHWAY
VIN #: CAT0012MLN9P00133
Plate:
Purchase Price: \$343,900
Estimated Replacement Cost: \$400,000
(please include supporting documentation if available of the cost to replace the vehicle today)

Mileage or Hours: 3,215 Hours 10/25/21
4,909 Hours (as of 12/1/2020)
2019-2020 Mileage: 2,501 Hours
Condition: Very Good

Maintenance History (Cost & Description of repairs)

FY 2015:	\$0.00
FY 2016:	\$0.00
FY 2017:	\$0.00
FY 2018:	\$0.00
FY 2019:	\$0.00
FY 2020:	\$1,352.47
FY 2021:	\$1,494 Warranty walking trunnion bushings frozen, Cat repaired we paid transportation, Starter replaced, Removed door glass both sides to repair rust forming under glass seal

Notes:

2021 Notes: No information provided
2019-2020 Notes: Great Running Machine

1998 Cross Country C314 Utility Trailer



Purpose: HIGHWAY
VIN #: 431FS1420W1000469
Plate: G01751
Purchase Price: Unknown
Estimated Replacement Cost: \$5,000
(please include supporting documentation if available of the cost to replace the vehicle today)

Mileage or Hours: Unknown
Condition: Fair

Maintenance History (Cost & Description of repairs)

FY 2015: \$0.00
FY 2016: \$0.00
FY 2017: \$0.00
FY 2018: \$0.00
FY 2019: \$0.00
FY 2020: \$0.00
FY 2021: No Information Provided

Notes:

2021 Notes: No Information Provided

2019-2020 Notes: Needs Wheel bearings and Brakes, fenders are rusty

2019 Volvo EWR150E Excavator



Purpose: HIGHWAY
VIN #: 322191
Plate:
Purchase Price: \$199,175.
Estimated Replacement Cost:
(please include supporting documentation if available of the cost to replace the vehicle today)

Mileage or Hours: 3017 Hours
2,044 Hours (as of 12/1/2020)
2019-2020 Mileage: 1,183 Hours

Condition: Very Good

Maintenance History (Cost & Description of repairs)

FY 2015:	\$0.00
FY 2016:	\$0.00
FY 2017:	\$0.00
FY 2018:	\$0.00
FY 2019:	\$0.00
FY 2020:	\$1,075. Misc. parts and equip. service filters
FY 2021:	\$ 5,605.04 Brake valve gone bad, working on getting the part warrantied
	\$3,986 Misc. Oil filters, serviced final drives
	\$2,704 Tires

Notes:

2021 Notes: Ditching bucket will need new teeth for upcoming season

York Rake Model RB



Purpose: HIGHWAY

VIN #: 2551

Plate:

Purchase Price:

Estimated Replacement Cost: \$8,000

(please include supporting documentation if available of the cost to replace the vehicle today)

Mileage or Hours: Unknown

Condition: Good (10/25/21)

Maintenance History (Cost & Description of repairs)

FY 2015:	\$0.00
FY 2016:	\$0.00
FY 2017:	\$0.00
FY 2018:	\$1,400 All new teeth
FY 2019:	\$0.00
FY 2020:	\$0.00
FY 2021:	No Information Provided

Notes:

2021 Notes: works well

2019-2020 Notes: Works as it should

1997 New Holland LX885 Skid Steer



Purpose: Highway Department (transferred from Wastewater)
VIN #: S/N 112993
Plate: G07789
Purchase Price: \$23,829.00
Estimated Replacement Cost: \$65,000.00

Mileage or Hours: 1,491.4 Hours (10/25/21)
1,472 Hours (12/1/2020)
2019-2020 Mileage: 1463.4 Hrs

Condition: Fair

Maintenance History (Cost & Description of repairs)

FY 2015-16: \$687.73 Replace Hydraulic Pump, Oil & filter
FY 2016-17: \$1,340.00 New Tires, Oil & Filter
FY 2017-18: \$50.00 Oil & Filter
FY 2018-19: \$5,548.00 Hydraulic Leaks, 4 New Hoses, Oil & Filter
FY 2019-20: \$1,730.00 New Tires, Oil & Filter
FY 2021: No Information Provided

Notes:

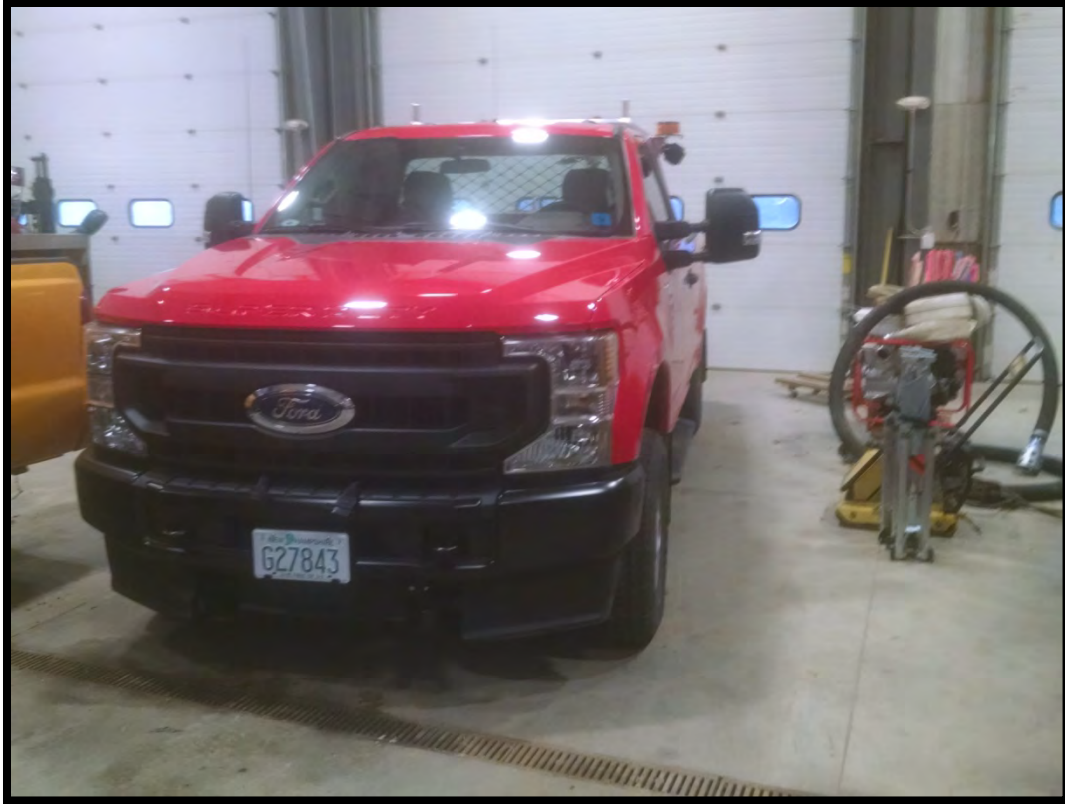
2021 Notes: Works as it should

2020-2021 Notes: Needs to be sandblasted, paint, and new seat.

Transferred to the Highway Department Fall 2020. Wastewater requested a new skid steer due to the hydraulic leaking issues. Estimated trade-in value was \$6,500.00

2019-2020 Notes from Wastewater: Scheduled for replacement in 2025

2019 FORD F350 PICKUP TRUCK



Purpose: HIGHWAY
VIN #: 1FTRF3BN4LED08053
Plate: G27843
Purchase Price: \$39,359.00
Estimated Replacement Cost: _____

Mileage or Hours: 10,400 Miles (as of 10/25/21)
4,159 Miles (as of 12/01/2020)

Condition: New, excellent

Maintenance History (Cost & Description of repairs)

FY 2020: \$0.00
FY 2021: Standard services

Notes:

2021 Notes: No information provided

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TOWN OF HENNIKER CAPITAL IMPROVEMENT COMMITTEE

HENNIKER POLICE DEPARTMENT

**VEHICLE & EQUIPMENT INVENTORY
(YEAR ENDING 2021)**



2018 Ford Explorer/Utility

Purpose: Police Cruiser
VIN #: 1FM5K8AR0JGC43923
Plate: MP7263
Purchase Price: \$30,843

Mileage: 70,783
December 2020: 45,890
2019-2020 Mileage: 23,500
Condition: Good

Maintenance History

Maintenance Performed By *Henniker Motors* *

2018: \$85 *
2019 \$662.30 *
FY 2020: \$1,215.70*
FY 2021:1212

Notes:

2021 Notes: No Information Provided

December 2020: Good over all condition. Was in a wreck in 2019/2020 winter season. Repairs to drivers side front corner etc.

2019 Notes: Initial set up cost for this car was \$13,795. This cruiser went into service November 2018



2017 Ford Explorer/Utility

Purpose: Police Cruiser
VIN #: 1FM5K8AR2HGA17585
Plate: MP7265
Purchase Price: \$28,750

Mileage: 118,025
2020: 98,443
2019-2020 Mileage 72,484

Condition: Good

Maintenance History

Maintenance Performed By *Henniker Motors* *

2016 \$118.90
2017 \$ 590.09
2017 OME \$35
2018 \$1832.12
2019 \$1555.15
2020: \$2,237.09
2021: \$4,065.00 Water Pump
\$1,148 Catalytic converter
\$2,038 Exhaust

2021 Notes: No Information Provided

2019-2020 Notes:

Initial set up cost for this car was \$13,397 The cruiser went into service November 2016



2011 Ford Expedition

Purpose: Police SUV
VIN #: 1FMJU1G51BEF46758
Plate: MP7261
Purchase Price: \$25,435

Mileage: 89,521
2020: 83,472

Condition: Poor

Maintenance History-

Maintenance Performed By *Henniker Motors* *

2011	\$ 39.50	
2015	\$1175.86	
2012	\$ 176.85	
2016	\$1153.98	
2013	\$ 189.15	2017 \$1166.97
2014	\$ 781.02	2018 \$1048.55
2019	\$3,462.96	
2020:	\$555.90	
2021:	\$2,796.00	Includes Computer issue Grappone \$700.00, Front 4wd hubs \$1800.00



Notes:

2021 Notes: No Information Provided

2020 Notes: Hanging on....

2019Notes: The initial set up cost for this car was \$ Unknown

Rust issues, Rocker panels replaced 2018/19, Transmission issues. Electrical issues

2021 Ford Explorer/Utility

VIN #: 1FM5k8A85MGA43496

Plate: Plate Number

Purchase Price: \$33,680

Estimated Replacement Cost: \$33,680
(please include supporting documentation if available of the cost to replace the vehicle today)

Mileage or Hours: 11,041

2020: 19

Condition: Excellent

Maintenance History

FY 2020: \$0

FY 2021: 446.00

Notes:

2021 Notes: Set up for this vehicle was approximately 16k

2020 Notes:



2021 Ford Explorer/Utility

VIN #: 1FM5K8AB2MGB34998

Plate: MP7261

Purchase Price: \$33,680

Estimated Replacement Cost: \$33,680

(please include supporting documentation if available of the cost to replace the vehicle today)

Mileage or Hours: 11,041

2020: 19

Condition: Excellent

Maintenance History

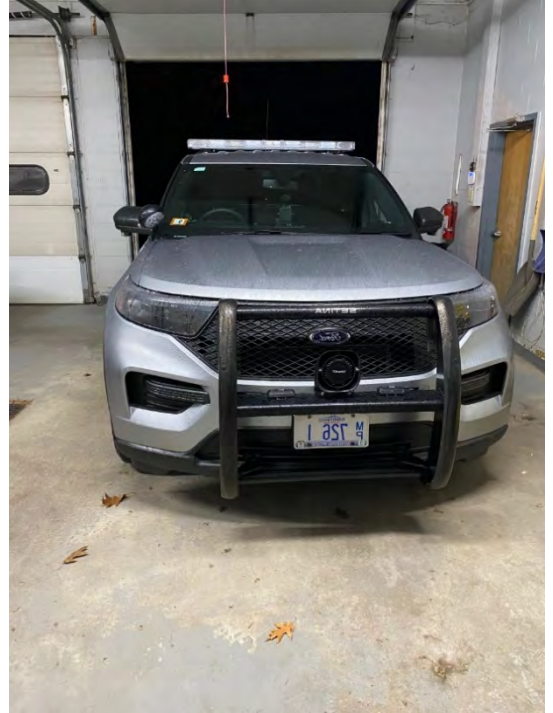
FY 2020: \$0

FY 2021: \$311.00

Notes:

2021 Notes: Set up for this vehicle was approximately 16k

2020 Notes: All vehicles are fluid film for rust prevention.





TOWN OF HENNIKER CAPITAL IMPROVEMENT COMMITTEE

HENNIKER TRANSFER STATION PARKS & REC.

VEHICLE & EQUIPMENT INVENTORY
(YEAR ENDING 2021)



Baler 1 Plastics

Purpose: TRANSFER STATION/PARKS & REC
VIN #: Baldor Motor 37r52x332
Plate: N/A

Purchase Price:

Estimated Replacement Cost:

(Please include supporting documentation if available of the cost to replace the equipment today)

Mileage or Hours:

Condition: Good

Maintenance History (Cost & Description of repairs)

FY 2015: \$0.00
FY 2016: \$0.00
FY 2017: \$0.00
FY 2018: \$0.00
FY 2019: \$0.00
FY 2020: \$130.00
FY 2021:

Notes:

2021: The bailer is in good shape and undergoes routine repair such as door greasing, greasing of tracks etc
2020: Filter changes, Lubrication



Baler 2 Plastics

V-6030HD 04

Purpose: TRANSFER STATION/PARKS & REC
VIN #: Baldor Motor 37J383X959H2
Serial#: 2097396
Plate: N/A

Purchase Price:

Estimated Replacement Cost:

(Please include supporting documentation if available of the cost to replace the equipment today)

Mileage or Hours:

Condition: Good

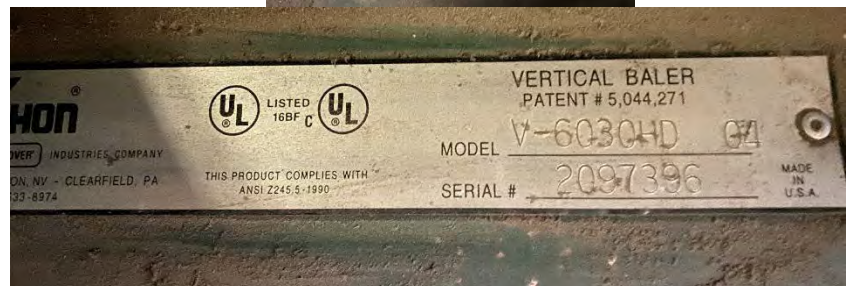
Maintenance History *(Cost & Description of repairs)*

FY 2015:	\$0.00	FY 2018:	\$0.00
FY 2016:	\$0.00	FY 2019:	\$0.00
FY 2017:	\$0.00	FY 2020:	\$130.00
		FY 2021:	

Notes:

2021: Is the newest bailer at the transfer station. Currently processes plastics. It undergoes routine maintenance on a regular basis. There is rust on the front door due to the corrosiveness of plastics being processed when fluid is not cleaned out prior to recycling by residents. Could use a new plate on the front of the bailer.

2020: Filter changes, Lubrication



Baler 3 Plastics

Purpose: TRANSFER STATION/PARKS & REC

VIN #:

Plate: N/A

Purchase Price:

Estimated Replacement Cost:

(Please include supporting documentation if available of the cost to replace the equipment today)

Mileage or Hours:

Condition: Broken

Maintenance History (Cost & Description of repairs)

FY 2015: \$0.00

FY 2016: \$0.00

FY 2017: \$0.00

FY 2018: \$0.00

FY 2019: \$0.00

FY 2020: ----

FY 2021:

Notes:

2021: This bailer is currently broken and would like to repair the broken element to continue processing aluminum.

2020 Notes: Unit was moved into barn

2019-2020 Notes: Hydraulic smasher broke in 2017, with the price of plastics decreasing it was unnecessary to repair at this time.

Baler 4 Mixed Paper

Marathon V-6030HD 04

Purpose: TRANSFER STATION/PARKS & REC

VIN #: 311716

Plate: N/A

Purchase Price:

Estimated Replacement Cost:

(Please include supporting documentation if available of the cost to replace the equipment today)

Mileage or Hours:

Condition: Good

Maintenance History (Cost & Description of repairs)

FY 2015: \$0.00

FY 2016: \$0.00

FY 2017: \$0.00

FY 2018: \$0.00

FY 2019: \$0.00

FY 2020: \$188

FY 2021: Routine Maintenance

Notes:

2021: This baler currently processes mixed paper. It is receiving routine maintenance and is running fine.

2020 Notes: Filter changes, lubrication, short hydraulic line, ring replacement

*welding will need to be done in 2021 to repair wear. Est \$150, hydraulic line has some wear may need to be replaced including o rings

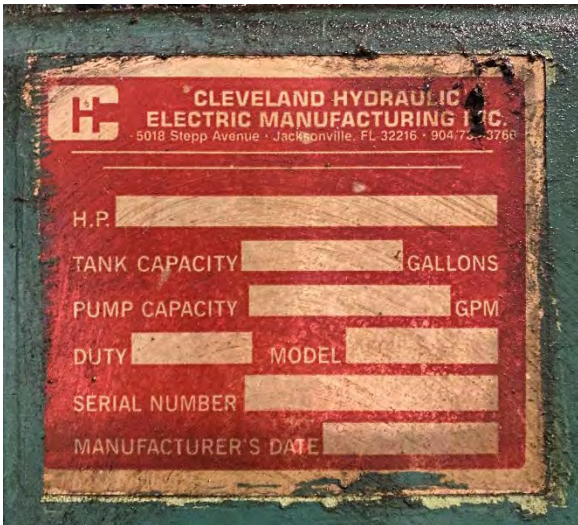


Baler 5 Corrugated Cardboard

Purpose: TRANSFER STATION/PARKS & REC
VIN #: Unable to read ID tag
Plate: N/A
Purchase Price:
Estimated Replacement Cost:
(Please include supporting documentation if available of the cost to replace the equipment today)

Mileage or Hours:
Condition: Good
Maintenance History (Cost & Description of repairs)
FY 2015: \$0.00
FY 2016: \$0.00
FY 2017: \$0.00
FY 2018: \$0.00
FY 2019: \$0.00
FY 2020: \$80, filter changes, lubrication
FY 2021: Routine Maintenance

Notes:
2021: This baler currently processes cardboard. A new key switch was added since the on off switch did break off.
2020 Notes: Baler will need a new door magnet switch installed 2021 (wear and tear) \$100 Est



Backhoe

1998 Ford 75E

Purpose: TRANSFER STATION/PARKS & REC

VIN #: 031015738

Plate: G18108

Purchase Price:

Estimated Replacement Cost:

(Please include supporting documentation if available of the cost to replace the equipment today)

Mileage or Hours: 9,482 Hours

2020: 9197 Hours

2019 Mileage/Hours: *Nothing reported*

Condition: Fair

Maintenance History (Cost & Description of repairs)

FY 2015: \$0.00

FY 2016: \$0.00

FY 2017: \$0.00

FY 2018: \$0.00

FY 2019: \$0.00

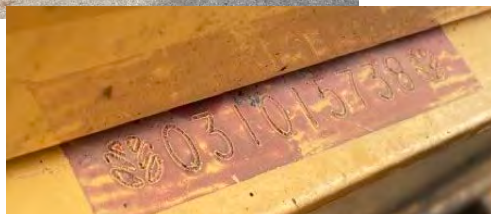
FY 2020: \$6,641

FY 2021:

Notes:

2021: The equipment is currently experiencing issues with welding where it has been previously cut out and cracks in the boom repaired. The repair on the boom occurred approximately 3 years ago and rust cracks are coming back. They are not utilizing the equipment to pound into trailers any longer and now crush debris and other items with the thumb.

2020: Welded crack in thumb, axle is overfilling with oil, break in seals on pistons were worn out and leaking break fluid into axle housing, replaced breaks, hydraulic lines wearing out and have started replacing, inspection, new hydraulic cylinder rod, repaired flat tire



Skid Steer

2000 New Holland LS170

Purpose: TRANSFER STATION/PARKS & REC
VIN #: 164644
Plate: G02201
Purchase Price:
Estimated Replacement Cost:

Hours: 6,548 Hours
2020: 6161 Hours
2019 Mileage/Hours: *Nothing Reported*

Condition: Poor

Maintenance History (Cost & Description of repairs)

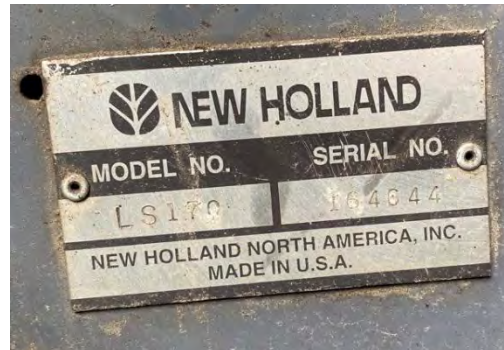
FY 2015: \$0.00
FY 2016: \$0.00
FY 2017: \$0.00

FY 2018: \$0.00
FY 2019: \$0.00
FY 2020: \$6,451
FY 2021: new turbo charge installed

Notes:

2021: The skid steer has been experiencing issues and is currently blowing black exhaust smoke. The skid steer is utilized daily during the transfer station operations. A new turbo charge was installed this past year with the hopes that it would resolve the issues being experienced. However, it continues to blow smoke and fumes and the underlying problem has still not been identified.

2020: Heat valve replaced, regular filter changes and maintenance including greasing, axle shaft broke on back end, tire replacement. Still have an ongoing issue with oil leaking inside the unit similar to waste waters issues.



Riding Mower

2020 New Ferris IS 3200 Zero turn 72" ICD

Purpose: PARKS DEPARTMENT

VIN #: 000000978

Plate:

Purchase Price: \$13,434

Estimated Replacement Cost: \$13,434

(please include supporting documentation if available of the cost to replace the vehicle today)

Hours: 314 Hours

2020: 32 Hours

Condition: New

Maintenance History (Cost & Description of repairs)

FY 2020: \$150

FY 2021: Routine Maintenance

Notes:



Riding Mower

Toro Z-Master74253

Purpose: TRANSFER STATION/PARKS & REC

VIN #: 270000119

Plate: G19939

Purchase Price:

Estimated Replacement Cost:

(Please include supporting documentation if available of the cost to replace the equipment today)

Hours:

2021:

2020: 573

2019-2020 Mileage/Hours: *Nothing Reported*

Condition: Good

Maintenance History (Cost & Description of repairs)

FY 2015: \$0.00

FY 2017: \$0.00

FY 2019: \$0.00

FY 2021: \$150.00

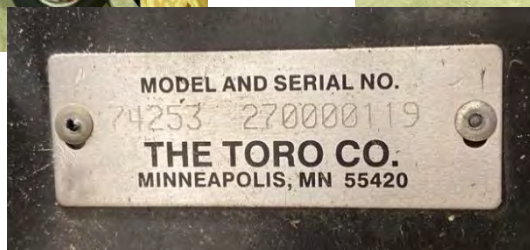
FY 2016: \$0.00

FY 2018: \$0.00

FY 2020: \$---

Notes:

2021: This piece of equipment was previously broken, it repaired for \$150.00. Items repaired were the wheel hub and a nut.



Riding Mower

Toro Z-Master287L

Purpose: TRANSFER STATION/PARKS & REC

VIN #:

Plate:

Purchase Price:

Estimated Replacement Cost: \$14,598.00

(Please include supporting documentation if available of the cost to replace the equipment today)

Mileage or Hours: 2,061 Hours

2020: 2034 Hours

2019 Mileage/Hours:

Condition: Fair

Maintenance History (Cost & Description of repairs)

FY 2015: \$0.00

FY 2016: \$0.00

FY 2017: \$0.00

FY 2018: \$0.00

FY 2019: \$0.00

FY 2020: \$1,863.00

FY 2021:

Notes:

2020: New wiring harness, new seat, switch board, overhaul of fluids, pulley idler, spindle housing rotted away and replaced, clutch arm



Town Truck

2015 Ford F350

Purpose: TRANSFER STATION/PARKS & REC

VIN #: 1FDRF3H60FEC74998

Plate: G02531

Purchase Price:

Estimated Replacement Cost:

(Please include supporting documentation if available of the cost to replace the equipment today)

Mileage or Hours: 36,623 Miles

2020: 32,216

2019-2020 Mileage/Hours:

Condition: Good

Maintenance History (Cost & Description of repairs)

FY 2015: \$0.00

FY 2016: \$0.00

FY 2017: \$0.00

FY 2018: \$0.00

FY 2019: \$0.00

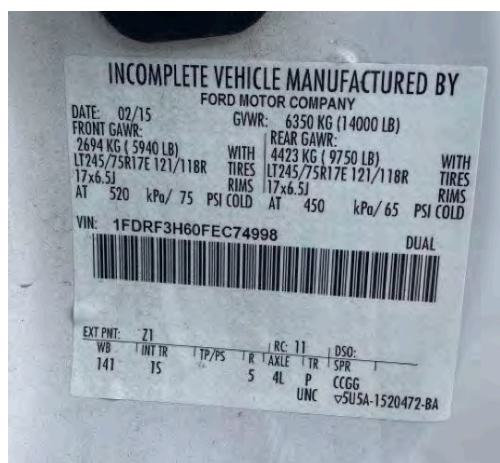
FY 2020: \$1,390.00

FY 2021:

Notes:

2021: This vehicle is in good condition and routine maintenance is being performed.

2020: New battery, fleet flew cable for plow replaced, regular oil changes, tires, under coating to prevent rust, greasing, 1 rear light burnt out/replace



Trash Truck

Ford 900

Purpose: TRANSFER STATION/PARKS & REC

VIN #: C90LVN14441

Plate:

Purchase Price:

Estimated Replacement Cost:

(Please include supporting documentation if available of the cost to replace the equipment today)

Mileage or Hours: 20,000

No Mileage or Hours reported

2019-2020 Mileage/Hours:

Condition: Poor

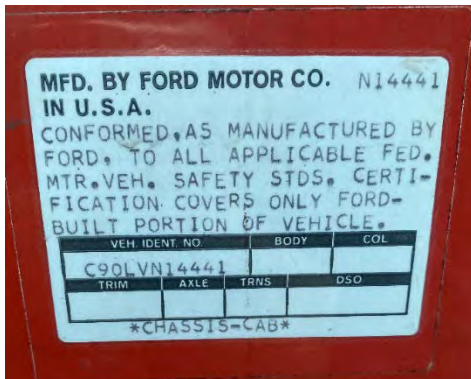
Maintenance History (Cost & Description of repairs)

FY 2015: \$0.00	FY 2016: \$0.00	FY 2017: \$0.00
FY 2018: \$0.00	FY 2019: \$160	FY 2020: \$3,358
FY 2021: Routine Maintenance		

Notes:

2021: Routine maintenance and tune up performed. The vehicle is utilized at the transfer station property for the movement of trailers.

2020: Oil changes, replaced spark plugs, only 3 were cylinders firing, new gaskets, coolant leak fixed, replaced air brake line and fittings, crack in valve cover right rear of engine oil leaking, assist spring installed on governor side to prevent leaking of air.



Trash Trailer

10/2008 SEC419696

Purpose: TRANSFER STATION/PARKS & REC
VIN #: 1S9ES41359S188250

Plate:

Purchase Price:

Estimated Replacement Cost:

(Please include supporting documentation if available of the cost to replace the equipment today)

Mileage: 25,591 Miles (as of 12/6/2021)

2020: 20584 miles

Condition: Good/fair

Maintenance History (Cost & Description of repairs)

FY 2015:	\$0.00	FY 2016:	\$0.00
FY 2017:	\$0.00	FY 2018:	\$0.00
FY 2019:	\$400	FY 2020:	\$3,175.00
FY 2021:	replaced brake drums, tires etc.		

Notes:

2021: The trailer will be sent out to remove the rust for \$14.5k, which is currently in the transfer station operating budget.

2020: Greasing, checking breaks, slack adjusts, maintenance coverall check, new breaks, repair to door that wouldn't take grease, right rear airbag for tag axle leaking, new license plate harness, new style valve body installed to accommodate other haulers hookups, we will need new reflective tape on trailer this next year, State inspection



Trash Trailer

01/2015 SEC419696

Purpose: TRANSFER STATION/PARKS & REC

VIN #: 1S9ES41359S188250

Plate:

Purchase Price:

Estimated Replacement Cost: _____

(Please include supporting documentation if available of the cost to replace the equipment today)

Mileage or Hours: 11,800 miles on hub (as of 12/6/2021)

Condition: Good

Maintenance History (Cost & Description of repairs)

FY 2015:	\$0.00	FY 2016:	\$0.00
FY 2017:	\$0.00	FY 2018:	\$0.00
FY 2019:	\$400.00	FY 2020:	\$5,431.00
FY 2021:	\$0.00		

Notes:

2021: The under carriage is fine and is not experiencing rust issues currently.

2020: Greasing, checking breaks, slack adjusts, maintenance coverall check, slack adjusters frozen, s-cams frozen, brake anchor pins frozen all require excessive heat/force regular maintenance put on a set scheduled and budgeted for. State inspection, wire harness replaced chewed threw from rats, breaks



Glass Crusher

Purpose: TRANSFER STATION/PARKS & REC
VIN #: 002

Plate:

Purchase Price:

Estimated Replacement Cost: _____

(Please include supporting documentation if available of the cost to replace the equipment today)

Mileage or Hours: No information provided

Condition: Fair

Maintenance History (Cost & Description of repairs)

FY 2015:	\$0.00	FY 2016:	\$0.00
FY 2017:	\$0.00	FY 2018:	\$0.00
FY 2019:	\$2,000.00	FY 2020:	\$175.00

FY 2021: No Information Provided

Notes:

2021: No information provided

2020: New battery. New hammers and smashers will need to be made for the end of the season for 2021





TOWN OF HENNIKER CAPITAL IMPROVEMENT COMMITTEE

HENNIKER WASTEWATER TREATMENT

**VEHICLE & EQUIPMENT INVENTORY
(YEAR ENDING 2021)**



2017 Ford F-250 Super Duty



Purpose: WASTEWATER
VIN #: 1FTBF2B69HEE05728
Plate: G26298
Purchase Price: \$35,416.00
Estimated Replacement Cost: \$38,000.00
(please include supporting documentation if available of the cost to replace the equipment today)

Mileage or Hours: 10,324

2020: 7,834 Miles

2019 Mileage: 5,520_Miles

Condition: Excellent

Maintenance History (Cost & Description of repairs)

FY 2015: \$0.00
FY 2016: \$0.00
FY 2017: \$30.00 Oil Change
FY 2018: \$30.00 Oil Change
FY 2019: \$65.00 Oil Change & Air Filter
FY 2020: \$45.00 Oil Change
FY 2021: \$75.00 Oil Change & Filter

Notes:

2020: Excellent

2020 S76 T4 Bobcat Skid Steer Loader



Purpose: WASTEWATER DEPARTMENT
VIN #: S/N- B4CD11672
Plate: G07789
Purchase Price: \$45,863.00
Estimated Replacement Cost: \$48,000.00
(please include supporting documentation if available of the cost to replace the vehicle today)

Mileage or Hours: 50.0
2020: 16.1 Hours
Condition: Excellent/New

Maintenance History (Cost & Description of repairs)

FY 2020: None scheduled/New
FY 2021: None

Notes:

2020: See Quote in September 15, 2020 Board of Selectmen Meeting Packet for Specific Details on Equipment.

2013 Simplicity Riding Mower, Snowblower, & Bagger

Purpose: WASTEWATER
VIN #: Model# 2691129-00 S/N 2016615887
Plate: N/A
Purchase Price: \$11,602.00
Estimated Replacement Cost: \$12,800.00
(please include supporting documentation if available of the cost to replace the equipment today)

Mileage or Hours: 389.3

2020: 355.4 Hours

2019 Mileage: 294.4 Hours

Condition: Good

Maintenance History (Cost & Description of repairs)

FY 2015: \$295.00 Oil & Filters, Blower Belt, Deck Motor

FY 2016: \$75.00__Oil & Filters, Mower Blades

FY 2017: \$325.00 Oil & Filters, Bagger Blower

FY 2018: \$85.00 Oil & Filters, Mower Blades

FY 2019: \$230.00_Oil & Filters, Secondary Auger

FY 2020: \$90.00 Oil & Filters, Mower Blades

FY 2021: \$150.00 Oil & Filter, New Front tires

Notes:

2020: Good Condition, Normal wear and tare

2019 Notes: Used year round.



1976 Grit Room Heat & Vent Unit

Purpose: WASTEWATER
VIN #: Model# L6, S/N K5V292894
Plate: N/A
Purchase Price: Original Plant Equipment
Estimated Replacement Cost: \$25,000.00
(please include supporting documentation if available of the cost to replace the equipment today)

Mileage or Hours: N/A
2019-2020 Mileage: Runs 24/7/365
Condition: Fair

Maintenance History (Cost & Description of repairs)

FY 2015:	\$25.00	Replace Belt & Filter
FY 2016:	\$25.00	Replace Belt & Filter
FY 2017:	\$25.00	Replace Belt & Filter
FY 2018:	\$25.00	Replace Belt & Filter
FY 2019:	\$25.00	Replace Belt & Filter
FY 2020:	\$30.00	Replace Belt & Filter
FY 2021:	\$35.00	Replaced Belt & Filter

Notes:



1976 Grit Room Detritor

Purpose: WASTEWATER
VIN #: S/N 80887
Plate: N/A
Purchase Price: Original Plant Equipment
Estimated Replacement Cost: \$75,000.00
(please include supporting documentation if available of the cost to replace the equipment today)

Mileage or Hours: Runs 24/7/365

Condition: Fair

Maintenance History (Cost & Description of repairs)

FY 2015: \$35.00 Lube, Grease, Oil Change
FY 2016: \$45.00 Lube, Grease, Oil Change, Replace belt_
FY 2017: \$1,835.00 Lube, Grease, Oil Change, Replace rake arm & shaft
FY 2018: \$35.00 Lube, Grease, Oil Change
FY 2019: \$35.00 Lube, Grease, Oil Change
FY 2020: \$45.00 Lube, Grease, Oil Change

FY 2021: \$50.00 Lube, Grease, Oil Change

Notes:



1976 Grit Room Hydrogritter

Purpose: WASTEWATER
VIN #: S/N 7591514-3
Plate: N/A
Purchase Price: Original Plant Equipment
Estimated Replacement Cost: \$75,000.00
(please include supporting documentation if available of the cost to replace the equipment today)

Mileage or Hours: 45 years of Monthly Service
2020: 45 Years of bi-monthly service
2019 Mileage: 44 Years of bi-monthly service
Condition: Poor

Maintenance History (Cost & Description of repairs)

FY 2015: \$5.00 Grease Bearings
FY 2016: \$5.00 Grease Bearings
FY 2017: \$5.00 Grease Bearings
FY 2018: \$5.00 Grease Bearings
FY 2019: \$5.00 Grease Bearings
FY 2020: \$250.00 Grease Bearings , Replace 4" gate valve
FY 2021: \$5.00 Grease Bearings, Patched another Hole

Notes:

2020: Poor condition, needs to be replaced
2019 Notes: Needs to be replaced



1976 Grit Pumps #1 & #2

Purpose: WASTEWATER
VIN #: #1 S/N 7591514-2 / #2 S/N 7591514-1
Plate: N/A
Purchase Price: Original Plant Equipment
Estimated Replacement Cost: \$20,000.00 each Total = \$40,000.00
(please include supporting documentation if available of the cost to replace the equipment today)

Mileage or Hours: 45 years of Monthly Service

2020: 45 Years of bi-monthly service

2019 Mileage: 44 Years of bi-monthly service

Condition: Fair/Poor

Maintenance History (Cost & Description of repairs)

FY 2015: \$25.00 each for oil change & Grease bearings

FY 2016: \$25.00 “

FY 2017: \$25.00 “

FY 2018: \$30.00 “

FY 2019: \$30.00 ”

FY 2020: \$35.00 “

FY 2021: \$290.00 Replaced 4inch gate valve for Pump 1. \$40.00 Pump 2 Oil Change & Greasing

Notes:



2012 Plant Boiler (Admin. Bldg.) Buderus

Purpose: WASTEWATER
VIN #: Model#- GE315 S/N- 2530-108-000022-5178848
Plate: N/A
Purchase Price: \$45,500.00
Estimated Replacement Cost: \$51,000.00
(please include supporting documentation if available of the cost to replace the equipment today)

Mileage or Hours: N/A
Condition: Good

Maintenance History (Cost & Description of repairs)

FY 2015:	\$200.00	Annual Service
FY 2016:	\$200.00	"
FY 2017:	\$200.00	"
FY 2018:	\$200.00	"
FY 2019:	\$200.00	"
FY 2020:	\$220.00	"
FY 2021:	\$250.00	"

Notes:



2011 Plant Generator/Transfer Switch Kohler

Purpose: WASTEWATER
VIN #: Model# 200 REOZJE S/N 2335930
Purchase Price: \$81,700.00
Estimated Replacement Cost: \$90,000.00
(please include supporting documentation if available of the cost to replace the equipment today)

Mileage or Hours: N/A
2020: 217.9 Hours
2019 Mileage:198.6_Hours

Condition: Good

Maintenance History (Cost & Description of repairs)

FY 2015: \$1250.00 Block heater, Thermostat, Major & Minor Service
FY 2016: \$850.00__Major & Minor Service
FY 2017: \$1250.00 Battery, Major & Minor Service
FY 2018: \$1215.00 Starter, Major & Minor Service
FY 2019: \$1050.00_Block Heater, Major & Minor Service
FY 2020: \$3567.00 Major & Minor Service, Polish Fuel & additives, New Batteries.
FY 2021: \$5230 Motor/Pump Repairs, Batteries, Controller, Major & Minor Service

Notes:

2020: Serviced by Powers Generator

2019 Notes: Serviced by Powers Generator



1976 Main Electrical Control Panels

Purpose: WASTEWATER
VIN #: N/A
Plate: N/A
Purchase Price: Original Plant Equipment
Estimated Replacement Cost: \$300,000.00
(please include supporting documentation if available of the cost to replace the equipment today)

Mileage or Hours: Original Plant Equipment
Condition: Fair

Maintenance History (Cost & Description of repairs)

FY 2015: \$0.00
FY 2016: \$0.00
FY 2017: \$0.00
FY 2018: \$0.00
FY 2019: \$0.00
FY 2020: \$0.00
FY 2021: \$0.00

Notes:



PLC #1 Main Building 2007

Purpose: WASTEWATER
VIN #: S/N 206212
Plate: N/A
Purchase Price: Part of 2007 upgrade Project
Estimated Replacement Cost: \$25,000.00
(please include supporting documentation if available of the cost to replace the equipment today)

Mileage or Hours: N/A
Condition: Good

Maintenance History (Cost & Description of repairs)

FY 2015:	\$100.00	Backup Battery Replacement
FY 2016:	\$0.00	
FY 2017:	\$100.00	Backup Battery Replacement
FY 2018:	\$0.00	
FY 2019:	\$110.00	Backup Battery Replacement
FY 2020:	\$0.00	
FY 2021:	\$493.00	Control Work, Replaced UPS

Notes:



PLC #2 Blower Building 2007

Purpose: WASTEWATER
VIN #: S/N 206212
Plate: N/A
Purchase Price: Part of 2007 Upgrade Project
Estimated Replacement Cost: \$25,000.00
(please include supporting documentation if available of the cost to replace the equipment today)

Mileage or Hours: N/A
Condition: Good

Maintenance History (Cost & Description of repairs)

FY 2015:	\$250.00	Replace USB
FY 2016:	\$0.00	
FY 2017:	\$100.00	Backup Battery Replacement
FY 2018:	\$0.00	
FY 2019:	\$1,100.00	Replace Circuit Card
FY 2020:	\$2,174.00	Replaced in line A.T./ D.O. Probe
FY 2021:	\$523.00	Worked on D.O Sensor problems, Programing

Notes:



1996 Lakeside Rotamat Septage Plant

Purpose: WASTEWATER
VIN #: Model # ARS250-85-92002X
Plate: N/A
Purchase Price: \$80,000.00
Estimated Replacement Cost: \$150,000.00
(please include supporting documentation if available of the cost to replace the equipment today)

Mileage or Hours: N/A
Condition: Good

Maintenance History (Cost & Description of repairs)

FY 2015:	\$0.00	
FY 2016:	\$0.00	
FY 2017:	\$4,473.00	Control Panel upgrade
FY 2018:	\$1,103.00	"
FY 2019:	\$4,575.00	"
FY 2020:	\$1,661.00	Purchase and Install Ultrasonic Transducer
FY 2021:	\$200.00	Both Pistons Replaced

Notes:



2014 UV Disinfection System

Purpose: WASTEWATER
VIN #: Model# UV 3000 Plus, S/N 511936
Plate: N/A
Purchase Price: \$323,000.00
Estimated Replacement Cost: \$350,000.00
(please include supporting documentation if available of the cost to replace the equipment today)

Mileage or Hours: Runs 24/7/365

Condition: Good

Maintenance History (Cost & Description of repairs)

FY 2015: \$3252.00 Replaced 4 Ballast
FY 2016: \$2517.00 Replaced 8 Lamps & 1 Ballast
FY 2017: \$639.00 Replaced 3 Lamps
FY 2018: \$7086.00 Replaced 18 Lamps & 4 Ballast
FY 2019: \$1712.00 Replaces 3 Lamps, 1 Ballast & 2 Sensor Cables
FY 2020: \$1,650.00 Replace Ethernet card in Control Panel.
FY 2021: \$4461.00 18 Lamps Replaced, 4 Ballast Replaced

Notes:



2005 - 25cu/yd Sludge Roll off Container

Purpose: WASTEWATER
VIN #: N/A
Plate: N/A
Purchase Price: \$8,895.00
Estimated Replacement Cost: \$11,500.00
(please include supporting documentation if available of the cost to replace the equipment today)

Mileage or Hours: N/A
Condition: Fair/Good

Maintenance History (Cost & Description of repairs)

FY 2015:	\$0.00
FY 2016:	\$0.00
FY 2017:	\$0.00
FY 2018:	\$0.00
FY 2019:	\$0.00
FY 2020:	\$0.00
FY 2021:	\$0.00

Notes:



1976 Clarifier #1

Purpose: WASTEWATER

VIN #: Model - YEOFLO
Plate: N/A
Purchase Price: Original Plant Equipment
Estimated Replacement Cost: \$200,000.00
(please include supporting documentation if available of the cost to replace the equipment today)

Mileage or Hours: N/A
Condition: Fair

Maintenance History (Cost & Description of repairs)

FY 2015: \$495.00 Replaced 1 Caster & FSS Motor
FY 2016: \$0.00
FY 2017: \$0.00
FY 2018: \$0.00
FY 2019: \$0.00
FY 2020: \$480.00 Replaced 12 Casters
FY 2021: 0.00

Notes:

2019 Notes: In 2009 \$46,000.00 was spent on new gear box and motor, drive shaft, rake arm and Shaft guide.



1976 Clarifier #2

Purpose: WASTEWATER
VIN #: Model, YEOFLO
Plate: N/A
Purchase Price: Original Plant Equipment
Estimated Replacement Cost: \$200,000.00
(please include supporting documentation if available of the cost to replace the equipment today)

Mileage or Hours: N/A

Condition: Fair

Maintenance History (Cost & Description of repairs)

FY 2015: \$0.00

FY 2016: \$0.00

FY 2017: \$0.00

FY 2018: \$60.00 Replaced 1 Caster & Scum Through Control Arm

FY 2019: \$580.00 Replaced 4 Casters & Skimmer Motor

FY 2020: \$480.00 Replaced 12 Casters

FY 2021: \$10.00 Replaced Grease Fitting on Drive

Notes:

2019 Notes: In 2009 \$46,000.00 was spent on new gear box and motor, drive shaft, rake arm & Shaft guide



2000 Scum Pump #1

Purpose: WASTEWATER
VIN #: Model# 4DDSX21CNU-MK1, S/N 00D51
Plate: N/A
Purchase Price: \$9,230.00
Estimated Replacement Cost: \$15,000.00
(please include supporting documentation if available of the cost to replace the equipment today)

Mileage or Hours: N/A
Condition: Good

Maintenance History (Cost & Description of repairs)

FY 2015:	\$0.00	
FY 2016:	\$0.00	
FY 2017:	\$0.00	
FY 2018:	\$1,884.00	Rebuilt Wet End
FY 2019:	\$0.00	
FY 2020:	\$600.00	Replaced Variable Frequency Drive
FY 2021:	\$0.00	

Notes:



2008 Scum Pump #2

Purpose: WASTEWATER
VIN #: Model#, 4DD SX24CNU-MK-2, S/N 060664
Plate: N/A
Purchase Price: \$10,285.00
Estimated Replacement Cost: \$15,000.00
(please include supporting documentation if available of the cost to replace the equipment today)

Mileage or Hours: N/A

Condition: Good

Maintenance History (Cost & Description of repairs)

FY 2015:	\$1,670.00	Rebuilt Wet End
FY 2016:	\$0.00	
FY 2017:	\$0.00	
FY 2018:	\$0.00	
FY 2019:	\$0.00	
FY 2020:	\$1,344.00	Replaced Motor
FY 2021:	\$0.00	

Notes:



2007 Aeration Tanks Diffusers & Piping

Purpose: WASTEWATER
VIN #: N/A
Plate: N/A
Purchase Price: \$100,000.00
Estimated Replacement Cost: \$150,000.00
(please include supporting documentation if available of the cost to replace the equipment today)

Mileage or Hours: N/A

Condition: Good

Maintenance History (Cost & Description of repairs)

FY 2015:	\$2,135.00	Replaced Diffusers Tank #1
FY 2016:	\$2,135.00	Replaced Diffusers Tank #2
FY 2017:	\$0.00	
FY 2018:	\$0.00	
FY 2019:	\$2,135.00	Replaced Diffusers Tank #1
FY 2020:	\$2,200.00	Replaced Diffusers Tank #2
FY 2021:	\$0.00	

Notes:



1988 Belt Filter Press System

Purpose: WASTEWATER
VIN #: Model #, 350 Belt Press
Plate: N/A
Purchase Price: \$156,000.00
Estimated Replacement Cost: \$1,000,000.00
(please include supporting documentation if available of the cost to replace the equipment today)

Mileage or Hours:
Condition: Poor

Maintenance History (Cost & Description of repairs)

FY 2015: \$3600.00
FY 2016: \$1911.00 Replaced bottom & middle belts & 3 bearings_
FY 2017: \$1058.00 Replaced VFD & Bottom Belt
FY 2018: \$1307.00 Replaced middle belt & 3 Bearings
FY 2019: \$2000.00 Rebuilt sludge feed pump
FY 2020: \$2,650.00 Replaced 6 bearings, Polymer Pump & middle & bottom belts.
FY 2021: \$1180.00 Replaced Middle & Bottom Belt

Notes:

2019 Notes: We hope to replace in 2020/2021



2007 Aeration Tank Blower VFD's #1, 2 &3

Purpose: WASTEWATER
VIN #: Model – M-Flex Adjustable Frequency Drives
Plate: N/A
Purchase Price: Part of 2007 upgrade
Estimated Replacement Cost: \$30,000.00 each
(please include supporting documentation if available of the cost to replace the equipment today)

Mileage or Hours 2021 : 37444 38144 36612
2020: 41094 41648 40234
2019 *Mileage:* #1 – 37444, #2 - 38144, #3 – 36612 Hours
Condition: Good

Maintenance History (Cost & Description of repairs)

FY 2015: \$0.00
FY 2016: \$0.00
FY 2017: \$0.00
FY 2018: \$0.00
FY 2019: \$0.00
FY 2020: \$0.00
FY 2021: \$0.00

Notes:

2020 Notes: Fair Condition, Going on 14 years old. Estimated useful life = 10-12 years



2007 Aeration Tank Blowers #'s 1, 2 & 3

Purpose: WASTEWATER
VIN #: Model – 56 URAI
Plate: N/A
Purchase Price: Part of 2007 Upgrade
Estimated Replacement Cost: \$60,000.00 each
(please include supporting documentation if available of the cost to replace the equipment today)

Mileage or Hours: 2021: 37444 38144 36612
2020: 41094 41648 40234
2019 Mileage: #1 – 37444, #2 – 38144, #3 – 36612 Hours
Condition: Good

Maintenance History (Cost & Description of repairs)

FY 2015: \$0.00
FY 2016: \$500.00 Motor #3 sent out for rewind
FY 2017: \$0.00
FY 2018: \$0.00
FY 2019: \$0.00
FY 2020: \$0.00
FY 2021: \$0.00

Notes:



2007 Effluent Flow Meter & Recorder

Purpose: WASTEWATER
VIN #: Model# 7ML1002-0AA05
Plate: S/N PBD/ 40020085
Purchase Price: \$6,000.00
Estimated Replacement Cost: \$10,000.00
(please include supporting documentation if available of the cost to replace the equipment today)

Mileage or Hours: In service since 2007
Condition: Good

Maintenance History (Cost & Description of repairs)

FY 2015:	\$0.00	
FY 2016:	\$400.00	Replaced Ultrasonic Transducer
FY 2017:	\$175.00	Annual calibration
FY 2018:	\$175.00	"
FY 2019:	\$175.00	"
FY 2020:	\$200.00	"
FY 2021	\$0.00	

Notes:



1976 Effluent Parshall Flume

Purpose: WASTEWATER
VIN #: Model # 10F1940
Plate: S/N 7504 A 5514 J14
Purchase Price: Original Plant Equipment
Estimated Replacement Cost: \$20,000.00
(please include supporting documentation if available of the cost to replace the equipment today)

Mileage or Hours: 24/7/365
Condition: Fair
Maintenance History (Cost & Description of repairs)
FY 2015: \$0.00
FY 2016: \$0.00
FY 2017: \$0.00
FY 2018: \$0.00
FY 2019: \$0.00
FY 2020: \$0.00
FY 2021: \$0.00

Notes:

2019-2020 Notes: Insert Notes and Department Head Recommendations Here



2017 Influent Flow Meter

Purpose: WASTEWATER
VIN #: Model# IMT125 – SEATB10M - A
Plate: N/A
Purchase Price: \$3,966.00 Controller only
Estimated Replacement Cost: \$10,000.00
(please include supporting documentation if available of the cost to replace the equipment today)

Mileage or Hours: Runs 24/7
2020: Installed in 2017 (After Water main break)
Condition: Good
Maintenance History (Cost & Description of repairs)

FY 2015:	\$0.00	
FY 2016:	\$0.00	
FY 2017:	\$3966.00	Replaced
FY 2018:	\$175.00	Annual Calibration
FY 2019:	\$175.00	“
FY 2020:	\$200.00	“
FY 2021:	\$200.00	“

Notes:



1994 Air Makup Unit Ramsdell Rd. Pump Station Wet Well

Purpose: WASTEWATER
VIN #: Model # BMAE-20
Plate:
Purchase Price: Unknown
Estimated Replacement Cost: \$25,000.00
(please include supporting documentation if available of the cost to replace the equipment today)

Mileage or Hours: 24/7/365
Condition: Fair

Maintenance History (Cost & Description of repairs)

FY 2015:	\$0.00	
FY 2016:	\$0.00	
FY 2017:	\$0.00	
FY 2018:	\$5,068.00	Rebuilt Electrical
FY 2019:	\$0.00	
FY 2020:	\$350.00	New Motor installed
FY 2021:	\$20.00	Belt replaced

Notes:

2019-2020 Notes: May need to be replaced by 2023



1976 Ramsdell Rd. Pump Station Electrical Controls

Purpose: WASTEWATER
VIN #: Brand: Seamans – Allis Chalmers Valueline
Plate: S/N – 01-0464-15158-03
Purchase Price: Original Plant Equipment
Estimated Replacement Cost: \$100,000.00
(please include supporting documentation if available of the cost to replace the equipment today)

Mileage or Hours:
Condition: Good

Maintenance History (Cost & Description of repairs)

FY 2015: \$0.00
FY 2016: \$0.00
FY 2017: \$0.00
FY 2018: \$0.00
FY 2019: \$0.00
FY 2020: \$0.00
FY 2021: \$0.00

Notes:

2019-2020 Notes: These controls were partially rebuilt after the pump station flooded in 2017.



Interior Piping & Valves Ramsdell Rd. Pump Station

Purpose: WASTEWATER
VIN #: N/A
Plate: N/A
Purchase Price: Original Plant Equipment
Estimated Replacement Cost: \$50,000.00
(please include supporting documentation if available of the cost to replace the equipment today)

Mileage or Hours: Original Plant Equipment
Condition: Poor to Fair

Maintenance History (Cost & Description of repairs)

FY 2015:	\$0.00
FY 2016:	\$0.00
FY 2017:	\$0.00
FY 2018:	\$0.00
FY 2019:	\$0.00
FY 2020:	\$0.00
FY 2021:	\$0.00

Notes:

2020: Poor Condition, Need to be replaced

2019-2020 Notes: Check & Gate valves should be replaced.



2003 Influent Pumps #1, 2 & 3 Ramsdell Rd. Pump Station

Purpose: WASTEWATER
VIN #: Model # 7195-4056
Plate: S/N - #1 DP766742, #2 DP766651, #3 DP766743
Purchase Price: Unknown
Estimated Replacement Cost: \$25,000.00 Each
(please include supporting documentation if available of the cost to replace the equipment today)

Mileage or Hours: 2021: Each Pump runs approx 122 days per year
2019-2020 Mileage: Each pump runs approx. 122 days per year

Condition: Excellent

Maintenance History (Cost & Description of repairs)

FY 2015: \$0.00
FY 2016: \$0.00
FY 2017: \$15,000.00 All 3 pumps & motors rebuilt in 2017 (Flood)
FY 2018: \$0.00
FY 2019: \$0.00
FY 2020: \$0.00
FY 2021: \$8390.00 Pump 3 rebuilt

Notes:



2013 Generator & Transfer Switch, Cummins

West Henniker Pump Station

Purpose: WASTEWATER
VIN #: Model # DGHDA-1332682
Plate: S/N G-130534025
Purchase Price: \$53,000.00
Estimated Replacement Cost: \$75,000.00
(please include supporting documentation if available of the cost to replace the equipment today)

Mileage or Hours: 2021: 422 hours
2020: 149.8 Hours
2019 Mileage: 422 Hours (This # was incorrect, This was # of starts not hours)

Condition: Good

Maintenance History (Cost & Description of repairs)

FY 2015:	\$475.00	1 Major & 1 Minor service
FY 2016:	\$545.00	"
FY 2017:	\$595.00	"
FY 2018:	\$620.00	"
FY 2019:	\$620.00	"
FY 2020:	\$2,650.00	1 Major & 1 Minor service & fuel polishing and additives
FY 2021:	\$620.00	1 Major & 1 Minor service

Notes:

2019-2020 Notes: Serviced by Powers Generator



2001 West Henniker Pump Station Pumps #1 & #2

Purpose: WASTEWATER
VIN #: Model# 7195-4054 Both Pumps
Plate: S/N #1 – DP766646, #2 – DP766688
Purchase Price: Unknown
Estimated Replacement Cost: \$20,000.00 Each
(please include supporting documentation if available of the cost to replace the equipment today)

Mileage or Hours: Unknown

Condition: Good

Maintenance History (Cost & Description of repairs)

FY 2015:	\$5.00	Grease bearings 2X/yr
FY 2016:	\$5.00	“
FY 2017:	\$5.00	“
FY 2018:	\$5.00	“
FY 2019:	\$5.00	“
FY 2020:	\$27,983.00	Both pumps to be replaced in 2020
FY 2021:	\$26,983.00	Both Pumps replaced

Notes:

2020: Pumps scheduled to be replaced late 2020 – early 2021

2019-2020 Notes: Pumps were rebuilt in 2012 #1= \$2,000.00 #2= \$3,300.00



1976 Electric Controls, West Henniker Pump Station

Purpose: WASTEWATER
VIN #: Manufacturer – Water Guard Inc.
Plate: S/N - 2302
Purchase Price: Original Plant Equipment
Estimated Replacement Cost: \$75,000.00
(please include supporting documentation if available of the cost to replace the equipment today)

Mileage or Hours: 45 Years of service
2019-2020 Mileage: 44 years of service
Condition: Fair

Maintenance History (Cost & Description of repairs)

FY 2015:	\$0.00
FY 2016:	\$0.00
FY 2017:	\$0.00
FY 2018:	\$0.00
FY 2019:	\$0.00
FY 2020:	\$0.00
FY 2021:	\$0.00

Notes:

2020: Fair Condition, should be updated during next upgrade.



Valves & Piping, West Henniker Pump Station

Purpose: WASTEWATER
VIN #: N/A
Plate: N/A
Purchase Price: See Notes
Estimated Replacement Cost: \$20,000.00
(please include supporting documentation if available of the cost to replace the equipment today)

Mileage or Hours:

Condition: Fair

Maintenance History (Cost & Description of repairs)

FY 2015:	\$0.00
FY 2016:	\$0.00
FY 2017:	\$0.00
FY 2018:	\$0.00
FY 2019:	\$0.00
FY 2020:	\$0.00
FY 2021:	\$0.00

Notes:

2020: Fair Condition

2019 Notes: 2 check and 4 gate valves were replaced in 2014
2 check valves @ \$450.00 each & 4 gate valves @ \$500.00 each
No piping was replaced.



1993 Heat Tape & Controller 202/9 Bridge

Purpose: WASTEWATER
VIN #: Model# - RTT-150 Automatic controller
Plate: Manufacturer – Easy Heat
Purchase Price: Unknown
Estimated Replacement Cost: \$20,000.00
(please include supporting documentation if available of the cost to replace the equipment today)

Mileage or Hours:

Condition: Poor

Maintenance History (Cost & Description of repairs)

FY 2015:	\$0.00
FY 2016:	\$0.00
FY 2017:	\$0.00
FY 2018:	\$0.00
FY 2019:	\$0.00
FY 2020:	\$0.00
FY 2021:	\$0.00

Notes: In the process of repairing the heat tapes, should done before winter sets in.

2020: Fair Condition Will be replaced with next upgrade

2019 Notes: Should be replaced in 2022/2023





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Incorporated November 10, 1768
"Only Henniker on Earth"

TOWN OF HENNIKER, NEW HAMPSHIRE

STAFF REPORT

DATE: 1/18/2022
TITLE: 2022 Operating Budget Discussion
INITIATED BY: Wendy Baker, Executive Assistant
PREPARED BY: Wendy Baker, Executive Assistant
PRESENTED BY: Discussion of the Board

AGENDA DESCRIPTION:

Board discussion regarding the 2022 Operating Budget. Updates from the Finance Director attached

Legal Authority:

Financial Details:

Town Administrator Comment:

N/A

Suggested Action/Recommendation:

Suggested Motion:

No formal action is required.

January 18, 2022

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- I Estimated tax rate with proposed warrant articles, capital reserves from the CIP
- II Memorandum regarding wage adjustments
 - a. Analysis of Town Office proposal
 - b. Memo on Town Office proposal
 - c. Analysis of Highway proposal
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- IV Estimate of Unreserved Fund Balance
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**Town of Henniker
2022 Requested Budget
18-Jan-2022**

	2022 Requested Budget	01/18/2021 Proposed	2022 Requested Budget	2022 Estimated Revenues	2022 Net to be Raised	Cost on Tax Rate Valuation / 1000 \$475,282
Executive	30,413		30,413		30,413	0.06
Executive - Historic District	1,250		1,250		1,250	0.00
Town Clerk	83,442	2,675	86,117	950,000	(863,883)	-1.82
Election	6,300		6,300		6,300	0.01
Tax Maps	4,800		4,800		4,800	0.01
Town Office	690,978	36,772	727,750	2,000	725,750	1.53
Tax Collector	81,439	2,675	84,114	95,000	(10,886)	-0.02
Legal Fees	30,000		30,000		30,000	0.06
Planning	48,679		48,679	3,000	45,679	0.10
Zoning	5,521		5,521	1,800	3,721	0.01
Cemeteries	16,280		16,280	659	15,621	0.03
Insurance	152,350		152,350		152,350	0.32
Municipal Dues	4,157		4,157		4,157	0.01
Police	1,454,759		1,454,759	17,000	1,437,759	3.03
Fire/Rescue	878,294		878,294	400,000	478,294	1.01
Code Enforcement	25,153		25,153	10,000	15,153	0.03
Emergency Management	1,292		1,292		1,292	0.00
Highway	830,797	10,497	841,294		841,294	1.77
Highway/Streets	731,500		731,500		731,500	1.54
Solid Waste	534,985		534,985	28,000	506,985	1.07
Animal Control	9,408		9,408		9,408	0.02
Welfare	80,000		80,000		80,000	0.17
Athletic	40,145		40,145	2,500	37,645	0.08
Library	236,621		236,621		236,621	0.50
Patriotic Purposes	2,600		2,600		2,600	0.01
Community Concert's	8,400		8,400		8,400	0.02
Conservation	2,515		2,515		2,515	0.01
Community Programs-CAP	14,000		14,000		14,000	0.03
Community Programs-White Birch	65,000		65,000		65,000	0.14
Community Programs-Red Cross (new)	1,000		1,000		1,000	0.00
Community Programs-Fuller Library (new)	400		400		400	0.00
Debt Service	224,756		224,756		224,756	0.47
Revenue: State of NH Rooms/Meals (2021 \$358,619)	0		0	300,000	(300,000)	-0.63
Revenue: Flood Control	0		0	90,000	(90,000)	-0.19
Revenue: HHHWD Other Gov't Participation	0		0	6,000	(6,000)	-0.01
Revenue: Payments In Lieu	0		0	4,271	(4,271)	-0.01
Revenue: Trust Funds	0		0	14,100	(14,100)	-0.03
Revenue: Water Pollution Control	0		0	7,500	(7,500)	-0.02
Revenue: Forest	0		0	104	(104)	-0.00
Revenue: Photocopy, Misc revenue	0		0	500	(500)	-0.00
Revenue: Unreserved Fund Balance	0		0		0	0.00
Subtotal Operational Budget	6,297,234	52,619	6,349,853	1,932,434	4,417,419	9.29
WARRANT ARTICLES/CAPITAL RESERVES						
Warrant Article - Road Improvement - Highway Block Grant		100,000	100,000	100,000	0	0.00
Warrant Article - WWTP 1284000grant,finance1916000		3,200,000	3,200,000	3,200,000	0	0.00
Warrant Article - Library Cons Grant-Granite/Masonry repairs		9,990	9,990	9,990	0	0.00
Warrant Article - Library Garaventa Lift (cip 48554)		80,000	80,000		80,000	0.17
Warrant Article - Highway Chipper		60,000	60,000		60,000	0.13
Warrant Article - Highway F550 truck, dump body, plow		115,947	115,947		115,947	0.24
Warrant Article - Transfer Skidsteer		50,000	50,000		50,000	0.11
Warrant Article - Statistical Revaluation		62,400	62,400	62,400	0	0.00
Warrant Article - Mini Splits Town Hall ? Quoted 37250 CIP 32,000		0	0		0	0.00
Start Library Accessibility & Safety Project ETF		1	1		1	0.00
Add to Parks ETF		2,500	2,500	0	2,500	0.01
Add toTown Technology ETF		2,500	2,500		2,500	0.01
Add to Police Equipment ETF		10,000	10,000		10,000	0.02
Add to Town Owned Building ETF		10,000	10,000		10,000	0.02
Add to Roads Maintenance ETF		750,000	750,000		750,000	1.58
Add to Revaluation Fund Capital Reserve		37,000	37,000		37,000	0.08
Add to Ambulance Fund Capital Reserve		80,000	80,000	10,000	70,000	0.15
Add to Fire Equipment Capital Reserve		100,000	100,000		100,000	0.21
Add to Bridge Repair Fund Capital Reserve		25,000	25,000		25,000	0.05
Add to Highway Equipment Fund		150,000	150,000		150,000	0.32
Add to Police Dept Building Fund		50,000	50,000		50,000	0.11
Subtotal Warrant Articles/Capital Reserves		4,895,338	4,895,338	3,382,390	1,512,948	3.18
Cogswell Spring Water Operating	587,841		587,841	587,841	0	0.00
Wastewater Treatment Operating	644,838		644,838	644,838	0	0.00
					0	0.00
Section Subtotal	1,232,679	0	1,232,679	1,232,679	0	0.00
2021 Town Wide Totals	7,529,913	4,947,957	12,477,870	6,547,503	5,930,367	12.48
Overlay, Veterans War Credits	73,000	0			73,000	0.15
2022 Tax Rate Totals	7,602,913	4,947,957		6,547,503	6,003,367	12.63
2021 Tax Rate Totals					5,072,148	10.67
					\$ increase	\$1.96
					% Increase	18.38%

Memorandum

Date: 1/13/2022
To: Board of Selectmen
From: Russ Roy, Finance Director
Re: Payroll adjustments for 2022 Budget

Item 1: Town Office Wages

The Town Administrator wage line included in this budget is \$104,611. This line was due to be adjusted when the new contract was finalized by the Board. Since this did not happen, I believe this wage line is underfunded. The reasons are as follows: the job advertisement lists \$110,000 as the high side, the interim administration fees (which I am estimating 2 months or a total of 8 pay periods) at \$5600. This would point to a wage line closer to \$115600, which is a difference of \$10,989. This wage addition would also add \$840 to fica and \$1545 to retirement. The last item to review would be the benefit package. Currently budgeted is the employee buyout of \$5000, a family plan (net of the 8%) contribution would add \$16850 to the benefit line.

The gross net change would be

Wages	+\$10,989
Fica	+\$ 840
Retirement	+\$ 1,545
Benefits	+\$ 16,850
Total	+ \$30,224

Item 2: Town Office Part time position

The intent is to provide coverage and a better distribution of the available resources to ensure department coverage and that we have sufficient staff to keep the town hall open. Wendy's attached memo give the specifics of the impact to the office. The bottom line is that we are requesting 14 hours to the already approved 16 hours to make a part time 30 hour position. (In addition during the analysis, I realized I had wrong rate in for Wendy, this was corrected which added \$2178)

Budgets Adjusted

Town Clerk	\$ 2,675
Tax Collector	\$ 2,675
Town Office	\$ 6,548
Total	\$11,898

Item 3: Highway reclassification

Leo is looking to increase to two current employees and the starting rate for the new highway employee. This is being presented by Leo, and I wanted to include this in my revised projected totals.

Highway Wages	+\$ 8,624
Fica	+\$ 660
Retirement	+\$ 1,213
Total	+\$10,497

Proposal to make the Town Hall adequately staffed.

It is important for each Department/Section of Town Hall to have enough staff for complete coverage of all open hours. The following shows the current structure along with hours of operation.

Department/Section	Hours Open to the Public	Staff
Finance	Monday-Friday 8:00-4:00	Russ Roy and Kelly Henley
Executive, Assessing, Building, Planning & Zoning	Monday-Friday 8:00-4:00	Wendy Baker (40 hours), Deb Aucoin (12 hours, Wednesday 4 hours, Thursday 8 hours) & part-time position not hired yet (16 hours)
Town Clerk / Tax Collector	Monday, Wednesday & Friday 8:00-4:00 Tuesday 10:00-6:00	Kim Johnson and Deb Aucoin (28 Hours)

In the scenario above, it does not give full coverage to two Sections during all open hours. This creates times when Sections will have to be closed to the public.

In the following scenario, we would have 2 scheduled employees in each Section at all times, allowing for ease of coverage during vacations, Dr's appointments, illness (COVID), jury duty etc. and having no Sections needing to be closed unless under abnormal circumstances

Department/Section	Hours Open to the Public	Staff
Finance	Monday-Friday 8:00-4:00	Russ Roy and Kelly Henley
Executive, Assessing, Building, Planning & Zoning	Monday-Friday 8:00-4:00	Wendy Baker (40 hours), Deb Aucoin (8 hours, Thursday) & part-time position not hired yet (30 hours Monday, Tuesday, Wednesday & Friday)
Town Clerk / Tax Collector	Monday, Wednesday & Friday 8:00-4:00 Tuesday 10:00-6:00	Kim Johnson and Deb Aucoin (32 Hours)

Prior to re-organization there were times that Assessing was closed and the public could not obtain those records. Moving Assessing to Wendy's duties made the most sense to keep everything the public needed accessible every day and that part is working well. With this proposed structure, we would hire a 30-hour Building, Planning & Zoning Assistant to handle all of those needs. Wendy would continue with her Executive duties as well as the Assessing duties and will oversee the Building, Planning & Zoning Assistant which will also be cross-trained to help with Assessing as needed. Deb's 8 hours would be filled with project-based needs.

Town of Henniker
Payroll - Estimated 2022 Wages

Assumptions:

No Merit Steps 2011	Cola 2.0%
No Merit Steps 2012	Cola 2.0%
No Merit Steps 2013	Cola 1.5%
Merit Steps 2014	Cola 0 %
Merit Steps 2015	Cola 2.0%
Merit Steps 2016	Cola 4.0%
Merit Steps 2017	Cola 2.0%
Merit Steps 2018	Cola 1.0%
Merit Steps 2019	Cola 2.5%
Merit Steps 2020	Cola 1.5%
Merit Steps 2021	Cola 0
New Merit System 2022	Cola 1.2%

52 PAY WEEKS IN 2021

	2020 Step Y or N	Hire Date	End of 2021 Years of Service	2021 End of Year Rate	2022 Merit %	2022 Merit \$	2022 Cola %	2022 End of Year Rate	Longevity \$	Hours Rate	Hours Stepped Rate	Total Hours	2022 Wages	2022 Fica	2022 Retire	2020 Net Cost Of Benefits (Employee 8%)
Highway	Yes	30-Apr-18	4.7	40.60	3.18%	1.29	0.487	42.38	250	440	1,640	2,080	87,829	6,512	12,349	
Highway	Yes	08-Apr-13	9.7	27.10	3.78%	1.02	0.325	28.45	500	440	1,640	2,080	59,224	4,390	8,327	
Highway	Yes	01-Apr-16	6.8	21.19	3.78%	0.80	0.254	22.25	250	440	1,640	2,080	46,168	3,391	6,491	
Highway	Yes	01-Nov-18	4.2	21.19	3.78%	0.80	0.254	22.25	250	440	1,640	2,080	46,168	3,325	6,491	
Highway	Yes	11-Feb-19	3.9	20.36	3.78%	0.77	0.244	21.37	250	440	1,640	2,080	44,369	3,394	6,238	
Highway				21.19	3.89%	0.82	0.254	22.27		440	1,640	2,080	45,956	3,309	6,461	
Highway													54,000	4,131	7,592	
Highway													25,000	1,912		
HIGHWAY									1,500				408,714	30,363	53,950	107,514

OLD

Town of Henniker
Payroll - Estimated 2022 Wages

Assumptions:

No Merit Steps 2011	Cola 2.0%
No Merit Steps 2012	Cola 2.0%
No Merit Steps 2013	Cola 1.5%
Merit Steps 2014	Cola 0 %
Merit Steps 2015	Cola 2.0%
Merit Steps 2016	Cola 4.0%
Merit Steps 2017	Cola 2.0%
Merit Steps 2018	Cola 1.0%
Merit Steps 2019	Cola 2.5%
Merit Steps 2020	Cola 1.5%
Merit Steps 2021	Cola 0
New Merit System 2022	Cola 1.2%

52 PAY WEEKS IN 2021

	2020 Step Y or N	Hire Date	End of 2021 Years of Service	2021 End of Year Rate	2022 Merit %	2022 Merit \$	2022 Cola %	2022 End of Year Rate	Longevity \$	Hours Rate	Hours Stepped Rate	Total Hours	2022 Wages	2022 Fica	2022 Retire	2020 Net Cost Of Benefits (Employee 8%)
Highway	Yes	30-Apr-18	4.7	40.60	3.18%	1.29	0.487	42.38	250	440	1,640	2,080	87,829	6,512	12,349	
Highway	Yes	08-Apr-13	9.7	27.10	3.78%	1.02	0.325	28.45	500	440	1,640	2,080	59,224	4,390	8,327	
Highway	Yes	01-Apr-16	6.8	22.11	3.78%	0.84	0.265	23.21	250	440	1,640	2,080	48,161	3,543	6,771	
Highway	Yes	01-Nov-18	4.2	23.98	3.78%	0.91	0.288	25.17	250	440	1,640	2,080	52,214	3,788	7,341	
Highway	Yes	11-Feb-19	3.9	20.36	3.78%	0.77	0.244	21.37	250	440	1,640	2,080	44,369	3,394	6,238	
Highway				22.11		0.00	0.265	22.38		440	1,640	2,080	46,541	3,354	6,544	
Highway													54,000	4,131	7,592	
Highway													25,000	1,912		
HIGHWAY									1,500				417,338	31,023	55,163	107,514

New

**Existing CRF or ETF Funds
Updated 1/13/2022**

	MS-9 Balance 12/31/19	2020 Adds	2020 Withdraw	2020 Spent	Balance 12/31/20	2021 Add	Payment Requested	2021 Previous Paid	2021 Used but Not Requested	2022 Proposed	2022 Potential Balance
Ambulance Fund CRF	206,027	70,000			276,027	70,000		(275,000)		80,000	151,027
Police Station Building CRF	55,210	50,000			105,210	50,000				50,000	205,210
Fire-Rescue Building ETF	47,479		(41,400)		6,079						6,079
Fire Truck Fund (not used)	421				421						421
Community Center ETF	3,790				3,790						3,790
Skate Park Fund (not used)	393				393						393
Revaluation Fund CRF	60,316				60,316	20,000	(50,929)			37,000	66,387
Land Purchase CRF	113				113						113
Highway Equipment CRF	4,297	25,000			29,297	150,000			(150,000)	150,000	179,297
Bridge Repair CRF	40,488	10,000			50,488	10,000				25,000	85,488
Fire Ladder Truck CRF	1				1						1
Old Home Day ETF	3,480				3,480				(3,480)		(0)
Fire Equipment CRF	335,425	50,000			385,425	100,000			(42,000)	100,000	543,425
Transfer Station CRF	20,067	25,000			45,067						45,067
Road Maintenance ETF	750,949	750,000	(147,010)		1,353,939	600,000	(1,229,103)		(175,081)	750,000	1,299,755
Town Owned Building ETF	1	5,000			5,001	20,000				10,000	35,001
Town Owned Vehicles ETF	1				1						1
Highway Building Maint ETF	1				1						1
Town Technology ETF	0	25,000			25,000	125,000	(21,410)		(108,785)	2,500	22,305
Parks Equipment ETF	0	15,000			15,000	2,500	(9,934)		(1,566)	2,500	8,500
Police Equipment ETF	0	2,500			2,500	5,000			(2,872)	10,000	14,628
Wastewater Maint CRF						1					1
Totals	1,528,458	1,027,500	(188,410)		0 2,367,548	1,152,501	(1,311,376)	(275,000)	(483,784)	1,217,000	2,666,889

2021 Used but not requested:

Highway Equipment \$150,000 for dump truck (2021 town meeting)
 Roads ETF Used 2021 \$1,297,904.45 less 2021 reimbursed \$1,122,823 leaves \$175,081.45 to transfer.
 Town Tech \$21,410 for downpayment Balance \$71,060 to BS & A, Avitar \$ 37,725 = \$108,785
 Parks Balance of mower purchase \$1566 + \$3500 DW EL Cogswell Trust = 5066 left to spend.
 Police Equipment BOS Approved \$2,872 Mobil Unit
 Old Home Day ETF Need to request full amount from this past OHD and close ETF.

Town of Henniker
Estimate of Unreserved (unassigned) Fund Balance
As of 12/31/21

Unreserved Fund Balance 12/31/20	1,402,915
Applied to 2021 Tax Rate	
Voted at Town Meeting 2021 (truck)	(175,000)
Eversource payment 2021	(289,815)
Estimated Unreserved Fund Balance (prior to close of 2021)	938,100



2021 NHLTA Sue Palmatier Friends of the Year
2018 NHLTA Library of the Year
2013 NHLTA Trustee of the Year
31 Western Avenue
PO Box 688
Henniker, NH 03242

(603) 428-3471
www.tuckerfreelibrary.org

January 13, 2022

Tucker Free Library Warrant Articles – 2022

1. To see if the Town will vote to raise and appropriate the sum of Two Hundred Thirty-Six Thousand Six-Hundred Twenty-one Dollars (\$236,621) for the Tucker Free Library with the amount to be raised from current year taxation
2. To see if the Town will vote to raise and appropriate the sum of Nine Thousand Nine Hundred Ninety Dollars (\$9,990) for the purpose of continued restoration of granite and mortar on the exterior of the Tucker Free Library. Furthermore, this appropriation is 100% reimbursable to the Town from a Conservation License Plate Grant Program offered through the State of New Hampshire. No expenditure under this article shall occur unless the library receives the amount of the stated grant of Nine Thousand Nine Hundred Ninety Dollars (\$9,990).
3. To see if the Town will vote to establish a Library Accessibility and Safety Project Expendable Trust Fund per RSA 31:19-a for the purpose of funding future library expansion and to raise and appropriate One Dollar (\$1) to put in the fund, with this amount to come from taxation further to name the Tucker Free Library Board of Trustees as agents to expend from said fund.
4. To see if the Town will vote to raise and appropriate the sum of up to Eighty Thousand Dollars (\$80,000) for replacement of the Garaventa Lift, replacement of the exterior door that provides access to the Garaventa Lift complete with handicap switch to operate said door, and repair and/or replace the ramp further to name the Tucker Free Library Board of Trustees as agents to expend.

ACCOUNT NUMBER	ACCOUNT TITLE	2022 REQUESTED +27% ON SELECT LINE ITEMS	2021 FINAL	2021 REQUESTED	2022 VS 2021 \$	2022 VS 2021 %	2020 FINAL	2019 FINAL	2018 FINAL
Expenses Managed By Town									
4550-110	Library - Wages (Includes Longevity/Merit), 1.5%COLA)	\$ 168,048.76	\$ 153,756.00	\$ 159,789.00	\$ 14,292.76	9%	\$ 158,209.00	\$ 156,179.00	\$ 146,315.00
4550-211	Library - Benefit Insurance	\$ 16,853.00	\$ 17,876.00	\$ 17,878.00	\$ (1,023.00)	-6%	\$ 16,671.00	\$ 16,253.00	\$ 19,309.00
4550-220	Library - FICA	\$ 12,389.37	\$ 11,944.02	\$ 12,147.00	\$ 445.35	4%	\$ 12,446.00	\$ 11,948.00	\$ 11,329.00
4550-230	Library - Retirement	\$ 11,358.00	\$ 9,333.14	\$ 9,333.00	\$ 2,024.86	22%	\$ 8,387.00	\$ 8,614.00	\$ 8,285.00
4550-523	Library - Workers Comp/Uhemp Ins	\$ 875.64	\$ 875.64	\$ 876.00	\$ -	0%	\$ 876.00	\$ 876.00	\$ 876.00
6-2070	Library Membership, Mileage	\$ 150.00	\$ 150.00	\$ 150.00	\$ -	0%	\$ 800.00	\$ 800.00	\$ 500.00
6-2030	Library Staff Development	\$ 100.00	\$ 100.00	\$ 100.00	\$ -	0%	\$ 500.00	\$ 500.00	\$ 500.00
6-3010	Library Acquisitions - Audio Books	\$ 1,500.00	\$ 1,500.00	\$ 1,200.00	\$ -	0%	\$ 1,750.00	\$ 2,000.00	\$ 2,000.00
6-3000	Library Acquisitions - Downloadable	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -
6-3020	Library Acquisitions - Periodicals	\$ 16,000.00	\$ 16,000.00	\$ 14,000.00	\$ -	0%	\$ 17,250.00	\$ 18,000.00	\$ 18,000.00
6-3030	Library Acquisitions - Video Appropriation	\$ 1,000.00	\$ 1,000.00	\$ 400.00	\$ -	0%	\$ 1,400.00	\$ 1,650.00	\$ 1,650.00
6-3035	Library Acquisitions - Video Fine Revenue	\$ 750.00	\$ 750.00	\$ 750.00	\$ -	0%	\$ 750.00	\$ 1,000.00	\$ 1,000.00
6-4000	Library General Maintenance - Janitorial	\$ 12,065.00	\$ 9,500.00	\$ 19,500.00	\$ 2,565.00	27%	\$ 9,000.00	\$ 9,000.00	\$ 9,000.00
6-4010	Library General Maintenance - Repairs	\$ 3,900.00	\$ 3,900.00	\$ 3,900.00	\$ -	0%	\$ 3,900.00	\$ 3,900.00	\$ 3,900.00
6-4020	Library Contracted Services - Building Safety & Utilities	\$ 11,897.60	\$ 11,000.00	\$ 3,900.00	\$ 897.60	9%	\$ -	\$ -	\$ -
	Security Monitoring	\$ 468.00	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
	Annual Lifts Inspection	\$ 500.00	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
	Annual Fire Extinguisher Inspection	\$ 35.00	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
	Annual Fire/Safety System Inspection	\$ 350.00	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
	PO BOX Rental	\$ 76.00	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
	Heating	\$ 4,302.00	\$ 3,418.20	\$ 3,418.20	\$ -		\$ -	\$ -	\$ -
	Electric	\$ 3,009.00	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
	Water	\$ 227.60	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
	Sewer	\$ 480.00	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
	Phone	\$ 1,094.00	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
	Internet	\$ 1,416.00	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
6-6030	Library Building Maintenance - Supplies	\$ 4,445.00	\$ 3,375.00	\$ 4,500.00	\$ 1,070.00	32%	\$ 4,500.00	\$ 4,300.00	\$ 4,300.00
6-6035	COVID Related Supplies/Expenses	\$ 500.00	\$ 1,000.00	\$ -	\$ (500.00)	-50%	\$ -	\$ -	\$ -
6-5010	Library Technical Maintenance	\$ 500.00	\$ 500.00	\$ 500.00	\$ -	0%	\$ 500.00	\$ 500.00	\$ 500.00
6-5020	Library Technical Equipment/Software	\$ -	\$ -	\$ -	\$ -	0%	\$ 2,500.00	\$ 1,000.00	\$ 1,000.00
6-6000	Library Contract Services - Technology	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -
	Library Circulation System	\$ 1,950.00	\$ 1,950.00	\$ 1,950.00	\$ -	0%	\$ 1,950.00	\$ 1,950.00	\$ 1,950.00
	Annual Payment to NH Downloadable	\$ 1,939.00	\$ 1,956.00	\$ 1,956.00	\$ (17.00)	-1%	\$ 1,890.00	\$ 1,751.00	\$ 1,676.00
	Annual Website Fees	\$ 250.00	\$ -	\$ -	\$ 250.00		\$ 100.00	\$ 100.00	\$ 100.00
	ZOOM Platform	\$ 149.90	\$ -	\$ -	\$ 149.90		\$ -	\$ -	\$ -
6-6010	Library Programs - Speakers & Supplies	\$ -	\$ -	\$ 350.00	\$ 350.00	8%	\$ 2,000.00	\$ 2,409.00	\$ 2,250.00
	TOTAL OPERATION BUDGET	\$ 266,621.27	\$ 247,917.00	\$ -	\$ 18,704.27	8%	\$ -	\$ -	\$ -
	PROJECTED REVENUE	\$ 30,000.00	\$ 30,819.00	\$ -	\$ (819.00)	-3%	\$ -	\$ -	\$ -
	APPROPRIATION REQUEST	\$ 236,621.27	\$ 217,098.00	\$ -	\$ 19,523.27	9%	\$ -	\$ -	\$ -
	SELECTMEN REDUCTION	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
		\$ 231,098.00	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -

VI. VALUATION UPDATE

2022 Valuation Update (value anew) of all properties in town to ensure compliance with the **2022** DRA Certification.

The update includes the following:

- Sales Verification
- Sales Analysis
- Development of New Cost Tables (Land & Buildings)
- Testing of New Cost Tables
- Recalculation of All Values
- Parcel by Parcel Field Review
- Notice of New Values
- Preliminary values posted on our website (for 30 days) (posting begins when notice of new values are mailed)
- Informal Hearings
- Review After Hearings
- All Data Processing
- Final Sales Analysis & New Values
- Printing of Final Cards
- **A USPAP Compliant Report**
- Written Responses to Board of Selectmen on all abatement requests for Tax year 2022
- Utility values included based on the new HB700 method.
- Based on 2,310 records (parcels plus multi cards).

There is no obligation by either party to do an update under this agreement. An update agreement detailing the specifics noted above must be signed under separate agreement as required by RSA 21-J:11.

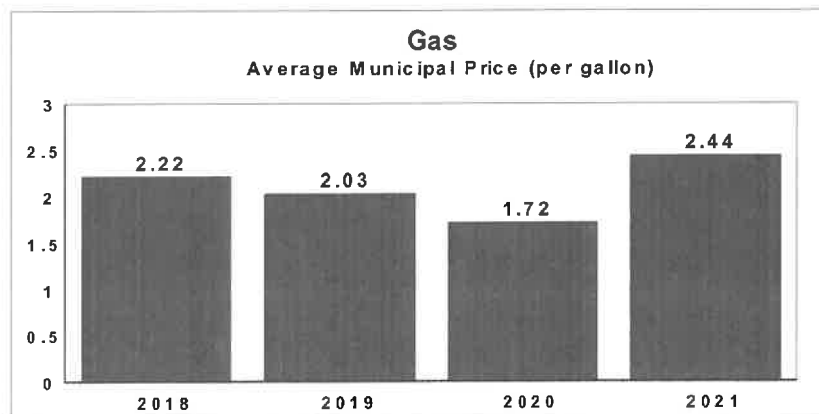
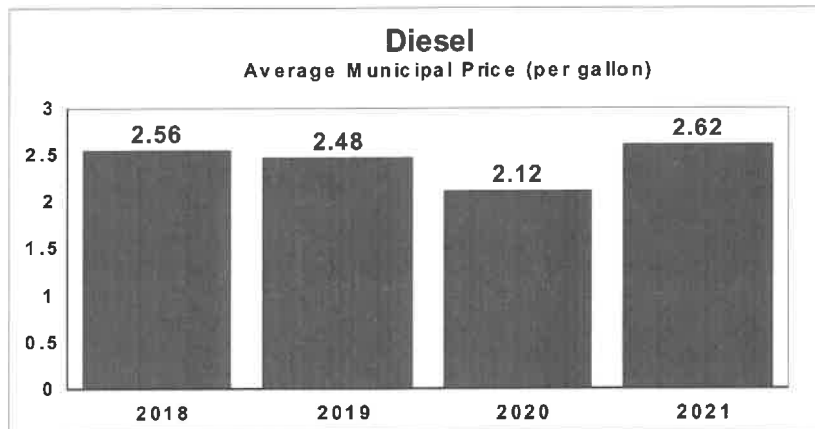
Circumstances outside of Avitar's control, such as changes in the law, DRA rules, Assessing Standards Board rules or makeup of the town may result in changes to the scope of work required which may alter this estimated cost.

Total - \$62,400

To be billed in update year 2022 in equal monthly installments of \$5,200 and will be noted on invoice as Update Contract (UC).

Date: 01/13/2022
To: Board of Selectmen
From: Russ Roy, Finance Director
RE: Fuel Usage

Leo went to Ayer & Goss and got reports for 2018, 2019, 2020 and 2021 regarding fuel usage and dollar used. With this information, I was able to determine the average cost of both gas and diesel by the gallon for each year. With the average cost, I was then able to estimate gallons of fuel used for each year. Having a 4 year average of gallons used allows a more accurate forecast on what usage might be in 2022.



Municipal pricing is net of applicable taxes and also net of bulk quantity usage discounts from Ayer & Goss.

Fuel Usage in Dollars

		2018	2019	2020	2021
Highway	Gas	\$5,578	\$4,158	\$3,195	\$4,278
Highway	Diesel	\$41,597	\$41,737	\$27,328	\$40,163
Police	Gas	\$12,948	\$12,439	\$10,286	\$13,219
Rescue	Diesel	\$5,664	\$6,441	\$5,415	\$6,157

Fuel Usage in Gallons

		2018	2019	2020	2021
Highway	Gas	2,507	2,050	1,857	1,753
Highway	Diesel	16,257	16,822	12,912	15,316
Police	Gas	5,832	6,127	5,980	5,417
Rescue	Diesel	2,212	2,597	2,554	2,350

Estimates

Average Gallons	Avg 'Gallons x 21 Price \$	2023 Requested Budget	Over/Under \$	Over/Under %
2,042	\$4,982	\$7,500	\$2,518	33.58%
15,327	\$40,156	\$50,000	\$9,844	19.69%
5,839	\$14,247	\$14,400	\$153	1.06%
2,428	\$6,362	\$6,000	(\$362)	-6.03%

Town of Henniker
 Requested Budget 2022 vs 2021
 1/13/2022

	2022 Requested	2021 Voted Bud	2022 vs 2021 \$	2022 vs 2021 %
EXECUTIVE	30,413	30,413	0	0.0%
HISTORIC DISTRICT	1,250	1,250	0	0.0%
TOWN CLERK	83,442	95,523	(12,081)	-12.6%
ELECTION BUDGET	6,300	7,620	(1,320)	-17.3%
TAX MAP BUDGET	4,800	4,800	0	0.0%
TOWN OFFICE BUDGET	690,978	618,666	72,312	11.7%
TAX COLL BUDGET	81,439	95,086	(13,647)	-14.4%
LEGAL FEES BUDGET	30,000	20,000	10,000	50.0%
PLAN BUDGET	48,679	48,679	0	0.0%
ZBA BUDGET	5,521	5,521	0	0.0%
CEMETERIES BUDGET	16,280	15,200	1,080	7.1%
INSURANCE BUDGET	152,350	141,554	10,796	7.6%
MUNICIPAL DUES BUDGET	4,157	4,157	0	0.0%
POLICE BUDGET	1,454,759	1,416,714	38,045	2.7%
FIRE/RESCUE BUDGET	878,294	820,862	57,432	7.0%
CODE BUDGET	25,153	29,155	(4,002)	-13.7%
EMERGENCY MANAGEMENT BUDGET	1,292	1,292	0	0.0%
HIGHWAY BUDGET	830,797	771,211	59,586	7.7%
HIGHWAY/STREETS BUD	731,500	681,040	50,460	7.4%
SOLID WASTE BUDGET	534,985	494,063	40,922	8.3%
ANIMAL CONTROL BUD	9,408	9,408	0	0.0%
HUMAN SERVICE BUDGET	80,000	80,000	0	0.0%
ATHLETIC BUDGET	40,145	40,145	0	0.0%
LIBRARY BUDGET	236,621	217,654	18,967	8.7%
PATRIOTIC PURPOSES BUD	2,600	2,000	600	30.0%
CONCERT'S BUDGET	8,400	7,195	1,205	16.7%
CONSERVATION BUDGET	2,515	2,515	0	0.0%
COMMUNITY BUDGET	80,400	79,000	1,400	1.8%
DEBT SERVICE BUDGET	224,756	227,455	(2,699)	-1.2%
DEPARTMENT OPERATIONS SUBTOTAL	6,297,234	5,968,178	329,056	5.5%
WARRANT ARTICLES BUDGET	0	335,700		
CAPITAL RESERVES BUDGET	0	1,152,500		
TOTAL RAISED FROM PROPERTY TAXES	6,297,234	7,456,378		
CSWW BUDGET (WATER COMMISSIONERS HAVE NOT SUBMITTED 2022)	587,841	587,841		
CSWW Warrant Article	0	0		
WWTP BUDGET	644,838	630,958	13,880	2.2%
WWTP Warrant Article				
GOVERNMENT WIDE BUDGET	7,529,913	8,675,177		

Account #	Account Title	2022 Requested	2021 Approved	2022 vs 2021 \$	2022 vs 2021 %
TOWN CLERK					
4140	111 Town Clerk - Wages (Deputy & Office Asst.)	14,954	26,316	(11,362)	-43.2%
4140	130 Town Clerk - Wages (Town Clerk)	33,262	32,914	348	1.1%
4140	140 Town Clerk - Wages (Overtime)	1,000	500	500	100.0%
4140	211 Town Clerk - Benefit Insurance	12,766	15,279	(2,513)	-16.4%
4140	220 Town Clerk - Fica	3,659	4,420	(761)	-17.2%
4140	230 Town Clerk - Retirement	6,919	7,447	(528)	-7.1%
4140	240 Town Clerk - Training/Seminar	1,300	800	500	62.5%
4140	560 Town Clerk - Dues Memberships	75	55	20	36.4%
4140	570 Town Clerk - Advertising	200	200	0	0.0%
4140	620 Town Clerk - Office Supplies	1,400	1,400	0	0.0%
4140	625 Town Clerk - Postage	2,000	1,800	200	11.1%
4140	637 Town Clerk - Mileage	550	200	350	175.0%
4140	805 Town Clerk - Equip Purchase/Maint	4,487	3,422	1,065	31.1%
4140	814 Town Clerk - Photocopy Expense	490	490	0	0.0%
4140	832 Town Clerk - Animal Licenses	380	280	100	35.7%
Town Clerk - Budget Total		83,442	95,523	(12,081)	-12.6%

Account #	Account Title	2022 Requested	2021 Approved	2022 vs 2021 \$	2022 vs 2021 %
ELECTION					
4141	120 Election - Wages	3,600	4,000	(400)	-10.0%
4141	570 Election - Advertising	250	200	50	25.0%
4141	620 Election - Office Supplies	100	100	0	0.0%
4141	625 Election - Postage	20	20	0	0.0%
4141	690 Election - Election Expenses	500	1,000	(500)	-50.0%
4141	740 Election - Equipment	100	100	0	0.0%
4141	802 Election - Ballots	1,630	1,600	30	1.9%
4141	803 Election - Voting Booth Setup/Maintenance	100	600	(500)	-83.3%
Election -Budget Total		6,300	7,620	(1,320)	-17.3%

Account #	Account Title	2022 Requested	2021 Approved	2022 vs 2021 \$	2022 vs 2021 %
TAX MAP					
4142	312 Tax Map - Cartographer	2,400	2,400	0	0.0%
4142	400 Tax Map - Digital Mapping Updates	2,150	2,150	0	0.0%
4142	450 Tax Map - GIS Manager Solutions	0	0	0	0.0%
4142	550 Tax Map - Printing	250	250	0	0.0%
Tax Map - Budget Total		4,800	4,800	0	0.0%

Account #	Account Title	2022 Requested	2021 Approved	2022 vs 2021 \$	2022 vs 2021 %
TOWN OFFICE					
4150	110 Town Office - Wages FT	332,119	278,029	54,090	19.5%
4150	113 Town Office - Wages PT	15,059	29,780	(14,721)	-49.4%
4150	210 Town Office - Payroll Service	3,300	13,200	(9,900)	-75.0%
4150	211 Town Office - Benefit Insurances	38,964	59,033	(20,069)	-34.0%
4150	220 Town Office - Fica	26,352	23,132	3,220	13.9%
4150	230 Town Office - Retirement	46,696	34,942	11,754	33.6%
4150	240 Town Office - Training / Seminars	1,225	1,225	0	0.0%
4150	301 Town Office - Consultant - Auditor	16,000	16,000	0	0.0%
4150	312 Town Office - Consultant- Assessor	40,000	40,000	0	0.0%
4150	341 Town Office - Telephone	6,500	6,500	0	0.0%
4150	409 Town Office - Custodial Service	16,860	16,860	0	0.0%
4150	410 Town Office - Electricity	3,000	3,000	0	0.0%
4150	411 Town Office - Heat	5,997	5,098	899	17.6%
4150	412 Town Office - Water/Sewer	1,136	1,728	(592)	-34.3%
4150	414 Town Office - Alarm Monitoring	1,775	1,775	0	0.0%
4150	429 Town Office - Medical Supplies	200	200	0	0.0%
4150	430 Town Office - Biding Repair/Maintenance	2,900	2,900	0	0.0%
4150	434 Town Office - Custodial Supplies	1,600	1,600	0	0.0%
4150	450 Town Office - Grange Electric	1,500	1,500	0	0.0%
4150	451 Town Office - Community Ctr Elec	4,200	4,200	0	0.0%
4150	452 Town Office - Grange Water/Sewer	808	808	0	0.0%
4150	453 Town Office - Community Ctr Wtr/Swr	808	808	0	0.0%
4150	454 Town Office - Grange Alarm	400	400	0	0.0%
4150	455 Town Office - Community Ctr Alarm	575	575	0	0.0%

Account #	Account Title	2022 Requested	2021 Approved	2022 vs 2021 \$	2022 vs 2021 %
4150	456 Town Office - Grange Heat	2,888	2,293	595	25.9%
4150	457 Town Office - Community Ctr Heat	2,888	2,653	235	8.9%
4150	458 Town Office - Grange Maintenance	854	854	0	0.0%
4150	459 Town Office - Comm Ctr Maintenance	1,500	1,500	0	0.0%
4150	460 Town Office - Grange Telephone	1,320	1,320	0	0.0%
4150	461 Town Office - Comm Ctr Telephone	1,080	1,080	0	0.0%
4150	550 Town Office - Printing	1,500	1,500	0	0.0%
4150	552 Town Office - Town Report	2,500	2,500	0	0.0%
4150	560 Town Office - Dues/Membership	1,200	1,200	0	0.0%
4150	570 Town Office - Advertising	1,800	1,800	0	0.0%
4150	620 Town Office - Office Supplies	5,500	5,200	300	5.8%
4150	625 Town Office - Postage	7,200	7,200	0	0.0%
4150	637 Town Office - Mileage	2,000	2,000	0	0.0%
4150	670 Town Office - Books	1,500	1,500	0	0.0%
4150	740 Town Office - Equipment Purchase	1,000	1,000	0	0.0%
4150	810 Town Office - Computer Licenses/Maint	76,842	29,345	47,497	161.9%
4150	815 Town Office - Copier Lease	1,545	2,541	(996)	-39.2%
4150	825 Town Office - County Registry	700	700	0	0.0%
4150	827 Town Office - Lein Research	4,300	4,300	0	0.0%
4150	835 Town Office - Website Expenses	4,887	4,887	0	0.0%
Town Office - Budget Total		690,978	618,666	72,312	11.7%

Account #	Account Title	2022 Requested	2021 Approved	2022 vs 2021 \$	2022 vs 2021 %
TAX COLLECTOR					
4151	111 Tax Collector - Wages (Deputy & Office Asst)	14,953	26,653	(11,700)	-43.9%
4151	130 Tax Collector - Wages (Tax Collector)	33,262	32,875	387	1.2%
4151	140 Tax Collector - Wages (Overtime)	1,000	500	500	100.0%
4151	211 Tax Collector - Benefit Insurance	12,766	15,279	(2,513)	-16.4%
4151	220 Tax Collector - Fica	3,659	4,496	(837)	-18.6%
4151	230 Tax Collector - Retirement	6,919	7,573	(654)	-8.6%
4151	240 Tax Collector - Training/Seminar	1,200	800	400	50.0%
4151	560 Tax Collector - Dues/Membership	40	20	20	100.0%
4151	570 Tax Collector - Advertising	200	200	0	0.0%
4151	620 Tax Collector - Office Supplies	1,300	1,300	0	0.0%
4151	625 Tax Collector - Postage	4,500	4,000	500	12.5%
4151	637 Tax Collector - Mileage	450	200	250	125.0%
4151	814 Tax Collector - Photocopy Expense	490	490	0	0.0%
4151	825 Tax Collector - County Registry	700	700	0	0.0%
Tax Collector - Budget Total		81,439	95,086	(13,647)	-14.4%

Account #	Account Title	2022 Requested	2021 Approved	2022 vs 2021 \$	2022 vs 2021 %
LEGAL					
4153	320 Legal - Legal Fees	30,000	20,000	10,000	50.0%
4153	321 Legal - Land Sales Expenses			0	0.0%
	Legal - Budget Total	30,000	20,000	10,000	50.0%

Account #	Account Title	2022 Requested	2021 Approved	2022 vs 2021 \$	2022 vs 2021 %
PLANNING					
4191	110 Planning - Wages	1,500	1,500	0	0.0%
4191	220 Planning - Fica	115	115	0	0.0%
4191	240 Planning - Training/Seminars	250	250	0	0.0%
4191	320 Planning - Legal Fees	3,000	3,000	0	0.0%
4191	390 Planning - Consulting Fees	33,350	33,350	0	0.0%
4191	550 Planning - Printing	500	500	0	0.0%
4191	560 Planning - Dues/Memberships	5,964	5,964	0	0.0%
4191	570 Planning - Advertising	2,400	2,400	0	0.0%
4191	620 Planning - Office Supplies	300	300	0	0.0%
4191	625 Planning - Postage	700	700	0	0.0%
4191	814 Planning - Photocopy	600	600	0	0.0%
4191	900 Planning - Escrow Offset Revenue				
4191	901 Planning - Escrow Offset Expense				
Planning - Budget Total		48,679	48,679	0	0.0%

Account #	Account Title	2022 Requested	2021 Approved	2022 vs 2021 \$	2022 vs 2021 %
	ZONING				
4192	110 Zoning - Wages	600	600	0	0.0%
4192	220 Zoning - Fica	46	46	0	0.0%
4192	390 Zoning - Consultant	3,000	3,000	0	0.0%
4192	391 Zoning - Legal	800	800	0	0.0%
4192	570 Zoning - Advertising	300	300	0	0.0%
4192	620 Zoning - Office Supplies	225	225	0	0.0%
4192	625 Zoning - Postage	300	300	0	0.0%
4192	805 Zoning - Training	0	0	0	0.0%
4192	814 Zoning - Photocopy	250	250	0	0.0%
	Zoning - Budget Total	5,521	5,521	0	0.0%

Account #	Account Title	2022 Requested	2021 Approved	2022 vs 2021 \$	2022 vs 2021 %
CEMETERIES					
4195	650 Cemeteries - Grounds Maintenance	11,780	9,800	1,980	20.2%
4195	655 Cemeteries - Stone Repair	2,400	2,000	400	20.0%
4195	660 Cemeteries - Repairs (fence)	0	2,000	(2,000)	-100.0%
4195	657 Cemeteries-Tree Removal	2,100	1,400	700	50.0%
Cemeteries - Budget Total		16,280	15,200	1,080	7.7%

Account #	Account Title	2022 Requested	2021 Approved	2022 vs 2021 \$	2022 vs 2021 %
INSURANCE					
4196	520 Insurance - Workers Compensation	49,812.00	53,231	(3,419)	-6.4%
4196	522 Insurance - General Liability	99,434.00	85,000	14,434	17.0%
4196	523 Insurance - Unemployment Insurance	1,104.00	1,323	(219)	-16.6%
4196	524 Insurance - Deductible	2,000.00	2,000	0	0.0%
Insurance Budget Total		152,350	141,554	10,796	7.1%

Account #	Account Title	2022 Requested	2021 Approved	2022 vs 2021 \$	2022 vs 2021 %
	MUNICIPAL DUES				
4197	560 Municipal Dues - Membership	4,157	4,157	0	0.0%
	Municipal Dues Budget Total	4,157	4,157	0	0.0%

Account #	Account Title	2022 Requested	2021 Approved	2022 vs 2021 \$	2022 vs 2021 %
POLICE					
4210	109 Police - Wages Clerical	70,117	71,663	(1,546)	-2.2%
4210	110 Police - Wages FT	677,071	680,762	(3,691)	-0.5%
4210	111 Police - Wages PT (Specials)	40,000	40,000	0	0.0%
4210	112 Police - Wages Detail Expense	1	1	0	0.0%
4210	112 Police - Wage Detail Revenue			0	0.0%
4210	120 Police - Wages Parking Enforcement	9,709	10,334	(625)	-6.0%
4210	121 Police - Wages Crossing Guards	7,920	7,920	0	0.0%
4210	140 Police - Wages OT	25,000	25,000	0	0.0%
4210	211 Police - Benefit Insurance	191,368	190,473	895	0.5%
4210	220 Police - Fica	20,635	20,700	(65)	-0.3%
4210	230 Police - Retirement	243,039	224,286	18,753	8.4%
4210	240 Police - Training/Seminars	5,000	5,000	0	0.0%
4210	241 Police - Training/Ammo	4,000	3,200	800	25.0%
4210	291 Police - Uniforms	8,000	7,000	1,000	14.3%
4210	320 Police - Prosecuting Attny	12,023	11,000	1,023	9.3%
4210	341 Police - Telephone	10,500	10,500	0	0.0%
4210	342 Police - Telephone dispatch	700	700	0	0.0%
4210	350 Police - Medical Inoculations		300	(300)	-100.0%
4210	391 Police - Towing	500	500	0	0.0%
4210	392 Police - Assessment Center		0	0	0.0%
4210	393 Police - Special Investigation	300	300	0	0.0%
4210	394 Police - Merrimack County Dispatch	42,136	37,285	4,851	13.0%

Account #	Account Title	2022 Requested	2021 Approved	2022 vs 2021 \$	2022 vs 2021 %
4210	410 Police - Electricity	4,800	4,800	0	0.0%
4210	411 Police - Heat	4,300	4,000	300	7.5%
4210	412 Police - Water/Sewer	900	900	0	0.0%
4210	430 Police - Building Repair/Maintenance	4,000	4,000	0	0.0%
4210	431 Police - Custodian	8,640	8,640	0	0.0%
4210	550 Police - Printing	500	500	0	0.0%
4210	560 Police - Dues/Memberships	3,500	3,500	0	0.0%
4210	620 Police - Office Supplies	4,000	4,000	0	0.0%
4210	625 Police - Postage	500	500	0	0.0%
4210	635 Police - Vehicle Fuel	14,400	12,850	1,550	12.1%
4210	637 Police - Blood Test Mileage	1,250	1,250	0	0.0%
4210	660 Police - Vehicle Maintenance	7,500	5,500	2,000	36.4%
4210	661 Police- Vehicle Tires	2,500	2,500	0	0.0%
4210	662 Police - Vehicle Parts/Equipment	2,500	2,500	0	0.0%
4210	670 Police - Publications	350	350	0	0.0%
4210	691 Police - Intox Supplies	0	0	0	0.0%
4210	740 Police - Equipment Purchase	0	0	0	0.0%
4210	745 Police - Automobile Purchase	0	0	0	0.0%
4210	805 Police-Equipment Maintenance	24,600	11,500	13,100	113.9%
4210	814 Police - Photocopy Expense	1,000	1,000	0	0.0%
4210	840 Police - Communication Repair	1,500	1,500	0	0.0%
	Police - Budget Total	1,454,759	1,416,714	38,045	2.7%

Account #	Account Title	2022 Requested	2021 Approved	2022 vs 2021 \$	2022 vs 2021 %
FIRE/RESCUE					
4214	110 Fire/Rescue - Wages FT	120,695	115,924	4,771	4.1%
4214	111 Fire/Rescue - Wages PT	310,303	293,656	16,647	5.7%
4214	140 Fire/Rescue - Wage OT	10,000	6,000	4,000	66.7%
4214	211 Fire/Rescue - Benefit Insurance	14,038	14,390	(352)	-2.4%
4214	220 Fire/Rescue - Fica	25,597	24,323	1,274	5.2%
4214	230 Fire/Rescue - Retirement	43,116	38,455	4,661	12.1%
4214	341 Fire/Rescue - Telephone	9,075	9,075	0	0.0%
4214	350 Fire/Rescue - Medical/Hep B	500	500	0	0.0%
4214	394 Fire/Rescue - Dispatch Fees	53,078	46,143	6,935	15.0%
4214	410 Fire/Rescue - Electricity	10,500	8,250	2,250	27.3%
4214	411 Fire/Rescue - Heat	6,000	6,000	0	0.0%
4214	412 Fire/Rescue - Water/Sewer	1,600	1,600	0	0.0%
4214	430 Fire/Rescue - Building Maintenance	10,500	10,500	0	0.0%
4214	431 Fire/Rescue - Custodian			0	0.0%
4214	610 Fire/Rescue - Office Supplies	5,800	5,800	0	0.0%
4214	690 Fire/Rescue - Supplies Other	2,800	2,800	0	0.0%
	Memototal Combined	623,602	583,416	40,186	6.9%

Account #	Account Title	2022 Requested	2021 Approved	2022 vs 2021 \$	2022 vs 2021 %
4215	111 Rescue - Wages Call	26,500	16,500	10,000	60.6%
4215	220 Rescue - Fica	2,027	1,262	765	60.6%
4215	240 Rescue - Training/Seminars	8,150	8,150	0	0.0%
4215	635 Rescue - Vehicle Fuel	6,000	6,000	0	0.0%
4215	660 Rescue - Vehicle Repair/Maintenance	10,000	10,000	0	0.0%
4215	663 Rescue-Hiway Dept Repairs Parts			0	ERR
4215	680 Rescue - Medical Supplies	7,200	5,400	1,800	33.3%
4215	740 Rescue - Equipment Purchase	17,082	17,082	0	0.0%
4215	750 Rescue - Communication	6,230	6,230	0	0.0%
4215	887 Rescue - Interceptor Fees	2,000	3,450	(1,450)	-42.0%
4215	888 Rescue - Billing Service Fees	20,000	20,000	0	0.0%
	Memototal Rescue	105,189	94,074	11,115	11.8%

Account #	Account Title	2022 Requested	2021 Approved	2022 vs 2021 \$	2022 vs 2021 %
4220	111 Fire - Wages Call	68,727	60,000	8,727	14.5%
4220	220 Fire - Fica	5,258	4,590	668	14.6%
4220	240 Fire - Training/Seminars	6,502	10,034	(3,532)	-35.2%
4220	635 Fire - Vehicle Fuel	5,380	5,380	0	0.0%
4220	660 Fire - Vehicle Repair/Maintenance	12,500	12,500	0	0.0%
4220	663 Fire - Hiway Dept Labor			0	0.0%
4220	663 Fire - Hiway Dept Materials			0	0.0%
4220	690 Fire - Supplies Other	2,125	2,125	0	0.0%
4220	740 Fire - Equipment	23,017	23,013	4	0.0%
4220	750 Fire - Communication	7,774	7,774	0	0.0%
4220	805 Fire - Equipment Maintenance/Repair	14,270	14,006	264	1.9%
4220	900 Fire - CSWW Hydrant Rental	3,950	3,950	0	0.0%
	<i>Memototal Fire</i>	149,503	143,372	6,131	4.3%
	Fire/Rescue Budget Total	878,294	820,862	57,432	7.0%

Account #	Account Title	2022 Requested	2021 Approved	2022 vs 2021 \$	2022 vs 2021 %
CODE					
4240	110 Code - Wages	18,720	22,646	(3,926)	-17.3%
4240	220 Code - Fica	1,433	1,509	(76)	-5.0%
4240	341 Code - Telephone	500	500	0	0.0%
4240	411 Code - Consulting Fees Forester	600	600	0	0.0%
4240	560 Code - Dues/Memberships	200	200	0	0.0%
4240	620 Code - Office Supplies (permits)		0	0	0.0%
4240	635 Code - Vehicle Fuel/Mileage	2,500	2,500	0	0.0%
4240	670 Code - Books/Periodicals	1,200	1,200	0	0.0%
4240	814 Code - Photocopy		0	0	0.0%
	Code Budget Total	25,153	29,155	(4,002)	-13.7%

Account #	Account Title	2022 Requested	2021 Approved	2022 vs 2021 \$	2022 vs 2021 %
EMERGENCY MGT					
4290	110 Emergency Management - Wages	1,200	1,200	0	0.0%
4290	220 Emergency Management - Fica	92	92	0	0.0%
4290	240 Emergency Management - Training/License			0	0.0%
4290	620 Emergency Management - Office Supplies			0	0.0%
4290	689 Emergency Management - Supplies Other			0	0.0%
4290	739 Emergency Management - Haz Mitigation			0	0.0%
4290	750 Emergency Management- Emer Ops Plan Grant Match			0	0.0%
Emergency Management Budget Total		1,292	1,292	0	0.0%

Account #	Account Title	2022 Requested	2021 Approved	2022 vs 2021 \$	2022 vs 2021 %
HIGHWAY					
4311	110 Highway - Wages FT	329,464	313,535	15,929	5.1%
4311	120 Highway - Wages PT	25,000	25,000	0	0.0%
4311	140 Highway - Wages OT	56,160	54,000	2,160	4.0%
4311	211 Highway - Benefit Insurance	107,514	107,126	388	0.4%
4311	220 Highway - Fica	30,344	29,385	959	3.3%
4311	230 Highway - Retirement	53,915	46,365	7,550	16.3%
4311	240 Highway - Training/License	250	250	0	0.0%
4311	291 Highway - Uniforms	7,500	5,000	2,500	50.0%
4311	341 Highway - Telephone	3,400	3,250	150	4.6%
4311	410 Highway - Electricity	3,750	3,000	750	25.0%
4311	411 Highway - Heat	8,000	6,000	2,000	33.3%
4311	412 Highway - Water/Sewer	4,000	4,000	0	0.0%
4311	414 Highway - Alarm	1,500	1,500	0	0.0%
4311	430 Highway - Buildings Repairs/Shop Equipment	10,000	4,500	5,500	122.2%
4311	560 Highway - Dues/Memberships	100	100	0	0.0%
4311	570 Highway - Advertising	500	500	0	0.0%
4311	620 Highway - Office Supplies	1,200	700	500	71.4%
4311	635 Highway - Fuel Gasoline	7,500	6,500	1,000	15.4%
4311	636 Highway - Fuel Diesel	50,000	40,000	10,000	25.0%
4311	637 Highway - Mileage	4,200	3,500	700	20.0%
4311	660 Highway - Vehicle Maintenance	24,000	24,000	0	0.0%

Account #	Account Title	2022 Requested	2021 Approved	2022 vs 2021 \$	2022 vs 2021 %
4311	661 Highway - Vehicle Tires	10,000	10,000	0	0.0%
4311	662 Highway - Parts/Accessories	20,000	16,500	3,500	21.2%
4311	689 Highway - Supplies Other	2,000	2,000	0	0.0%
4311	740 Highway - Equipment Purchase	18,500	7,500	11,000	146.7%
4311	805 Highway - Equipment Maintenance	50,000	45,000	5,000	11.1%
4311	840 Highway - Communication Repairs	2,000	2,000	0	0.0%
4311	845 Highway- Rental Equipment	0	10,000	(10,000)	-100.0%
	Highway Budget Total	830,797	771,211	59,586	7.2%

Account #	Account Title	2022 Requested	2021 Approved	2022 vs 2021 \$	2022 vs 2021 %
HIGHWAY/STREETS					
4316	410 Street Lighting - Electricity + Crosswalk Beacons	15,500.00	23,500	(8,000)	-34.0%
4312	711 Streets/Highways - Gravel	24,000.00	16,800	7,200	42.9%
4312	712 Streets/Highways - Sand	9,000.00	6,000	3,000	50.0%
4312	713 Streets/Highways - Salt	130,000.00	106,000	24,000	22.6%
4312	806 Streets/Highways - Bridge Repairs	3,000.00	3,000	0	0.0%
4312	884 Streets/Highways - Roadside Maintenance	25,000.00	22,000	3,000	13.6%
4312	885 Streets/Highways - Road Repairs/Maintenance	80,000.00	70,000	10,000	14.3%
4312	886 Streets/Highways - Signs	3,000.00	2,500	500	20.0%
4312	886 Streets/Highways - Guardrails	40,000.00	40,000	0	0.0%
4312	887 Streets/Highways - Line Striping	8,000.00	7,000	1,000	14.3%
4312	888 Streets/Highways - Culverts/Drains	24,000.00	12,000	12,000	100.0%
4312	904 Streets/Highways - Chip Seal/Crack Seal	95,000.00	102,240	(7,240)	-7.1%
4312	889 Streets/Highways - Trees	15,000.00	10,000	5,000	50.0%
4312	905 Streets/Highways - Engineer/Design	10,000.00	10,000	0	0.0%
4312	906 Streets/Highways - Road Construct	250,000.00	250,000	0	0.0%
Streets/Highways - Budget Total		731,500	681,040	50,460	6.9%

Account #	Account Title	2022 Requested	2021 Approved	2022 vs 2021 \$	2022 vs 2021 %
SOLID WASTE					
4324	110 Solid Waste - Wages FT	135,022	88,507	46,515	52.6%
4324	111 Solid Waste - Wages PT	22,464	77,883	(55,419)	-71.2%
4324	140 Solid Waste - Wages OT	7,000	7,000	0	0.0%
4324	211 Solid Waste - Benefit Insurances	14,075	26,979	(12,904)	-47.8%
4324	220 Solid Waste - Fica	12,512	13,152	(640)	-4.9%
4324	230 Solid Waste - Retirement	12,434	12,048	386	3.2%
4324	240 Solid Waste - Training/License	900	900	0	0.0%
4324	291 Solid Waste - Uniforms	1,950	1,950	0	0.0%
4324	341 Solid Waste - Telephone	2,440	2,440	0	0.0%
4324	355 Solid Waste - Household Haz Waste	14,500	14,500	0	0.0%
4324	410 Solid Waste - Electricity	8,500	8,500	0	0.0%
4324	414 Solid Waste - Alarm	1,000	1,000	0	0.0%
4324	430 Solid Waste - Building Repair	38,798	6,023	32,775	544.2%
4324	434 Solid Waste - Recycling Blding	3,500	3,500	0	0.0%
4324	560 Solid Waste - Dues/Memberships	350	350	0	0.0%
4324	604 Solid Waste - Metal Recycling	0	0	0	0.0%
4324	620 Solid Waste - Office Supplies	300	300	0	0.0%
4324	625 Solid Waste - Postage	0	0	0	0.0%
4324	635 Solid Waste - Vehicle Fuel	5,000	5,000	0	0.0%
4324	637 Solid Waste - Mileage	650	650	0	0.0%
4324	660 Solid Waste - Vehicle Repair	23,260	8,760	14,500	165.5%
4324	689 Solid Waste - Supplies Other	300	300	0	0.0%
4324	711 Solid Waste - Gravel		0	0	0.0%
4324	805 Solid Waste - Equipment Repair	21,100	21,100	0	0.0%
4324	855 Solid Waste - Safety Supplies	1,000	1,000	0	0.0%
4324	901 Solid Waste - Freon,Glass,Computer Disposal	7,500	7,500	0	0.0%
4324	902 Solid Waste - Trash Transportation	42,322	42,322	0	0.0%
4324	903 Solid Waste - Trash Tipping Fee (1400 tons)	112,320	97,665	14,655	15.0%
4324	904 Solid Waste - Parks Landscaping	6,800	6,946	(146)	-2.1%
4324	905 Solid Waste - Monitoring Wells	15,000	13,800	1,200	8.7%
4324	906 Solid Waste - Demolition Disposal	23,988	23,988	0	0.0%
Solid Waste - Budget Total		534,985	494,063	40,922	8.3%

Account #	Account Title	2022 Requested	2021 Approved	2022 vs 2021 \$	2022 vs 2021 %
ANIMAL CONTROL					
4414	111 Animal Control - Wages	5,860	5,860	0	0
4414	220 Animal Control - Fica	448	448	0	0
4414	240 Animal Control - Training	350	350	0	0
4414	291 Animal Control - Uniforms	150	150	0	0
4414	343 Animal Control - Animal Rescue	700	700	0	0
4414	350 Animal Control - Medical Hep B	0	0	0	0
4414	351 Animal Control - Rabies/WestNile	0	0	0	0
4414	550 Animal Control - Equipment	100	100	0	0
4414	560 Animal Control - Dues/Memberships	0	0	0	0
4414	620 Animal Control - Supplies	0	0	0	0
4414	625 Animal Control - Postage	0	0	0	0
4414	637 Animal Control - Mileage	1,200	1,200	0	0
4414	840 Animal Control - Cell Phone	600	600	0	0
Animal Control - Budget Total		9,408	9,408	0	0

Account #	Account Title	2022 Requested	2021 Approved	2022 vs 2021 \$	2022 vs 2021 %
WELFARE					
4442	111 Welfare - Director Wages	10,400	10,400	0	0
4442	112 Welfare-Case Worker Wages			0	0
4442	220 Welfare - Fica	796	796	0	0
4442	689 Welfare - Director Expenses	150	150	0	0
4442	341 Welfare - Grange Telephone/Internet			0	0
4442	620 Welfare - Office Supplies/Printed Forms	500	500	0	0
4442	907 Welfare - Assistance General	2,500	2,500	0	0
4442	910 Welfare - Assistance Electricity	3,000	3,000	0	0
4442	911 Welfare - Assistance Heat	10,000	10,000	0	0
4442	912 Welfare - Assistance Food	2,500	2,500	0	0
4442	913 Welfare - Assistance Rent	47,154	47,154	0	0
4442	914 Welfare - Assistance Medical	3,000	3,000	0	0
Welfare Budget Total		80,000	80,000	0	0

Account #	Account Title	2022 Requested	2021 Approved	2022 vs 2021 \$	2022 vs 2021 %
ATHLETIC					
4520	240 Athletic - Minutes/Website	1,225	1,225	0	0.0%
4520	521 Athletic-Cheerleading	0	0	0	0.0%
4520	521 Athletic-Swimming	2,450	2,450	0	0.0%
4520	605 Athletic-Softball	4,050	4,050	0	0.0%
4520	740 Athletic - Medical Supplies	620	620	0	0.0%
4520	741 Athletic - Baseball Expenses	9,750	9,750	0	0.0%
4520	742 Athletic -Soccer Expenses	13,800	13,800	0	0.0%
4520	743 Athletic - Basketball	8,250	8,250	0	0.0%
Athletic - Budget Total		40,145	40,145	0	0.0%

Account #	Account Title	2022 Requested	2021 Approved	2022 vs 2021 \$	2022 vs 2021 %
LIBRARY					
4550	110 Library - Wages	168,049	158,789	9,260	5.8%
4550	211 Library - Benefit Insurance	16,853	17,878	(1,025)	-5.7%
4550	220 Library - Fica	12,389	12,147	242	2.0%
4550	230 Library - Retirement	11,358	9,333	2,025	21.7%
4550	Library - Longevity	0	2,375	(2,375)	-100.0%
4550	523 Library - Workers Comp/Unemp Ins	876	876	0	0.0%
	Library Acquisition - Audio	1,500	1,200	300	25.0%
	Library - Covid related supplies/expenses	500	0	500	100.0%
	Library Acquisition - Books	16,000	14,000	2,000	14.3%
	Library Acquisition - Periodicals	1,000	400	600	150.0%
	Library Acquisition - Video	750	750	0	0.0%
	Library Blding Maint Supplies	4,445	4,500	(55)	-1.2%
	Library General Maint - Cleaning	12,065	19,500	(7,435)	-38.1%
	Library General Maint - Blding Repairs	3,900	3,900	0	0.0%
	Library Utilities (heating, elect, water, sewer phone)	11,897	10,999	898	8.2%
	Library Programs	4,289	4,257	32	0.8%
	Library Membership, Mileage	150	150	0	0.0%
	Library Staff Development	100	100	0	0.0%
	Library Tech Maintenance	500	500	0	0.0%
	Library Equipment		0	0	0.0%
	Selectmen Reduction		(14,000)	14,000	-100.0%
	Library Facility Improvement (Paint NH Room/Vestibule)			0	0.0%
	Library Facility Improvement (E Room Window Replace)			0	0.0%
	Building/Renovation Project: Outreach			0	0.0%
	Building/Renovation Project: Design Work			0	0.0%
	Building/Renovation Project: Project Planning			0	0.0%
	Library Revenue	(30,000)	(30,000)	0	-0.0%
4550	956 Library - Appropriation	236,621	217,654	18,967	8.7%
	Library Budget Total	236,621	217,654	18,967	8.7%

Account #	Account Title	2022 Requested	2021 Approved	2022 vs 2021 \$	2022 vs 2021 %
PATRIOTIC PURPOSES					
4583	610 Patriotic Purposes	2,600	2,000	600	30.00%
Patriotic Purposes Budget Total		2,600	2,000	600	30.00%

Account #	Account Title	2022 Requested	2021 Approved	2022 vs 2021 \$	2022 vs 2021 %
COMMUNITY CONCERTS					
4589	111 Concert Series	6,600	5,500	1,100	20.0%
4589	115 Advertising	925	875	50	5.7%
4589	120 BMI music license	725	670	55	8.2%
4589	Miscellaneous	150	150	0	0.0%
Band Concert Budget Total		8,400	7,195	1,205	16.7%

Account #	Account Title	2022 Requested	2021 Approved	2022 vs 2021 \$	2022 vs 2021 %
CONSERVATION					
4611	112 Conservation - Minute Taker	465	465	0	0.0%
4611	240 Conservation - Training	420	420	0	0.0%
4611	560 Conservation - Dues/Memberships	345	345	0	0.0%
4611	620 Conservation - Office Supplies	50	50	0	0.0%
4611	949 Conservation-Expend Conservation Fund	0	0	0	0.0%
4611	951 Conservation - Public Awareness	235	235	0	0.0%
4611	952 Conservation - Lake Monitor	1,000	1,000	0	0.0%
Conservation Budget Total		2,515	2,515	0	0.0%

Account #	Account Title	2022 Requested	2021 Approved	2022 vs 2021 \$	2022 vs 2021 %
COMMUNITY					
4652	610 Community - CAP Program	14,000	14,000	0	0.0%
NEW	Community - Red Cross	1,000	0	1,000	100.0%
4659	612 Community - White Birch Center	65,000	65,000	0	0.0%
NEW	Community - Fuller Library Program	400	0	400	100.0%
Community Budget Total		80,400	79,000	1,400	1.8%

Account #	Account Title	2022 Requested	2021 Approved	2022 vs 2021 \$	2022 vs 2021 %
DEBT SERVICE					
4711	940 Debt Service - Principal Repayment	187,720	185,979	1,741	0.9%
4721	940 Debt Service - Interest Expense Debt	23,536	27,976	(4,440)	-18.9%
4723	940 Debt Service - Interest Expense TAN	13,500	13,500	0	0.0%
Debt Service - Budget Total		224,756	227,455	(2,699)	-0.8%

Account #	Account Title	2022 Requested	2021 Approved	2022 vs 2021 \$	2022 vs 2021 %
Wastewater Treatment					
4326	110 WWTP - Wages FT	171,126	161,369	9,757	6.0%
4326	130 WWTP - Commission/Treas/Accting	2,435	2,435	0	0.0%
4326	140 WWTP - Wages OT	7,249	7,249	0	0.0%
4326	210 WWTP - Benefit Insurances	47,027	45,600	1,427	3.1%
4326	220 WWTP - Fica	13,413	12,833	580	4.5%
4326	230 WWTP - Retirement	25,080	21,326	3,754	17.6%
4326	240 WWTP - Training/License	1,200	1,050	150	14.3%
4326	291 WWTP - Uniforms	1,071	1,071	0	0.0%
4326	301 WWTP - Accounting	770	820	(50)	-6.1%
4326	341 WWTP - Telephone	4,536	4,470	66	1.5%
4326	408 WWTP - Electricity Pump Station	3,600	4,224	(624)	-14.8%
4326	409 WWTP - Electricity Plant	48,492	49,956	(1,464)	-2.9%
4326	410 WWTP - Electricity Maple Street	1,178	1,178	0	0.0%
4326	411 WWTP - Heat Belt Press Blding	4,318	3,418	900	26.3%
4326	412 WWTP - Water	24,170	29,822	(5,652)	-19.0%
4326	413 WWTP - Heat Plant	7,078	6,718	360	5.4%
4326	414 WWTP - Alarm Service	812	812	0	0.0%
4326	415 WWTP - Heat Propane	1,699	1,349	350	25.9%
4326	430 WWTP - Building Repair	2,040	2,040	0	0.0%
4326	520 WWTP - Workers Comp Insurance	2,900	4,000	(1,100)	-27.5%
4326	521 WWTP - General Liability Insurance	8,500	10,750	(2,250)	-20.9%
4326	550 WWTP - Printing	200	200	0	0.0%
4326	560 WWTP - Dues / Memberships	215	215	0	0.0%
4326	620 WWTP - Office Supplies	885	875	10	1.1%

Account #	Account Title	2022 Requested	2021 Approved	2022 vs 2021 \$	2022 vs 2021 %
4326	625 WWTP - Postage	585	585	0	0.0%
4326	635 WWTP - Vehicle Fuel	1,000	800	200	25.0%
4326	650 WWTP - Lawn Tractor Repairs	600	600	0	0.0%
4326	660 WWTP - Vehicle Repair	200	200	0	0.0%
4326	661 WWTP - Tires	0	0	0	0.0%
4326	662 WWTP - Vehicle Parts	200	200	0	0.0%
4326	689 WWTP - Supplies Other	2,780	3,375	(595)	-17.6%
4326	740 WWTP - Equipment	0	0	0	0.0%
4326	741 WWTP - Tools	400	400	0	0.0%
4326	805 WWTP - Equipment Repair	41,786	37,600	4,186	11.1%
4326	810 WWTP - Computer Repair	300	300	0	0.0%
4326	855 WWTP - Safety Supplies	2,046	1,620	426	26.3%
4326	860 WWTP - Lab Repair/Maintenance	3,955	3,434	521	15.2%
4326	862 WWTP - In House Lab	6,764	5,302	1,462	27.6%
4326	864 WWTP - Outside Lab	5,328	4,964	364	7.3%
4326	869 WWTP - Sludge Processing	10,192	10,940	(748)	-6.8%
4326	870 WWTP - Sludge Disposal	36,420	35,510	910	2.6%
4326	871 WWTP - Grit Disposal	2,700	1,335	1,365	102.2%
4326	875 WWTP - Collection System	28,864	30,900	(2,036)	-6.6%
4326	940 WWTP - Debt Service	40,100	40,865	(765)	-1.9%
4326	988 WWTP - PH Adjustment	30,624	28,248	2,376	8.4%
4326	990 WWTP - Capital Reserve	50,000	50,000	0	0.0%
	WWTP Budget Total	644,838	630,958	13,880	2.2%
	WWTP Revenue- St of NH	(7,537)	(7,537)		
	WWTP Operations Total Net of Revenue	637,301	623,421	13,880	2.2%

TOWN OF HENNIKER
 Budget Summary for the 2021 Proposed Budget + 2020 encumbrances
 1/1/2021-12/31/2021

2021

	BUDGET	EXPENDED	AVAILABLE	% Avail
EXECUTIVE	31,663.00	25,757.60	5,905.40	19%
TOWN CLERK	95,523.00	105,969.27	(10,446.27)	-11%
ELECTION	7,620.00	7,143.90	476.10	6%
TAX MAPS	4,800.00	4,550.00	250.00	5%
TOWN OFFICE	618,666.00	595,070.73	23,595.27	4%
TAX COLLECTOR	95,086.00	92,933.62	2,152.38	2%
LEGAL	20,000.00	26,821.25	(6,821.25)	-34%
PLANNING BOARD	48,679.00	28,188.92	20,490.08	42%
ZONING BOARD	5,521.00	2,478.35	3,042.65	55%
CEMETERIES	15,200.00	15,200.00	0.00	0%
GENERAL INSURANCE	141,554.00	87,548.67	54,005.33	38%
DUES & MEMBERSHIP	4,157.00	4,074.00	83.00	2%
POLICE	1,416,714.00	1,282,865.39	133,848.61	9%
FIRE/RESCUE	820,862.00	743,505.87	77,356.13	9%
CODE ENFORCEMENT	29,155.00	8,778.81	20,376.19	70%
EMERGENCY MGT	1,292.00	1,200.00	92.00	7%
HIGHWAY	771,211.00	732,935.49	38,275.51	5%
HIGHWAY/STREETS	681,040.00	643,700.45	37,339.55	5%
SOLID WASTE	494,063.00	408,860.92	85,202.08	17%
ANIMAL CONTROL	9,408.00	2,739.71	6,668.29	71%
WELFARE	80,000.00	55,806.05	24,193.95	30%
ATHLETIC	40,145.00	34,112.11	6,032.89	15%
LIBRARY	217,654.00	217,764.49	(110.49)	-0%
PATRIOTIC	2,000.00	2,082.30	(82.30)	-4%
BAND	7,195.00	7,436.92	(241.92)	-3%
CONSERVATION	2,515.00	3,320.50	(805.50)	-32%
COMMUNITY SERVICES	79,000.00	78,999.92	0.08	0%
DEBT SERVICE	227,455.00	228,206.38	(751.38)	-0%
Subtotal	5,968,178.00	5,448,051.62	520,126.38	9%
WARRANT ARTICLE	755,184.79	684,030.73	71,154.06	9%
CAPITAL RESERVE	1,152,500.00	1,152,500.00	0.00	0%
TOTAL TOWN (FUND 1)	7,875,862.79	7,284,582.35	591,280.44	8%
COGSWELL SPRING (FUND 2)	537,575.00	414,475.25	123,099.75	23%
CSWW CAPITAL IMPROVE (FUND 2)	50,266.00	144,734.72	(94,468.72)	-188%
CSWW Bond	350,000.00	277,067.10	72,932.90	21%
WASTE WATER (FUND 3)	630,958.00	553,452.06	77,505.94	12%
WWTP Plant Upgrade	0.00	0.00	0.00	0%
WWTP /Pump & Roof	0.00	82,362.66	(82,362.66)	0%
TOTALS (ALL FUNDS)	9,444,661.79	8,756,674.14	687,987.65	7%

Town of Henniker
 2021 Proposed Budget + 2020 Encumbrances
 For the period 1/1/2021 - 12/31/2021
 Not Final

<u>Acct #</u>	<u>Description</u>	<u>Budget</u>	<u>YTD Expenses</u>	<u>Available (Overspent)</u>	<u>% Avail</u>
<u>EXECUTIVE</u>					
4130-110	Executive-Wages Health Officer	\$ 5,000.00	\$ 4,999.96	0.04	0.00
4130-111	Executive-Wages BOS Clerk	1,200.00	2,546.25	(1,346.25)	(1.12)
4130-130	Executive-Salaries BOS	7,500.00	7,500.00	0.00	0.00
4130-131	Executive-Salaries Treasurer	1,500.00	1,500.00	0.00	0.00
4130-132	Executive-Salaries Dep Treas.	100.00	0.00	100.00	1.00
4130-133	Executive-Trustees Wages	900.00	900.00	0.00	0.00
4130-220	Executive-Fica/Medicare	1,163.00	1,027.83	135.17	0.12
4130-330	Executive-Tuituin Reimburse	7,500.00	5,760.00	1,740.00	0.23
4130-350	Executive-Drug/Alcohol Testing	3,000.00	968.56	2,031.44	0.68
4130-610	Executive-Selectmen Expense	1,500.00	130.00	1,370.00	0.91
4130-613	Executive-Health Officer Exp	500.00	425.00	75.00	0.15
4130-614	Executive-Loss Prevention	300.00	0.00	300.00	1.00
4130-615	Executive-Historic District	1,250.00	0.00	1,250.00	1.00
4130-616	Executive-Craney Tower Site	250.00	0.00	250.00	1.00
	TOTAL EXECUTIVE	<u>31,663.00</u>	<u>25,757.60</u>	<u>5,905.40</u>	<u>0.19</u>
<u>TOWN CLERK</u>					
4140-111	Town Clerk-Wages Deputy	26,316.00	27,244.84	(928.84)	(0.04)
4140-130	Town Clerk-Wages	32,914.00	32,718.88	195.12	0.01
4140-140	Town Clerk-Overtime	500.00	573.32	(73.32)	(0.15)
4140-211	Town Clerk-Benefit Insurance	15,279.00	14,850.82	428.18	0.03
4140-220	Town Clerk-Fica/Medicare	4,420.00	4,509.69	(89.69)	(0.02)
4140-230	Town Clerk-Retirement	7,447.00	7,812.45	(365.45)	(0.05)
4140-240	Town Clerk-Training/Seminars	800.00	628.81	171.19	0.21
4140-560	Town Clerk-Dues/Memberships	55.00	75.00	(20.00)	(0.36)
4140-570	Town Clerk-Advertising	200.00	0.00	200.00	1.00
4140-620	Town Clerk-Office Supplies	1,400.00	578.23	821.77	0.59
4140-625	Town Clerk-Postage	1,800.00	1,768.01	31.99	0.02
4140-637	Town Clerk-Mileage	200.00	113.12	86.88	0.43
4140-805	Town Clerk-Equip Maint/Repair	3,422.00	2,762.00	660.00	0.19
4140-814	Town Clerk-Photocopy Expense	490.00	245.00	245.00	0.50
4140-831	Town Clerk-Historical Book Rep	0.00	11,578.00	(11,578.00)	0.00
4140-832	Town Clerk-Animal Licenses	280.00	511.10	(231.10)	(0.83)
	TOTAL TOWN CLERK	<u>95,523.00</u>	<u>105,969.27</u>	<u>(10,446.27)</u>	<u>(0.11)</u>

Town of Henniker
 2021 Proposed Budget + 2020 Encumbrances
 For the period 1/1/2021 - 12/31/2021

<u>Acct #</u>	<u>Description</u>	<u>Not Final Budget</u>	<u>YTD Expenses</u>	<u>Available (Overspent)</u>	<u>% Avail</u>
<u>ELECTION</u>					
4141-120	Election-Wages	4,000.00	3,162.42	837.58	0.21
4141-570	Election-Advertising	200.00	483.21	(283.21)	(1.42)
4141-620	Election-Office Supplies	100.00	548.40	(448.40)	(4.48)
4141-625	Election-Postge	20.00	656.50	(636.50)	(31.83)
4141-690	Election-Election Expense	1,000.00	569.75	430.25	0.43
4141-740	Election - Equipment Purchase	100.00	125.24	(25.24)	(0.25)
4141-802	Election-Ballots	1,600.00	1,522.40	77.60	0.05
4141-803	Election-Voting Booth Maint.	600.00	75.98	524.02	0.87
	TOTAL ELECTION	<u>7,620.00</u>	<u>7,143.90</u>	<u>476.10</u>	<u>0.06</u>
 <u>TAX MAP</u>					
4142-312	Tax Map-Cartographer	2,400.00	2,400.00	0.00	0.00
4142-400	Tax Map-Digital Mapping	2,150.00	2,150.00	0.00	0.00
4142-550	Tax Map-Printing	250.00	0.00	250.00	1.00
	TOTAL TAX MAP	<u>4,800.00</u>	<u>4,550.00</u>	<u>250.00</u>	<u>0.05</u>

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<u>TOWN OFFICE</u>					
4150-110	Town Office-Wages FT	278,029.00	284,492.26	(6,463.26)	(0.02)
4150-112	Town Office-Wages PT	29,780.00	26,122.25	3,657.75	0.12
4150-140	Town Office-Wages OT	0.00	614.31	(614.31)	0.00
4150-210	Town Office-Payroll Service	13,200.00	12,482.57	717.43	0.05
4150-211	Town Office-Benefit Insurances	59,033.00	35,787.76	23,245.24	0.39
4150-220	Town Office-Fica/Medicare	23,132.00	22,937.45	194.55	0.01
4150-230	Town Office-Retirement	34,942.00	34,844.34	97.66	0.00
4150-240	Town Office-Training/Seminars	1,225.00	1,447.05	(222.05)	(0.18)
4150-301	Town Office-Consult/Auditors	16,000.00	14,500.00	1,500.00	0.09
4150-312	Town Office-Consult/Assessor	40,000.00	23,012.51	16,987.49	0.42
4150-341	Town Office-Telephone Chgs	6,500.00	6,452.95	47.05	0.01
4150-409	Town Office-Custodial Service	16,860.00	16,359.92	500.08	0.03
4150-410	Town Office-Electricity	3,000.00	2,095.94	904.06	0.30
4150-411	Town Office-Heat	5,098.00	4,711.90	386.10	0.08
4150-412	Town Office-Water/Sewer	1,728.00	1,135.20	592.80	0.34
4150-414	Town Office-Alarm Monitor	1,775.00	1,534.00	241.00	0.14
4150-429	Town Office-Medical Supplies	200.00	0.00	200.00	1.00
4150-430	Town Office-Bld Repair/Maint	2,900.00	3,079.89	(179.89)	(0.06)
4150-434	Town Office-Custodial Supplies	1,600.00	0.00	1,600.00	1.00
4150-450	Town Office-Grange Electric	1,500.00	1,463.49	36.51	0.02
4150-451	Town Office-Community Ctr Elec	4,200.00	4,430.29	(230.29)	(0.05)
4150-452	Town Office-Grange Water/Sewer	808.00	807.60	0.40	0.00
4150-453	Town Office-Comm Ctr Wtr/Sewer	808.00	643.80	164.20	0.20
4150-454	Town Office-Grange Alarm	400.00	180.00	220.00	0.55
4150-455	Town Office-Comm Ctr Alarm	575.00	492.00	83.00	0.14
4150-456	Town Office-Grange Heat	2,293.00	1,556.78	736.22	0.32
4150-457	Town Office-Comm Ctr-Heat	2,653.00	1,954.54	698.46	0.26
4150-458	Town Office-Grange Maintenance	854.00	35.00	819.00	0.96
4150-459	Town Office-Comm Ctr Maintence	1,500.00	7,957.32	(6,457.32)	(4.30)
4150-460	Town Office-Grange Telephone	1,320.00	932.77	387.23	0.29
4150-461	Town Office-Comm Ctr Telephone	1,080.00	1,470.35	(390.35)	(0.36)
4150-550	Town Office-Printing	1,500.00	0.00	1,500.00	1.00
4150-552	Town Office-Town Report	2,500.00	7,885.00	(5,385.00)	(2.15)
4150-560	Town Office-Dues/Membership	1,200.00	165.00	1,035.00	0.86
4150-570	Town Office-Advertising	1,800.00	1,651.62	148.38	0.08
4150-620	Town Office-Office Supplies	5,200.00	6,766.86	(1,566.86)	(0.30)
4150-625	Town Office-Postage	7,200.00	6,452.08	747.92	0.10
4150-637	Town Office-Mileage	2,000.00	1,677.76	322.24	0.16
4150-670	Town Office-Books	1,500.00	514.80	985.20	0.66
4150-740	Town Office-Equipment Purchase	1,000.00	0.00	1,000.00	1.00
4150-810	TownOffice-Cmptr License Maint	29,345.00	47,844.45	(18,499.45)	(0.63)
4150-815	Town Office-Copier Lease	2,541.00	807.62	1,733.38	0.68
4150-825	Town Office-County Registry	700.00	96.00	604.00	0.86
4150-827	Town Office-Lein Research	4,300.00	3,168.30	1,131.70	0.26
4150-835	Town Office-WEB Site Expenses	4,887.00	4,507.00	380.00	0.08
TOTAL TOWN OFFICE		618,666.00	595,070.73	23,595.27	0.04

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<u>TAX COLLECTOR</u>					
4151-111	Tax Collector-Wages Deputy	26,653.00	26,813.00	(160.00)	(0.01)
4151-130	Tax Collector-Wages	32,875.00	32,718.88	156.12	0.00
4151-140	Tax Collector-Overtime	500.00	859.93	(359.93)	(0.72)
4151-211	Tax Collector-Benefit Ins	15,279.00	15,785.83	(506.83)	(0.03)
4151-220	Tax Collector-Fica/Medicare	4,496.00	4,928.19	(432.19)	(0.10)
4151-230	Tax Collector-Retirement	7,573.00	7,262.38	310.62	0.04
4151-240	Tax Collector-Training/Seminar	800.00	425.00	375.00	0.47
4151-560	Tax Collector-Dues/Membership	20.00	40.00	(20.00)	(1.00)
4151-570	Tax Collector-Advertising	200.00	0.00	200.00	1.00
4151-620	Tax Collector-Office Supplies	1,300.00	596.38	703.62	0.54
4151-625	Tax Collector-Postage	4,000.00	2,368.85	1,631.15	0.41
4151-637	Tax Collector-Mileage	200.00	110.88	89.12	0.45
4151-814	Tax Collector-Photocopy Exp	490.00	245.00	245.00	0.50
4151-825	Tax Collector-County Registry	700.00	779.30	(79.30)	(0.11)
	TOTAL TAX COLLECTOR	95,086.00	92,933.62	2,152.38	0.02
<u>LEGAL</u>					
4153-320	Legal-Legal Fees	20,000.00	26,821.25	(6,821.25)	(0.34)
	TOTAL LEGAL	20,000.00	26,821.25	(6,821.25)	(0.34)
<u>PLANNING</u>					
4191-110	Planning-Wages	1,500.00	395.25	1,104.75	0.74
4191-220	Planning-Fica/Medicare	115.00	0.00	115.00	1.00
4191-240	Planning-Training/Semiars	250.00	0.00	250.00	1.00
4191-320	Planning-Legal Fees	3,000.00	0.00	3,000.00	1.00
4191-390	Planning-Consulting Fees	33,350.00	20,146.25	13,203.75	0.40
4191-550	Planning-Printing	500.00	0.00	500.00	1.00
4191-560	Planning-Dues/Memberships	5,964.00	5,906.00	58.00	0.01
4191-570	Planning-Advertising	2,400.00	621.69	1,778.31	0.74
4191-620	Planning-Office Supplies	300.00	18.99	281.01	0.94
4191-625	Planning-Postage	700.00	800.74	(100.74)	(0.14)
4191-814	Planning-Photocopy	600.00	300.00	300.00	0.50
4191-900	Planning-Escrow Offset Revenue	0.00	(7,273.03)	7,273.03	0.00
4191-901	Planning-Escrow Acct Expenses	0.00	7,273.03	(7,273.03)	0.00
	TOTAL PLANNING	48,679.00	28,188.92	20,490.08	0.42

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<u>ZONING</u>					
4192-110	Zoning-Wages	600.00	51.00	549.00	0.92
4192-220	Zoning-Fica/Medicare	46.00	0.00	46.00	1.00
4192-390	Zoning-Consultant	3,000.00	786.25	2,213.75	0.74
4192-391	Zoning - Legal	800.00	923.46	(123.46)	(0.15)
4192-570	Zoning-Advertising	300.00	160.00	140.00	0.47
4192-620	Zoning-Office Supplies	225.00	43.20	181.80	0.81
4192-625	Zoning-Postage	300.00	389.44	(89.44)	(0.30)
4192-814	Zoning-Photocopy	250.00	125.00	125.00	0.50
	Total ZONING	5,521.00	2,478.35	3,042.65	0.55
<u>CEMETERIES</u>					
4195-650	Cemeteries-Ground Maint	9,800.00	9,800.00	0.00	0.00
4195-655	Cemeteries-Stone Repair	2,000.00	2,400.00	(400.00)	(0.20)
4195-657	Cemeteries-Tree Removal	1,400.00	900.00	500.00	0.36
4195-660	Cemetery - Repairs	2,000.00	2,100.00	(100.00)	(0.05)
	TOTAL CEMETERIES	15,200.00	15,200.00	0.00	0.00
<u>GENERAL INSURANCE</u>					
4196-520	Insurance-Workers Compensation	53,231.00	24,251.84	28,979.16	0.54
4196-522	Insurance-General Liability	85,000.00	63,296.83	21,703.17	0.26
4196-523	Insurance-Unemployment Ins	1,323.00	0.00	1,323.00	1.00
4196-524	Insurance-Deductible	2,000.00	0.00	2,000.00	1.00
	TOTAL GENERAL INSURANCE	141,554.00	87,548.67	54,005.33	0.38
<u>MUNICIPAL DUES</u>					
4197-560	Municipal Dues/Membership	4,157.00	4,074.00	83.00	0.02
	TOTAL MUNICIPAL DUES	4,157.00	4,074.00	83.00	0.02

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<u>POLICE</u>					
4210-109	Police-Wages Clerical	71,663.00	63,825.83	7,837.17	0.11
4210-110	Police-Wages FT	680,762.00	617,347.07	63,414.93	0.09
4210-111	Police-Wages Special Officers	40,000.00	9,939.40	30,060.60	0.75
4210-112	Police-Detail Wages (Revenue)	1.00	0.00	1.00	1.00
4210-120	Police-Parking Enforcement	10,334.00	0.00	10,334.00	1.00
4210-121	Police-Crossing Guards	7,920.00	7,634.00	286.00	0.04
4210-140	Police-Wages OT	25,000.00	52,498.62	(27,498.62)	(1.10)
4210-211	Police-Benefit Insurance	190,473.00	154,783.66	35,689.34	0.19
4210-220	Police-Fica/Medicare	20,700.00	16,326.10	4,373.90	0.21
4210-230	Police-Retirement	224,286.00	213,984.18	10,301.82	0.05
4210-240	Police-Training/License	5,000.00	1,088.00	3,912.00	0.78
4210-241	Police-Training/Ammunition	3,200.00	4,438.13	(1,238.13)	(0.39)
4210-291	Police-Uniforms	7,000.00	8,973.58	(1,973.58)	(0.28)
4210-320	Police-Prosecuting Attny	11,000.00	10,455.00	545.00	0.05
4210-341	Police-Telephone	10,500.00	9,685.01	814.99	0.08
4210-342	Police-Dispatch Telephone	700.00	1,357.75	(657.75)	(0.94)
4210-350	Police-Medical HEP B	300.00	175.00	125.00	0.42
4210-391	Police-Towing	500.00	165.00	335.00	0.67
4210-392	Police-Assessment Center	0.00	350.00	(350.00)	0.00
4210-393	Police-Special Investigation	300.00	0.00	300.00	1.00
4210-394	Police-Merr County Dispatch	37,285.00	37,285.00	0.00	0.00
4210-410	Police-Electricity	4,800.00	3,917.82	882.18	0.18
4210-411	Police-Heat	4,000.00	2,156.80	1,843.20	0.46
4210-412	Police-Water/Sewer	900.00	830.53	69.47	0.08
4210-430	Police-Bldg Repair/Maint.	4,000.00	4,587.91	(587.91)	(0.15)
4210-431	Police-Custodian	8,640.00	8,640.00	0.00	0.00
4210-550	Police-Printing	500.00	411.00	89.00	0.18
4210-560	Police-Dues/Memberships	3,500.00	280.00	3,220.00	0.92
4210-620	Police-Office Supplies	4,000.00	3,434.27	565.73	0.14
4210-625	Police-Postage	500.00	229.79	270.21	0.54
4210-635	Police-Vehicle Fuel	12,850.00	14,614.82	(1,764.82)	(0.14)
4210-637	Police-Blood Test Mileage	1,250.00	200.00	1,050.00	0.84
4210-660	Police-Vehicle Repair/Maint	5,500.00	12,981.96	(7,481.96)	(1.36)
4210-661	Police-Vehicle Tires	2,500.00	2,280.16	219.84	0.09
4210-662	Police-Vehicle Parts/Access	2,500.00	882.25	1,617.75	0.65
4210-670	Police-Books/Periodicals	350.00	0.00	350.00	1.00
4210-805	Police-Equipment Maintenance	11,500.00	16,234.75	(4,734.75)	(0.41)
4210-814	Police-Photocopy Expense	1,000.00	872.00	128.00	0.13
4210-840	Police-Communication Repair	1,500.00	0.00	1,500.00	1.00
	TOTAL POLICE	1,416,714.00	1,282,865.39	133,848.61	0.09

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<u>FIRE/RESCUE</u>					
4214-110	Fire/Rescue-Full Time Wages	115,924.00	127,842.67	(11,918.67)	(0.10)
4214-111	Fire/Rescue-Part Time Wages	293,656.00	264,062.41	29,593.59	0.10
4214-140	Fire/Rescue-Over Time Wages	6,000.00	11,550.49	(5,550.49)	(0.93)
4214-211	Fire/Rescue-Benefit Insurance	14,390.00	9,386.85	5,003.15	0.35
4214-220	Fire/Rescue Fica	24,323.00	23,646.67	676.33	0.03
4214-230	Fire/Rescue-Retirement	38,455.00	40,988.23	(2,533.23)	(0.07)
4214-341	Fire/Rescue-Telephone	9,075.00	9,172.64	(97.64)	(0.01)
4214-350	Fire/Rescue-Medical/Hep B	500.00	0.00	500.00	1.00
4214-394	Fire/Rescue-Dispatch Fees	46,143.00	46,133.00	10.00	0.00
4214-410	Fire/Rescue-Electricity	8,250.00	7,834.79	415.21	0.05
4214-411	Fire/Rescue-Heat	6,000.00	2,767.53	3,232.47	0.54
4214-412	Fire/Rescue-Water	1,600.00	1,293.14	306.86	0.19
4214-430	Fire/Rescue-Blding Maintenance	10,500.00	9,675.23	824.77	0.08
4214-610	Fire/Rescue-Office Supplies	5,800.00	4,553.24	1,246.76	0.21
4214-690	Fire/Rescue-Supplies Other	2,800.00	1,045.30	1,754.70	0.63
4215-111	Rescue-Wages	16,500.00	13,010.88	3,489.12	0.21
4215-220	Rescue-Fica/Medicare	1,262.00	717.77	544.23	0.43
4215-240	Rescue-Training/License	8,150.00	9,944.66	(1,794.66)	(0.22)
4215-635	Rescue-Vehicle Fuel	6,000.00	6,158.52	(158.52)	(0.03)
4215-660	Rescue-Vehicle Repair/Maint	10,000.00	11,977.88	(1,977.88)	(0.20)
4215-680	Rescue-Medical Supplies	5,400.00	5,759.69	(359.69)	(0.07)
4215-740	Rescue-Equipment Purchase	17,082.00	6,258.49	10,823.51	0.63
4215-750	Rescue-Communication Equip	6,230.00	3,501.49	2,728.51	0.44
4215-887	Rescue-Interceptor Fees	3,450.00	0.00	3,450.00	1.00
4215-888	Rescue-CRHSC Billing Fees	20,000.00	14,606.57	5,393.43	0.27
4220-111	Fire-Wages	60,000.00	43,589.34	16,410.66	0.27
4220-220	Fire-Fica/Medicare	4,590.00	2,924.46	1,665.54	0.36
4220-240	Fire-Training/Seminars	10,034.00	2,485.68	7,548.32	0.75
4220-635	Fire-Vehicle Fuel	5,380.00	2,248.39	3,131.61	0.58
4220-660	Fire-Vehicle Repair/Maint.	12,500.00	15,597.39	(3,097.39)	(0.25)
4220-690	Fire-Supplies Other	2,125.00	1,974.03	150.97	0.07
4220-740	Fire-Equipment Purchases	23,013.00	7,412.53	15,600.47	0.68
4220-750	Fire-Communication Equipment	7,774.00	6,304.14	1,469.86	0.19
4220-805	Fire-Equipment Repair/Maint.	14,006.00	25,131.77	(11,125.77)	(0.79)
4220-900	Fire-CSWW Hydrant Rental	3,950.00	3,950.00	0.00	0.00
	TOTAL FIRE/RESCUE	820,862.00	743,505.87	77,356.13	0.09

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<u>CODE ENFORCEMENT</u>					
4240-110	Code-Wages	22,646.00	6,275.50	16,370.50	0.72
4240-220	Code-Fica/Medicare	1,509.00	274.50	1,234.50	0.82
4240-341	Code-Telephone	500.00	218.88	281.12	0.56
4240-411	Code-Consulting Fees/Forester	600.00	180.80	419.20	0.70
4240-560	Code-Dues/Memberships	200.00	0.00	200.00	1.00
4240-620	Code-Office Supplies	0.00	173.57	(173.57)	0.00
4240-635	Code-Vehicle Fuel/Mileage	2,500.00	256.40	2,243.60	0.90
4240-670	Code-Books/Periodical	1,200.00	1,399.16	(199.16)	(0.17)
	TOTAL CODE ENFORCEMENT	29,155.00	8,778.81	20,376.19	0.70
<u>EMERGENCY MANAGEMENT</u>					
4290-110	Emergency Mgt - Wages	1,200.00	1,200.00	0.00	0.00
4290-220	Emergency Mgt - Fica	92.00	0.00	92.00	1.00
	TOTAL EMERGENCY MGT	1,292.00	1,200.00	92.00	0.07

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<u>HIGHWAY DEPARTMENT</u>					
4311-110	Highway-Wages FT	313,535.00	302,419.28	11,115.72	0.04
4311-120	Highway-Wages PT	25,000.00	14,878.19	10,121.81	0.40
4311-140	Highway-Wages OT	54,000.00	54,709.67	(709.67)	(0.01)
4311-211	Highway-Benefit Insurances	107,126.00	96,911.49	10,214.51	0.10
4311-220	Highway-Fica/Medicare	29,385.00	27,758.37	1,626.63	0.06
4311-230	Highway-Retirement	46,365.00	45,059.73	1,305.27	0.03
4311-235	Highway-Advertising	500.00	268.50	231.50	0.46
4311-240	Highway-Training/License	250.00	0.00	250.00	1.00
4311-291	Highway-Uniforms	5,000.00	5,892.04	(892.04)	(0.18)
4311-341	Highway-Telephone	3,250.00	3,583.20	(333.20)	(0.10)
4311-410	Highway-Electricity	3,000.00	3,456.00	(456.00)	(0.15)
4311-411	Highway-Heat	6,000.00	6,113.99	(113.99)	(0.02)
4311-412	Highway-Water/Sewer	4,000.00	3,059.60	940.40	0.24
4311-414	Highway-Alarm	1,500.00	858.00	642.00	0.43
4311-430	Highway-Building Maintenance	4,500.00	3,843.67	656.33	0.15
4311-560	Highway-Dues/Membership	100.00	25.00	75.00	0.75
4311-620	Highway-Office Supplies	700.00	1,361.38	(661.38)	(0.94)
4311-635	Highway-Fuel Gasoline	6,500.00	4,278.16	2,221.84	0.34
4311-636	Highway-Fuel Diesel	40,000.00	41,436.69	(1,436.69)	(0.04)
4311-637	Highway-Mileage	3,500.00	3,605.44	(105.44)	(0.03)
4311-660	Highway-Vehicle Repair/Maint	24,000.00	20,940.49	3,059.51	0.13
4311-661	Highway-Vehicle Tires	10,000.00	6,671.68	3,328.32	0.33
4311-662	Highway-Vehicle Parts/Access	16,500.00	30,884.34	(14,384.34)	(0.87)
4311-689	Highway-Supplies Other	2,000.00	1,390.25	609.75	0.30
4311-740	Highway-Equipment	7,500.00	12,647.80	(5,147.80)	(0.69)
4311-805	Highway-Equip Maint/Repair	45,000.00	40,782.53	4,217.47	0.09
4311-840	Highway-Comm Equip Maint.	2,000.00	100.00	1,900.00	0.95
4311-845	Highway-Rental Equipment	10,000.00	0.00	10,000.00	1.00
	TOTAL HIGHWAY DEPT	771,211.00	732,935.49	38,275.51	0.05
<u>HIGHWAYS/STREETS</u>					
4312-711	Highway/Street-Gravel	16,800.00	15,861.38	938.62	0.06
4312-712	Highway/Street-Sand	6,000.00	7,570.00	(1,570.00)	(0.26)
4312-713	Highway/Street-Salt	106,000.00	98,724.80	7,275.20	0.07
4312-806	Highway/Street-Bridge Repair	3,000.00	0.00	3,000.00	1.00
4312-884	Highway/Street-Roadside Maint.	22,000.00	22,308.12	(308.12)	(0.01)
4312-885	Highway/Street-Road Repairs	70,000.00	48,169.70	21,830.30	0.31
4312-886	Highway/Street-Signs/Guardrail	42,500.00	47,414.87	(4,914.87)	(0.12)
4312-887	Highway/Street-Stripe/Sweep	7,000.00	7,200.00	(200.00)	(0.03)
4312-888	Highway/Street-Culverts/Drains	12,000.00	2,443.20	9,556.80	0.80
4312-889	Highway/Streets-Trees	10,000.00	10,314.90	(314.90)	(0.03)
4312-904	Highway-Chip Seal/Crack Seal	102,240.00	107,181.40	(4,941.40)	(0.05)
4312-905	Highway/Street-Engineer&Design	10,000.00	1,464.12	8,535.88	0.85
4312-906	Streets/Highways Road Construct	250,000.00	255,446.12	(5,446.12)	(0.02)
4316-410	Street Lights-Electricity	23,500.00	19,601.84	3,898.16	0.17
	TOTAL HIGHWAY/STREETS	681,040.00	643,700.45	37,339.55	0.05

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<u>Acct #</u>	<u>Description</u>	<u>Not Final Budget</u>	<u>YTD Expenses</u>	<u>Available (Overspent)</u>	<u>% Avail</u>
<u>SOLID WASTE</u>					
4324-110	Solid Waste-Wages FT	88,195.00	76,471.75	11,723.25	0.13
4324-111	Solid waste-Wages PT	78,195.00	53,786.37	24,408.63	0.31
4324-140	Solid Waste-OT	7,000.00	6,988.06	11.94	0.00
4324-211	Solid Waste-Benefit Insurances	26,979.00	4,350.34	22,628.66	0.84
4324-220	Solid Waste-Fica/Medicare	13,152.00	10,208.98	2,943.02	0.22
4324-230	Solid Waste-Retirement	12,048.00	8,037.11	4,010.89	0.33
4324-240	Solid Waste-Training/License	900.00	150.00	750.00	0.83
4324-291	Solid Waste-Uniforms	1,950.00	1,549.00	401.00	0.21
4324-341	Solid Waste-Telephone	2,440.00	1,295.38	1,144.62	0.47
4324-355	Solid Waste-House Haz Waste	14,500.00	16,741.42	(2,241.42)	(0.15)
4324-410	Solid Waste-Electricity	8,500.00	6,755.67	1,744.33	0.21
4324-414	Solid Waste-Alarm	1,000.00	180.00	820.00	0.82
4324-430	Solid Waste-Bld Repair	6,023.00	3,455.50	2,567.50	0.43
4324-434	Solid Waste-Recycling Blding	3,500.00	3,986.58	(486.58)	(0.14)
4324-560	Solid Waste-Dues/Memberships	350.00	340.97	9.03	0.03
4324-620	Solid Waste-Office Supplies	300.00	294.92	5.08	0.02
4324-635	Solid Waste-Vehicle Fuel	5,000.00	4,506.32	493.68	0.10
4324-637	Solid Waste-Mileage	650.00	225.12	424.88	0.65
4324-660	Solid Waste-Vehicle Repair	8,760.00	5,739.32	3,020.68	0.34
4324-689	Solid Waste-Supplies Other	300.00	2,178.73	(1,878.73)	(6.26)
4324-805	Solid Waste-Equip Maint/Repair	21,100.00	15,606.99	5,493.01	0.26
4324-855	Solid Waste-Safety Supplies	1,000.00	633.17	366.83	0.37
4324-901	Solid Waste-Freon,Glass,Cmptr	7,500.00	4,155.00	3,345.00	0.45
4324-902	Solid Waste-Transportation	42,322.00	26,711.65	15,610.35	0.37
4324-903	Solid Waste-Tipping Fee	97,665.00	79,932.95	17,732.05	0.18
4324-904	Solid Waste - Landscaping	6,946.00	6,510.32	435.68	0.06
4324-905	Solid Waste-Monitoring Wells	13,800.00	13,800.00	0.00	0.00
4324-906	Solid Waste-Demolition Dispose	23,988.00	54,269.30	(30,281.30)	(1.26)
	TOTAL SOLID WASTE	494,063.00	408,860.92	85,202.08	0.17

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<u>Acct #</u>	<u>Description</u>	<u>Budget</u>	<u>YTD Expenses</u>	<u>Available (Overspent)</u>	<u>% Avail</u>
<u>ANIMAL CONTROL</u>					
4414-111	Animal Control-Wages	5,860.00	2,545.00	3,315.00	0.57
4414-220	Animal Control-Fica/Medicare	448.00	194.71	253.29	0.57
4414-240	Animal Control-Training	350.00	0.00	350.00	1.00
4414-291	Animal Control-Uniforms	150.00	0.00	150.00	1.00
4414-343	Animal Control-Animal Rescue	700.00	0.00	700.00	1.00
4414-637	Animal Control-Mileage	1,200.00	0.00	1,200.00	1.00
4414-740	Animal Control - Equipment	100.00	0.00	100.00	1.00
4414-840	Animal Control-Radio Pager	600.00	0.00	600.00	1.00
	TOTAL ANIMAL CONTROL	9,408.00	2,739.71	6,668.29	0.71
 <u>WELFARE</u>					
4442-111	Welfare-Director Wages	10,400.00	10,690.00	(290.00)	(0.03)
4442-220	Welfare-Director Fica/Medicare	796.00	817.79	(21.79)	(0.03)
4442-620	Welfare-Office Supplies	500.00	67.99	432.01	0.86
4442-689	Welfare-Director Expenses	150.00	1,084.29	(934.29)	(6.23)
4442-907	Welfare-General Assistance	2,500.00	279.74	2,220.26	0.89
4442-910	Welfare-Assist Electricity	3,000.00	592.65	2,407.35	0.80
4442-911	Welfare-Assist Heat	10,000.00	3,580.33	6,419.67	0.64
4442-912	Welfare-Assist Food	2,500.00	28.64	2,471.36	0.99
4442-913	Welfare-Assist Rent	47,154.00	38,298.42	8,855.58	0.19
4442-914	Welfare-Medical	3,000.00	366.20	2,633.80	0.88
	TOTAL WELFARE	80,000.00	55,806.05	24,193.95	0.30

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Not Final

<u>Acct #</u>	<u>Description</u>	<u>Budget</u>	<u>YTD Expenses</u>	<u>Available (Overspent)</u>	<u>% Avail</u>
<u>ATHLETIC</u>					
4520-240	Athletic-Minute Taker/Website	1,225.00	2,344.84	(1,119.84)	(0.91)
4520-440	Athletic-Socer Field Tax/Lease	0.00	2,000.00	(2,000.00)	0.00
4520-521	Athletic-Swimming	2,450.00	0.00	2,450.00	1.00
4520-605	Athletic-Softball	4,050.00	2,486.54	1,563.46	0.39
4520-740	Athletic - Medical	620.00	0.00	620.00	1.00
4520-741	Athletic-Baseball Exp	9,750.00	5,750.68	3,999.32	0.41
4520-742	Athletic-Soccer	13,800.00	15,157.84	(1,357.84)	(0.10)
4520-743	Athletic-Basketball	8,250.00	6,372.21	1,877.79	0.23
	TOTAL ATHLETIC	40,145.00	34,112.11	6,032.89	0.15
<u>LIBRARY</u>					
4550-110	Library-Wages	0.00	157,303.07	(157,303.07)	0.00
4550-211	Library-Benefit Insurance	0.00	15,951.34	(15,951.34)	0.00
4550-220	Library-Fica/Medicare	0.00	11,858.47	(11,858.47)	0.00
4550-230	Library-Retirement	0.00	9,728.17	(9,728.17)	0.00
4550-413	Library-Heat Fuel	0.00	4,444.44	(4,444.44)	0.00
4550-523	Library-Workers/Unemp Ins	0.00	186.00	(186.00)	0.00
4550-956	Library-Appropriation	217,654.00	18,293.00	199,361.00	0.92
	TOTAL LIBRARY	217,654.00	217,764.49	(110.49)	0.00
<u>PATRIOTIC PURPOSES</u>					
4583-610	Patriotic Purposes	2,000.00	2,082.30	(82.30)	(0.04)
	TOTAL PATRIOTIC PURPOSES	2,000.00	2,082.30	(82.30)	(0.04)

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<u>Acct #</u>	<u>Description</u>	<u>Not Final Budget</u>	<u>YTD Expenses</u>	<u>Available (Overspent)</u>	<u>% Avail</u>
<u>BAND</u>					
4589-111	Band-Concert Series	5,500.00	5,500.00	0.00	0.00
4589-115	Band-Concert Advertising	875.00	1,175.90	(300.90)	(0.34)
4589-120	Band-Concert Music License's	670.00	735.00	(65.00)	(0.10)
4589-689	Concerts-Supplies Other	150.00	26.02	123.98	0.83
	TOTAL BAND	7,195.00	7,436.92	(241.92)	(0.03)
<u>CONSERVATION COMMISSION</u>					
4611-112	Conservation-Minute Taker	465.00	195.50	269.50	0.58
4611-240	Conservation-Training	420.00	325.00	95.00	0.23
4611-341	Conservation-Telephone	345.00	0.00	345.00	1.00
4611-620	Conservation-Office Supplies	50.00	0.00	50.00	1.00
4611-951	Conservation-Public Awareness	235.00	0.00	235.00	1.00
4611-952	Conservation-Lake Monitor	1,000.00	2,800.00	(1,800.00)	(1.80)
	TOTAL CONSERVATION	2,515.00	3,320.50	(805.50)	(0.32)
<u>COMMUNITY</u>					
4652-610	Community-CAP Program	14,000.00	14,000.00	0.00	0.00
4659-612	Community-White Birch Center	65,000.00	64,999.92	0.08	0.00
	TOTAL COMMUNITY	79,000.00	78,999.92	0.08	0.00
<u>DEBT SERVICE</u>					
4711-940	Debt Service-Principal	185,979.00	189,453.11	(3,474.11)	(0.02)
4721-940	Debt Service-Interest	27,976.00	24,150.52	3,825.48	0.14
4723-940	Debt Service-TAN Interest	13,500.00	14,602.75	(1,102.75)	(0.08)
	TOTAL DEBT SERVICE	227,455.00	228,206.38	(751.38)	0.00

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<u>Acct #</u>	<u>Description</u>	<u>Not Final Budget + Prev Yrs Encumbrances</u>	<u>YTD Expenses</u>	<u>Available (Overspent)</u>	<u>% Avail</u>
<u>WARRANT ARTICLES</u>					
4901-005	Warrant-Road Improvements	122,705.49	231,077.28	(108,371.79)	(0.88)
4902-005	2020 Warrant-Parks Mower	5,066.00	0.00	5,066.00	1.00
4902-025	2021 Warrant-Azalea Park	2,528.00	0.00	2,528.00	1.00
4902-034	Warrant Art - Ambulance	275,000.00	275,000.00	0.00	0.00
4902-039	2021 Warrant-Dump Truck	225,000.00	0.00	225,000.00	1.00
4902-040	Warrant-2020 Stat Reval	5,171.30	0.00	5,171.30	1.00
4902-050	2020 Warrant-Cons Comm Testing	75,000.00	0.00	75,000.00	1.00
4902-051	2021 Warrant Art-Fire Extricat	42,000.00	0.00	42,000.00	1.00
4903-020	Warrant Art-Lib Design/Plan	2,714.00	0.00	2,714.00	1.00
4903-039	ETF- Police Equipment	0.00	2,872.00	(2,872.00)	0.00
4903-040	Road Expendable Trust	0.00	175,081.45	(175,081.45)	0.00
	TOTAL WARRANT ARTICLES	755,184.79	684,030.73	71,154.06	0.09
<u>CAPITAL RESERVE</u>					
4915-003	ETF - Town Owned Building	20,000.00	20,000.00	0.00	0.00
4915-890	Capital Reserve-Ambulance	70,000.00	70,000.00	0.00	0.00
4915-892	Capital Reserve-Police Blding	50,000.00	50,000.00	0.00	0.00
4915-895	Capital Reserve-Fire Equip/Trk	100,000.00	100,000.00	0.00	0.00
4915-896	Capital Reserve- Revaluation	20,000.00	20,000.00	0.00	0.00
4915-897	Capital Reserve-Highway Equip	150,000.00	150,000.00	0.00	0.00
4915-901	ETF - Road Maintenance	600,000.00	600,000.00	0.00	0.00
4915-902	ETF - Town Technology	125,000.00	125,000.00	0.00	0.00
4915-903	ETF - Parks Equipment	2,500.00	2,500.00	0.00	0.00
4915-904	ETF - Police Equipment	5,000.00	5,000.00	0.00	0.00
4915-990	Capital Reserve-Bridge Repairs	10,000.00	10,000.00	0.00	0.00
	TOTAL CAPITAL RESERVE	1,152,500.00	1,152,500.00	0.00	0.00
<u>OTHER GOVERNMENTS</u>					
4931-000	Merrimack County Taxes	1,202,023.00	1,202,023.00	0.00	0.00
4931-100	Henniker School System	6,169,420.00	6,169,420.00	0.00	0.00
4931-200	John Stark Regional HS	3,009,385.00	3,009,385.00	0.00	0.00
	TOTAL OTHER GOVERNMENTS	10,380,828.00	10,380,828.00	0.00	0.00
	TOTAL FUND 1 (TOWN OF)	18,256,690.79	17,665,410.35	591,280.44	0.03

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FUND 2: COGSWELL SPRING WATERWORKS					
4331-110	CSWW-Wages FT	126,863.00	116,063.41	10,799.59	0.09
4331-120	CSWW-Wages PT	1,050.00	1,147.15	(97.15)	(0.09)
4331-140	CSWW-Wages OT	15,000.00	15,304.92	(304.92)	(0.02)
4331-210	CSWW-Benefit Insurances	33,567.00	23,041.68	10,525.32	0.31
4331-220	CSWW-Fica/Medicare	10,764.00	10,033.70	730.30	0.07
4331-230	CSWW-Retirement	17,896.00	16,265.54	1,630.46	0.09
4331-240	CSWW-Training/License	500.00	35.00	465.00	0.93
4331-291	CSWW-Uniforms	0.00	255.39	(255.39)	0.00
4331-320	CSWW-Legal Fees	2,280.00	0.00	2,280.00	1.00
4331-341	CSWW-Telephone	6,066.00	4,951.35	1,114.65	0.18
4331-390	CSWW-Consulting Fees	6,000.00	4,267.75	1,732.25	0.29
4331-397	CSWW-Contractor Services	53,100.00	33,772.40	19,327.60	0.36
4331-399	CSWW-Traffic Control	0.00	2,167.50	(2,167.50)	0.00
4331-410	CSWW-Electricity	17,500.00	23,986.42	(6,486.42)	(0.37)
4331-411	CSWW-Heat	3,200.00	2,921.19	278.81	0.09
4331-430	CSWW-Building Repair	57,572.00	25,843.91	31,728.09	0.55
4331-520	CSWW-Workers Comp Ins	2,500.00	1,862.00	638.00	0.26
4331-521	CSWW-General Liability Ins	7,700.00	5,838.00	1,862.00	0.24
4331-550	CSWW-Printing	900.00	0.00	900.00	1.00
4331-560	CSWW-Dues/Memberships	190.00	950.84	(760.84)	(4.00)
4331-620	CSWW-Office Supplies	0.00	1,629.49	(1,629.49)	0.00
4331-625	CSWW-Postage	680.00	620.54	59.46	0.09
4331-635	CSWW-Vehicle Fuel	1,575.00	1,456.71	118.29	0.08
4331-660	CSWW-Repair/Maintenance	425.00	3,045.01	(2,620.01)	(6.16)
4331-689	CSWW-Supplies Other	270.00	1,459.01	(1,189.01)	(4.40)
4331-690	CSWW-Dig Safe Fees	200.00	140.52	59.48	0.30
4331-740	CSWW-Equipment Purchase	0.00	2,009.11	(2,009.11)	0.00
4331-741	CSWW-Meters	500.00	1,470.30	(970.30)	(1.94)
4331-855	CSWW-Safety Supplies	600.00	99.96	500.04	0.83
4331-862	CSWW-In House Lab	202.00	71.28	130.72	0.65
4331-864	CSWW-Outside Lab	3,931.00	1,269.96	2,661.04	0.68
4331-878	CSWW-Chemicals	11,000.00	8,097.90	2,902.10	0.26
4331-885	CSWW-Street Repair	5,000.00	466.65	4,533.35	0.91
4331-890	CSWW-Distribution Supply	1,370.00	6,056.68	(4,686.68)	(3.42)
4331-940	CSWW-Debt Service	130,424.00	97,873.98	32,550.02	0.25
4331-990	CSWW-Capital Reserve	18,750.00	0.00	18,750.00	1.00
	TOTAL CSWW Operations	537,575.00	414,475.25	123,099.75	0.23
CSWW CAPITAL IMPROVEMENTS					
4331-881	CSWW-Circle/Depot Upgrade	36,784.00	113,404.68	(76,620.68)	(2.08)
4331-882	CSWW Bond-Extend Water Line	0.00	25,625.00	(25,625.00)	0.00
4331-883	CSWW- Bond Repair 202	350,000.00	277,067.10	72,932.90	0.21
4331-884	CSWW-Park Street Water Tap	13,482.00	5,705.04	7,776.96	0.58
	TOTAL CSWW Capital	400,266.00	421,801.82	(21,535.82)	(0.05)
	GRAND TOTAL CSWW	937,841.00	836,277.07	101,563.93	0.11

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FUND 3: WASTEWATER TREATMENT FACILITY					
4326-110	WWTP-Wages FT	161,369.00	162,583.50	(1,214.50)	(0.01)
4326-111	WWTP-Wages PT	2,435.00	250.00	2,185.00	0.90
4326-130	WWTP-Comm/Treas/Acctng	0.00	250.00	(250.00)	0.00
4326-140	WWTP-Wages OT	7,249.00	10,192.88	(2,943.88)	(0.41)
4326-210	WWTP-Benefit Insurances	45,600.00	42,785.44	2,814.56	0.06
4326-220	WWTP-Fica/Medicare	12,833.00	13,081.26	(248.26)	(0.02)
4326-230	WWTP-Retirement	21,326.00	20,141.66	1,184.34	0.06
4326-240	WWTP-Training/License	1,050.00	800.00	250.00	0.24
4326-291	WWTP-Uniforms	1,071.00	547.78	523.22	0.49
4326-301	WWTP-Accounting	820.00	507.75	312.25	0.38
4326-341	WWTP-Telephone	4,470.00	3,680.89	789.11	0.18
4326-408	WWTP-Electricity Pump Station	4,224.00	2,744.62	1,479.38	0.35
4326-409	WWTP-Electricity	49,956.00	46,245.22	3,710.78	0.07
4326-410	WWTP-Elec Maple Street	1,178.00	380.57	797.43	0.68
4326-411	WWTP-Heat Belt Press Blding	3,418.00	3,565.81	(147.81)	(0.04)
4326-412	WWTP-Water	29,822.00	21,578.21	8,243.79	0.28
4326-413	WWTP-Heat Plant	6,718.00	5,333.34	1,384.66	0.21
4326-414	WWTP-Alarm Service	812.00	527.40	284.60	0.35
4326-415	WWTP - Propane	1,349.00	1,116.07	232.93	0.17
4326-430	WWTP-Building Repair/Maint	2,040.00	3,691.14	(1,651.14)	(0.81)
4326-520	WWTP-Workers Comp Insurance	4,000.00	2,768.00	1,232.00	0.31
4326-521	WWTP-General Liab Ins.	10,750.00	7,960.00	2,790.00	0.26
4326-550	WWTP-Printing	200.00	76.30	123.70	0.62
4326-560	WWTP-Dues/Memberships	215.00	215.00	0.00	0.00
4326-620	WWTP-Office Supplies	875.00	510.76	364.24	0.42
4326-621	WWTP Bank Service Chgs	0.00	20.00	(20.00)	0.00
4326-625	WWTP-Postage	585.00	303.99	281.01	0.48
4326-635	WWTP-Vehicle Fuel	800.00	1,075.38	(275.38)	(0.34)
4326-650	WWTP-Lawn Tractor Repair	600.00	155.98	444.02	0.74
4326-660	WWTP-Vehicle Repair	200.00	0.00	200.00	1.00
4326-662	WWTP-Vehicle Parts/Accessories	200.00	0.00	200.00	1.00
4326-689	WWTP-Supplies Other	3,375.00	1,466.10	1,908.90	0.57
4326-741	WWTP-Tool Purchases	400.00	0.00	400.00	1.00
4326-805	WWTP-Equipment Repair/Maint.	37,600.00	33,460.10	4,139.90	0.11
4326-810	WWTP-Computer Repair/Maint.	300.00	0.00	300.00	1.00
4326-855	WWTP-Safety Supplies	1,620.00	5,239.37	(3,619.37)	(2.23)
4326-860	WWTP-Lab Repair/Maintenance	3,434.00	4,854.06	(1,420.06)	(0.41)
4326-862	WWTP-In House Lab	5,302.00	6,332.50	(1,030.50)	(0.19)
4326-864	WWTP-Outside Lab	4,964.00	5,409.98	(445.98)	(0.09)
4326-869	WWTP-Sludge Processing	10,940.00	7,249.81	3,690.19	0.34
4326-870	WWTP-Sludge Disposal Expense	35,510.00	31,836.98	3,673.02	0.10
4326-871	WWTP-Grit Disposal	1,335.00	1,479.38	(144.38)	(0.11)
4326-875	WWTP-Collection System	30,900.00	35,427.84	(4,527.84)	(0.15)
4326-940	WWTP-Debt Service	40,865.00	40,142.99	722.01	0.02
4326-988	WWTP-PH Adjustment	28,248.00	27,464.00	784.00	0.03
4326-990	WWTP-Capital Reserve	50,000.00	0.00	50,000.00	1.00
	TOTAL WWTP	630,958.00	553,452.06	77,505.94	0.12

Town of Henniker
 2021 Proposed Budget + 2020 Encumbrances
 For the period 1/1/2021 - 12/31/2021
 Not Final

<u>WWTP CAPITAL</u>				
4326-995	WWTP-Pump	0.00	82,362.66	(82,362.66)
		<hr/>	<hr/>	<hr/>
	TOTAL WWTP CAPITAL	0.00	82,362.66	(82,362.66)
		<hr/>	<hr/>	<hr/>
	GRAND TOTAL WWTP	630,958.00	635,814.72	(4,856.72)
		<hr/>	<hr/>	<hr/>
	GRASS TOTAL (ALL FUNDS)	19,825,489.79	19,137,502.14	687,987.65
		<hr/>	<hr/>	<hr/>

Proposed Budget	8,669,005.00
Encumber from 2020	425,656.79
CSWW Encumber from 2020	350,000.00
Total Available Budget+Encumberances	9,444,661.79
Unanticipated Revenue Highway Block 60,000-	168371.79=108371.79

12/31/2020 Roads ETF Balance Forward	1,352,989.44
Used (but not transfered yet) in 2020	-106,280.23
Available ETF Balance Forward	1,246,709.21
2021 Appropriation (proposed)	600,000.00
Total ETF	1,846,709.21

**Town of Henniker
2022 Requested Budget
18-Jan-2022**

	2022 Requested Budget	01/18/2021 Proposed	Budget Committee Proposed	2022 Requested Budget	2022 Estimated Revenues	2022 Net to be Raised	Cost on Tax Rate Valuation / 1000 \$475,282
Executive	30,413			30,413		30,413	0.06
Executive - Historic District	1,250			1,250		1,250	0.00
Town Clerk	83,442	2,675		86,117	950,000	(863,883)	-1.82
Election	6,300			6,300		6,300	0.01
Tax Maps	4,800			4,800		4,800	0.01
Town Office	690,978	36,772		727,750	2,000	725,750	1.53
Tax Collector	81,439	2,675		84,114	95,000	(10,886)	-0.02
Legal Fees	30,000			30,000		30,000	0.06
Planning	48,679		(18,000)	30,679	3,000	27,679	0.06
Zoning	5,521		(3,000)	2,521	1,800	721	0.00
Cemeteries	16,280			16,280	659	15,621	0.03
Insurance	152,350			152,350		152,350	0.32
Municipal Dues	4,157			4,157		4,157	0.01
Police	1,454,759			1,454,759	17,000	1,437,759	3.03
Fire/Rescue	878,294			878,294	400,000	478,294	1.01
Code Enforcement	25,153			25,153	10,000	15,153	0.03
Emergency Management	1,292			1,292		1,292	0.00
Highway	830,797	10,497		841,294		841,294	1.77
Highway/Streets	731,500			731,500		731,500	1.54
Solid Waste	534,985			534,985	28,000	506,985	1.07
Animal Control	9,408			9,408		9,408	0.02
Welfare	80,000			80,000		80,000	0.17
Athletic	40,145			40,145	2,500	37,645	0.08
Library	236,621			236,621		236,621	0.50
Patriotic Purposes	2,600			2,600		2,600	0.01
Community Concert's	8,400			8,400		8,400	0.02
Conservation	2,515			2,515		2,515	0.01
Community Programs-CAP	14,000			14,000		14,000	0.03
Community Programs-White Birch	65,000		(13,000)	52,000		52,000	0.11
Community Programs-Red Cross (new)	1,000			1,000		1,000	0.00
Community Programs-Fuller Library (new)	400			400		400	0.00
Debt Service	224,756			224,756		224,756	0.47
Revenue: State of NH Rooms/Meals (2021 \$358,619)	0			0	300,000	(300,000)	-0.63
Revenue: Flood Control	0			0	90,000	(90,000)	-0.19
Revenue: HHHWD Other Gov't Participation	0			0	6,000	(6,000)	-0.01
Revenue: Payments In Lieu	0			0	4,271	(4,271)	-0.01
Revenue: Trust Funds	0			0	14,100	(14,100)	-0.03
Revenue: Water Pollution Control	0			0	7,500	(7,500)	-0.02
Revenue: Forest	0			0	104	(104)	-0.00
Revenue: Photocopy, Misc revenue	0			0	500	(500)	-0.00
Revenue: Unreserved Fund Balance	0			0		0	0.00
Subtotal Operational Budget	6,297,234	52,619	(34,000)	6,315,853	1,932,434	4,383,419	9.22
WARRANT ARTICLES/CAPITAL RESERVES							
Warrant Article - Road Improvement - Highway Block Grant		100,000		100,000	100,000	0	0.00
Warrant Article - WWTP 1284000grant,finance1916000		3,200,000		3,200,000	3,200,000	0	0.00
Warrant Article - Library Cons Grant-Granite/Masonry repairs		9,990		9,990	9,990	0	0.00
Warrant Article - Library Garaventa Lift (cip 48554)		80,000		80,000		80,000	0.17
Warrant Article - Highway Chipper		60,000		60,000		60,000	0.13
Warrant Article - Highway F550 truck, dump body, plow		115,947		115,947		115,947	0.24
Warrant Article - Transfer Skidsteer		50,000		50,000		50,000	0.11
Warrant Article - Statistical Revaluation		62,400		62,400	62,400	0	0.00
Warrant Article - Mini Splits Town Hall ? Quoted 37250 CIP 32,000		0		0		0	0.00
Start Library Accessibility & Safety Project ETF		1		1		1	0.00
Add to Parks ETF		2,500		2,500	0	2,500	0.01
Add to Town Technology ETF		2,500		2,500		2,500	0.01
Add to Police Equipment ETF		10,000		10,000		10,000	0.02
Add to Town Owned Building ETF		10,000		10,000		10,000	0.02
Add to Roads Maintenance ETF		750,000		750,000		750,000	1.58
Add to Revaluation Fund Capital Reserve		37,000		37,000		37,000	0.08
Add to Ambulance Fund Capital Reserve		80,000		80,000	10,000	70,000	0.15
Add to Fire Equipment Capital Reserve		100,000		100,000		100,000	0.21
Add to Bridge Repair Fund Capital Reserve		25,000		25,000		25,000	0.05
Add to Highway Equipment Fund		150,000		150,000		150,000	0.32
Add to Police Dept Building Fund		50,000		50,000		50,000	0.11
Subtotal Warrant Articles/Capital Reserves		4,895,338	0	4,895,338	3,382,390	1,512,948	3.18
Cogswell Spring Water Operating	587,841			587,841	587,841	0	0.00
Wastewater Treatment Operating	644,838			644,838	644,838	0	0.00
						0	0.00
Section Subtotal	1,232,679	0	0	1,232,679	1,232,679	0	0.00
2021 Town Wide Totals	7,529,913	4,947,957	(34,000)	12,443,870	6,547,503	5,896,367	12.41
Overlay, Veterans War Credits	73,000	0				73,000	0.15
2022 Tax Rate Totals	7,602,913	4,947,957	(34,000)		6,547,503	5,969,367	12.56
2021 Tax Rate Totals						5,072,148	10.67
						\$ increase	\$1.89
						% Increase	17.71%

Date: 01/13/2022
To: Board of Selectmen
From: Russ Roy, Finance Director
RE: Petitioned Warrant Article

Please see the attached petitioned article received by Kim's office. I have forwarded this article to Upton & Hatfield for an opinion and also a copy to Cordell. I have also included the current noise ordinance as it exists today.

CHAPTER 71 NOISE

Chapter 71

NOISE

[HISTORY: Adopted by the Town of Henniker as indicated in article histories. Amendments noted where applicable.]

GENERAL REFERENCES

Animals -- See Ch. 11.

Large assemblies -- See Ch. 15.

Building construction fees -- See Ch. 25.

Fireworks -- See Ch. 50

Logging operations -- See Ch. 65

Vehicles and traffic -- See Ch. 120

ARTICLE I

Unnecessary Vehicle Noise

[Adopted 7-3-1990]

~ 71-1. Unnecessary vehicle noise.

No person shall operate any vehicle on any way in the Town of Henniker so as to make any loud, unusual or unnecessary noise, as hereinafter defined.

~ 71-2. Definitions.

As used in this article, the following terms shall have the meanings indicated:

LOUD, UNUSUAL OR OTHER UNNECESSARY NOISE -- Includes any noise occasioned by any one or more of the following actions of the operator of any vehicle:

- A. Misuse of power exceeding tire traction limits in acceleration, sometimes known as "peeling rubber"; or
- B. Misuse of braking power exceeding tire traction limits in deceleration where there is no emergency; or
- C. Rapid acceleration by means of quick up-shifting of transmission gears with either clutch or manual transmission, or automatic transmission; or
- D. Rapid deceleration by means of quick downshifting of transmission gears with either clutch or manual transmission, or automatic transmission; or
- E. Racing of engines by manipulation of the accelerator, gas pedal or carburetor or gear selection, whether the vehicle is either in motion or standing still.

VEHICLE -- Includes bus, highway equipment, motorcycle, motor truck, motor vehicle, semi-trailer, tractor, trailer or other vehicles as defined in RSA 259:1, as amended.

CHAPTER 71 NOISE

- A. Schools, courts, churches. The creation of any excessive noise on any street adjacent to any school, institution of learning, church or court while the same are in use, which unreasonably interferes with the workings of such institution, provided

that conspicuous signs are displayed in such streets indicating that the same is a school, court or church street. This prohibition shall not include any construction company or town crew engaged in the construction or repair of any sidewalk, roadway or building provided that the required permits have been lawfully obtained from the Board of Selectmen.

- B. Horns, signaling devices, etc. The sounding of any horn or signaling device on any automobile, motorcycle, streetcar or other vehicle except as a danger warning; the creation by means of any such signaling device of any unreasonably loud or harsh sound; the sounding of any such device for an unnecessary and unreasonable period of time; and the use of any signaling device except one operated by hand or electricity; the use of any horn, whistle or other device operated by engine exhaust; and use of any such signaling device when traffic is for any reason held up.
- C. Loudspeakers, amplifiers for advertising. The using, operating or permitting to be played, used or operated of any radio receiving set, musical instrument, phonograph, loudspeaker, sound amplifier or other machine or device for the producing or reproducing of sound which is cast upon the public streets for the purpose of commercial advertising or attracting the attention of the public to any building or structure in such a manner that the reasonable peace and good order of the neighborhood is disturbed or that persons owning, using or occupying property in the neighborhood are disturbed or annoyed.
- D. Parties. Hosting a party which creates unreasonably loud noises caused by stereos, bands, musical instruments or guests at any time or place where the noise disturbs the quiet, comfort or repose of persons in any office, dwelling, hotel or private residence or of any person in the vicinity thereof or in a public place.
- E. Radios, stereos, etc. The using, operating or permitting to be played, used or operated of any radio, receiving set, musical instrument, stereos or other machine or device for the producing or reproducing of sound in such manner as to disturb the reasonable peace, quiet and comfort of the neighboring inhabitants or any time with louder volume than is necessary for the hearing of the person or persons who are in the room, vehicle or chamber in which such machine or device is operated and who are voluntary listeners thereto.
- F. Yelling, shouting, etc. Yelling or shouting on the public streets, at any time or place so as to unreasonably annoy or disturb the quiet, comfort or repose of persons in any office or in any dwelling, hotel or other type of residence or of any persons in the vicinity thereof.

~ 71-8. Violations and penalties.

Violation of this article will result in a fine of not more than \$400.

~ 71-9. Authority.

This article is authorized under powers granted to the Town of Henniker.

29 Signatures

The following Henniker NH registered voters are in favor of amending the Henniker Noise Ordinance at sections 71-7 and 71-8 as outlined in the italicized text and present the following Petition.

RECEIVED

RECEIVED

Chapter 71 NOISE

71-7 Specific violations enumerated.

The following acts, among others, are declared to be **unreasonably loud, disturbing and unnecessary noises in violation of this article, but the enumeration shall not be deemed to be exclusive, namely:**

TWN CLK/TAX COLLECTOR
HENNIKER, NH

TWN CLK/TAX COLLECTOR
HENNIKER, NH

.....

(Add Section G)(Italics represent proposed amended text)(bold is current text)

G. Motorcycle Noise. Operation of a motorcycle as defined by RSA 259:63 on private property with a decibel rating in excess of 55 decibels during the hours of 6 am and 6pm and 45 decibels between the hours of 6pm and 6am as measured at the abutting property line.

Decibel ratings taken by the Henniker Police with a sound level meter meeting the standards of the American National Standards Institute shall be conclusive evidence of a violation. Sound levels shall be measured at the boundary line at a height of at least four (4) feet above the ground service. Measurements will be conducted in accordance with current ANSI guidelines for the measurement of sound.

71-8. Violations and penalties

Violation of this article will result in a fine of not more than \$400.

(Add the following text)

The Town shall enforce all violations by imposition of a fine upon the property owner. Each decibel measurement in excess of that permitted in Section 71-7--G shall constitute a separate violation.

Violations of this Ordinance shall be assessed as follows:

First Offense –One Hundred Dollars (\$100) fine;

Second Offense—Two Hundred and Fifty Dollar (\$250) fine;

Third and subsequent Offenses—Four Hundred Dollar (\$400) fine.

Offense fines are payable to the Town Clerk of Henniker New Hampshire. Failure to pay will result in the issuance of a court summons to appear before the Hillsborough District Court.

Name

Address

- ✓ 1. Patrick Connor
- ✓ 2. Melaine Connor
- ✓ 3. SHM C Wm
- ✓ 4. Brenda Connor
- ✓ 5. Doreen Connor
- ✓ 6. Janis Poland
- ✓ 7. Susan Grema
- ✓ 8. Charles F. Poland
- ✓ 9. Heaney
- ✓ 10. Tom Deaver
- ✓ 11. Paul D. Marino
- ? 12. ~~Paul D. Marino~~
- ✓ 13. Judy Marino
- ✓ 14. Pamela Sawyer
- ✓ 15. Mark Sawyer
- ✓ 16. JOHN GODFREY
- ✓ 17. Megan Godfrey

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103 Temple Rd Henniker N.H.
 103 Temple
 37 Crescent St
 68 Resh Rd

681 Woster Ave Henniker
 1442 Western Ave Henniker
 81 Fairview Ave Henniker
 1442 western Ave Henniker
 91 Ruffled Rd Henniker
 91 Ruffled Rd Henniker
 91A Ruffled Rd. Henniker
 12A Ruffled Rd. Henniker

3260 Weare Rd Henniker

107 Snowshoe Rd Henniker
 107 SNOWSHOE RD HENNIKER NH
 22 SNOWSHOE RD HENNIKER NH
 22 Snowshoe Rd Henniker, NH

9

Name

Address

- ✓ 1. Ross BENNETT SS BENNETT RD, HENNIKER *Russ*
- ✓ 2. Todd Bennett 55 Bennett Rd Henniker *Todd*
- ✓ 3. Matt Hammel 295 Bennett Rd Henniker *Matt*
- 4. Rebecca P. Wilson 100 Elm St. Henniker NH *Rebecca*
- ✓ 5. Jason Paul 192 Raz Road Henniker NH *Jason*
- ✓ 6. MAREK BENNETT 93 Bennett Rd. Henniker *M Bennett*
- ✓ 7. LEE MARTIN 105 MOUNT HUNGER RD, NEW *Lee*
- ✓ 8. HEATHER ROSENBERG 105 MOUNT HUNGER RD, NEW *Heather*
- ✓ 9. Moira Lawler 486 Mount Hunger Rd Henniker NH *Moira*
- ✓ 10. Jess Charpentier 230 Bennett Road, Henniker NH *Jess*

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①

Name

Address

✓ 1. *Janis R. Dixon* *2260 WEDGE Rd HENKOR*

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- ✓ 32. Conner Huftalen 681 Western Ave 
- ✓ 33. Cameron Huftalen 681 Western Ave. 
- ✓ 34. ARNOLD HUFTALEN, 681 WESTERN AVE 



Town Hall
18 Depot Hill Road
Henniker, NH 03242

Tel: (603) 428-3221
Fax: (603) 428-4366

Incorporated November 10, 1768
"Only Henniker on Earth"

TOWN OF HENNIKER, NEW HAMPSHIRE

STAFF REPORT

DATE: 1/18/2022

TITLE: Road Race Request

INITIATED BY: Andy Gould, State 9 Racing Board of Directors

PREPARED BY: Wendy Baker, Executive Assistant

PRESENTED BY: See attached Letter

AGENDA DESCRIPTION:

See the attached letter for a request to have a 50-mile bicycle race on some Henniker, Weare and Deering dirt roads on April 2, 2022. Also attached is an email from Police Chief French. There are no current Town Permits that fit this request.

Legal Authority:

Financial Details:

Town Administrator Comment:

N/A

Suggested Action/Recommendation:

Suggested Motion: Move to approve State 9 Racing to hold a bicycle race on April 2, 2022 and to coordinate with the Henniker Police Chief.

No formal action is required.

Wendy Baker

From: hpd.mfrench@tds.net <hpd.mfrench@tds.net>
Sent: Wednesday, January 5, 2022 11:01 AM
To: Wendy Baker
Subject: Re: Road Race opinion

Wendy- I had a conversation with him, directed him to the Town Hall for proper permitting as applicable, that company is an active, reputable group that is doing bike races like these frequently. I dont anticipate any issues working with them on this event.

Matthew French
Chief of Police
Henniker NH
340 Western Avenue
603 428-3213

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From: "Wendy Baker" <wendy.baker@henniker.org>
To: "hpd.mfrench@tds.net" <hpd.mfrench@tds.net>
Sent: Wednesday, January 5, 2022 10:44:43 AM
Subject: Road Race opinion

Hi Chief,

I brought a letter forth to the Board last night, see attached, regarding the road race from State 9 Racing Board and they would like a memo from you of your opinion of this race before they vote to approve it. Could you provide that for me before their meeting on the 18th?

Thank you,

Wendy Baker

TOWN OF HENNIKER

Executive Secretary

18 Depot Hill Road

Henniker, NH 03242

(phone) 603-428-3221 ext. 101 (fax) 603-428-4366

DRAFT – revised 01.05.2022

Disclaimer – The following are Draft Minutes, which could include errors and are subject to change upon approval of the Select Board.



**Town of Henniker
Board of Selectmen Meeting
Tuesday, December 14, 2021
Henniker Community Center**

Members Present: Chairman Kris Blomback, Vice Chair Peter Flynn, Selectwoman Tia Hooper, Selectman Scott Osgood, Selectman Leon Parker

Member's Excused:

Town Administrator: Joseph R. Devine Jr.

Recording Secretary: Nadine Scholes

Guests: Marty Davis, Lisa Spahl, Marc Aucoin, Highway Superintendent Leo Aucoin, Kristen MacLean, Bill and Lori Marko and Heidi Aucoin.

Call to order/Pledge of Allegiance

Chairman Blomback called the meeting to order at 6:15pm

Consent Agenda

Item 1: Consent Agenda for December 14, 2021

Selectwoman Hooper moved to approve the consent agenda as presented. Selectman Parker seconded. Motion carried 5-0.

Correspondence

There was no correspondence.

Public Comment #1

There was no public comment.

New Business

Item 2: Snow Removal at Quaker and Huntington Road

Joe Devine noted that he received a request from Marty Davis to be placed on the agenda to discuss snow removal at the triangle corner of Quaker and Huntington Roads. The letter she submitted addressing her concern is attached to the report.

Marty Davis, 98 Huntington Road, addressed and presented the request for an alternate paving pattern around the triangle located at the corner of Quaker and Huntington Roads. She noted that the triangle had been restored and then after the poor plowing during the winter, it

DRAFT – revised 01.05.2022

Disclaimer – The following are Draft Minutes, which could include errors and are subject to change upon approval of the Select Board.

needed to be restored a second time in the spring. She presented photos she had taken to show how the snow is plowed and cleaned, included photos to compare the differences of plowing patterns at another neighborhood intersection, Baker and Matthews. She pointed out the high amount of snow and dirt deposited in the said triangle and not in the other intersection. She requested the Board of Selectmen consider another plowing pattern on the triangle for the season ahead.

Selectman Osgood noted that the triangle should be protected; it is part of the neighborhoods history and has been there for many years. The Superintendent should look at different possible options to plow the triangle.

Chairman Blomback asked if Marty Davis could elaborate the paragraph included in her letter, stating ‘Attempts to negotiate and work directly with the Road Agent, Leo Aucoin, about the triangle restoration and preservation have been unsuccessful.’ Marty Davis explained that after the neighborhood meeting to discuss restoring the triangle, she tasked with reaching out to the Road Agent and another neighbor had sent the Town Administrator an email to inform the Town and provide information regarding the plan. The work was done by the neighborhood residences, and per the Towns request, made the triangle smaller and was sure there are no obstructions in roadway. The Road Agent visited her at home, unannounced, to discuss the restoration, and he made her feel uncomfortable, he acted very disrespectful towards her at her home and made her cry.

The Board reviewed and discussed the photos Marty Davis had taken and discussed the history of how the triangle was previously plowed.

Leo Aucoin, Henniker Highway Superintendent, assured the Board that his crew’s paving pattern for this triangle has never been changed. Every storm the conditions maybe a little different but the same exact pattern is followed each time through and always plowed snow to the right. The statement made that he was disrespectful or harsh, he does not believe occurred, the last time this situation came up, about a year ago, he met with Joe Devine and a solution was agreed upon, but he had not spoke to Marty Davis since this time. He explained that the first storm of season last week, he had taken a different route because he was instructed to clear routes for the school buses and the crew had not gone back to some areas to push back the snow along the right side of the roads because it would soon melt. He explained the normal plow routine on Quaker and Huntington Roads including the triangle intersection.

Leo Aucoin noted that he guaranteed his crew would never intentionally push dirt on lawns or destroy anyone’s plantings but when plowing dirt roads, dirt is to be expected to be pushed with the snow, there is no way to prevent that from occurring. There is really no other logical solution for plowing the triangle, there are other obstacles preventing snow to be moved out of the triangle. He stated that the way the triangle had been plowed for many yes would need to continue.

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Chairman Blomback asked Leo Aucoin about the situation Marty Davis mentioned; he opined this was a bigger concern than the plowing situation. Selectwoman Hooper noted that the Board should discuss any personnel performance matters in Non-Public.

Leo Aucoin said if anyone had reached out to him, he responded, and it's been around a year since he and Joe met on-site and discussed that snow is pushed on every island around town and all are treated the exact same. He had actually taken precautions at the Quaker/Huntington Road triangle, even stopped using the heavier equipment on that route.

Joe Devine confirmed that he met Leo Aucoin on-site, discussed the crew's routes and compared other islands. He believed that Leo had done whatever possible to help the situation, but the fact is there will be snow that needs to be plowed on to the center island of these types of intersections and the Highway Department has a job to do and plowing during storms they concentrate on keeping a clean path along the roadway, then once the storm is over the additional clean-up is done. Leo Aucoin mentioned that last year's high snow totals, the snow had added up in areas but noted majority of the snow is pushed out to the sides of the roadway with the least amount possible plowed into the islands. Leo Aucoin stated that he was fortunate to have the crew he has; they do a really great job for the town and should be recognized.

Marty Davis stated that after hearing Leo Aucoin explain the plowing process, she understands the difficulty of plowing the triangle. She respected his crew. She pointed out the plow marks in one of the photos she had taken that seemed to be intentional and not to the right direction as Leo had explained. She only was asking for mutual respect from Leo Aucoin.

Vice Chair Flynn noted that he does not have an opinion in the matter at this time, he would like to take it under advisement and the opportunity to visit site himself and discuss further with the Road Agent before he could address an opinion or solution. He explained that a formal complaint in writing should be submitted in regards to the complaint, and then the Board could have discussion in Non-Public as Selectwoman Hooper previously recommended.

Selectwoman Hooper noted she lived on a road with a similar intersection and snow builds up in the center area also, this is consistent throughout town and should continue to be consistent as it had been done previous years when plowing around islands. The Board of Selectmen may not want to micro manage the Highway Department when it comes to how they have done their jobs.

Selectman Parker noted that these types of situations are difficult to deal with, the size of the plows makes it harder to plow these intersections. He thought Leo Aucoin has done his best and there is no easy solution.

Selectwoman Hooper mentioned that Leo had some recommendations which could be an alternative, but Henniker has a Road Management Committee that could take a look at this situation to come to a solution but ultimately the Highway Superintendent is the expert and

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knowledgeable enough to be given the authority to come up with a plan to navigate this situation.

Vice Chair Flynn noted that he had not thought to consider the Road Management Committee and thought that recommendation could be a good solution.

Selectwoman Hooper moved to refer the recommendation to the Henniker Road Management Committee. Vice Chair Flynn seconded. Motion carried, 4-1, Selectman Parker opposed.

Marty Davis asked for clarification if the Road Management Committee was the same as the Highway Safety Committee. Selectwoman Hooper said no, they are separate Committees.

Item 3: Historic Town Records Digitalization/Preservation

Kristen MacLean presented for the Henniker Historical Society. She read the presentation noting that Town business affairs have been recorded since Henniker's incorporation in 1768 and recording has continued to present day. This includes Select Board minutes, Town Warrant Articles, Assessing and Tax records and so much more. All 250+ years of records for the Town's business is achieved in the Town Hall. Majority of the records exist on paper, either in long hand or typed form, there are no copies, no transcripts, no backups, only the original documents. She said that the Town is very fortunate that all these unique records had survived but would not last forever as ink fades and paper deteriorates over time.

Therefore, the Historic Society would request the Board of Selectmen to approve the recommendation for the professional conservation of several of the oldest original Town record books with digital imaging and preservation, specifically ledger books dating: 1768-1795, 1799-1802, 1802-1808 and 1808-1814. Secondly, also would request permission from the Board of Selectmen to remove the original documents to an off-site location for the conservation work. Third, to see if the Town would allow the Historical Society to pay for the cost to digitize these four books and finally while they are in the digitizing process to see if the Town would like to take the opportunity to preserve these books.

Selectwoman Hooper noted that the previous Record Management Committee before it was reformed, had discussed and recommended that these books be scanned and believed it would be in the best interest for the Town's historical purposes, that these documents are preserved. This is a valuable piece of Henniker's history.

Vice Chair Flynn asked if the Historic Society had secured the funds for the preservation cost. Kristen MacLean replied that the Historic Society had secured the funds to digitize the documents only. Essentially the professional company came to see the documents to provide a quote and he mentioned that the documents may not even be able to be digitized and capture the full image. The quote also included the cost for preservation of the books with digitizing, for the total of \$11,578. \$1,488 for digitizing, plus \$10,050 for the preservation, and \$40 for

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shipping. She explained that the company would hand carry the books to the lab in Vermont and when done the books would be shipped back to the town.

Selectwoman Hooper questioned preservation, noting that other towns have used the National Archive Center in Massachusetts to protect historic documents. She questioned if there are any National Archive Centers closer to the Town of Henniker for safe storage after they are digitized and/or preserved. Kristen noted that storage could be an issue because one ledger book could end up being two books after preserved, the Town Hall storage has limited space, it is dark but not temperature controlled. Selectwoman Hooper said that she could investigate the cost for storage at the National Archive. Kristen said that would be ideal and digitized copies could be made available online.

Chairman Blomback asked how many books/pages are there that would need preservation. Kristen replied that some ledgers could have up to three hundred (300) pages and she only would estimate there could be three (3) dozen of these books. The price provided would be for the oldest four books.

Selectman Parker asked if the digital document would be indexed, he noted that would be helpful, but he assumed that would be more costly.

Kristen explained that some towns have a plan to do so many books each year which she highly recommended that Henniker does something similar. She noted that she was the most concerned with the four oldest books when getting quotes because they are all at the same state of deterioration and she did not open any other books beyond 1814, they could all be in the same state but she thought starting with the oldest books first would be the most logical.

Selectwoman Hooper suggested setting up a donation page to help with the cost of preservation of historic documents.

The Board discussed what was requested and noted the cost for just digitizing would be \$2,088 and the cost to preserve and digitize would be \$11,578.

Selectwoman Hooper moved to authorize the Henniker Historical Society to digitally image and preserve the Town business ledger books, dated 1768-1795, 1799-1802, 1802-1808 and 1808-1814, and allow the books to be moved from the Town Hall to the off-site location for the services, at a cost of \$11,578. Vice Chair Flynn seconded.

Discussion: Chairman Blomback asked Joe Devine if the budget had the funds available to cover the cost for the preservation services. Joe Devine noted that Russ had already confirmed the money was available for the cost to cover the preservation, and Russ also thought it would be a good idea to plan on sending more books each year to be preserved until all the documents archived at the Town Hall are all digitized and preserved if necessary.

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Selectman Osgood asked if this were considered as step 1, how many more steps would be needed to complete. Kristen said she does not have the exact count; some books may not need to be preserved but hard to give an exact count and the condition of each book.

Motion carried, 5-0.

Kristen MacLean stated the Historic Society would be willing to assist with any other projects to help the preservation of Town Hall historic documents.

Item 4: Town Administrator Job Advertisement

Chairman Blomback said the Board should review, discuss and agree on the salary range to be advertised and how the hiring process would be conducted.

Vice Chair Flynn stated that in light of what other towns were advertising, he recommended the salary range be advertised \$90k up to \$110k.

Selectwoman Hooper stated that \$80k starting point could encourage someone with not as much experience and open the door to more candidates that may not meet all the requirements but had potential to grow.

The Board discussed and agreed with advertising the salary range and what the starting and ending values to advertise for the Town Administrator position.

Selectwoman Hooper moved to accept the salary range scale starting at \$90k to cap out at \$110k per year for advertisement of the Town Administrator job opening. Selectman Parker seconded. Motion carried, 5-0.

Selectwoman Hooper noted that the link included in the advertisement would need to be updated.

Chairman Blomback explained that he asked Joe Devine if he would be willing to put a proposal together to offer working for a period of time to assist the Board during the transition period.

Joe Devine noted that he would assist Wendy preparing the Board's meetings and Agendas, making sure deadlines are met through the budget and town meeting season.

Chairman Blomback stated that Joe Devine requested a rate of \$700 per week.

Selectwoman Hooper asked if the Board could get a project summary with status as it currently stands before Joe Devine moved over to this position. Joe said he would share all reports he had with the Board.

The Board discussed and agreed to a 2-month term for Joe Devine's temporary position.

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Chairman Blomback moved to employ the services of Joe Devine on temporary basis with reduced capacity, at the cost of \$700 per week for a 2-month period. Vice Chair Flynn seconded. Motion carried, 5-0.

The Board discussed where the advertising would be posted and how the received applications would be handled. The Board agreed to conduct the interviews and the hiring for the position. They agreed they would review each application received to determine if the candidate would be interviewed.

Selectwoman Hooper mentioned that because it had happened in the past, she would recommend the Board agree now that if any sitting Board member were going to apply for the Town Administrator position, they would be required to recuse themselves from the hiring process completely if they are to be considered for the position. They should not even be allowed to review a single application before submitting an application.

The Board discussed appropriate parameters for any Board member that wants to apply and the possibility for conflict of interest with the Board conducting the hiring of the Town Administrator versus a Hiring Committee.

Bill Marko, 38 Evergreen Circle, mentioned that during the hiring process last time with the Hiring Committee, they received legal correspondence regarding a case along the lines of possible conflicts, and he believed there could be conflict of interest if one of the sitting members applied for the position after reviewing candidates.

Vice Chair Flynn moved that Board members are immediately disqualified from applying to the Town Administrator job opening once the Board received the first application to review. Selectman Parker seconded. Motion carried, 5-0.

Item 5: 1st Reading - Policy on Communications Between Selectmen & Town Employees

Chairman Blomback noted that he had reached out to Cordell Johnston to draft up language to ensure that the Board is speaking as one body. The public would not be able to comment at the first reading, the public would be allowed to comment on the proposed policy at the second reading. Chairman Blomback asked if the Board had any comments, questions or changes.

Vice Chair Flynn noted that he thought it would be important to clarify if Cordell Johnston was acting in his capacities through the New Hampshire Municipal Associate or as a resident of Henniker. Chairman Blomback replied that Cordell presented the proposed policy acting through New Hampshire Municipal Association.

Selectwoman Hooper noted that the Chairman mentioned that no public comments could be made at the first reading and as she understood, the Board would only be allowed to accept or deny the policy proposal and hold any positions until the second reading. She questioned if she understood the process correctly. Peter Flynn agreed that the Board would need to accept or

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decline the policy as proposed at the first reading. The Board could discuss proposed changes and open for public comment at the second reading.

Selectman Parker said that his reaction was positive when he initially read the policy. The Board had a very serious problem with a board member far exceeding their authority and giving people orders, and this policy would seem prevent this from being allowed. Selectman Parker noted he then thought of what some of the unintended consequences could be and with our current society people just want to make a rule for everything and believe that takes care of it. To his knowledge, at this time, there would only be one member that has violated every item listed in the proposed policy. Selectman Parker explained that the problem with current society, he said he would use the example of gun control, these are people against guns, and they go to great lengths to discomfort owners of firearms with laws, but then never punish violators of those laws.

Selectman Parker believed with the Board's case, they could possibly work with Tia to get her to understand the problems we've had with her positions in the way she has acted and if so, that solves the problem.

Selectwoman Hooper asked the Chairman if she could respond. He said yes. She mentioned that in review, she still questioned the emergency of the 'special meeting' or 'emergency meeting' on December 11, 2021, because the fact they all were sitting here tonight. However, since Selectman Parker launched into the discussion, she expressed that it was obvious the other Board members had some communications prior to that emergency meeting which raised multiple questions for her.

Selectman Parker said that Selectwoman Hooper's assumption was false.

Selectwoman Hooper asked Selectman Parker not to interrupt her, she was trying to speak, and said the other Board members had their chance to speak, she had not had the chance to speak, which continues to happen. She hoped the other Board members could afford her the respect to respond to the allegations that have been put forth. At the emergency meeting a lot of things were leveraged, some of which her hands tied due to non-public conversations, which in certain instances does not seem fair, but she was an elected member of the Board and she would protect non-public conversations, not only for herself, but for the integrity of the town.

Selectwoman Hooper noted that there had been a few communications that she admitted she inadvertently responded to a department head and left the Town Administrator off when she should have replied to all. However, all communications, specifically with CIP, the Town Administrator was copied on all the initial communications and had used the same template that was used in years prior for communications.

Selectwoman Hooper noted that with the situation of her directing town employees, there was only one instance where she felt that could have been inferred. She explained that it had come to her attention, that unknowingly a communication titled 'to all Boards, Committees and other groups, had been sent out regarding a capital request without prior consultation of the committee, committee chair or vice chair of that group. Unaware of the communications she

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had requested that the Town Administrator correct it to make sure that the committee also received the information, especially since the memo had gone out with two different deadlines.

Selectwoman Hooper stated that the other Board members continue to state that she had done certain things and believed that the Board really needed to talk about them together as a Board to get a feeling of respect back among the Board. She noted that the Board members had all been friends at one point, but she explained that she does not appreciate being called derogatory terms in non-public and nor does she appreciate any racial or minority slurs, conversations, or remarks during any committee meeting or any other type of public forum. She does not feel the Board was fully respectful to her as a member, even when she brought up ideas to propose to the Board, she would not even get the opportunity to speak or articulate an idea without being shot down even before what she brought forward even being looked at. If the Board was supposed to advance the community forward, she highly suggested that the members start working together and respect each other first.

Selectman Parker noted the Board had a discussion at the last meeting with the Town Clerk, about deeding properties, tax liens, etc., and during that meeting, without prior discussion with the Board, Selectwoman Hooper had ordered the Town Clerk to produce a report within seven (7) days.

Selectwoman Hooper stated that she had Selectman Flynn review the spreadsheet, which Chairman Blomback had liked an example of a spreadsheet with properties clearly and visibly identified with color code to point out each property the Board would be interested in reviewing throughout that report. In the past, the Board had the Town Administrator request that the report was to be delivered to the Board, only to have him go back many times to request it again. This was a waste of time for the Board, the Town Administrator and the town staff. Selectman Parker said Selectwoman Hooper was missing his point, she had unilaterally taken the opportunity to order something without discussing with the other Board members.

Selectwoman Hooper reminded the Board that the Tax Clerk / Tax Collector was an elected official and not only had the Board asked multiple times for the report and failed to receive it, but the Town Administrator also had asked for it multiple times, and that had been recorded. She noted that she knew the Board had discussed this matter in non-public and she did not plan to bring it up again, that was why the email was sent, to request the report be produced to the Board by the next meeting. This report should be routinely updated.

Selectman Parker said that Selectwoman Hooper was giving a prime example of the problem because she was taking the position that she knows better than the rest of the Board and took a position that because of her knowledge she felt free to order somebody to do something.

Selectwoman Hooper stated that she did not order, she had asked if the report could be produced for the next meeting. Selectwoman Hooper explained that this report could be requested by any resident of the town, under Right to Know.

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Selectman Parker said that Selectwoman Hooper was still missing his point, Selectwoman Hooper acted for the Board without the Board's approval. Selectwoman Hooper noted that she had made sure to CC the Board on the email so they would be aware that she had sent it. Selectman Parker replied that was after the fact.

Selectwoman Hooper noted that Selectman Parker was missing the fact that Vice Chair Flynn was aware of what she was doing. Vice Chair Flynn stated that he had seen the spreadsheet and agreed with what Selectwoman Hooper had presented to him at that time but noted he was not aware that Selectwoman Hooper had planned on sending the email. Vice Chair Flynn noted that Selectwoman Hooper should have presented the spreadsheet to the Board to vote on, or give a consensus, before sending out the email.

Vice Chair Flynn noted that he had requested the report also, maybe not in a public forum, but believed that was no secret that he had requested it many times.

Chairman Blomback provided an additional memo from Joe Devine with some items regarding the policy that the Board should review and consider before the second reading.

Vice Chair Flynn moved to a second reading on the proposed draft policy as presented. Selectmen Osgood seconded. Motion carried, 3-2, Selectwoman Hooper and Selectman Parker opposed.

Old Business

None

Past Meeting Minutes

Item 6: Acceptance of Board of Selectmen Meeting Minutes December 7, 2021

Selectwoman Hooper noted that she had the details for Non-Public that would need to be added to the minutes, she would clearly articulate the details of that section of the meeting minutes for the Recording Secretary.

Selectman Parker moved to approve the minutes as amended. Selectman Osgood seconded. Motion Carried 5-0.

Item 7: Acceptance of Board of Selectmen Special Meeting minutes December 11, 2021

Selectman Osgood moved to approve the minutes as amended. Vice Chair Flynn seconded. Motion Carried 5-0.

Selectwoman Hooper noted the Board would need to approve the minutes provided for Non-Public minutes, as follows:

Board of Selectman October 19, 2021 meeting, Non-Public minutes.

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Selectman Parker moved to approve the Non-Public minutes, as presented. Vice Chair Flynn seconded. Motion carried, 5-0.

Board of Selectman November 16, 2021 meeting, Non-Public minutes drafted and supplement to be included in record.

Selectman Parker moved to approve the Non-Public minutes, as presented. Vice Chair Flynn seconded. Motion carried, 5-0.

Board of Selectmen December 7, 2021 meeting, Non-Public minutes.

Vice Chair Flynn moved to approve the Non-Public minutes, as presented. Selectman Parker seconded. Motion carried, 4-0, Selectman Osgood abstained.

Communications

Item 8: Department Reports

Joe Devine noted department reports included are Building, Fire, Highway, Police and Wastewater.

The Board would discuss the status of hiring a Building Inspector in Non-Public.

Joe Devine reported on COVID updates and statistics for active cases and rates of vaccination.

Selectwoman Hooper asked if there were an area breakdown available to show the area for the service calls, to see if the increase came from a particular area. Joe Devine said he would reach out to ask about reporting.

Selectwoman Hooper wanted to publicly congratulate Chaz Freeman for passing the Wastewater Exam, which is hard to pass, and he deserved to be acknowledged. Joe Devine stated that he was one of the two in class of about 15 that had passed. The Board congratulated Chaz Freeman.

Item 9: Selectmen Reports

Selectman Parker had nothing to report.

Vice Chair Flynn had nothing to report.

Selectwoman Hooper stated that the CIP had met with Christopher Roy, Business Manager for SAU24 and the discussion had an excellent outcome. The Board would see more details when CIP is presented this year.

Selectman Osgood had nothing to report.

Chairman Blomback had nothing to report.

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Public Comment #2

There was no public comment.

Item 9: Non-Public Session

Chairman Blomback moved to enter Non-Public Session, at 8:04 p.m., for statutory purpose, under RSA 91-A:3, II (a) personnel and (I) Consideration of legal advice. Vice Chair Flynn seconded.

Roll call vote: Chairman Kris Blomback (yes), Vice Chair Peter R. Flynn (yes), Selectwoman Tia Hooper (Yes), Selectman Scott Osgood (yes), Selectman Leon Parker (yes).

Entered non-public session at 8:13 p.m.

Vice Chair Flynn moved to leave the non-public session and enter the public session. Selectman Parker seconded.

Meeting adjourned at 8:27 p.m.

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**Town of Henniker
Board of Selectmen Meeting
Tuesday, January 4, 2022
Henniker Community Center**

Members Present: Chairman Kris Blomback, Vice Chair Peter Flynn, Selectwoman Tia Hooper, Selectman Leon Parker

Member's Excused: Selectman Scott Osgood

Town Administrator:

Recording Secretary: Nadine Scholes

Guests: Wendy Baker, Jarrod Gleason, Lynn Piotrowicz, Bob Pagano, Fran Tain, Luke Reynard, Mike French, Addison Masse, Bill and Lori Marko and Danny and Heidi Aucoin.

Call to order/Pledge of Allegiance

Chairman Blomback called the meeting to order at 6:15pm

ANNOUNCEMENTS

Correspondence

Letter from Marty Davis

Consent Agenda

Item 1: Consent Agenda for January 4, 2022

Selectwoman Hooper noted that Item 1: Abatement for Map 1, Lots 119-A16 & 119-A21, had been pulled because there are Board members that decided not to sign off on approval and Item 2, would be discussed later in the meeting as new business.

Chairman Blomback stated motion was made to approve the consent agenda, Item 1 would need more information and Item 2 would be discussed later in the meeting.

Public Comment #1

Heidi Aucoin, 2260 Weare Road, noted that there should be a request for hiring someone for the part-time Transfer Station position and questioned how many hours the part-time position would allow.

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Chairman Blomback stated that the Board does not have that information but that would be Item 2 that was pulled from the agenda to be discussed and he expected more information will be provided during that discussion.

There was no further public comment.

New Business

Item 2: Budget Advisory Committee Presentation

Lori Marko, Budget Advisory Committee Chair, started by recognizing the members of the Budget Advisory Committee and noted that they all should be commended for the time they volunteered, time away from their families. The Budget Advisory Committee worked hard on the preparation of these recommendations and hoped the Board would consider the recommendations presented by the Budget Advisory Committee.

Budget Review, Recommendation, Concerns and Comments

1. Library - Cola should match the rest of the town cola @ 1.5% to stay in line with other town employees. They have proposed a 6.5% cola with Library budget.
2. White Birch Community Center - Reduction proportionate to programs/participants numbers. There is lack of clarity in this request as far as the number of participants and services. We suggest a 20% cut in this budget line.
3. Planning Board - Reduce budget by \$18,000 based on two years history this line has only spent 50% or less of its budget allocation each year.
4. Zoning Board - Reduce budget by \$3,000 based on two years history of expenses.
5. We did discuss multiple items that make up the annual payroll increases. Particular concern would be those added this year in addition to cola. Merit increases, longevity pay and educational reimbursement which were adopted in 2021. This creates a complex method of increase and did not lend well to clarity of process especially since the policies adopted were not provided to the budget advisory committee. Therefore, we could not determine what the total increase is to this new budget cost. This area should be reviewed, and the board should consider if these are all necessary at this time.

Concerns / Comments

1. We did discuss multiple items that make up the annual payroll increases. Particular concern would be those added this year in addition to cola. Merit increases, longevity pay and educational reimbursement which were adopted in 2021. This creates a complex method of increase and did not lend well to clarity of process especially since the policies adopted were not provided to the budget advisory committee. Therefore we could not determine what the

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total increase is to this new budget cost. This area should be reviewed and the board should consider if these are all necessary at this time.

Lori Marko asked if the Budget Advisory Committee could get the budget in a workable electronic format instead of the pdf in order to be able to do sorting, searching, etc., with 5-year history of budgets, this would be helpful for the Committee to analyze budgets.

2. Fuel for vehicles in all budgets seem low with rising fuel prices up 36% over last year.

3. Solid Waste - Request for crack seal. Can this be done in house by our highway department?

The Budget Advisory Committee would recommend the crack seal be done by our highway department to save money.

4. Athletic Department - Do they charge any fees? It seems they may have in 2019.

The Budget Advisory Committee understood that a fee was required for some teams a few years back, and the Budget Advisory Committee would recommend reinstating a minimal fee again to assist with the departments budget.

5. Town Office Payroll - It is our understanding that we went with a payroll service in 2021. This line seems to reflect only one quarter for 2022 of the cost of this item.

The Budget Advisory Committee requested additional information to understand why this item was not costed in the 2022 budget for the entire year.

Requests

The budget committee would like more streamlined and concise information for reviewing budgets in future years. We would like this in electronic format (not .pdf) so that we can streamline this process making it easier to follow budget trends etc.

Additionally, we would like to see a longer history of what was budgeted / spent for each department. A five-year history would give a better perspective.

We would also suggest that the budget committee be able to have a review with the CIP to understand their process. Lori Marko noted that the Budget Advisory Committee would like to sit with the CIP group in the future or even have a Budget Advisory Committee member sit on the CIP Committee. This could help get knowledge of what was upcoming, i.e. Warrant Articles, long-term project planning, etc. The Board of Selectmen would need to decide whether that could happen or not.

Finally, the Budget Advisory Committee would request sitting with the Selectmen or one member of the Board to discuss the Budget Advisory Committee wishes and get feedback or recommendations on what the Committee produced.

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Information on the past year end should include what is encumbered in the balance of each budget. It is hard to clarify if the budget will be spent or if it is overage.

Our committee would like to commend the Department Heads for working hard to keep the budgets flat. It takes a team to move our town forward!

Chairman Blomback thanked Lori Marko and the rest of the Budget Advisory Committee members. He asked if Lori knew what the difference of the dollar amount was for decreased cola, from 6.5% to 1.5%, as recommended for the library, or asked if it could be possible this was a typo. Lori replied that she did not have the dollar amounts attached to the items recommended. She noted that the Budget Advisory Committee did not receive any backup information, so they went with a general number for amounts recommended.

Vice Chair Flynn recommended the Board take time to review what the Budget Advisory Committee presented and have another discussion at the next meeting during the budget review.

Chairman Blomback asked if any Board members had any questions on what was presented.

Selectwoman Hooper noted that the adjustment to the library budget came in after this year's budget hearings, she stated that all paperwork should be sent to the Board, the current budget books do not reflect that cola modification and any other updates that the Board had not received yet need to be sent.

Chairman Blomback asked if Russel Roy would attend the next meeting as he traditional had in the past for budget discussion. Wendy Baker replied yes, he planned on being at the meeting.

Selectman Parker commented that the Budget Advisory Committee had included some of his concerns and he would like to discuss these further at the budget hearing, but his biggest concern would be with the increases in fuel cost. He asked between now and the budget hearing, if the Board could get a good analysis of what the restructuring impacts could be with the recommended items, that would be helpful for consideration.

Selectwoman Hooper agreed and supported with the Budget Advisory Committee recommendation to meet before the month of November and believed the Board would take into consideration making the Budget Advisory Committee a year-round committee.

Vice Chair Flynn noted that he would support allowing the Budget Advisory Committee to meet before November, this would add time needed in order to prepare recommendations to the Board before January, which is budget crunch time.

Chairman Blomback opened for public comment.

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Heidi Aucoin, said that as a Budget Advisory Committee member felt there were times that they had not received all of the information necessary, especially when it came to amounts for increased cola, merits, longevity pay, etc., making it more difficult to present recommendations appropriately. She asked that be a serious consideration for review next year.

There were no other public comments.

The Board thanked the Budget Advisory Committee for the hard work on the presentation and will have continued discussions at the budget hearing.

Chairman Blomback noted that a slight change was made on the agenda and Marc Boisvert would be asked to present the request of the hiring of potential candidate for the part-time Transfer Station position.

MB noted that with the very recent loss of a full-time employee and application received from a good candidate for the part-time position, who is ready to start, he recommended the Board authorize hiring Starr Klein to fill the open position. The Transfer Station is desperate for help, he explained that it has been so busy and lack of employees at monitoring stands have had poor outcomes.

MB noted that in addition to the request for the Board to authorize hiring the candidate for the part-time position and request for the advertisement to be posted for the now open full-time position, a request for the Board of Selectmen to consider the addition of another full-time position at the Transfer Station is needed to operate the Transfer Station properly. He explained that employees get taken off of their stands at monitor stations, and items that are restricted in certain stations, i.e. the hopper, end up with increased hazardous materials that need to be removed. The hazardous materials removed from the hopper had doubled this past year.

MB noted that the part-time position to be filled would be 30 hours a week, working hours on Sunday, Tuesday and Thursday.

Chairman Blomback recommended tabling discussion for the additional full-time position request to a later date, best for the new Town Administrator to be hired, this would not be a good time to review that request.

Vice Chair Flynn stated that he had concerns with hiring someone without having more information on the potential individual. The Board only had a name presented and no other information to make determination of if the individual would be a good candidate to fill the position. Vice Chair Flynn asked if an application was received and on file. Wendy Baker said yes, and Joe Devine had given Russel Roy authorization to present the consent to hire.

Selectman Parker stated that he also would be concerned and question if someone were hired without getting any background information about the candidate.

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The Board discussed the application process and details for the candidate presented to be hired. The agreement made that the Board could authorize hiring conditionally and the application will be sent to the Board for the approval to be official.

Vice Chair Flynn moved to authorize hiring of Starr Klein for the part-time Transfer Station position, at pay rate of \$15 per hour, for up to a maximum of 30 hours per week and conditional employment until such time the Board of Selectmen receive and approve the candidate's application and resume, if applicable. Selectman Parker seconded. Motion carried, 4-0.

Chairman Blomback asked if the Board was willing to authorize advertisement for the full-time position.

Selectman Parker moved to authorize advertising the job opening of the full-time position at the Transfer Station. Vice Chair Flynn seconded. Motion carried, 4-0.

Heidi Aucoin approached the Board for permission to read a statement, regarding her resignation, from Deb Diamond that she asked to be put on record but could not attend the meeting to present herself. Chairman Blomback said yes.

Heidi Aucoin said these were not her words, but she would read a statement from Deb Diamond, started with text correspondence she had with the Town Administrator, Joe Devine, who had text her regarding the receipt of her resignation letter and he asked through text 'I was wondering what happened to make you decide to step down'. Deb's response 'insufficient staffing despite a clear need, lack of communication, and cooperation. Poor management with no honest desire for improvement. Not knowing what to believe in regards to what the Town Administrator and what the department head had explained to her he was told. Any work I had done or ideas to keep an accurate record of the actual operating budget for the Transfer Station was shot down, with excuses of why that would not work. Zach was on holiday with his folks over this Christmas and New Year and I was injured at work, but stayed and worked, we were extremely busy, she could not take time off without having coverage.' She now speaking to Joe, 'your departure from your position comes into play also, I have communicated and been upfront with you from the very beginning of my employment with the town, I believe you know my position on the difficulties we face, I honestly am not up to starting back at square one with someone new. My needs for the department have played second fiddle for far too long, no staffing, no structure, no accountability, and no one willing to fight for what is right.' Joe responded, 'well I am very disappointed that was the decision you came too but I understand, I think the Board knows the need, but things just don't happen quickly in government.'

Heidi Aucoin opined that Deb Diamond was a star town employee and worked with her on past projects, she believed the town was ensuing a great loss letting Deb Diamond go.

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Vice Chair Flynn moved to accept the resignation of Deb Diamond, as an employee of the Transfer Station. Selectman Parker seconded. Motion carried, 3-1. Selectwoman Hooper opposed.

Item 3: Robert Garrison – Article 4 & 24 from Town Meeting 2021

Robert Garrison, 1409 Bradford Road, noted that he would like to explain his concerns with Articles from Town Meeting 2021, and provided a map to show the existing areas with sewer service.

He read from the letters he presented to the Board as follows:

Henniker Wastewater Treatment Plant Funding and Taxes

The 2020 warrant, article 7, raise and appropriate \$3,200,000. For the purpose of performing Wastewater Upgrades. Tabled and not revisited.

2021 warrant, article 4, raise and appropriate \$3,200,000. Did not pass. The voters said NO!

Both of these warrants included the statement that 60% of the cost would be funded by the wastewater users and 40% by the rest of the town.

All of the past expenses of the Wastewater plant have always (to my knowledge) been 100% paid by the users. I asked at the town hall why nonusers were now being taxed and was told that the work to be done was upgrades and not repair work. It would seem that upgrades for getting service to new customers or replacing worn out equipment in the present system is part of the cost of operating the Wastewater System.

Looking at the 2020 Annual report on page 136 it seems like the CIP planners expected to get the \$3,200,000. Under the Wastewater column for 2021 is listed as BOND 2021-2025 REPAIRS, not updates. The CAPITAL RESERVE FUND is blank for 2021 and TBD for the following years. The 2019 Annual Report (page 144) has the same numbers but carries the table out to 2040 where there is a cost for the WASTEWATER 2040 ANTICIPATED FULL UPGRADE of \$40,000,000. I hope you have warned the town's people of that. At least I will probably not be around to have to pay for it.

It seems like the town got some money from the state and is going ahead with the repairs needed at the Wastewater Plant. I noticed that the planned 40% tax to non-sewer users is still part of the plan. It is unreasonable and perhaps illegal to tax property owners for services that they cannot use. I have to pay school taxes because I could use the schools if I had children in Henniker. I could get along not using any town roads, but I could use them and have to help pay for them. The people who have town sewer service will always vote for a tax distribution that has somebody else pay for 40% of the cost of the Wastewater system. I will have to pay my share of the cost of the Wastewater Plant when I get the service. Please let me know when the water and sewer will be connected to 1409 Bradford Road. Until then, I will have to pay to have my septic tank pumped out every couple of years and pay for any required repairs or replacement of the system.

An acceptable solution would be that everybody in the town will be taxed for 100% of the Wastewater System costs and the town must pay to maintain the private systems too. I will

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speak at town meeting this year. I request that the selectmen send me a letter explaining why they approve of taxing non-users pay for 40% of the cost of keeping the Wastewater Plant working. Also, they should note that all of the taxpayers already pay for the cost of the Wastewater System water usage by all the town buildings. Do the town rules approve of that? It sounds like we are being taxed twice.

Tax Breaks for the Elderly, Article24, 2021, Town Meeting
Passed by voters.

“Shall the Town of Henniker adopt an ordinance to authorize the Board of Selectmen (Board of Assessors), a tax limitation initiative for the Elderly, and Freeze current property taxes (2020) of persons at or over 65 years of age. The tax freeze shall remain in effect for the life of the property owner.”

Ok, there are many flaws in this article but it was passed by the voters. This shows that the voters are in favor of the idea. At the town meeting the town lawyer said "That is Illegal". The town lawyer does not determine whether things are legal or not. I am pretty sure it has to go to court and a judge decides. Another problem with the article is that just authorizing the Board of Selectmen (Board of Assessors) are to be authorized and not ordered to do something. If they don't like the idea, they don't have to do anything. The lesson is that a Warrant for tax relief should refer to RSA that allows what you are having voters approve. For an example see Warrants 18 and 19, page 47 and 48 in the 2020 Warrant Addendum.

Robert Garrison questioned:

- A) Who initiated those 2 Warrants?
- B) Who has received the tax reductions or is signed up for a tax reduction under these articles?

I would like a written answer to A) and B) above.

The elderly living this town deserve tax relief. Many do not get pensions, medical care, etc. like the retired employees of Henniker. We are experiencing inflation and increased spending by the town. The cost of everything is going up rapidly and if you are counting on interest on the money you have in the bank, you probably won't get enough interest to buy much. TD Bank is paying 0.01% per year on what I have in there and nobody else is doing much more.

Chairman Blomback noted regarding the 60%/40% split that had historically passed at Town Meeting.

Selectwoman Hooper added that she believed the 60/40 split started in 2004, however, when the sewer department was built because of a federal mandate, the entire town had paid for the construction of the sewer plant and department. Robert Garrison asked if Selectwoman Hooper knew when that had happened. Selectwoman Hooper would confirm but believed

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1974, 1975. She mentioned she could provide Wendy Baker with additional information for Robert Garrison, if he wanted more specifics regarding the Wastewater Management Plant history.

Chairman Blomback noted that regarding Robert's question on who initiated the warrant articles, those were proposed by the Henniker Economic Development Committee.

Robert Garrison asked if anyone had received the tax benefit that article would allow for. Selectwoman Hooper replied yes, there was at least one resident on Rush Road that had been approved under RSA 79-E Tax Incentive.

Item 5: Joseph Damour – Sewer Abatement Request

Chairman Blomback read the letter received, as follows:

'I am writing to request an abatement from my April sewer bill. During the evening of December 3, 2020, the hot water heater started leaking. The leak was not discovered until the morning of December 4, 2020. I requested the water department to extract the flow data from my meter. I have attached a scan of that extraction. It clearly shows the large increase in usage from around 8pm, December 3, 2020, until 8am, December 4, 2020. All of the water from this leak ended up in my basement and none ever went to the sewer system.

Based upon the attached information there was appx. 6200 gallons of water that was not sent to the sewer system. I would appreciate your consideration of a reduction of the sewer bill based upon the amount of water that leaked from the water heater.

Thank you, Joseph P. Damour'

The Board discussed that without knowing the total cost for an abatement they really could not vote on the request. Until the Board received the total dollar amount for the 6200 gallons, the item would be tabled. Selectwoman Hooper said that the Board should also get the last cycles billing statement, there could be minimum daily usage amount. Chairman Blomback suggested to Wendy Baker to have the accounting department figure out the total dollar amount for the abatement to provide to the Board.

Selectwoman Hooper moved to table Joseph Damour, Sewer Abatement Request, to the January 18, 2022, meeting and to include additional documentation requested by the Board. Vice Chair Flynn seconded. Motion carried, 3-1, Chairman Blomback opposed.

Item 6: Road Race Request

Chairman Blomback recused himself from the discussion.

Vice Chair Flynn noted the Board had received documentation and a narrative. He opined that he had no issues with the event, but his only concern would be with safety on town roads, and

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he preferred to get feedback from the Police Chief regarding road safety prior to approving the event.

Selectwoman Hooper asked if they would be applying for a permit. WB noted that the Town does not have a permit for road races/use of town roads, she had asked they submit a summary of the event that she could present to the Board.

An audience member asked for the request be read out for public's interest.

Selectwoman Hooper read the letter Andy Gould, and the State Racing Board of Directors had submitted, as follows:

'Dear Town of Henniker; Board of Selectmen,

In conjunction with Pats Peak Ski Area, we would like to host a 50 mile bicycle race on some of the dirt roads in Henniker, Weare and Deering. The date for the event is Saturday, April 2, 2022, with a 10:00am start from Pats Peak. Racers will be on course for approximately 3 hours before returning to Pat's Peak. We expect up to 300 racers. Announcements will be made prior to the race to remind people that the roads are open to traffic and to follow the usual bike riding rules, such as, riding on the right side of the road and stopping at stop signs. We plan to stay off of the main state roads. We will have volunteers at any busy road crossings, and I will be having a meeting with Police Chief French in March. Feel free to contact me with any questions you might have. Thank you for considering our event. Roads that we may use, Craney Hill Road, Flanders Road, Butter Road, Mount Hunger Road, Huntington Road, Baker Road, Quaker Street, Golf Road and Peasley Road.'

Selectman Parker stated that if this would be a brand-new activity, the Board should have input from the Chief French, either in a memo or in person at a meeting. Selectwoman Hooper assumed that the Department Heads would attend the next Board meeting with the budget discussion. Wendy Baker said the Department Heads would be invited but she would ask the Police Chief to submit something in writing as well to present to the Board.

Vice Chair Flynn motion to table the Road race discussion to a future meeting. Selectman Parker seconded. Motion carried, 3-0, Chairman Blomback recused/abstained.

Item 7: Town Report

Wendy Baker noted that she had some items for the Board to consider be included in the Town Report, such as a dedication page, as well as if the town wanted to include dedication to Norm Bumford, the Commissioners were working on some language for the dedication, and that would be presented to the Board once submitted.

Selectwoman Hooper mentioned that the Board still needed to take a Board photo. Wendy Baker said she could take a photo of the Board before the next Board of Selectmen meeting.

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Wendy Baker noted that she also was unsure what should be included in the Town Report regarding the resignation of the members of the Azela Park Committee.

Vice Chair Flynn said that the members could resign but the members do not have the right or authority to abolish the Committee. He asked what they had submitted, if anything, for the Town Report. Wendy said that they had submitted a few photos and the letter of resignation the members had presented to the Board of Selectmen at a prior meeting.

Selectwoman Hooper said that the committee should be included and recognized for the work they completed through the year. The Board agreed. Wendy Baker asked if the Board would draft up a summary to include in the Town Report. Chairman Blomback noted that it could be something simple but suggested the Board may not want to include the letter of resignation in the Town Report. Selectman Parker said that a simple statement that we have this committee, explain what they have done, and include the number of vacancies on the committee.

Item 8: 2022 Operating Budget Discussion

Vice Chair Flynn noted that the discussion earlier with the Budget Advisory Committee should cover this item. He explained that all the budgets will be discussed at the January 18, 2022, Board meeting.

Old Business

Item 9: 2nd Reading - Policy on Communications Between Selectmen & Town Employees

Chairman Blomback noted that the Board moved to a 2nd Reading, at the 1st Reading on December 14, 2021. If interested in viewing, the proposed Policy can be found online.

Selectwoman Hooper asked Chairman Blomback to go over the guidelines for the 2nd Reading. Chairman Blomback noted that the 2nd Reading would give the public a chance to comment on the proposed policy and the Board could move to the 3rd Reading. Vice Chair Flynn questioned if the Board agreed with the policy, a 3rd Reading would not be necessary and could waived the 3rd Reading as part of the motion.

Selectwoman Hooper noted that first the RSA that establishes the form of government, specifically states that no member of the Board of Selectmen can act independently. Each member of this Board had been elected by the town's people and hold a fiduciary responsibility of the town, elected to form educated opinions and to be active participants in the management of the town. The proposed policy would ask the Board to sign away fortunes and limit the ability to do the things we were elected to do. Additionally, the policy gave the Chair, who could be anyone, and the currently unknown Town Administrator authority to act without the matters known to the Board. Even more profoundly, it would change the way the town government operated, making it more along the line of a centralized Town Manager form of government, which should be a change adopted by the town's people and the legislation under RSA Chapter 37. Under our Town Administrator form of government, the Town Administrator

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has no statutory authority and works under the Board of Selectmen, which retains the authority. The Board remains the executive managerial and administrative body, we need to be educated on all topics presented in front of us and we must maintain the standards and responsibilities that are currently already sitting or policies that are found within our RSAs. Foundation of power and acted in this policy also removes our ability to do your homework and perform portions of our responsibility. She recommended that NHMA or another party silicate a workshop to review our roles and responsibilities because sadly she believes the Board is falling short with this policy and this is not what Henniker needs.

Chairman Blomback mentioned the fact that he had requested this policy and it was written by the attorney for the New Hampshire Municipal Association, the only time the Chair would have additional authority, was during an emergency.

Selectman Parker stated that at the 1st Reading, he voted against it. He said at that time, it was centrally because he had a real problem with generating policy statements to deal with individual situations. He also tried to explain to Tia, if she would change position in the way she worked, in the way she berated the Town Administrator we would not need this policy. In her response to that meeting, the two articles she wrote for the Messenger that ended up on the first page, and in the statement she just made pointed out why we need a policy like this, to protect the town employees. Selectwoman Hooper replied that she never wrote anything for the Messenger.

Chairman Blomback opened for public comment.

Bob Pagano, 286 Depot Hill Road, noted concerns with the procedure the Board had used at least once in the past, waiving the 3rd Reading. The statutes may not support the Board waiving 3rd Readings. Also, copies of what is proposed at Readings should be available at the meeting, not only online.

Bill Marko, 38 Evergreen Circle, noted that if the Board approved this policy, he opined that would be a big mistake. This would cause some unintended consequences in the future, and it would prevent the Board's ability to communicate with employees, which is not a bad thing.

Leigh Bosse, the publisher of The Messenger, stated that he wrote the articles in the Messenger and had not been in contact with Selectwoman Hooper, he had done his own research, and this was based on the results he found.

Heidi Aucoin, 2260 Weare Road, noted that she had concerns with this policy, the extra authority for the Chair and Town Administrator when claimed an emergency, and restriction on the other members of the Board.

Michael French, 15 French Road, noted he would not recommend the Board approve this policy.

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The public comment was closed, and the Board discussed the proposed policy further and no changes were proposed.

Chairman Blomback moved to approve the policy, as presented, and waive the 3rd Reading. Selectman Parker seconded. Motion carried, 3-1, Selectwoman Hooper opposed.

Past Meeting Minutes

Item 10: Acceptance of Board of Selectmen Meeting Minutes December 14, 2021

Selectwoman Hooper noted that the Board had not received the non-public minutes and the non-public portion of the meeting minutes would need to be revised. She also had made additional statements and would like her statements included as verbatim in the minutes and the comments made by the other members of the Board. Selectman Parker had a few grammatical changes and agreed to table approving the minutes if statements are added.

Selectwoman Hooper moved to table the approval of the December 14, 2021, meeting minutes to review additional statements to be included. Selectman Parker seconded. Motion carried, 4-0.

Communications

Item 11: Town Administrator Report

Wendy Baker noted that Joe Devine submitted the report.

Item 12: Selectmen Reports

Vice Chair Flynn had nothing to report.

Selectwoman Hooper had nothing to report.

Selectman Parker had nothing to report.

Chairman Blomback had nothing to report.

Public Comment #2

Danny Aucoin, 2260 Weare Road, opined that the Board should not have accepted Deb Diamond's resignation, that was a huge mistake, and the Board should know that she was irreplaceable, dedicated and educated.

Heidi Aucoin, 2260 Weare Road, had comments regarding Non-public and what items allow the Board to go into non-public, establishing a new position was not one of them and the Board had gone into non-public in November 2021 to do just that. Also, there are minutes posted that

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still show as drafts and if the non-public meeting minutes were not sealed at the meeting, they should be released to the public immediately.

Item 9: Non-Public Session

Chairman Blomback moved to go into Non-Public Session, at 8:10 p.m., under RSA 91-A:3, II (a) personnel. Vice Chair Flynn seconded. Roll call vote: Chairman Kris Blomback (yes), Vice Chair Peter R. Flynn (yes), Selectwoman Tia Hooper (Yes), Selectman Leon Parker (yes).

******Non public motions below to be completed**

Motion made to seal the minutes made by Selectman Flynn, seconded by Selectman Parker.

Roll call vote to seal the non-public minutes: Chairman Kris Blomback (yes), Vice Chair Tia Hooper (Yes) Selectman Peter R. Flynn (yes), Selectman Leon Parker (yes).

Meeting adjourned at x:xx pm

**The following are department reports for the month of
December 2021**

Building

Highway

Town Clerk / Tax Collector

Wastewater



Monthly Building Department Report
December 2021

TO: Joseph Devine, Town Administrator

FROM: Wendy Baker, Land Use Coordinator

The following is a record of permits, certificates of occupancy, inspections and revenue collected for the month listed above.

Permits /COs/Inspections	Quantity	Revenue
Building Permits - Residential	1	\$50.00
Building Permits - Commercial	0	
Electrical Permits	2	\$100.00
Plumbing Permits	2	\$100.00
Mechanical Permits	4	\$200.00
Demolition Permits	0	
Driveway Permits	0	
Trench Permits	0	
Sign Permits	0	
Assembly Permits	0	
Tent Permits	0	
Hawk & Peddler	0	
Certificates of Occupancy	1	
Inspections Performed	10	
Total		\$450.00

Town building rental/use:

Town Buildings	Rented/Reserved	Revenue
Community Center (upstairs)		
Grange (Does not include Caseworker & CAP)	4 Food Pantry open 2x week	N/C for AA Food Pantry- permanent
Bandstand		

Respectfully submitted,
Wendy Baker

Town of Henniker, NH

Permits Issued December 2021

Date in	Owner	Address	Map/Lot	Type	Description	Contractor	Fee	Issued
12/7/2021	Jonathan Fitzherbert	240 Patterson Hill Road	1/351-C	Mechanical	Propane new construction	Pinnacal Rock Mechanical	\$50.00	12/9/2021
12/7/2021	Susan French	253 French Road	1/290	Electrical	Mini Split System	ReVision Energy	\$50.00	12/7/2021
12/14/2021	Michael Stella	98 Patterson Hill Road	2/386-G	Mechanical	2 waterfurnace geothermal ground source heat pumps	Bill Wenzel Heating and Air	\$50.00	12/14/2021
12/15/2021	Dawn Amaya	287 Old Hillsboro Road	1/355-X2	Building	16 x 24 Above Ground Pool	Gibraltar Pools	\$50.00	12/16/2021
12/20/2021	Michael & Tami Pelletier	703 Ray Road	1/77-X5	Mechanical	Install LP Furnace, Duct work, AC Condensing unit and gas cook stove	Cruite Plumbing and HVAC	\$50.00	12/20/2021
12/20/2021	Michael & Tami Pelletier	703 Ray Road	1/77-X5	Plumbing	Install fixtures for 3 bathrooms and Electric Hot Water	Cruite Plumbing and HVAC	\$50.00	12/20/2021
12/21/2021	Jonathan Fitzherbert	240 Patterson Hill Road	1/351-C	Plumbing	Install plumbing for 3 bathrooms, kitchen and laundry in new construction	King Plumbing	\$50.00	12/21/2021
12/29/2021	Curtis Parker	594 Foster Hill Road	1/306-D	Electrical	New Temp Service	A Pro Electric LLC	\$50.00	12/29/2021
12/30/2021	Michael & Tami Pelletier	703 Ray Road	1/77-X5	Mechanical	Gas Fireplace	Quality Insulation	\$50.00	12/30/2021

12/30/2021

To Henniker Select Board

Highway started the month of December completing the winter sand screening and hauled a good charge back to the highway facility. Highway was riddled with ten different weather events that we either plowed or salt and sanded. December 25, the Highway Department put in a twelve-hour day trying to stay ahead of the ice. The following day we come back in at three in the morning and plowed snow till noon. Eastern Minerals delivered the town of Henniker roughly five hundred and four tons of salt this month and our bin is about half full. The Highway Department has been down one staff member since November, and another has been out since December 16 for health matters.

Leo Aucoin
Superintendent
Henniker Highway

TOWN CLERK/TAX COLLECTOR as of 12/31/2021

PROPERTY TAXES

Total Committed 2021	\$15,448,393.00
Uncollected	\$1,029,195.21

TAX LIENS

	<u>2020 LIENS</u>	<u>2019 LIENS</u>	<u>2018/PRIOR TAX LIENS</u>
Liened Amount	\$190,769.84	\$252,332.58	
Uncollected	\$143,248.42	\$64,005.10	\$151,773.13

WATER & SEWER - 2020

2021

Water Billed	\$535,784.20
Sewer Billed	\$573,966.55
Uncollected	\$104,726.61

TOWN CLERK REVENUE

	<u>2020</u>	<u>2021</u>
MV	\$971,516.42	\$996,099.86
non-MV	\$10,971.50	\$14,531.07

Wastewater Department Report December, 2021

- 12/01/21 –Completed daily labs.
Chazz out today to take his Grade 1 OIT operators license exam.
Barrett Electric here to work on restoring power to heat trace at 202/9 bridge.
Set up red BOD/TSS
- 12/02/21 –Completed daily labs.
½" snow & rain this morning.
Set up blue BOD/TSS.
Chazz shoveling walkways and put the plow on the truck.
Snow removal.
- 12/03/21 –Completed daily labs.
Chazz started belt press.
Ken & Chazz cleaned UV channel and replaced 3 lamps.
Chazz shut the press down.
- 12/06/21 –Completed daily labs.
Chazz started the belt press and cleaned the bar racks & influent channel
Ken read red BOD and working on MOR/DMR.
Called Griffin construction for a small leak in the new roof at the rolloff room. They will send someone out to check on it.
- 12/07/21 –Completed daily labs
Read blue BOD.
Called State Lab for sample drop off for tomorrow
- 12/08/21 –Completed daily labs.
Read e-Coli, Set up split e-Coli with State lab.
Chazz brought samples to State Lab.
Set up red BOD/TSS, reset dilution water.
Sludge rolloff to Merrimack today
- 12/09/21 –Completed daily labs.
Set up blue BOD/TSS.
Completed and submitted monthly discharge monitoring report to US-EPA and NHDES.
Read e-coli (split w/State)
Checked plant D.O's
- 12/10/21- Completed daily labs.
Made new pH buffers, Washing filters.
Sent time cards to Joe & Russ.
- 12/13/21-Rich returned to work today, helped him get back into the daily routine.
Sent quarterly sludge report with our first PFAS results to Merrimack
- 12/14/21-Ken working on 2021 Town Report.
All of us changed oil, greased, cleaned and changed air filters on A.T. Blowers #2 & 3.
- 12/15/21-Ken working on Town report.
Rich & Ken set up 2022 folders with labels.
Chazz started belt press.
Ken pumped caustic.

- 12/16/21-Ken cleaned the caustic pumping area and drum.
Chazz started the belt press.
Rich and Chazz working on oxygen meter, ordered a new oxygen sensor.
Chazz and Rich cleaning effluent channel.
- 12/17/21-Ordered a 3" PVC union for belt press drain line.
Ken working on MOR.
Cleaning day.
- 12/20/21-Finished snow removal from weekend 4-5" snow storm.
Working on 2022 Clean and TV bid spec's.
Working on Town report and Management report.
- 12/21/21-Ken cleaning and vacuuming Blower Building.
Received 12 drums caustic.
All of us working on adjusting WWTP front gate.
Leo called, one of his guys hooked a manhole cover on Hillside Dr. and would like us to take a look. We will check it tomorrow.
- 12/22/21-Ice storm this morning, Rich was a little late.
Ken & Chazz checked the manhole cover on Hillside Dr., It looks fine to me.
Sent time cards to Joe, Russ and Kelly.
Cleaning day.
Ken on Vacation until 1/3/2022.

1 Rolloff container of sludge was sent to Merrimack, NH Composting Facility for processing in December.

State of New Hampshire
 Water Supply & Pollution Control Comm.
 PO Box 95
 Concord, New Hampshire 03301

Facility Henniker Wastewater Treatment

Chief Operator Richard Slager

Month December Year 2021

Date and Day of Week	Rain or Snow (in.)	Wastewater Flow In (MGD)(1)				Chlorine Residual (mg/L)		Lbs. of Cl.	Settleable Solids (ml/L)		pH		D.O. (mg/L)	Turb. (NTU)	Total Suspended Solids (mg/L)		Coliform (#/100 ml)				
		INF.	EFF.(2)		EFF.	A.M.	P.M.		Lbs.	INF.	EFF.	INF.			EFF.	EFF.(3)		EFF.(3)	INF.	EFF.	EFF.
			TOTAL	MIN.																	
1 (W)		0.104	0.040	0.240	0.113						7.6	7.0		1.1		6.0	1.0				
2 (T)	.5S	0.108	0.040	0.180	0.112						7.5	7.0		1.2							
3 (F)		0.107	0.040	0.270	0.150						7.4	6.9		1.2							
4 (S)		0.103	0.030	0.270	0.142							6.9									
5 (S)		0.094	0.030	0.180	0.107							6.9									
6 (M)		0.093	0.030	0.180	0.107						7.5	7.0		1.1			1.0				
7 (T)		0.102	0.040	0.260	0.137						7.5	6.9		1.1	152.0	6.0	1.0				
8 (W)	1.0s	0.099	0.040	0.170	0.104						7.4	7.0		1.1	147.0	6.0	2.0				
9 (T)		0.099	0.020	0.170	0.105						7.7	7.0		1.3							
10 (F)		0.106	0.040	0.180	0.114						7.4	6.9		1.2							
11 (S)		0.105	0.040	0.160	0.110							7.0									
12 (S)		0.111	0.060	0.230	0.131							7.0									
13 (M)		0.104	0.050	0.180	0.116						7.5	7.1		1.0			1.0				
14 (T)		0.109	0.050	0.190	0.117						7.5	7.1		1.0		3.0	1.0				
15 (W)		0.102	0.030	0.180	0.110						7.6	7.0		1.0		2.0	1.0				
16 (T)		0.114	0.060	0.250	0.146						7.5	7.0		1.1							
17 (F)		0.103	0.040	0.270	0.139						7.4	7.0		1.1							
18 (S)		0.107	0.040	0.150	0.114							7.0									
19 (S)		0.103	0.040	0.190	0.111							7.0									
20 (M)	2.5s	0.099	0.030	0.180	0.107						7.5	7.1		1.0		1.0	1.0				
21 (T)		0.098	0.030	0.160	0.105						7.6	7.1		1.0		1.0	1.0				
22 (W)		0.101	0.040	0.180	0.106						7.4	7.1		1.1			1.0				
23 (T)		0.108	0.040	0.180	0.128							7.1									
24 (F)		0.092	0.030	0.170	0.100							7.1									
25 (S)		0.112	0.050	0.170	0.123							7.1									
26 (S)		0.078	0.050	0.160	0.093							7.0									
27 (M)		0.092	0.040	0.160	0.107						7.4	7.1		1.1			1.0				
28 (T)		0.100	0.040	0.170	0.106						7.5	7.1		1.4		4.0	1.0				
29 (W)		0.102	0.050	0.150	0.105						7.4	7.1		1.2		3.0	1.0				
30 (T)		0.100	0.050	0.250	0.133						7.4	7.0		1.2							
31 (F)		0.107	0.050	0.180	0.120																
			Max	0.270	0.150						min	6.9									
Totals		3.162	---	---	3.618	---	---				max	7.1	---	---	---	---	---				
Averages		0.102	---	---	0.117						---	---	ERR	1.1	149.5	3.6	1.1				

(1) Show Units (MGD or GPD)

% Removal: 98%

(2) Record only Min. and Max. of Either Inf. or Eff. and indicate which. Inf. is preferred.

(3) Before Chlorination

Date and Day of Week	B.O.D. (mg/L)		Septage gal	BOD (lbs/day)		TSS (lbs/day)	
	INF.	EFF(3)		INF.	EFF(3)	INF.	EFF(3)
1 (W)		3.8			3.6		5.7
2 (T)							
3 (F)							
4 (S)							
5 (S)							
6 (M)							
7 (T)	216.0	3.8		183.7	4.3	129.3	6.9
8 (W)	201.0	3.8		166.0	3.3	121.4	5.2
9 (T)							
10 (F)							
11 (S)							
12 (S)							
13 (M)							
14 (T)		3.2			3.1		2.9
15 (W)		3.1			2.8		1.8
16 (T)							
17 (F)							
18 (S)							
19 (S)							
20 (M)		3.2			2.9		0.9
21 (T)		3.3			2.9		0.9
22 (W)							
23 (T)							
24 (F)							
25 (S)							
26 (S)							
27 (M)							
28 (T)		3.8			3.4		3.5
29 (W)		4.1			3.6		2.6
30 (T)							
31 (F)							
Totals	---	---	---	349.7	29.9	250.7	30.4
Avg.	208.5	3.6		174.9	3.3	125.3	3.4

% Removal: 98%

Signature: _____

Additional Information:

Record special analyses, septage received at plant, or other operational data in the extra columns or below.

Report personnel changes, chlorine or power outages, equipment break-downs, etc. below.

Henniker WWTP staff performed an E-Coli split with NHDES lab on 12/8/21. Results were 1.0 #100/mpn and were added to freq. of analysis and the Geo. mean for December 2021.

NOTE: Send by 10th of following month to NH Water Supply & Pollution Control Commission